



Plymouth State University

Graduate Academic Catalog 2015–2016

Graduate Studies

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Catalog Limitations

This catalog describes policies, programs, and procedures of Plymouth State University that are in effect at the time of its preparation, June 2015. Plymouth State University reserves the right to change any of its rules and regulations at any time, including those relating to admission, instruction, and graduation. The right to withdraw curricula and specific courses, alter course content, change the calendar, and impose or increase tuition or other fees similarly is reserved. All changes are effective at such times as the proper authorities determine and may apply not only to prospective students, but also to those who are already enrolled in the University. The provisions of the catalog are not, and should not be construed to be, a contract between students and the University.

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The University

Plymouth State University has a long tradition of meeting the evolving educational needs of the people of New Hampshire and New England. Established in 1871 as Plymouth Normal School, the institution became Plymouth Teacher's College in 1939, Plymouth State College in 1963, and Plymouth State University in 2003. A founding member of the University System of New Hampshire, and accredited by the New England Association of Schools and Colleges (NEASC), Plymouth State now serves New Hampshire and the New England region as a comprehensive institution of higher education.



PSU has an enrollment of approximately 4,500 undergraduate and 2,500 graduate students. The University confers BA, BFA, and BS degrees as well as master's degrees, Certificates of Advanced Graduate Studies, and the Doctor of Education.

The University consists of the following colleges:

The College of Arts and Sciences upholds the rich values of the liberal studies tradition by providing breadth and depth of education crossing the humanities, social sciences, fine arts, mathematics, and sciences. The college consists of the following departments: Art, Atmospheric Science and Chemistry, Biological Sciences, Communication and Media Studies, Computer Science, English, Environmental Science and Policy, History and Philosophy, Languages and Linguistics, Mathematics, Music, Theatre, and Dance, Psychology, and Social Science.

The College of Business Administration provides professional programs for students seeking careers within business and non-profit organizations. The college offers programs at both the undergraduate and graduate degree levels, including the Master of Business Administration in General Management, International Business, and Health Care Administration, as well as a Master of Science in Accounting, and certificates in eight business fields.

The College of Education, Health, and Human Services is dedicated to developing the knowledge, skills, and dispositions needed to effectively work with children, adults, families, and organizations across a variety of settings including educational, health, physical education, human services, and law enforce-

ment. The college includes the Departments of Early Childhood Studies, Elementary Education and Childhood Studies, Educational Leadership, Learning and Curriculum, Criminal Justice, Health and Human Performance, Nursing, Social Work, and Counselor Education and School Psychology. At the graduate level, the College offers a variety of programs, including MA, MEd, MS, Post-masters Certificates of Advanced Graduate Studies (CAGS), and the EdD, as well as educator and specialist certification programs.

In addition to outstanding programs in education, business, humanities, arts, and the natural and social sciences, the University houses centers and institutes for meteorology, the environment, New Hampshire studies, and rural partnerships, all of which are hallmark outreach programs. Professional outreach activities and graduate courses are offered at locations in Concord and Waterville Valley, and articulation agreements with other campuses of the University System and the Community College System of New Hampshire offer a variety of program and transfer opportunities. The University also contributes directly to the ongoing academic and cultural life of the region by providing a variety of continuing education programs, concerts and theater performances, art exhibits, and the athletic events of 24 varsity sports.

PSU's attractive residential campus of wide greens, tree-lined walkways and traditional brick buildings with an array of towers is located in the White Mountains and Lakes Region of New Hampshire, a pristine rural setting of great natural beauty and multiple outdoor recreational opportunities within easy access of the New England region. The 170-acre campus incorporates

modern facilities such as the Lamson Library and Learning Commons; the Boyd Science Center; Langdon Woods, a LEED certified residence hall; and PSU's Welcome Center and Ice Arena.

Full-time faculty members teach in various graduate programs, and more than a third of them serve as graduate program coordinators. In addition, Graduate Studies seeks out qualified experts to serve as teaching lecturers in programs that complement the offerings of full-time faculty. Currently, several hundred graduate faculty members, the majority of whom hold doctoral or other terminal degrees in their fields, teach in the various graduate programs at PSU.

Each graduate student is assigned a faculty member as an advisor who assists the student in planning coursework to meet personal and professional goals.

ACCREDITATION

Plymouth State University is accredited by the New England Association of Schools and Colleges (NEASC). This accrediting body is a nationally recognized, non-governmental organization whose mission is to evaluate the quality and integrity of educational programs. Institutions earning this accreditation are judged to be providing educational experiences that can be transferred to any other accredited college or university in the nation.

The professional education programs at PSU are accredited by the National Council for Accreditation of Teacher Education (NCATE), an organization recognized by the U.S. Department of Education and the Council for Higher Education Accreditation to accredit programs for the preparation of teachers and other school personnel. This accreditation applies to initial teacher preparation and advanced educator preparation programs. Plymouth State University is also approved by the New Hampshire Board of Education. Program-specific accreditations include the following:

- Athletic Training program accredited by the Commission on Accreditation of Athletic Training Education (CAATE)
- Health Education program accredited by the Society for Public Health Education (SOPHE) and the American Association for Health Education (AAHE)
- Master of Business Administration and undergraduate degrees in business accredited by the Accreditation Council for Business Schools and Programs (ACBSP)
- Master of Education in School Counseling and Master of Science in Clinical Mental Health Counseling, accredited by the Council for Accreditation of Counseling and Related Educational Programs (CACREP)

MISSION

As a regional comprehensive university, PSU serves New Hampshire and New England by providing well-educated graduates, by offering ongoing opportunities for graduate

education and professional development, and by extending to communities partnership opportunities for cultural enrichment and economic development. In each of these roles, PSU has a special commitment of service to the North Country and the Lakes Region of New Hampshire.

Graduate Studies strives to prepare exceptional practitioners in a variety of disciplines through excellence in academic programs. Its commitment extends beyond New England to the rest of the nation and the world. Professionals develop the knowledge, skills, and dispositions they need to initiate change and provide visionary leadership within a framework that promotes individual dignity, respects diversity, and seeks distributive justice.

The purpose of graduate study is to:

- promote intellectual curiosity;
- investigate advanced subject matter in depth and breadth;
- master scholarly techniques and developmental research;
- cultivate an atmosphere of intellectual discipline that facilitates faculty and student scholarship and research;
- contribute to the knowledge base of professionals and improve society's understanding of the systems in which people, organizations, and communities thrive.

Graduate Studies contributes directly to ongoing academic, cultural, and community life by providing a variety of professional development programs, theater collaboratives, art exhibitions, symposia, and service-based partnerships. It also provides multiple opportunities and support for research-based initiatives.

VALUES

The University motto, *Ut prosim* (That I may serve), underscores the values upon which Plymouth State University's mission is built. Graduate Studies has a strong commitment to adult learners. This commitment is demonstrated by responding to students' needs; helping students meet their personal and professional goals; and collaborating in the development and delivery of flexible and accessible academic programs.

Graduate Studies is dedicated to providing a learning environment that supports development of the mind, body, and spirit. By providing a solid foundation for continuous learning, students are encouraged to grow and serve as scholars and professionals. Graduate Studies recognizes the contributions of faculty and students to disciplinary and interdisciplinary best practices.

Learners are encouraged to be active agents in their graduate programs through dynamic collaboration with our diverse faculty of scholars and practitioners. The graduate programs foster inquiry and critical thinking through a commitment to the following:

- Leadership and advocacy
- Scholarship and action/application
- Reflection and innovation

- Professionalism and service
- Global awareness and social responsibility

Plymouth State is dedicated to providing learning experiences that promote understanding and respect for all people, and constructive discourse that includes a range of perspectives. The University strives to create an environment that embraces diversity, equity, and inclusiveness for the entire community.

VISION

The University's educational philosophy is based on the concepts of learner-centered teaching, experiential learning, and academic excellence. The PSU education features a complementary relationship between liberal arts and professional studies, between academic and personal development, between service and individual growth, and between the University campus and the larger community. Programs of study are designed to engage students and prepare them for gratifying and productive careers.

Graduate Studies programs provide professional competency and leadership as well as the advancement of knowledge in specialized areas. In graduate programs, experiential learning in the world of career and professional practice such as internships, field experiences, service learning, study abroad programs, and other practical learning partnerships allow students to become directly involved in testing and applying academic theories and ongoing personal and professional development.

HISTORY

Founded in 1871 as a teacher training college, PSU has expanded to 170 acres and 47 buildings. Preserving the brick-and-ivy look of its New England small college heritage while integrating state-of-the-art technology and facilities, PSU combines an attractive, contemporary campus design and a dynamic educational environment.

Plymouth State is the only public graduate university located north of Concord, New Hampshire's capital city. However, the University is accessible to students throughout the state not only because of its central location, but because it offers classroom courses in locations throughout New Hampshire as well as online courses.

The University has provided high-quality graduate education for students in education since 1948 and in business since 1974.

The Certificate of Advanced Graduate Studies in Educational Leadership program was first offered in 1997, the Master of Arts in Teaching degree was approved in 2004, and in 2005, the Master of Science degree program began. The Doctor of Education was introduced in 2009. The Master of Arts degree was introduced in 2012.

PSU alumni look back on their education with pride and satisfaction. Faculty members, who have rich and varied back-

grounds in field settings, are committed to maintaining a vigorous, stimulating, and action-oriented experience for students.

CAMPUS

Nestled between the Lakes Region and the foothills of the White Mountains, Plymouth's main campus is located in the picturesque town of Plymouth, NH, just minutes from Interstate 93. The University has five sites listed on the New Hampshire Heritage Trail, including its landmark Rounds Hall, home to the education and social science departments. Rounds Hall contains a bell in the clock tower cast by apprentices of Paul Revere. Robert Frost lived in Frost House from 1911 to 1912 while he taught education and psychology at Plymouth. Holmes Rock marks the site of Holmes Plymouth Academy, established in 1808 as the first training school for teachers in New Hampshire. Mary Lyon Hall was recently added to the New Hampshire State Registry of Historic Places.

The beautifully restored Draper & Maynard Building, home to the Art Department and the Health and Human Performance Department, was originally a factory for the country's largest sporting goods supplier. The World Champion Boston Red Sox visited the factory in 1916; this visit was memorialized by a now-classic photo of Babe Ruth sewing a cover on a baseball.

The Silver Center for the Arts, which hosts world-class performers year-round in Plymouth, stands on the site of a house that was once a stop on the Underground Railroad. It is home to the University's Department of Music, Theatre, and Dance, and is equipped with a 665-seat main stage theatre, a 174-seat recital hall, and a multipurpose black-box studio theatre, as well as classrooms and practice facilities.

The Boyd Science Center houses the Judd Gregg Meteorology Center, the Mark Sylvestre Planetarium, the Center for the Environment, and state-of-the-art teaching and research laboratories. From the work of professors and their students to interaction with community members, environmental organizations, and researchers, Boyd is truly the center for scholarly dialogue, ongoing research, fieldwork and experimentation, and a gathering place where science is put into action.

The Hartman Union Building (known as the HUB), located in the center of campus, houses a snack bar and café, the PSU Bookstore, fitness and aerobics rooms, a gymnasium, meeting rooms, administrative offices, and offices for student government, media, and activities. Nearly 2,500 meetings, receptions, programs and conferences are held here annually.

The Herbert H. Lamson Library and Learning Commons houses a million print and non-print items, a rare books collection, online facilities for database searches, a public-access catalog, and an automated circulation system. Lamson Library, with its extensive electronic infrastructure, was built to serve generations of students well into the 21st century.

The Welcome Center and Ice Arena, opened in 2010, serves as a teaching facility for instruction and research in ice activities, a home for Panther varsity men's and women's ice hockey teams, and a site for student and community recreation. The Hanaway Rink accommodates 850 spectators and the Eugene and Joan Savage Welcome Center features an expansive lobby and facilities that provide an attractive meeting place for prospective students, parents, and visitors to the campus and towns of Plymouth and Holderness and the wider region. Among the highlights of its energy efficient design and construction, the welcome center and ice arena was built to meet the US Green Building Council's Leadership in Energy and Environmental Design (LEED) Silver standards by installing a sophisticated geothermal heat/cooling design to maximize energy conservation opportunities.

The Museum of the White Mountains, which opened at 34 Highland Street in February 2013, is a transdisciplinary center for teaching and research about the art, science, history, and culture of the White Mountains. The Enterprise Center at Plymouth, a business incubator and accelerator that supports entrepreneurship, small businesses and economic development in central New Hampshire opened in 2013. The center at 149 N. Main Street is a partnership between PSU and the Grafton County Economic Development Council.

PSU's newest facility, ALLWell North, is expected to open in Fall 2015. The 107,600-square-foot complex will include large-scale, multi-use space to support PSU's Department of Health and Human Performance's academic, research, and outreach activities and provide students with modern athletics and recreational facilities, including a full-size track and indoor tennis courts.

OFF-CAMPUS SITES

To meet the needs of working students, Graduate Studies operates a site at 2 Pillsbury Street in Concord, NH. Additionally, courses are offered at the Silver Fox Inn at Waterville Valley, and other educational agencies and facilities throughout the state. The University has strong relationships with the Hubbard Brook Experimental Forest, Squam Lakes Association, and the Humboldt Field Research Institute in Maine, which provide students the opportunity for field-based research and education.

OUTREACH AND PARTNERSHIPS

Partnerships with online learning providers and professional organizations offer an alternative for students to fulfill graduate program requirements. Visit plymouth.edu/graduate/academics/partnership-courses for the latest online and collaborative partnership information.

During the summer, students come from American International Schools to complete degree programs. Graduate students include teachers from Australia, Austria, Canada, China, England, Germany, Greece, Kuwait, the Netherlands, Pakistan, Russia, Saudi Arabia, Spain, Turkey, and other countries.

Some graduate programs offer the opportunity for international study. Graduate students have traveled for a wide variety of educational experiences to Australia, England, China, France, Greece, Ireland, Israel, Italy, New Zealand, Scotland, and South Africa.

SCHOLARLY SOCIETIES

Delta Mu Delta is a national honor society that recognizes and rewards business administration students who have distinguished themselves scholastically, as well as members from the academic or business community who have demonstrated distinguished scholarship, business ability, or leadership. Delta Mu Delta candidates must be in the top 20 percent of their class and have a grade point average of 3.6 or higher.

Plymouth State University has been initiating undergraduate and graduate students as Delta Mu Delta members since 1998. For more information, contact Bonnie Bechard at bbechard@plymouth.edu or Bruce Wiggett at bwwiggett@plymouth.edu.

Eta Sigma Gamma is a national professional honor society that furthers the competence and dedication for the health education profession. Graduate students and professionals in the health education field are invited to join. For more information, contact Mardie Burckes-Miller at margaret@plymouth.edu.

The **Graduate Research Society** is designed to provide graduate students with opportunities to interact with fellow students across disciplines and to learn more about the research conducted at PSU. For more information, visit psugraduateresearchsociety.wordpress.com.

Phi Delta Kappa is an international organization for graduate students in education who exhibit leadership characteristics and show high promise for and commitment to improving educational institutions in society. For more information, see the PDK International website: <http://pdkintl.org/join/>.

Phi Kappa Phi is the nation's oldest, largest, and most selective collegiate honor society for all academic disciplines. Its chapters are on more than 300 campuses in the United States, Puerto Rico, and the Philippines.



Graduate Academic Calendar 2015–2016

Fall Term 2015

Term Begins	September 1
Deadline to petition to graduate on 12/1/15	September 1
Labor Day holiday (no classes)	September 7
Fall Holiday (no classes)	October 12
Veterans Day holiday (no classes)	November 11
Thanksgiving Recess	November 26–November 29
Term Ends	November 30

Winter Term 2015–2016

Term Begins	December 1
Deadline to petition to graduate on 3/1/16	December 1
Holiday Recess	December 24–January 3
Classes Resume	January 4
Martin Luther King, Jr. holiday (no classes)	January 18
Deadline to petition to graduate on 5/21/16	February 1
Term Ends	February 28

Spring Term 2016

Term Begins	March 1
Deadline to petition to graduate on 6/30/16	March 1
Commencement	May 21
Memorial Day holiday (no classes)	May 30
Deadline to petition to graduate on 8/31/16	June 1
Term Ends	May 31

Summer Term 2016

Term Begins	July 1
Independence Day holiday (no classes)	July 4
Term Ends	August 31

Please note that Athletic Training and Science courses are scheduled predominately on the undergraduate semester schedule.

Academic Policies and Procedures

UNIVERSITY SYSTEM OF NEW HAMPSHIRE POLICIES AND PROCEDURES

Every employee, faculty member, and student at PSU is subject to both the obligations and the protections of University System of New Hampshire policies. Some key policies are listed below. Refer to the PSU Student Handbook at plymouth.edu/stulife/handbook for additional information.

A FAIR AND SAFE LEARNING ENVIRONMENT

Plymouth State University takes seriously its responsibility to provide a safe and fair place in which to learn. As such, it is the responsibility of all faculty and staff members to deal honestly, fairly, and respectfully with students, coworkers, and all other individuals associated with the University. The University actively supports these policies. For more information or to discuss any of these policies, please contact Graduate Studies.

ACADEMIC INTEGRITY

Academic integrity is the foundation of the pursuit of knowledge. All members of the academic community are expected to be dedicated to the pursuit of knowledge in an honest, responsible, respectful, and ethical manner. Every violation of academic integrity is an affront to the academic community. Violations of academic integrity make fair evaluation impossible and cast doubt upon the seriousness with which students accept the responsibility of acquiring an education.

Members of the academic community are expected to report all violations that come to their attention. Both faculty and administration consider it their duty, as guardians of academic standards and intellectual honesty, to enforce the following policy by prosecuting all cases of violation of academic integrity to the fullest extent. Students are urged to consider that it is the toleration of violations of academic integrity, and not the reporting of it, that is dishonorable. Visit plymouth.edu/office/registrar/academic-policies/academic-standing for more information on University policies and procedures regarding academic integrity.

Definitions

Violation of academic integrity includes any act that portrays a member of the academic community as having acquired knowledge through legitimate study or research when, in fact, it has been stolen. Violation of academic integrity includes also any act that gains one member of the academic community an unfair advantage over another. This includes any act hindering the academic accomplishment of another.

Violations of academic integrity are classified by PSU into two categories: intentional and unintentional.



Examples of intentional violations of academic integrity include, but are not limited to, the following:

- Providing or using unauthorized books, notes, or other sources of information during an examination
- Submitting another person's work as one's own: plagiarism. This includes copying during examinations; purchasing papers or taking them from online resources; copying papers, reports, laboratory results, or computer work; quoting or paraphrasing library or online sources without proper citations.
- Doing work for which another person will receive credit. This includes allowing one's examination answers, reports, laboratory results, or computer work to be submitted by another person as his or her own work.
- Falsifying, through forgery or other alteration, academic documents such as transcripts, registration materials, withdrawal forms, or grade reports
- Reading, removing, copying without authorization, or stealing any academic document, exam, or academic record maintained by any member of the faculty or administration
- Using unauthorized assistance in the laboratory, at the computer terminal, or on field placement
- Stealing, copying, or destroying another person's computer program or file, deliberately preventing or depriving another's access to the University computer system or resources, or impeding the system's performance
- Stealing, or removing without authorization, books or periodicals from the library, or mutilating library materials
- Falsifying or fabricating data or results of research or field work
- Lying in connection with an academic integrity hearing

Unintentional violations are often associated with plagiarism. Examples of unintentional violations include, but are not limited to: paraphrasing, citing, or quoting poorly or incorrectly.

Procedure

In cases where a violation of academic integrity is suspected, the individual making the discovery must initiate proceedings with the department chair or dean, and the associate vice president for academic affairs.

CLASS CANCELLATION

Notifications of University-wide cancellations due to inclement weather are advertised on WMUR-TV Channel 9, the PSU website at plymouth.edu, and the Graduate Studies website at plymouth.edu/graduate. Call the PSU Storm Line (603) 535-3535 for the latest updates on weather-related issues or register for PSU Alerts through myPlymouth. Individual class cancellations are determined by faculty. In the event of an individual class cancellation, students will be notified through their PSU e-mail address. It is important for students to check their PSU e-mail for these and other important University announcements.

Course charges, fees, and academic regulations are subject to change without advance notice. PSU reserves the right to cancel, postpone, or combine class sections, and to limit registrations or change instructors. Students in cancelled classes will be notified so they may enroll in an alternative class or receive a refund.

Please note: All room assignments and course offerings, dates, and times are subject to change. New classes are added on a regular basis. Please visit the graduate website at plymouth.edu/graduate for the latest updates.

DRUG-FREE ENVIRONMENT

Plymouth State University is committed to ensuring a drug-free environment. Students are required to comply with the drug-free policy, which prohibits the unlawful manufacture, distribution, dispensing, possession, or use of any controlled substance or alcohol in or around the campus or classroom.

NON-DISCRIMINATION

The University, in accordance with federal and state laws and regulations, does not discriminate on the basis of race, color, religion, national origin, gender, sexual orientation, gender identity or expression, age, veteran's status, or disability, in admission or access to, treatment of, or employment in its programs or activities. Inquiries regarding this policy should be made to:

Vice President for Student Affairs
Plymouth State University
17 High Street, MSC 4
Plymouth NH 03264-1595

Further inquiries may also be addressed to the Director, Office of Civil Rights, United States Department of Education, Washington DC 20201.

PRIVACY AND DISCLOSURE OF ACADEMIC RECORDS

A federal law, the Family Educational Rights and Privacy Act of 1974 (popularly known as the Buckley Amendment or FERPA), establishes certain rights for students with regard to their education records. In brief, the act provides students the right to inspect their personal education records (with some exceptions), the opportunity to contest the contents of their records, and protection from unauthorized disclosure of their education records to third parties outside the University. The University is not permitted to disclose personally identifiable information from the student's education record without the prior written consent of the student, or only under acceptable disclosure provisions in FERPA.

Access without prior approval of students is permitted to University faculty and staff with a need to have access to educational information, to appropriate federal and state officials with statutory authorization, to accrediting agencies and educational testing organizations, to the parents of dependent students and, in an emergency, to other appropriate persons acting to protect the health and safety of students and others.

At PSU, the education records of students are released to parents only upon written request by students or by the parents of dependent students with proof of dependency. Some educational records maintained by the University are not open to access by students; these include confidential letters of recommendation to which the student has waived access, the financial records that parents have submitted to the University, medical and counseling records used in providing treatment to the student, the records of University Police, records containing information on more than one student, and records in the possession of the maker that are not accessible to other individuals. This last exception includes, for instance, the grade books of instructors and the desk files of faculty and administrators.

The University is permitted to release the following "directory information" without the prior consent of the student: name, place and date of birth, enrollment status, most recent educational institution attended, campus address, e-mail address, phone number, degree, field of study, grade level, participation in recognized activities and sports, and height and weight of athletic team members. Grades are considered "directory information" to the extent of publishing honor rolls and in selecting students to honor societies or to receive academic scholarships. Students have the right to restrict disclosure or release of any or all "directory information." Requests must be submitted in writing to the dean of student affairs within 10 class days after the beginning of fall or spring term. See the current student handbook for further information: plymouth.edu/stulife/handbook.

SEXUAL HARASSMENT

All faculty, staff, and students have a right to work and learn in an environment that is free of discrimination and harassment, including freedom from inappropriate, offensive, or harassing behavior. Such behavior violates PSU's policy, as well as state

and federal law. Any faculty member, staff member, or student who violates this policy is subject to disciplinary action.

Sexual harassment means unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when:

- such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile, or offensive working or academic environment;
- submission to, or rejection of, such conduct by an individual is used as the basis for employment or academic decisions affecting the individual;
- submission to such conduct is made either explicitly or implicitly a term or condition of an individual's employment or academic work.

It is not possible to list every type of behavior that could be considered sexual harassment. The circumstances under which the behavior occurs have an impact on whether or not it is considered or perceived to be sexual harassment.

The following are examples:

- Unwelcome sexual propositions
- Graphic comments about a person's body
- Sexually suggestive objects or pictures in the workplace
- Derogatory or sexually explicit statements about an actual or supposed sexual relationship
- Derogatory, gender-based humor

It is important to note that one cannot assume conduct is acceptable simply because an individual does not openly protest against it. In addition, some conduct may be considered sexual harassment even if it is not intended as such. In general, common sense is the best guide—treat other individuals fairly and with respect.

Any reported incident involving sexual harassment by a faculty or staff member of the University must be reported to the human resources director, a vice president, the dean of student affairs, or Public Safety/University Police. There is no right of confidentiality by any University faculty or staff member regarding this type of violation. Reporting is mandatory by law.

SMOKING

As required by law and in recognition of the health hazards of smoking and second-hand smoke, PSU prohibits smoking in all buildings and facilities, including offices, classrooms and laboratories, studios, libraries, theaters and auditoriums, gymnasiums and athletic areas, and public reception areas. Smoking may be allowed in specifically designated outdoor areas. Smoking is not allowed within 20 feet of any PSU building or controlled premise, adjacent to air intake units, outside stair-

ways, or on entrance ramps. Smoking may also be prohibited in areas reserved for events where the sponsor determines the interests of non-smokers need to be protected. Some examples are graduation ceremonies, University receptions and events, groundbreaking ceremonies, and outdoor concerts.

PROGRAM CURRICULUM REQUIREMENTS

Upon acceptance into a graduate program, students will be e-mailed a letter of acceptance indicating the program to which they have been accepted; their advisor and the advisor's contact information; and the curriculum planning guide outlining the course of study that the student needs to complete to meet graduation requirements. Students are required to notify Graduate Studies of their acceptance and their anticipated start term. The student's acceptance indicates the student's plan to enter the program designated in the acceptance letter; the student's agreement to follow the curriculum planning guide enclosed with the letter (aligned with the most current catalog); and the student's agreement to follow through with the required initial advising meeting.

All admitted students are required to meet with their advisor in their first term of study. Advising meetings are available in person, online and by phone. Some programs require students to meet with their advisors before beginning their first course and this requirement will be indicated in the acceptance letter. Students are expected to complete their academic requirements within six years. Students who do not complete requirements within six years of admission must petition the associate vice president for academic affairs using the Student Request form to request a waiver of the six year time limit. If the waiver is granted, students will be required to complete the program requirements outlined in the most recent curriculum planning guide and academic catalog, which may result in additional course or field work requirements. The required curriculum planning guide will be included with the notification letter granting an extension of time to graduation. Students requesting such a waiver must meet with their advisor to review program changes and any additional requirements. Students being granted a waiver will need to submit an Academic Program or Catalog Change Form so their program reflects the current program requirements.

CHANGING PROGRAMS

Students who want to change programs must notify their advisor and submit a request to change programs using the Academic Program or Catalog Change Form. Students will be advised of any additional admission requirements and once these requirements have been completed the student will be notified of an admission decision; issued a current curriculum planning guide; and notified of any required advising meetings. The University reserves the right to add, change, or delete curricular offerings.

DEGREE WORKS

Enrolled students at Plymouth State University have access, through myPlymouth, to a computerized assessment of their progress toward completion of degree requirements. Degree Works pairs the courses a student has taken (or officially transferred) to the specific requirements of their program. In-progress course work is noted as such. Degree Works also notes the area of study, credits earned, and grade point average as well as all courses taken or transferred to PSU. Degree Works is an important tool for students as they begin to plan their academic schedule. When students process an audit, they also have the option of choosing different majors and concentrations for assessment against the courses they have taken. This feature is known as the “What-If” Analysis. It provides an opportunity to see the influence that any potential change(s) may have on a projected completion date. For questions concerning Degree Works, please refer to the Degree Works section of the registrar’s office web page: plymouth.edu/registrar.

REGISTRATION FOR NON-MATRICULATED STUDENTS

Non-matriculated students (those who have not been admitted to a program) must be aware that successful completion of coursework does not guarantee acceptance to a graduate program, and coursework may not be applicable to a particular program. Doctoral coursework is not permitted for non-matriculated students.

Students who have not been admitted into a graduate degree program may take up to 12 graduate credits. Additional coursework cannot be pursued until admission has been granted or the student has declared pursuit of professional development only. Students must notify Graduate Studies of their intent and check individual programs for requirements and restrictions.

Non-matriculated students are not eligible to enroll in independent study or individual enrollment courses.

INDEPENDENT STUDY

An independent study is a special, individualized project of one to three graduate credits. The study must cover material not found in regularly offered courses. It requires a contract between the student and instructor specifying the project to be accomplished. Graduate Independent Study forms are available at plymouth.edu/graduate/forms or at the Graduate Studies Office. The completed Graduate Independent Study form must be submitted with the signed registration form. Independent studies are only available to admitted graduate students.

INDIVIDUAL ENROLLMENT

If extenuating circumstances exist, students may be permitted to register for an individual enrollment. This option only applies to required courses on the student’s curriculum planning guide. To register, an application for individual enrollment (available at plymouth.edu/graduate/forms or at the Graduate Studies Office) must be completed and submitted with the registration form.

CONTINUATION FEE

In some circumstances, a graduate student will have completed or will have been enrolled in the prescribed courses or credits listed in their curriculum planning guide, but may not have completed their degree requirements, such as final completion of a thesis, dissertation, or project. In such cases, where the student’s faculty advisor determines that it will take more than half of the next enrollment period for the student to complete the final degree requirements, the student will be required to pay a continuation fee equivalent to three credits for that period. This fee would also be required for subsequent enrollment periods, if additional time beyond more than half of the period would still be needed. The student will be charged the current in-state or out-of-state per credit tuition rate based on residency.

GRADUATE COURSE SCHEDULING

All courses at PSU are identified by a discipline code and a four-digit course number. Graduate courses are identified by a number 5000 or above, (e.g., ED 5030). Mathematics courses numbered MG 3XXX or MG 4XXX may be taken for graduate credit.

Graduate courses are scheduled on a term structure with the exception of Athletic Training and science courses, which follow the undergraduate semester schedule. Courses are offered during the following terms:

Summer	July 1–August 31
Fall	September 1–November 30
Winter	December 1–February 28 (29)
Spring	March 1–May 31

The term structure allows students to register for multiple courses in a year. The majority of graduate courses are scheduled during evenings, weekends, weeklong institutes, or online. Some degree programs, such as counseling and athletic training, and educator certification options, have specific residency and undergraduate course requirements unique to these areas of study.

Course schedules are released online at plymouth.edu/graduate/courses prior to the term start date.

GRADING SYSTEM

All graduate students must maintain at least a 3.0 (B) grade point average. The graduate grade range is A through C– and F. There are no D grades as Graduate Studies recognizes C– as the lowest passing grade.

Letter grades, with pluses and minuses noted, are used to assess the relative extent to which students achieve course objectives in the vast majority of PSU courses. Grade point average is calculated on a term and a cumulative basis that takes into account all grades earned by a student during their academic career at PSU, including those earned prior to starting coursework toward a degree or certification program.

Grade Point Average

The following grade point system is used to determine grade point average:

Grade	Points per Credit
A	4.00
A–	3.67
B+	3.33
B	3.00
B–	2.67
C+	2.33
C	2.00
C–	1.67
F	0.00

Administrative Failure

An Administrative Failure (AF) notation is placed on a student's transcript when an instructor does not have sufficient information to assign a letter grade in a graded course. Frequently, administrative failure stems from failure to formally drop a course. An AF counts as an F grade in grade point average calculation and is not a reason for a course withdrawal.

Academic Standing

An admitted graduate student is in good academic standing when the following conditions are present:

- The student has a cumulative grade point average (GPA) of 3.0 or higher
- The student has no more than one grade of incomplete (IC)

An admitted graduate student is not in good academic standing if either of these conditions is present:

- The student has a cumulative grade point average (GPA) below 3.0
- The student has two or more incompletes (IC)

Students are notified if they are not in good academic standing, and must develop a corrective plan with their advisor. Students have three terms to raise their GPA to at least 3.0. Students may not enroll in more than six credits if they are not in good academic standing. Students with more than one incomplete will be prevented from registering for additional classes until all but one incomplete is resolved.

If the student does not follow this plan within the time frame, dismissal from the degree program will occur. If the student wishes to appeal the dismissal, he or she should do so by submitting a Student Request form to the associate vice president for academic affairs. After dismissal, should the student want to continue, he or she must reapply and be accepted into the program.

Please note that academic standing may impact financial aid status and veterans' and eligible dependents' receipt of GI Bill benefits.

Inactivity or Withdrawal from Graduate Studies

Admitted graduate students have an obligation to show progress toward earning a degree and the student's curriculum must be completed within the original six-year program period. Students who do not take at least one course during any two-year period will be considered inactive. At the end of the two-year period, inactive students will be withdrawn from the graduate program, will receive notification of the withdrawal, and will lose access to PSU services provided to enrolled students.

Any students who choose to withdraw or petition for an extended leave from the university must notify Graduate Studies in writing. Inactive students may reapply to a graduate program. If admitted, students will follow the current catalog year requirements.

Repeat Policy

Students are allowed to retake any course. Credits and grade points for the first grade will be deleted from the cumulative record, while the grade itself will remain on the transcript and the repeat noted with an E (Exclude) next to the grade. The course information will be listed in the usual manner the second time it appears on the transcript. The most recent grade counts even if lower than an earlier grade. This policy does not apply to courses that are repeatable, such as independent studies or special topics offerings. Federal Financial Aid will not be awarded for any repeated courses.

Attendance Policy

Students are urged to recognize the importance of participation in class activities and to be aware that grades may be affected by absences or lack of participation during online coursework. Instructors shall determine the class attendance policies.

Instructors outline attendance policies and the effect multiple absences have on final grades in the course syllabus. Course syllabi are distributed during the first class meeting, posted online, or can be requested from the instructor in advance. In classes that use online classroom management software (such as Blackboard or Moodle), online student activity is recorded and may be used to determine participation. Instructors maintain records to show the attendance policy is being followed.

FAIR GRADING POLICY

Fair and equitable grading reflects values to which all members of the PSU community commit themselves. Grades are used to assess the relative extent to which students achieve course objectives in all for-credit courses at PSU.

Academic freedom allows instructors to determine course objectives within the bounds of established curricula, and the means by which a student's mastery of those objectives will be evaluated; and evaluate the quality of work on individual exams or assignments.

STANDARDS FOR FAIR GRADING

To achieve fair and equitable grading, instructors shall inform students, in writing, (i.e., via a syllabus) of the course objectives and the means by which student mastery of those objectives will be determined. Instructors are expected to share this information with students during the first class meeting and to provide this information, in writing, no later than the second class meeting. These arrangements cannot be altered after the class has met for one-quarter of its scheduled class meeting time if the changes negatively impact the student. The student's grade shall be based solely on the criteria known to all students in the class and all such criteria shall apply to mastery of stated course objectives. Examples of violations of the fair grading policy include, but are not limited to, the following:

- Allowing alternate work to substitute for coursework assignments for a particular student or group of students when that option has not been stated in the syllabus as available to all students
- Allowing a student to perform extra work, over and above that described in the syllabus, to influence her or his grade, when that same opportunity has not been made available to all students
- Allowing students to perform extra work after final grades have been submitted to improve their grade

Exceptions to the above violations may be allowed in cases related to documented learning disabilities when alternative testing arrangements have been made through Plymouth Academic Support Services (PASS) and in cases where there are documented serious extenuating circumstances.

When a member of the Plymouth State University community believes that fair grading practices are not being followed in a particular course, they must raise the issue in the following way.

- I. Raise the issue with the instructor of the course to consider whether the suspected violation of the fair grading policy did occur. If the facts of the matter are disputed, without resolution, the chair of the instructor's department shall be consulted; if unresolved, the associate vice president for academic affairs shall be consulted; and if unresolved, the Faculty Academic Affairs Committee shall hear the facts and reach findings. If it is determined that a violation of the fair grading policy did occur, either through the above process or through the instructor saying so at the outset, and the instructor can and does make suitable arrangements to come into compliance with the policy, the matter will be considered resolved.
- II. If a violation of the fair grading policy is shown to exist via step I, and the instructor cannot or will not take immediate remedial action, he or she shall be guided, by the Academic Affairs Committee, as to how to correct the problem and as to how to ensure that such a situation does not occur in the future. The most extreme case would result in the placing of

a letter in the personnel file of the instructor involved, stating the nature of the matter and the conclusion reached by the Academic Affairs Committee. A copy of this letter would then be sent to the appropriate department chair and the vice president of academic affairs.

Barring matters related to the just administration of the fair grading policy above, final grades submitted to the registrar may only be changed due to an error in determining the grade or an error in recording the grade. Students may challenge the accuracy or completeness of their term's academic record for a period of one year from the end of the term in question. After this period, the University shall have no obligation to alter a student's academic record except to correct an error in transferring grades from the official grade roster to the transcript.

Grade Appeals

Students who challenge a grade should begin by talking with the instructor of the course involved. If the situation cannot be resolved by that means, or if the nature of the problem precludes discussion with the instructor, students may bring the matter to the attention of the chair of the individual's department. The chair will attempt to resolve the matter either through discussion with the instructor alone or jointly with the student. If these meetings do not provide a solution satisfactory to all parties, the question may be taken to the associate vice president for academic affairs, where the matter will be reviewed. Regardless of the outcome of these discussions, only the instructor of a course, using her/his professional judgment, can change a student's grade. If the associate vice president is not satisfied with the proceedings, the associate vice president can ask the Academic Affairs Committee to hear the matter as described in I and II under Standards for Fair Grading.

Faculty Grade Change Procedure

All grades are considered final when grade rosters are turned off by the registrar. The circumstances and procedures outlined in the Fair Grading and the Grade Appeal policies described above represent the only means by which a final grade may be changed. When a final grade change is warranted, an instructor requests a grade change by submitting a course grade change form to the associate vice president for academic affairs for approval. Grades of Incomplete (IC) are submitted to the registrar in accordance with the University's Incomplete policy. Change of IC grades to letter grades are subsequently submitted through a course grade change form to the associate vice president for academic affairs.

Incompletes and Extensions

An instructor may decide to enter a grade of incomplete (IC) on a student's record if unusual circumstances prevent completion of the course on time, and a minimal portion of the total class work needs to be completed. The course must be completed by the date specified by the instructor which cannot exceed one year beyond the original term of course completion. If the course is not completed by this date, the grade specified

by the instructor will be recorded. If no grade is specified, a default grade of F will be recorded. The instructor is responsible for documenting and notifying the student of the work to be completed and the deadline. A student may not graduate with an incomplete on his or her transcript. Note: A student with an outstanding incomplete in a course may not register again for that course.

The extension (E) grade is assigned for approved continuing courses such as internship, thesis, doctoral research or other courses as appropriate. The grade of E is temporary and indicates the student has made satisfactory progress in the course for the term completed. The course must be completed by the date specified by the instructor which cannot exceed one year beyond the original term of course completion. If the course is not completed by this date, a default grade of F will be recorded. A student may not graduate with an E on his or her transcript.

Temporary Grades

An NG stands for no grade submitted. It means that the Registrar's Office did not receive a grade from the instructor by the time the grading period ended. The student is welcome to contact the instructor in this case. When the grade is received by the registrar's office, student transcripts are updated. NGs must be completed within one year. If NGs are not replaced with a permanent grade by that time, a grade of F will be recorded on the student's transcript.

Pass/No Pass Courses

Some courses at PSU are designated as being Pass/No Pass. Credits earned by passing these courses are added to the total credits earned. Pass/No Pass credits are also included in credits attempted. Credits earned in Pass/No Pass courses do not affect grade point average.

TRANSFER CREDITS

Grades for transfer courses must be a B or higher, and appropriate to the program attempted at PSU. Only credits may be transferred, not grades; therefore, the grade for transfer courses does not count toward the required 3.0 grade point average for program completion. Courses completed more than six years prior to the time of acceptance may not be transferred to a graduate program. Generally, up to 9 graduate-level credits from other regionally accredited institutions may be accepted in degree or certification programs, but not certificate programs. Courses cannot be transferred for credit if used in earning another degree. MBA, MS in Accounting, and EdD students should refer to the transfer credit policy in the respective catalog sections for more information.

An official transcript must be on file at the Graduate Studies Office before credits can be considered for transfer to a PSU program. Course descriptions or course outlines or both may be requested in order to determine credit consideration.

Students should be aware that decisions about acceptance of credit in transfer are up to the receiving institution. There is no guarantee that credits earned while enrolled at Plymouth State University will be accepted by another educational institution.

COURSE AUDITS

Students who want to take a course for their own interest or development, but not for credit, may register to audit most courses. Auditors are usually not required to complete normal class requirements. No grades will be issued to students who have registered as auditors. An AU will be entered on the transcript for the audited course. Full fees and half tuition are charged for auditing a class, with some exceptions determined by the offering department. Permission of the instructor is required for all course audits. A status of audit must be clearly indicated on the course registration form for accurate processing. Auditing is not permitted in MBA, CAGS, or doctoral-level courses.

GRADUATE COURSE ENROLLMENT AND COURSE LOAD

Students who are registered for at least three (3) credits in Fall, Winter, Spring or Summer term are considered to be enrolled as part-time graduate students. Those who are registered for at least six (6) credits in a term are considered to be enrolled as full-time graduate students.

Course Overload

Graduate students are in overload when they register for more than 12 credits in one term. Permission of the associate vice president for academic affairs is required for overload registration.

Course Add, Drop, and Withdrawal Policy

It is the student's responsibility to initiate the add, drop, or withdrawal process. Course changes are not official until processed by Graduate Studies or accepted in our online registration system. All paper forms must be filled in completely and include the student's signature to be processed. Forms can be faxed, mailed, or delivered in person to Graduate Studies. A \$30 non-refundable registration fee will be assessed each term when registering for courses.

Course Adds

Attendance in a class does not constitute an official add. Courses may be added up until the start of the class, pending availability. Students may add a course with the permission of the instructor after the course has started.

First Day Drop/Non-Participation

Students who do not appear for the first class meeting of each course and do not notify the course instructor before that class meeting that they will be absent may be dropped from the course by the instructor and their place may be given to another student. For online classes, students who have not logged in to the course within a week of the start date and have not notified the instructor of a delay in their participation may be dropped

from the course by the instructor and their place may be given to another student.

Dropping or Withdrawing from a Course

Students are able to drop courses online through my.plymouth.edu for a full tuition refund and without incurring a drop fee, up until the start of the term.

After the term has started, please refer to the course schedule information below to determine drop or withdrawal eligibility. A drop or withdrawal form must be received at Graduate Studies by the indicated deadline in order to be eligible for the specific drop or withdrawal. A \$25 drop fee will be assessed for each drop or withdrawal. Students who drop or withdraw from multiple courses simultaneously do not incur additional charges. All paper forms must be filled in completely and include the student's signature to be processed. Forms can be faxed, mailed, or delivered in person to Graduate Studies.

It is the student's responsibility to initiate the drop or withdrawal process. Failure to attend class, complete coursework, notify the instructor, or make complete payment does not constitute an official drop or withdrawal. Courses withdrawn will remain on the academic transcript with a withdrawn code of W for the grade. Grades of W do not impact grade point average but may impact Federal Financial Aid eligibility as measured by the Standards of Satisfactory Academic Progress Policy (see page 26).

Course Drop/Withdrawal Schedule

- 10–16 week face-to-face courses, fully online courses, or blended/hybrid courses with three or fewer face-to-face meetings

Drop Period	Withdrawal Period	No Withdrawal Permitted
Last business day of week two of the course	First business day of week three of the course through last business day of week seven of the course	After last business day of week seven of the course

- Blended/hybrid courses with four or more face-to-face meetings, or block and intensive courses

Drop Period	Withdrawal Period	No Withdrawal Permitted
Prior to second class meeting	On second class meeting but before fourth class meeting	Fourth class meeting or later

- Weekend/Weeklong Residential and Commuter Package Courses

Drop Period	Withdrawal Period	No Withdrawal Permitted
Before the first class meeting	Any part of course is attended (but not entire course)	After residential/commuter portion of course

LATE WITHDRAWAL

After the appropriate withdrawal period has ended, students may appeal for withdrawal from a course only under extenuating circumstances. The appeal should be presented to the associate vice president for academic affairs on a graduate student request form, and must include a letter explaining the extenuating circumstances, any requested documentation, and a course withdrawal form signed by the instructor.

Course Refund Schedule

- 10–16 week face-to-face courses, fully online courses, or blended/hybrid courses with three or fewer face-to-face meetings

Full Tuition Refund	75% Tuition Refund	50% Tuition Refund	No Tuition Refund
Last business day of week two of the course	Last business day of week three of the course	Last business day of week four of the course	After last business day of week four of the course

- Blended/hybrid courses with four or more face-to-face meetings or block and intensive courses

Full Tuition Refund	75% Tuition Refund	50% Tuition Refund	No Tuition Refund
Prior to second class meeting	On or after second class meeting but prior to third meeting	On or after third class meeting but prior to fourth meeting	Fourth class meeting or later

- Weekend/Weeklong Residential and Commuter Package Courses

Refunds can only be processed up to two business days prior to the start of the course. After that date, no refund (partial or otherwise) will be granted.

Important Refund Information: Withdrawn or dropped courses in any given term that were paid for (all or in part) with federal aid, by a third-party agency via a scholarship or purchase order, or with a tuition waiver, require the following:

If paid by federal financial aid: Federal aid that pays to the student's account must be earned. Federal regulations require that PSU determine how much of the federal aid has been earned and return all unearned amounts to the lender for withdrawals prior to 60 percent of enrollment period. This may result in a balance owed to PSU. Note: This calculation of unearned aid generally occurs independently from the amount of tuition that is refunded based on the course refund schedule. Exception: Should a 100 percent refund be received for tuition charges, 100 percent of the federal aid will be returned to the lender, and the student will become responsible for paying the initial \$30 non-refundable administration fee that was assessed at the time of registration.

If paid by third-party agency: Course drops or withdrawals require that PSU return any funds received from an outside agency to that agency regardless of whether the student

receives a full or partial refund of charges based on the course refund schedule. This may result in a balance owed to PSU.

If paid by tuition waiver: In general, if the student is no longer registered for the course(s) for which the waiver was directly applied, the tuition waivers will be removed from the student's account. This may result in a balance owed to PSU. However, some types of tuition waivers may have different restrictions. Please contact the Student Account Services Office for additional information.

GRADUATE CAPSTONE

Students may elect to complete a culminating one- to 12-credit supervised project or practicum experience in a work environment, cooperating institution, or agency. Graduate students may participate in a variety of learning experiences arranged in conjunction with their program of study and with the approval of their advisor. Field and university supervisors work with graduate students to determine specific learning outcomes that will result from this experience, as well as procedures to meet those outcomes. Students will construct a learning portfolio to document specific outcomes of this experience and present this portfolio at the end of the term. A student self-evaluation and curriculum vitae detailing accomplishments to date should be included in the portfolio. Students in the Master of Science degree programs will present their research findings and may have other additional requirements.

PSU has limited funding for honoraria for supervisors, and therefore relies on professional partnerships with the community to assist graduate students in this apprenticeship learning model. Typically, students spend 40 hours per credit hour during a capstone experience, depending on the discipline.

GRADUATE INTERNSHIP OR PRACTICUM

PSU's teacher education programs are renowned in New Hampshire and throughout New England, and PSU's graduates are actively recruited for teaching positions. Beginning as early as the first year, teacher education candidates have many opportunities to teach and learn in public elementary, middle, and high school settings. The certification program culminates in an intensive internship or practicum. The field experience is typically 12 weeks for a single-level endorsement (K–8, 5–9, 7–12) and two eight-week experiences (one at the primary level and one at the secondary level) for K–12 certification.

A student is required to have a 3.0 GPA to enter his or her internship, practicum or final field experience. The student must achieve a B or better (or Pass in the case of Pass/No Pass courses) in his or her internship or practicum in order to be endorsed for NH educator or professional certification.

All teacher certification candidates who interact with students in public school settings through course-related field experience are subject to New Hampshire state legislation that requires

all persons who regularly come into contact with pupils on a daily basis to undergo a full-disclosure criminal records check that may include fingerprinting. The criminal records check is conducted at the site school before the field experience begins. The fee for this processing is the responsibility of the teacher candidate and is paid directly to the school district. Inquiries should be directed to the Office of Educator Preparation.

GRADUATE PROGRAM COMPLETION AND DEGREE CONFERRAL

Most PSU graduate students complete a degree program in one to three years; six years is the maximum time to complete a degree. Assuming all undergraduate competencies are met, MBA students can complete their program in just four terms. Courses in the Master of Science in Applied Meteorology, Athletic Training, Biology, and Environmental Science and Policy programs are offered along the undergraduate semester schedule. Depending on the student's choice of thesis and non-thesis options, the time to completion can range from one to two years. A minimum cumulative GPA of 3.0 or higher is required for degree conferral.

There are specific time frames assigned for processing completions and degree conferrals. Diplomas are issued five times per year: May Commencement, June 30, August 31, December 1, and March 1. All students who anticipate graduating are required to submit a Petition for Degree Conferral. Students must submit the completed petition before the corresponding conferral deadline in order to have their program audit completed and degree conferral processed for their anticipated completion date.

Anticipated Degree Conferral Date	Petition Submitted by Student No Later than
August 31	June 1
December 1	September 1
March 1	December 1
May Commencement	February 1
June 30	March 1

Students who do not meet the above deadlines may be eligible to submit a late petition for completion. The processing fee for a late petition is \$50.

Anticipated Degree Conferral Date	Late Petition and Fee Submitted by Student No Later than
August 31	June 30
December 1	September 30
March 1	December 31
May Commencement	February 28/29
June 30	March 31

Certification candidates must submit a Petition for Teacher Certification/Specialist Credential form. Educator and specialist certification candidates can petition for completion at any time, as these certifications and endorsements can be awarded or endorsed outside of the official degree conferral dates listed previously.

Specialist certification can also be awarded at any time as long as the candidate already holds a master's degree. Students seeking specialist certification along with a master's degree will have their certification endorsed at the same time their master's degree is conferred.

COMMENCEMENT CEREMONY

All graduates are encouraged to participate in the Commencement ceremony, which is held annually in May. Students who complete degree requirements in August and petition by April 1 have the option of walking in the May ceremony of that same year. After April 1, all students who petition to graduate for the August conferral date will be eligible to participate in the May ceremony of the following year. Students who petition for December or March will be eligible to participate in the May ceremony of the following year. Please contact the graduate degree auditor with questions regarding the completion of a graduate program. Graduating students can visit plymouth.edu/commencement to access Commencement ceremony information.

Academic Support and Student Services

ADVISING

Admitted graduate students are assigned an academic advisor with whom they must meet to discuss their curriculum planning guide within the first term after admission. Students are responsible for maintaining contact with their advisor throughout their program, and may obtain advising assistance by e-mail, online chat, phone, or in-person appointments. Students may request to change their program advisor through Graduate Studies. Evening and weekend advising hours are offered on and off campus by appointment. Contact Graduate Studies to schedule an off-campus advising session.

CENTER FOR RURAL PARTNERSHIPS

The Center for Rural Partnerships dedicates PSU's research, outreach, and educational capacities to advance collaborative projects that maintain and enhance the quality of life in rural New Hampshire. The center provides students, faculty, and staff with a host of opportunities to work with regional partner organizations and communities, and to participate in engaged research projects, writing, lectures, and workshops. The diversity of project types to date includes: sustainable development, historic preservation, workforce development, cultural arts events, regional technology infrastructure, tourism marketing, rural health and wellness, alternative heating, and fuel. For additional information, visit plymouth.edu/center-for-rural-partnerships.

CENTER FOR THE ENVIRONMENT

The Center for the Environment (plymouth.edu/center-for-the-environment) addresses environmental issues in northern New England through scientific research, education, and collaboration. We engage on- and off-campus partners using science-based knowledge to promote informed decisions. Our work with PSU faculty, non-profit organizations, and government agencies prepares Plymouth State University students for lives and careers that demand a thorough understanding of the natural, human, and built environment; contributes to the solution of environmental problems in our region; and fosters collaboration between Plymouth State University, communities, environmental agencies, and organizations.

HOUSING

There are a variety of housing options available to graduate students, including on- and off-campus housing. On-campus housing is assigned through Residential Life. Off-campus housing is operated by individual landlords or property management companies. Housing is limited and subject to availability. For information and assistance, contact the Department of Residential Life at plymouth.edu/reslife or (603) 535-2260.

MARK SYLVESTRE PLANETARIUM

Located in the Boyd Science Center, the Mark Sylvestre Planetarium is a 31-seat facility with accessible seating for visitors with disabilities. Programs can be conducted using the Digitalium Alpha LCD full-sky projector or the Starlab Sky Projector and an LCD projector with VHS, DVD, and computer (including Internet) inputs. Programs in astronomy designed for the general public, elementary and secondary students, college students, scout groups, and others are regularly given. The planetarium has been used for art classes, opera classes, summer programs for grade school children, student presentations, and a variety of other programs. In addition to the planetarium facility, there is also a portable planetarium that is used to give astronomy presentations at schools and other organizations throughout New England. For more information, visit plymouth.edu/department/asc/resources/planetarium.

myPLYMOUTH

The myPlymouth portal is the electronic gateway to nearly all of PSU's online services. All active, registered, or admitted graduate students have access to myPlymouth, which contains academic, personal, administrative, and recreational information about PSU. Self Service (under the portal's Services tab) includes academic information, such as unofficial transcripts, grades, online registration access, and tuition statements.

With a user name and password, myPlymouth is accessible from any computer with internet access. To obtain a user name and password, go to my.plymouth.edu and follow the instructions. Students must regularly access their PSU e-mail account to receive important graduate-specific information from the administration and faculty.

PARKING PERMITS

All students must obtain a valid parking permit to park on campus. For more information on parking permits, please contact The College of Graduate Studies at (603) 535-2636.

PASS OFFICE

PASS is a federally funded program designed to provide individual academic assistance to students enrolled at PSU. Assistance is available for students in time management, exam preparation, note taking, and other study techniques. PASS professional staff members are available to work with students with documented disabilities. PASS is located in the lower level of Lamson Library and Learning Commons and is open during the academic year. For additional information, visit plymouth.edu/services/pass.

NATIONAL WRITING PROJECT IN NEW HAMPSHIRE

The mission of the National Writing Project in New Hampshire (NWPNH) is to improve the teaching of writing in New Hampshire's schools. Through its professional development model, the NWPNH recognizes the primary importance of developing and extending teacher knowledge, expertise, and leadership.

The NWPNH believes that access to high-quality educational experiences is a basic right of all learners and a cornerstone of equity. Through building an extensive network of teacher leaders, the NWPNH seeks to promote exemplary instruction of writing in every classroom in the state.

These teachers, together with University instructors, collaborate to provide staff development programs in New Hampshire schools. National Writing Project in New Hampshire programs include summer institutes for teachers, graduate-level courses, workshops, classroom and program consultations, and reflective practice, inquiry, study, and writing groups.

Students may choose to incorporate the NWPNH coursework into a MEd program or a certificate program. Visit plymouth.edu/outreach/nwpnh for additional information.

SMALL BUSINESS INSTITUTE®

The Small Business Institute at Plymouth State University gives MBA students a chance to serve small businesses as members of consulting teams, earning elective course credits in the process. Working with a business faculty member, SBI teams visit client companies, define the scope of their projects, execute the tasks they agree on and then prepare and present a formal report. These reports are comprehensive and professionally done, enabling students to ground their studies into real-world experiences. Since 1974, PSU student reports have won dozens of statewide, regional, and national awards in Small Business Institute competitions. Each consecutive year since 1999, SBI consulting teams have won national awards at the SBI Project of the Year Competition. This record of accomplishment is unparalleled by any graduate school participating in the Small Business Institute. For more information, visit plymouth.edu/graduate/academics/degrees/masters/mba/small-business-and-entrepreneurship/small-business-institute.

STATISTICAL CONSULTING CENTER

The Statistical Consulting Center, located in the Mathematics Department, offers statistical consulting on the design and analysis of research projects to the faculty and students of PSU and its partners. This professional service is available at any stage of research including planning, proposal writing, design, analysis, or the final written presentation of the results. This is not a tutoring service, but rather a resource for faculty and students engaged in research. For more information, visit plymouth.edu/outreach/statistical-consulting.

Math Activity Center

The Math Activity Center is a hub for extra-class activities involving mathematics. During operating hours, students may use the center for completing assignments, forming study groups, and receiving group and/or individual tutorial services. The center is staffed by trained student tutors and faculty, dedicated to student success and achievement in mathematics. The center is located within the Department of Mathematics in Harold E. Hyde Hall, room 351. For more information, visit plymouth.edu/services/math-center.

STUDENT HANDBOOK

The Division of Student Affairs maintains the student handbook. The handbook is available online at plymouth.edu/stulife/handbook and contains information regarding student rights, policies and expectations, the judicial system, services, and the annual security report.

WHITE MOUNTAINS INSTITUTE

The White Mountains Institute (WMI) at Plymouth State University celebrates the significant heritage of our region and creates a premier center for educational programming and research on the White Mountains. Through the institute, PSU takes advantage of the spectacular outdoor laboratory around us and builds on our strengths in environmental studies and sustainability, eco-tourism, historic preservation, the arts, adventure education, and the advancement of culture and economic development in rural communities.

To achieve this, the White Mountains Institute offers programming that utilizes PSU resources to expose students and members of the surrounding communities to the environmental and cultural aspects of the White Mountains. Programs include:

- undergraduate and graduate-level coursework throughout the year
- professional development opportunities for K–12 educators
- summer enrichment experiences for learners of all ages
- community-oriented education through public workshops, lecture series, and exhibitions.

For more information, visit plymouth.edu/white-mountains-institute.

THE WRITING CENTER

To assist graduate students in their writing endeavors, the Writing Center offers versatile consultants, writing handbooks, model papers, and lists of useful tip sheets. Hours of operation include both daytime and evening hours. Online consultations are available. For more information, visit the writing center in Lamson Library or visit plymouth.edu/office/writing-center.

UNIVERSITY IDENTIFICATION CARDS

A valid PSU picture ID card is needed to access services throughout the campus. The magnetic strip on the back of the card is used in the library, PE Center, and other campus

locations where validation of student status is necessary. It also enables the use of a cash-to-card machine to maintain a monetary balance on the card. This allows for purchases in vending machines, the snack bar, copier machines, and the bookstore. The fee for an ID card is \$15. The cost to replace a damaged card is \$5 under the condition that the damaged card is turned in when a new card is issued. The ID Center is located on the second floor of the Hartman Union Building (HUB). Once a card is obtained, it is automatically activated each semester the holder is enrolled in courses. Visit plymouth.edu/services/ids for additional information.

GRADUATE STUDY OPPORTUNITIES FOR UNDERGRADUATE STUDENTS

Plymouth State University seniors with a cumulative grade point average of 3.0 or better may take up to six graduate credits with prior permission. Proper selection of the graduate courses may allow for coursework to satisfy both undergraduate and graduate program requirements. For students interested in earning a master's degree from PSU, several graduate programs may be completed in one year. For more information on taking courses as a PSU senior, contact Undergraduate Studies at (603) 535-2235 or undergraduate.studies@plymouth.edu. For more information on graduate programs, contact Graduate Studies at (603) 535-2636 or forgrad@plymouth.edu.

General Financial Information

TUITION AND MANDATORY FEES

Important Note: Tuition and fees for academic year 2014–2015 are listed below. In June of each year the University System of New Hampshire Board of Trustees sets tuition and fee rates for the next academic year. Updated tuition and fees for the 2015–2016 academic year will be listed at plymouth.edu/graduate/admissions/tuition when they become available.

Course Number	In-State	Out-of-State	Mandatory Fees
5000–6999	\$496	\$562	\$28
7000–7999	\$523	\$597	\$28
8000–8999	\$580	\$662	\$28

All students are required to pay the mandatory fees that cover such items as health services, student activities and organizations, the student union and recreation facilities, building maintenance and upkeep, and technical equipment in computer clusters, language labs, art facilities and labs.

COURSE REGISTRATION AND PAYMENT

There are a variety of options available for students to register for a graduate course. All courses require full payment at the time of registration. Students are to register and pay for all courses, including independent studies, individual enrollments, practica, theses or master's research projects, and internships, prior to the beginning of studies. Students who have a financial hold on their account are not permitted to register for courses. Students who have not been admitted into a graduate degree program may take up to 12 graduate credits, but are not eligible for federal student aid until admitted into a degree program. Once students have reached the 12-credit maximum, additional coursework cannot be pursued until admission has been granted. CAGS candidates may take one three-credit course before applying.

Term	Registration Begins
Summer	1st Wednesday in April
Fall	2nd Wednesday in July
Winter	1st Wednesday in September
Spring	2nd Wednesday in January

Students who have an active myPlymouth account may register for courses online through the myPlymouth portal. Online registration is available during specific time frames. Registration forms outside of these time frames must be submitted to Graduate Studies for processing. Registration forms can be mailed, faxed, or delivered in person to Graduate Studies.

Term	Online Registration Availability
Summer	1st Wednesday in April–June 30
Fall	2nd Wednesday in July–August 31
Winter	1st Wednesday in September–November 30
Spring	2nd Wednesday in January–February 28 (29)



METHODS OF PAYMENT

Payments must be made or guaranteed at the time of registration.

Out-of-Pocket Payments

Online Payments: Students can pay their bill online via e-check or credit card by clicking the “Pay Now” button located on their online bill in the myPlymouth portal.

Credit Card: Payments may be made using American Express, Discover, MasterCard, or Visa. Please Note: A non-refundable 2.75 percent service charge will be assessed on all credit/debit card transactions. Payments made via e-check will not be assessed a service charge. Contact Student Account Services for more information at (603) 535-2215 or e-mail: psu-studentaccount@plymouth.edu

Check: Payment may be made with a personal check, cashier's check, or money order. A student ID number must be noted on the check or money order and attached to the registration form. Checks should be made payable to Plymouth State University.

Guaranteed Anticipated Payments

Financial Aid: Students must be matriculated (degree-seeking) and taking at least three credits of degree-required coursework to be eligible for Federal Financial Aid. For more information, contact the Financial Aid Team at (603) 535-2338, (877) 846-5755, or visit plymouth.edu/office/financial-aid.

External (non-PSU) Scholarships and Awards: If students have received an external scholarship or award, a copy of the award letter must be submitted to the Student Account Services Office. The award letter must include the student ID number, the award amount to be paid and for which term, and the awarding organization's name and address. In order for the award to be considered as an authorized payment on the tuition bill account, the award must NOT be contingent upon grades, grade point average, course completion, or any other criteria prior to it being paid to PSU. If contingencies on the award exist, it cannot count as an anticipated payment toward the student's bill and the student will need to pay this award amount through some other means. If, later on, the student meets the required criteria and the award payment comes in, the student can be reimbursed for the overpayment.

Purchase Orders and Government Authorizations: If tuition is to be paid by an employer, a government agency, or any such third-party company, the student must submit a letter of authorization or a purchase order to the Student Account Services Office from their third-party payer. In order for this type of payment agreement to be considered an authorized payment on the tuition bill account, payment must NOT be contingent upon grades, grade point average, course completion, or any other criteria. Students must make sure their third-party authorization or purchase order (PO) includes their name, student ID number, the maximum billing amount, and the third-party company's name and address. If students fail to include any of this information, the authorization or PO will not be accepted and they will be required to pay their bill out-of-pocket. If all the necessary information is provided, the Student Account Services Office will invoice the third-party company for the authorized amount. Please note that if the company or agency has a policy to reimburse students for their course(s), students will be responsible for making the tuition payment themselves.

Internal Scholarships and Awards: If students receive internal assistance (e.g., graduate assistantship or mentor teacher waiver), the award letter or waiver form must be submitted to Graduate Studies at the time of registration. If students are eligible for a staff tuition waiver, the USNH Tuition Benefit form must be submitted online through WISE at the time of registration.

NOTE: Federal financial aid regulations require that all resources that help fund educational expenses be reported. Receipt of educational resources, including those listed above and others such as GI Bill benefits, may impact financial aid award amounts. Visit plymouth.edu/office/student-account-services for additional information about payment options.

Graduate Student Overdue Account and Collection Policy

Tuition and fees for graduate courses are to be paid at the time of course registration. Miscellaneous charges (e.g., library overdue fees, parking citation fees) are to be paid within 30 days from the date on which they were billed. If they are not

paid in 30 days, a financial hold is placed on the account and the student will not be allowed to register for courses until the amount has been paid in full. This hold also prohibits students from receiving official transcripts, certification awards and statements, and degree conferral. A monthly e-mail message is sent to students' PSU e-mail account with a reminder to check their myPlymouth account for new charges. Financial balances that are outstanding for more than 30 days will be assessed a 1.5 percent interest late fee until they are paid in full. Accounts that have outstanding balances from a previous term will be turned over for collection.

Statement of Financial Responsibility

By enrolling in classes at PSU, students accept full responsibility for tuition bill accounts and agree to pay all charges incurred as a result of their student status. Students also acknowledge that late fees will be assessed monthly for overdue balances and collection costs may be added to a student's account if the services of a collection agency are employed.

RESIDENCY STATUS

For the purpose of assessing tuition and fees, each student shall be classified as a New Hampshire resident or a Non-New Hampshire resident. A person shall be classified as a New Hampshire resident if he or she has resided in the state of New Hampshire for purposes other than attending an educational institution for 12 months immediately preceding the student's entry or re-entry. Physical presence for this entire 12-month period need not be required as long as the conduct of the individual, taken in total, manifests an intention to make New Hampshire the permanent dwelling place. Reside, residency, or resident shall refer to the domicile (i.e., a person's true, fixed, and permanent home, or place of habitation) where he or she intends to remain permanently.

The burden of proof rests on the student seeking classification as a New Hampshire resident. Any student who previously attended PSU, paid out-of-state tuition, and now claims New Hampshire residency should contact the Office of the Registrar to apply for residency status prior to registering for any coursework. Misrepresentation in, or omission from, any evidence submitted with respect to any fact, which if correctly or completely stated would be grounds to deny classification as a New Hampshire resident, shall be cause for exclusion or expulsion from, or other disciplinary action by, PSU.

Residency decisions made by the Office of the Registrar are based on information furnished on the student's application and other supporting data. PSU reserves the right to make the final decision concerning residency status for tuition purposes.

In-State Residency

To qualify for in-state status, students must have been legally domiciled in New Hampshire continuously for a period of at least 12 months prior to registering for the term for which in-state status is claimed.

Out-of-State Residency

Students admitted from states other than New Hampshire or from foreign countries are considered non-resident throughout their attendance at PSU, unless they have acquired a bona fide domicile in New Hampshire. The burden of proof in all cases concerning residency is on the applicant.

Establishing or Changing Residency

Graduate student residency status is determined at the time of admission to PSU and may be changed only by applying for reclassification. If the student is successful in his or her application for reclassification, the change will be effective at the beginning of the next term. Reclassifications do not occur mid-term and are not retroactive. Please contact Graduate Studies for more information on establishing or changing your residency status.

FINANCIAL AID

Financial aid in the form of loans is intended to assist qualified students who are unable to meet their entire educational expenses from their own resources. Steps to apply for federal student loans are available at plymouth.edu/office/financial-aid/graduate-financial-aid/2012-2013-aid/. Students must be degree-seeking to access federal loan programs. Non-degree certificate program students may be eligible to access non-federal loan programs. Federal financial aid will not be awarded to pay for any repeat courses.

Access to graduate loan programs begins the enrollment period after a student has been accepted into their program through Graduate Studies.

The following information provides guidance for processes required to access federal loan programs. Be sure to contact our Financial Aid Team toll free at (877) 846-5755 should you have questions.

To be considered for Federal Direct and Graduate PLUS Loan(s):

1. A Free Application for Federal Student Aid (FAFSA) must be completed annually at fafsa.ed.gov. Students will need to file their FAFSA at least one month prior to the term for which financial aid is needed. Students will also need to be admitted to a degree or eligible certificate program before a financial aid application will be processed.
2. A Graduate Student Enrollment Status form must be completed annually to provide the number of credits being taken during each enrollment period. If this enrollment information changes during the academic year, written communications of these changes must be submitted to the Financial Aid Team so the student's Federal Direct Loan eligibility can be reviewed and adjusted, if necessary.
3. PSU will identify Federal Direct Loan eligibility upon receipt of the FAFSA (received from the federal processor) and the Graduate Student Enrollment Status form. Once Federal

Direct Loan eligibility is identified, two additional steps will be required:

- a. Entrance Loan Counseling session as required by the Department of Education. This requirement is only needed once.
- b. Master Promissory Note (MPN). This requirement is only needed once if an MPN has been completed and loans have been received on a continuous basis. If there has been a break in enrollment, another MPN may be required and will be identified through your myPlymouth account.

Federal Direct Unsubsidized Loans

Graduate students are only eligible to receive Unsubsidized Federal Direct loan funds. The annual eligibility for a graduate student is based on the average cost of attendance and the actual number of enrollment periods a student plans to attend for that year. The cost of attendance is based on the number of credits taken and number of enrollment periods and other educational expenses. The maximum annual Unsubsidized Federal Direct loan amount available for a graduate student is \$20,500. Limits apply based on eligible program.

Graduate aggregate maximum Unsubsidized Direct Loan limit is \$138,500. This aggregate debt limit also includes federal student loans received for undergraduate study.

You will be charged a loan fee and interest from the time the loan is disbursed until it is paid in full. If you allow the interest to accrue (accumulate) while you're in school, or during other periods of nonpayment, it will be capitalized. This means the interest will be added to the principal amount of your loan at the time of repayment, and additional interest will be based on that higher amount.

Federal Direct Graduate PLUS Loans

Graduate students may also be eligible to borrow under the Federal Direct Graduate PLUS Loan program up to PSU's cost of attendance (COA) minus other estimated financial assistance. This loan is at a higher interest rate with higher fees assessed at disbursement. A Federal Direct Graduate PLUS Loan Request form will need to be completed to request this loan. The request form and additional information about the process is explained in Step 8 on plymouth.edu/office/financial-aid/graduate-financial-aid/2012-2013-aid/.

All Direct PLUS applicants are required to complete the FAFSA and must have applied for the maximum annual Federal Direct Unsubsidized Loan eligibility before applying for a Graduate Federal Direct PLUS Loan. There is a loan fee when the loan is disbursed and interest accrues from the time of disbursement until the loan it is paid in full.

Repayment is deferred while a student is enrolled at least half-time. Interest continues to accrue on loans while the student is enrolled.

Disbursements

Graduate loan proceeds are disbursed by Student Account Services at the beginning of each enrollment period AFTER confirmation of course registration, number of credits and course start date.

More information on registration, cost per credit, refunds and billing may be found at Graduate Studies website.

Once term charges are billed by Student Account Services, loan proceeds will be credited to the student's account at the beginning of each enrollment period AFTER confirmation of course registration, number of credits and course start date.

All refunds are disbursed by Student Account Services.

The federal government's academic year for aid eligibility begins July 1 and ends June 30.

Course Begins	Suggested FAFSA Filing Date
Summer (July or August)	June 1
Fall (September through November)	August 1
Winter (December through February)	November 1
Spring (March through June)	February 1

The Financial Aid Team determines eligibility annually based upon cost of attendance for that year (July 1 through June 30).

The cost of attendance is determined, in part, by the number of credits applicants have projected for each graduate term and includes average tuition, fees, books, supplies, and living expenses for periods of enrollment. Federal Direct Unsubsidized Loan eligibility may increase or decrease depending on any credit load changes. In an attempt to avoid potential reductions, please provide conservative projections for credits and courses per graduate term and notify the Financial Aid Team of any enrollment changes.

Other Financial Aid Recipient Responsibilities

- Notification of Withdrawal: Students must inform the Financial Aid Team, their instructors, and their graduate program advisors of any course or program withdrawals or changes.
- Loan Disbursements: Loans are held and disbursed by graduate term. The release of a loan for disbursement will be the later of the official start of the term or the actual start date of a three-credit course.

Loan disbursement is contingent upon registration, having the proper number of credits, and contacting the graduate program advisor at the beginning of each term. To avoid holdups with loan disbursements, students must notify the Financial Aid Team of any enrollment changes after submitting their Graduate Student Enrollment Status Form.

Standards of Satisfactory Academic Progress (SAP)

In order to be eligible for Federal Financial Aid, you must be making Satisfactory Academic Progress. SAP for graduate students is defined as having successfully *completed* 75 percent of all graduate credits attempted. Course withdrawals are included as an attempted course for purposes of calculating satisfactory academic progress.

Return of Federal Title IV Financial Aid

If a student receives federal financial aid and withdraws or stops participating in their coursework before 60 percent of the enrollment period, a portion of the awarded federal aid must be returned. The amount to be returned is calculated by the Student Account Services Office and Financial Aid Team, normally within 30 days of the withdrawal date determination. The calculation may result in the student owing a balance to PSU, the Federal Direct Loan Program, or both. Sample Return of Title IV Fund worksheets are available at the Financial Aid Office.

Other Assistance

Many students in the Master of Science degree programs have the option of receiving grant funding to support their studies. The student's program advisor will provide the details of grant funding for stipends and tuition payment.

SCHOLARSHIPS

Graduate Studies annually awards a limited number of graduate scholarships. Applicants should complete a Graduate Scholarship Application, available at plymouth.edu/graduate/academics/forms.

Applications for graduate scholarships should be returned to Graduate Studies by April 1 for the upcoming academic year. Awards are made as soon as possible after June 1. Please visit plymouth.edu/graduate/admissions/scholarships for more information.

General Scholarships: Each year, Graduate Studies awards a limited number of merit-based scholarships to admitted graduate students in the form of one-, two-, and three-credit tuition waivers for 5000- to 7000-level graduate courses. Selection criteria include academic and professional achievements, commitment to graduate study, and achievement or pursuit of personal or professional goals. Visit plymouth.edu/office/financial-aid/grants-and-scholarships/ for additional funding opportunities.

Dennise Maslakowski Graduate Education Scholarship Fund

The purpose of the Dennise Maslakowski Graduate Education Scholarship Fund is to honor Dr. Maslakowski's commitment to teaching and to the development of talented and motivated teachers by providing a scholarship to a deserving New Hampshire resident enrolled in a graduate program in education. The recipient should be striving to reach his or her full potential as a teacher, and should demonstrate exceptional

character in pursuing this goal. The recipient will be selected by faculty and staff of PSU's Graduate Studies Office.

McCabe Leadership Scholarship Fund

Established to honor David and Kathleen McCabe when they retired from lifelong careers in public education, this fund provides an annual scholarship to a deserving school teacher or administrator enrolled in a Certificate of Advanced Graduate Studies (CAGS) or Doctor of Education (EdD) program at Plymouth State University. Scholarship applicants should be dedicated to the field of education and educational administration, and demonstrate exceptional character in pursuing their goals.

The Artelia and Olan Ray Historic Preservation Graduate Scholarship Fund

The fund was established to provide financial assistance to a returning student who may be re-training or entering the Historic Preservation Certificate Program to augment or redirect his or her career path. Scholarship applicants should be post-baccalaureate, currently enrolled in a master's program or already have a master's degree, and seeking a Certificate in Historic Preservation.

GRADUATE ASSISTANTSHIPS

Graduate assistants are an important part of Plymouth State's collaborative learning community. They work alongside faculty, staff, and students to help achieve the University's goals, while

gaining valuable experience as assistants, researchers, and teachers.

Graduate assistantships are available on a limited basis to highly qualified graduate students who have been fully accepted into a graduate program at Plymouth State. Applications for assistantships should be submitted to Graduate Studies by April 1 for the upcoming year. The application is available online at plymouth.edu/graduate/academics/forms.

Students admitted to the advanced athletic training programs may be eligible for a limited number of athletic training graduate assistantships. Advanced Athletic Training students should review plymouth.edu/graduate/admissions/assistantships/athletic-training for athletic training assistantship and application information as the application and deadline are different than the general assistantship application.

MS programs in Biology, Applied Meteorology, and Environmental Science and Policy award a limited number of research assistantships that are grant funded. Students who are awarded a research grant assist faculty members with research that often informs and complements student thesis and professional work. Students in the science programs should consult with their program advisor to learn about research assistantships.

Admission

The admissions review board carefully considers applicants' academic record, essay, recommendation letters, scores on appropriate standardized tests, and other factors that reflect students' academic potential and motivation, as well as their preparation for the specific program to which the candidates have applied.

In addition to having a baccalaureate degree from a regionally accredited institution of higher education, graduate applicants must also meet appropriate academic department criteria to be eligible for admission. Students should consult with program coordinators or advisors about specific admissions requirements.

Graduate Studies considers applications on a rolling admission basis.* Students may apply at any time of the year and may take up to 12 graduate credits before being officially admitted into a master's degree program.

* Exceptions include the master's programs in Athletic Training and Applied Meteorology and the doctoral programs.

ADMISSION STATUS

Students who have applied to the program may be admitted, admitted pending completion of necessary requirements or denied admission. Students must meet all requirements associated with their offer of admission in order to be fully endorsed in the specific program to which they are applying. Successful applicants will receive electronic correspondence detailing the status of their admittance.

APPLICATION PROCESS

Completed applications and a non-refundable application fee must be submitted to Graduate Studies through the online application at plymouth.edu/graduate/admissions/apply. A completed application includes the following:

- Official transcripts verifying that a baccalaureate degree was completed. In addition, include transcripts from any other college(s) or universities attended. All transcripts must be sent directly from the institutions to Graduate Studies.
- Official score report from the Graduate Record Examination (MA in Historic Preservation and MS candidates in Applied Meteorology, Biology, and Environmental Science and Policy). Educator certification candidates who do not already hold a master's degree or are not pursuing a master's degree at PSU must submit passing scores for the Praxis Core exam. Applicants to the French and Spanish certification programs must submit passing Praxis II scores as part of the

admission process. Applicants who already hold a graduate-level degree do not need to submit test scores. Admissions tests are not required for MA in Personal and Organizational Wellness, MAT, MBA, MEd, MS in Accounting, Athletic Training, Clinical Mental Health Counseling, Couples and Family Therapy, Criminal Justice Administration, and Science Education, CAGS, and EdD applicants.

- A statement of interests and intent. CAGS and EdD applicants must also submit a professional writing sample.
- A professional résumé or curriculum vitae.
- Three recommendations from past or current supervisors, professors, or colleagues. All recommendations not completed online should be mailed directly to Graduate Studies by the individuals providing the recommendation.
- Verify New Hampshire Residency (Non-NH residents do not need to complete this form).
- A nonrefundable application fee: CAGS and EdD applicants, \$100; master's and certification applicants, \$75.
- A photocopy of alien registration card, if applicable.
- Certain degrees have additional admissions requirements or program prerequisites. Please visit plymouth.edu/graduate/admissions/requirements for further information.
- Counselor Education, MA, CAGS, and EdD candidates must arrange an admissions interview with the respective program coordinator. Call (603) 535-2636 to schedule an interview.

Additional Requirements for International Students

International students who intend to study in the United States and who do not possess a permanent visa with an Alien Registration number must submit the following documents:

- **Verification of finances.** Documents, including bank statements and other financial records dated within the past 30 days, that confirm that you have the financial resources to study for a year at Plymouth State, and/or an I-134 Affidavit of Financial Support form must be submitted to Graduate Studies. Applicants must also complete and have notarized the Plymouth State University International Graduate Student Certification of Finances form. Plymouth State will issue a Certificate of Eligibility (I-20) based upon documented evidence that funds exist to cover your expenses for one academic year. Regulations limit the employment of non-immigrant international students and their families; therefore, employment cannot be considered as a means of support while you are enrolled at Plymouth State. Visit plymouth.edu/graduate/admissions/requirements/international-students for links to the forms mentioned above.

- **Proof of English language proficiency.** If you're from a country where English is not the primary language, you must provide evidence of English proficiency. The University accepts the following methods of proving English language proficiency:
 1. Test of English as a Foreign Language (TOEFL) scores (minimum scores: 550 paper-based; 213 computer-based; 80 internet-based),
 2. International English Language Testing System (IELTS)* scores (minimum score: 6.5), and
 3. ELS Level 112 scores, and
 4. Pearson Test of English–Academic (PTE Academic) test scores (minimum score 58).

* IELTS scores not accepted for Language Education applicants

- **Educational documents.** Official, notarized transcripts, translated into English and evaluated for institutional equivalency, verifying that a baccalaureate, master's degree, or both were completed.
- **Visa related documents.** A copy of most recent I-20, if applicable. A copy of most recent I-94, if applicable.
- **Passport.** A copy of a valid passport.

All applications for admission become part of PSU's permanent records and will not be returned. Access to this material is limited under the Family Educational Rights and Privacy Act (FERPA) of 1974. Materials received as part of the application process will not be duplicated for personal use by the applicant nor forwarded to a third party. Please note: PSU is not obligated to accept more than 12 credits taken at PSU prior to admittance into a degree program. Courses older than six years at the time of admittance may not be counted toward a degree.

Certification Programs, Educator and Specialist

Plymouth State University offers educator certification/endorsements in the areas of K–8, secondary (5–12 or 7–12), and K–12 through the educator and specialist certification programs.

- Educator certification programs require a minimum of a bachelor's degree and can be done separately or in conjunction with a master's degree.
- Specialist certification programs can be done separately or in conjunction with a master's degree or a Certificate of Advanced Graduate Studies (CAGS). The Specialist certification endorsement, however, requires a master's degree or higher at the time of completion.

Beginning as early as the first year, teacher candidates have many opportunities to teach and learn in elementary, middle, and high school settings. This experience culminates in an intensive internship in the area of certification.

PSU's educator and specialist certification programs are approved by the New Hampshire Department of Education and accredited by the National Council for Accreditation of Teacher Education (NCATE). The University is a member of the American Association of Colleges for Teacher Education (AACTE).

Educator and specialist certification program graduates are eligible for recommendation to become a New Hampshire Department of Education certified teacher. Since New Hampshire is a member of the Interstate Certification Compact, PSU graduates are also eligible to transfer their New Hampshire certification to most states by applying to the respective state's Department of Education.

Teacher candidates typically complete certification requirements over a two- or three-year period; the requirements may be completed in less time depending on previous academic preparation and the number of courses taken per term. Teacher candidates meet with assigned advisors as they enter the program and on a regular basis to review progress toward their certification requirements. A curriculum planning guide, which may consist of undergraduate as well as graduate courses, will be outlined by the advisor with the teacher candidates. Teacher candidates with degrees in areas other than education may be required to take additional courses to meet certification competencies, as described by the state of New Hampshire.

All teacher certification candidates who interact with students in public school settings through course-related field experience are subject to New Hampshire state legislation that requires them to undergo a full disclosure of criminal records that may include fingerprinting. The processing of the criminal records



check is conducted at the site school before the field experience begins. The fee for this processing is the responsibility of the teacher candidate and is paid directly to the school district. Questions regarding the criminal records check should be directed to the Office of Educator Preparation.

Diversity Goals for Certification Candidates

In order to teach effectively and ensure student learning in a democratic and pluralistic society, each teacher certification candidate at PSU, by the conclusion of his or her program, will have developed the ability to describe culture as a multifaceted and dynamic construct; critically examine his or her own sociocultural positions and understand the ways in which background and experiences shape one's view of the world; learn from and about students, families, and communities, and draw on this knowledge to inform instruction; view students and families of diverse backgrounds and abilities in respectful and affirming ways; acquire and extend his or her own multicultural awareness by exploring and learning about the history, experiences, beliefs, and values of others; recognize and challenge biases in him or herself and others, as well as institutional oppression in schools and throughout society; and implement inclusive, culturally responsive teaching practices.

Educator Certification Concentrations (Post-Baccalaureate)

Art Education, K–12

Education Technology Integrator, K–12 (also dual certification option, see [Library Media](#))

Elementary Education, K–8 (also dual certification option, see [Elementary Education](#))

English Education, 5–12

French Education, K–12

General Special Education, K–12 (also dual certification option, see [Elementary Education](#))

Health Education, K–12

Learning Disabilities, K–12

Library Media Specialist, K–12 (*also dual certification option, see Library Media*)
 Life Sciences, 7–12
 Mathematics, 5–8 and 7–12
 Middle Level Science, 5–8
 Physical Education, K–12
 Reading and Writing Teacher, K–12
 Social Studies Education, 5–12
 Spanish Education, K–12
 Teaching English to Speakers of Other Languages (TESOL), K–12

Specialist Certification Concentrations (Post-Master's)

Curriculum Administrator, K–12
 Reading and Writing Specialist, K–12
 School Counselor, K–12
 School Principal, K–12
 School Psychologist, K–12
 Special Education Administrator, K–12
 Superintendent (CAGS required), K–12

Praxis™ Core Academic Skills for Educators, Foundations of Reading, and Praxis II Exam

Prior to completing an internship, candidates must demonstrate basic skills in reading, writing, and mathematics by passing the Praxis Core Academic Skills for Educators exam. The New Hampshire Department of Education determines the passing scores. Candidates who earned SAT scores at or above the 50th percentile may apply for a waiver from the Praxis Core exam. Candidates in Elementary Education must also demonstrate a depth of understanding of reading and writing development by passing the Foundations of Reading test for New Hampshire. Most candidates must also demonstrate content knowledge through the Praxis II: Subject Assessments. Information about required exams, exam costs, testing sites, passing scores, and exemptions or waivers are available in the Office of Educator Preparation.

Certification Policies

Prior to their culminating experience, students must file paperwork to initiate the Internship or Practicum process, and to confirm their placement(s). Paperwork should be submitted at least one term prior to the anticipated term of the experience. The criteria for admission and monitoring throughout the teacher candidate's certification program will focus on academic achievement and dispositions. Continual assessment of a teacher candidate's specific strengths and limitations in these areas will be used to determine continuation in, or removal from, the certification program and the readiness to

enter the profession. (See the New Hampshire Department of Education regulations, Ed 604 Admission, Retention, and Evaluation Policies and Practices in Standards and Procedures for Approving Professional Preparation Programs in New Hampshire.)

Those students interested in the educator certification concentration programs not seeking a master's degree must hold at least a baccalaureate degree in order to qualify for admission. A minimum of six credits in the content area must be taken with PSU faculty members to ensure that the University is satisfied with the content area achievement. Should the student not meet the competencies as set forth by the New Hampshire Department of Education (NHDOE) they may be required to take additional course work. All students must complete a culminating experience in New Hampshire under the supervision of their PSU's faculty. The specific culminating experience will be discussed in advance with the student's advisor and the Office of Educator Preparation.

The culminating field experience for a single-level endorsement (K–8, 5–8, 7–12) is typically 12 weeks. The culminating field experience for K–12 certification is typically two eight-week experiences (one at the primary level and one at the secondary level).

As they near completion of their program, teacher candidates must file a petition to graduate or a petition for certification. This initiates the audit and certification process. Upon a successful transcript audit a graduate is recommended to the NHDOE for endorsement in their certification concentration. An e-mail with NHDOE certification information is sent to the student once recommended with information on how to complete the certification with the NHDOE.

Road to Teacher Certification

The term "gate" is commonly used by colleges and universities accredited by NCATE and the Council for the Accreditation of Educator Preparation (CAEP) to describe their decision points in their candidate and unit assessment systems. A gate is a level of attainment that clearly communicates how far the candidate has progressed on the road to certification.

Gate 1:	Teacher certification candidacy
Gate 2:	Application to culminating experience
Gate 3:	Culminating experience and program completion
Gate 4:	Recommendation to the NHDOE for certification

Degree Programs

ACCOUNTING (MS)

Program Coordinator: Jennifer Pinckney, MBA
e-mail: jmpinckney@plymouth.edu

The Master of Science in Accounting is designed for accounting professionals interested in pursuing licensure as a Certified Public Accountant (CPA) or certification as a Certified Management Accountant (CMA). This program prepares students for high demand careers with course content specifically geared to help prepare students for the rigorous certification exams.

Admissions Requirements

A baccalaureate degree with a 3.0 or higher grade point average in the undergraduate academic major, strong recommendations, a well written Statement of Interest and Intent, and a résumé are required for admittance. When admission documents have been received, the application is then screened by the Admissions Review Board. All applicants are informed of their admission status.

Students who do not possess a Bachelor's degree in Accounting may be accepted into the program pending a discussion with PSU advisors regarding their career ambition due to CPA licensing requirements. Additional coursework may be necessary.

Common Professional Component (CPC)

Five CPC competencies are required for admittance into the Master of Science in Accounting program: accounting, business finance, economics, management, and quantitative/statistics.

Common Professional Components may be satisfied using coursework, work experience, non-credit workshops, College Level Examination Program (CLEP) or DANTES tests, or a departmental competency exam. There is a fee for each competency examination, ranging from \$50 to \$75. Any competencies not satisfied are listed in the admittance letter and result in a conditional admittance until they are completed.

Grades of C or better for CPC-related courses will be accepted for entry in the graduate program. Grades below a C will be reviewed and may be considered satisfactory. A score equivalent to the grade of C or better will be required if CLEP, DANTES, or PSU competency examinations are used as an alternative for satisfying the prerequisite competencies. All competencies must be completed before being fully accepted into the MS in Accounting program.

Graduate Study by Undergraduate Seniors

Plymouth State University or Keene State College seniors with a cumulative grade point average of 3.0 or better may take up to six graduate credits with the prior permission of the instructor, advisor, and the associate vice president for academic affairs as outlined on the Student

Request form available at the Undergraduate Studies Office or Graduate Studies Office.

Transfer Credits

Normally, graduate credit transfers from other regionally accredited institutions are limited to nine credit hours. However, for students who have earned graduate credits from another nationally accredited program prior to enrolling at PSU, up to 15 credit hours of business or business-related courses may be considered for transfer. Once enrolled in the MS in Accounting program, only courses completed at other ACBSP or AACSB accredited institutions may be transferred into the MS in Accounting program. All courses considered for transfer must have the approval of the program coordinator. Approval prior to taking a course for transfer credit is recommended. Grades for transfer courses must be at the B level or higher and appropriate to the MS in Accounting program. Only credits are transferred, not grades; therefore, the grades for transfer courses do not count toward the required 3.0 grade point average (on an A = 4.0 scale) for program completion. No course more than six years old at the time of admittance will count toward or transfer to the PSU's MS in Accounting degree. No graduate credit will be given for correspondence courses, curriculum workshops (unless designed for graduate credit), or Pass/No Pass courses. An official transcript must be on file in the Graduate Studies Office before credits can be transferred into the MS in Accounting program.

Degree Requirements

The graduate faculty sets degree requirements that include completion of all required courses (30 graduate credits minimum) with a cumulative grade point average of 3.0 or higher.

Completion Deadlines

All graduate degree requirements must be completed within six years from the date of admittance. The MS in Accounting program can be completed by either full- or part-time study.

Curriculum Requirements

		CREDITS
Accounting Core Component		
BU 5120	Financial Analysis	3
BU 5192	Advanced Financial Accounting	3
BU 5190	Accounting for Managers	3
BU 5210	Economic Analysis	3
BU 5226	Business Law for Accountants	3
BU 5510	Operations Management	3
BU 5600	Federal Taxes and Business Decisions	3
BU 5620	Auditing Perspectives	3
Electives (choose two courses)		
BU 5590	Budgeting and Fund Accounting	3
BU 5227	Accounting Information Systems	3
BU 5228	Accounting Research and Communication	3
BU 5229	Professional Ethics for Accountants	3
Total for MS in Accounting		30

APPLIED METEOROLOGY (MS)

Program Coordinator: Eric Hoffman, PhD

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The Master of Science in Applied Meteorology program is managed by the Department of Atmospheric Sciences and Chemistry and is housed in the Judd Gregg Meteorology Institute in the Boyd Science Center. The degree is designed to meet regional and national needs for professional meteorologists who require more than baccalaureate-level education and qualifications. The program offers students the latest knowledge and research skills in many core areas of operational meteorology that are needed to provide modern weather support to a wide variety of customers. The program focuses on such areas as advanced weather analysis and forecasting; air quality; aviation meteorology; hydrology; mesonet/road weather meteorology; radar/satellite meteorology; and computer-based programming and other meteorological applications.

Program Highlights

- The only MS in meteorology program in New Hampshire and one of only a handful in the northeastern United States
- Outstanding technology and facilities
- Dedicated faculty willing to work closely with students
- Most professors have real operational meteorological experience
- Active collaborations with NOAA, NASA, NWS, UNH, USAF, MWO, NHDOT, and USA CRREL
- Some assistantships with tuition waivers are available
- Flexibility in course selection to tailor a program to the student's needs
- Well-qualified students may be able to complete the program in approximately 18 months
- Office area for graduate students
- Cost-efficient program

Admission

Plymouth considers applications on a rolling admissions basis that allows students to apply at any time of the year. The program is based on full fall, winter, spring, and summer terms. However, it is generally recommended that students start the program during the fall term. Applicants planning to begin studies during the fall term should submit completed admissions applications by January 31 for priority consideration for the limited enrollment slots and available assistantships. Prospective students will automatically be considered for assistantships during the admission process. Applicants wanting to start in the spring term should apply by August 31 for limited enrollment slots, but should be advised that assistantship support may not be available. An official score report is required from the Graduate Record Examination for the quantitative, verbal, and analytical writing components. Applicants with degrees in subjects other than meteorology or atmospheric science should have had at least an introductory course in meteorology, calculus courses through multivariate calculus, and two calculus-based physics courses. All interested candidates are encouraged to contact the program coordinator for an in-person or phone interview before submitting their applications.

Types of Admittance

Full admission to the program may be granted to students meeting all of the criteria for admission. The most highly qualified admitted students may be offered assistantships or tuition waivers or both based on available resources.

Students not initially receiving assistantships or tuition waivers may later be considered eligible for them based on their academic performance in the program.

Graduate Study by Undergraduate Seniors

Plymouth State University seniors with a cumulative GPA (CGPA) of 3.0 or better may take up to six graduate credits with prior permission as outlined on the Student Request form.

GPA Requirements

Graduate students in the program must maintain a CGPA of 3.0 or higher in the program to maintain satisfactory progress. Only one passing course grade of less than B- will be allowed to count toward the 30-credit degree minimum.

Students fully enrolled in the program who fall below a 3.0 CGPA will have one semester to restore it to the satisfactory level. If a student does not achieve this level after one semester, the student will be barred from future coursework and pursuit of the MS degree and lose assistantship support (if applicable).

Students who fail more than one graduate course will also not be allowed to continue in the program.

Curriculum and Degree Requirements

The program requires a minimum of 30 credits to complete an MS degree. By the end of their second full semester, students will choose either the thesis or non-thesis degree option. However, not all students may be able to select the thesis option since the number of students that can be supported in this option is limited by faculty availability. Students desiring to pursue the thesis option will need to consult with their advisor and other meteorology faculty to identify a faculty mentor.

Credit minimums for each option are:

- Thesis: 24 credits of coursework and six credits of thesis research
- Non-thesis: 27 credits of coursework (not to include thesis research credits) and three credits of independent study

Students taking the thesis option would take fewer formal courses and make up credits through thesis research. Non-thesis students would be expected to complete a shorter research paper through a three-credit independent study course arranged with a member of the meteorology faculty. As part of their coursework, all students must take a one-credit Graduate Seminar course each full semester. Only three credits from this course may count toward the 30-credit degree requirement

Coursework

There are no specific courses required for degree completion except the three semesters of Graduate Seminar and either six credits of thesis research or three credits of independent study/research credits. Students are encouraged to complete courses in a variety of areas, but have flexibility in selecting the courses that will fit their academic goals. Students will work closely with their academic advisors to develop an appropriate program of study, generally by the end of their first semester in the program. This plan must be approved by the advisor.

Co-listed Courses

Some upper-division undergraduate courses are co-listed as graduate courses. Graduate students enrolled in these courses will be expected to complete additional coursework, such as papers and projects, to earn graduate credit in these courses. The co-listed courses are as follows:

CO-LISTED METEOROLOGY COURSES	CREDITS
MT 5150/4150 Air Quality	3
MT 5280/4280 Synoptic Meteorology II*	3
MT 5310/4310 Dynamic Meteorology I*	3
MT 5320/4320 Dynamic Meteorology II*	3
MT 5400/4400 Numerical Weather Prediction	3
MT 5410/4410 Atmospheric Physics*	3
MT 5420/4420 Tropical Weather and Climate	3
MT 5430/4430 Climate Change	3
MT 5450/4450 Advanced Synoptic Meteorology	3
MT 5470/4470 Micrometeorology	3
MT 5480/4480 Mesoscale Meteorology	3
MT 5550/4550 Topics in Meteorology	3

* Students with undergraduate degrees in meteorology or atmospheric science are expected to have already completed MT 4280, MT 4310, MT 4320, and MT 4410 along with undergraduate courses in Atmospheric Thermodynamics and Synoptic Meteorology I or their equivalents, and these students cannot usually take these courses for graduate credit. Eligible undergraduate students desiring graduate credit for the other courses listed should sign up for the courses using the graduate course numbers listed (MT 5150, 5280, etc.). Students entering into the program without a BS in meteorology or sufficient meteorology course background will need to complete the four courses highlighted with an asterisk at a minimum, and MT 5550 topics courses listed as Introduction to Synoptic Meteorology and Atmospheric Thermodynamics. Note that only the credits from two of the (*) or topics courses can be counted toward the 30 graduate credit requirement. Any further prerequisite deficiencies would have to be made up with non-degree credits.

Graduate Courses

At least 15 of the credits counting toward the MS degree must come from the non-co-listed, 5000-level meteorology courses listed below. All students must sign up for the Graduate Seminar during each of their fall and spring semesters and may count up to three seminar credits toward the 30-credit degree requirement.

NON CO-LISTED METEOROLOGY COURSES	CREDITS
MT 5200 Transportation Meteorology	3
MT 5330 Satellite Meteorology	3
MT 5340 Radar Meteorology	3
MT 5350 Boundary Layer Meteorology	3
MT 5400 Numerical Weather Prediction	3
MT 5600 Computer Applications in Meteorology	3
MT 5700 Graduate Seminar Meteorology	1
MT 5800 Thesis Research	1-6
MT 5910 Independent Study	1-3

Additional non-meteorology courses could also be used to fulfill up to nine credits toward degree requirements with approval of the advisor and meteorology program coordinator.

Total for MS in Applied Meteorology 30

ART EDUCATION (MAT)

Program Coordinator: Jason Swift, EdD

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The graduate program in Art Education has three concentrations. The first is a fifth-year concentration that is an extension of the PSU BA and BFA degrees in graphic design and studio art. The second is an MAT in Art Education degree for those who possess a baccalaureate degree in fine arts, visual arts, studio art, or graphic design. The third is a certification only concentration for those who possess a baccalaureate in fine arts, visual arts, studio art, or graphic design. Each of these concentrations are paths to endorsement for K–12 Art Education Certification.

The fifth-year BA/BFA/MAT in Art Education degree for PSU students consists of 36 graduate credits. The 36 credits are based on students fulfilling nine credits of undergraduate art education courses within their BA or BFA degree: Foundations of Art Education, Methods and Materials for Art Education, Instructional Planning and Pedagogy for Art Education, and Curriculum and Assessment for Art Education. If not completed, additional graduate coursework in art education will be required to fulfill these equivalencies.

The MAT in Art Education consists of 36 graduate credits. Students in this concentration are required to take three art education courses fulfilling the professional competencies: Elementary Methods and Materials in Art Education, Pedagogy and Planning in Secondary Level Art Education, and Curriculum Development and Assessment in the Arts. Individual cases will be reviewed to determine studio and art history preparation relevant to certification competencies. Additional coursework may be required.

The K–12 Art Education Certification only concentration consists of 27 graduate credits. Students in this concentration are required to take three art education courses fulfilling the professional competencies: Elementary Methods and Materials in Art Education, Pedagogy and Planning in Secondary Level Art Education, and Curriculum Development and Assessment in the Arts. Individual cases will be reviewed to determine studio and art history preparation relevant to certification competencies. Additional coursework may be required.

The K–12 Art Education Certification only requires passing scores in both the Praxis Core Academic Skills for Educators and Praxis Art: Content Knowledge (0134) tests for endorsement for NH K–12 Art Education certification. Please see page 32 for additional information.

Program Objectives

The MAT in Art Education addresses the following NCATE art education competencies, which ensure that as a result of successfully completing the program, students will:

- acquire knowledge, understanding, and appreciation of the visual arts in diverse contemporary and past cultures;
- have knowledge of and competence to teach a variety of studio art forms including drawing, painting, printmaking, ceramics, sculpture, and crafts;
- develop a portfolio of personal art work and exhibit selected art works in accordance with professional artistic and technical standards;

- complete a supervised observation and internship with pupils of both elementary and secondary levels;
- have a knowledge of comprehensive programs of visual arts education; procedures for organizing, promoting, and managing a comprehensive visual arts education program; and the selection and organization of visual arts learning experiences and curriculum development in visual arts education;
- have a knowledge of diverse technical and skill-related aspects of visual arts education including diverse mediums and the related techniques for working with them; the elements and principles of the visual arts; display and exhibition design; tool appropriateness, function, and use; and visual arts vocabulary;
- develop an appreciation of the other arts including dance, film, music, literature, theatre, and practical arts;
- have awareness, comprehension, and ability to describe, analyze, interpret, and evaluate works of visual art;
- have knowledge and understanding of the technical and safety aspects of methods and materials used in visual arts instruction.

These objectives meet all of the New Hampshire state-mandated competencies in art education that address dispositions, pedagogy, curriculum and assessment, and art content.

Admission Requirements

Qualified candidates must have a baccalaureate degree with a 3.0 or higher grade point average; have a portfolio review by the Art Education program coordinator; and have been accepted by Plymouth State.

Art Education, K–12 Certification

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
	<i>or</i>	
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5180	Collaborative Action Research	3
	<i>or</i>	
ED 5030	Research Design	3

Learning Theory Component

ED 5060	Theories of Learning and Cognitive Development	3
ED 5270	Foundations of Teaching	3
SE 5400	Classroom Interventions and Special Education Strategies	3

Content Area Component

Choose 9 credits from the following

AE 5560	Special Topics in Art Education	1–3
AR 5300	The Arts in Society	3
AR 5560	Special Topics: Arts in Education Summer Institute	3
AR 5560	Special Topics: Studio Art	1–3
AR 5910	Independent Study: Studio	1–3
IN 5560	Special Topics in Integrated Arts	1–4
IN 5970	Integrating the Arts	3

Professional Competencies (if not previously met)		
AE 5050	Elementary Methods and Materials in Art Education	3
AE 5060	Pedagogy and Planning in Secondary Level Art Education	3
AE 5700	Curriculum Development and Assessment in the Arts	3
Capstone Experience		
AE 5410	Art Education Internship in Teaching: K–12	9
Minimum Total for MAT in Art Education, K–12 Certification		36

Art Education, K–12 Certification Only

Curriculum Requirements		CREDITS
Learning Theory Component		
ED 5060	Theories of Learning and Cognitive Development	3
ED 5270	Foundations of Teaching	3
SE 5400	Classroom Interventions and Special Education Strategies	3
Content Area Component		
(Choose 9 credits from the following)		
AE 5560	Special Topics in Art Education	1–3
AR 5300	The Arts in Society	3
AR 5560	Special Topics: Arts in Education Summer Institute	3
AR 5560	Special Topics: Studio Art	1–3
AR 5910	Independent Study: Studio	1–3
IN 5560	Special Topics in Integrated Arts	1–4
IN 5970	Integrating the Arts	3
Professional Competencies (if not previously met)		
AE 5050	Elementary Methods and Materials in Art Education	3
AE 5060	Pedagogy and Planning in Secondary Level Art Education	3
AE 5700	Curriculum Development and Assessment in the Arts	3
Capstone Experience		
AE 5410	Art Education Internship in Teaching: K–12	9
Minimum Total for Art Education, K–12 Certification Only		27

ARTS, LEADERSHIP, AND LEARNING (CAGS)

Program Coordinator: Patricia Lindberg, PhD
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The Certificate of Advanced Graduate Studies (CAGS) in Arts, Leadership, and Learning is a 33-credit program that addresses the needs of practicing educators and administrators who have completed a master's degree and are interested in pursuing advanced academic work in arts, leadership, and learning. The program is a natural extension of the work being done at PSU in arts integration and serves to address current national trends and legislation toward the integration of the arts as an integral part of the core curriculum.

Typical students in this program are classroom teachers, arts educators in visual art, music, theatre, or dance, or arts administrators who wish to pursue coursework beyond the master's in a supportive and engaging program of study.

Curriculum Requirements		CREDITS
Arts, Leadership, and Learning Component		
EP 7020	Collaborative Leadership	3
EP 7030	Transforming the Educational Agenda	3
EP 7050	Qualitative Methodology and Applied Research	3
EP 7090	Critical Perspectives for Arts Advocacy	3
EP 7110	Arts and Learning	3
EP 7130	Shaping Policies and Practices in Arts Education	3
EP 7840	Capstone in Arts, Leadership, and Learning	3
Specialization Component		
Coursework selected in conjunction with advisor.		12
Total for CAGS in Arts, Leadership, and Learning		33

ATHLETIC TRAINING (MS)

Program Coordinator: Marjorie King, PhD, ATC, PT
e-mail: making1@plymouth.edu

The MS in Athletic Training program offers two concentration areas: (1) Entry-Level for those seeking a CAATE accredited program in preparation for taking the Board of Certification examination in athletic training and (2) Higher Education for those Certified Athletic Trainers seeking combined clinical and teaching roles in Athletic Training higher education.

Athletic Training, Entry-Level

The CAATE-accredited Entry-Level concentration is designed to provide students interested in the field of athletic training the opportunity to develop the necessary skills and knowledge through classroom experiences and clinical rotations to meet the competencies set forth by the National Athletic Trainers' Association (NATA) Education Council, and to further develop skills and knowledge in the field of athletic training through research and advanced courses. During each semester, for a minimum of four semesters, students will enroll in an athletic training practicum. During the practical experience, students will be placed under the direct supervision of an approved clinical instructor. Students must have at least a grade of B in the following four core courses: Orthopedic Assessment I, Orthopedic Assessment II, Modalities in Sports Medicine, and Therapeutic Exercise in Athletic Training. The Entry-Level concentration is a two-year program that begins each summer.

Admission

The application deadline for admission into the Entry-Level program is January 15 of each year. Admission is competitive, limited, and is not guaranteed even to those who meet the minimum requirements. Students must verify that they can comply with the program's Technical Standards. Technical Standards are available to all interested students and can be obtained by visiting the Athletic Training website at plymouth.edu/graduate/academics/degrees/masters/ms/athletic-training/entry-level.

Prerequisites

1. Baccalaureate degree from accredited institution
2. 3.0 undergraduate GPA
3. Comprehensive statement of professional goals
4. Three letters of recommendation
5. Entry-Level only:
 - a. Minimum of 50 hours observation under direct supervision of a BOC Certified Athletic Trainer. Original letters of documentation must be submitted as part of the application.
 - b. Completed physical form
 - c. Minimum grade of B in the following college or university courses (must be taken within the past seven years):

	CREDITS
• Anatomy/Physiology I and II (with lab)	8
• Kinesiology	3
• Exercise Physiology	3
• Nutrition	3
• Exercise Prescription	3

- Fitness Education and Assessment 2-3
- Current First Aid and CPR/AED certification

Curriculum Requirements

	CREDITS
AT 5000 Preventative Theories and Psychomotor Skills	3
AT 5010 Orthopedic Assessment I	3
AT 5020 Orthopedic Assessment II	3
AT 5100 Athletic Training Administration	3
AT 5200 Pharmacology in Sports Medicine	2
AT 5250 Therapeutic Exercise in Athletic Training	3
AT 5255 Introduction to Burdenko Conditioning	1
AT 5300 General Medical	3
AT 5500 Modalities in Sports Medicine	3
AT 5330 Research and Statistics in Athletic Training	3
AT 5750 Practicum in Athletic Training I	3
AT 5760 Practicum in Athletic Training II	3
AT 5770 Practicum in Athletic Training III	3
AT 5780 Practicum in Athletic Training IV	3

Optional Elective

AT 5800 Current Issues in Athletic Training	3
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Minimum Total for MS in Athletic Training, Entry-Level Concentration

39

Athletic Training, Higher Education

The MS in Athletic Training advanced master's program in Higher Education provides graduate students the opportunity to further develop skills and knowledge through research and advanced courses in athletic training and education. The Higher Education concentration is designed to prepare certified athletic trainers for a variety of teaching and leadership roles in higher education.

Admission

The application deadline for admission into the Advanced Master's program is January 15 of each year. Advanced Athletic Training candidates must submit a completed graduate program application, have BOC certification and one year of experience (preferred) as a certified athletic trainer (ATC), and provide proof of current CPR/AED certification.

Curriculum Requirements

	CREDITS
Master's Core Component	
AT 5600 Research Design in Health Sciences	3
<i>or</i>	
ED 5030 Research Design	3
AT 5610 Statistics in Health Science	3
AT 5950 Graduate Thesis	6
<i>or</i>	
AT 5900 Directed Research	6
Higher Education Component	
AL 5080 Teaching Adults	3
AL 5090 Program Design and Evaluation	3
AT 5310 Fundamentals in AT Education Instruction I	3
AT 5320 Fundamentals in AT Education Instruction II	3
ED 5140 Assessment Principles and Practice	3

Elective Component

Choose 6 credits from the following:

AT 5620	Corrective Exercise Specialist	3
AT 5630	Principles and Theories of Strength and Conditioning	3
AT 5700	Instructional Strategies in Burdenko Conditioning	3
AT 5790	Advanced Practicum in Athletic Training	1-6
AT 5875	Special Topics in Athletic Training	3
AT 5910	Independent Study in Athletic Training	1-6

Total for MS in Athletic Training, Higher Education**Concentration** 33

BIOLOGY (MS)

Program Coordinator: Heather Doherty, PhD
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The Master of Science (MS) in Biology program provides students with the knowledge and research skills that are necessary for students to attain their professional goals in several exciting core areas of the biological sciences. The program consists of two primary focal areas, coursework, and original research. Coursework prepares students to become professional biologists by introducing them to the wide variety of skills needed to address current and future biological problems. The research emphasis of this program will help students further enhance their skills and contribute to the body of knowledge in the field of biology while preparing for PhD programs or professional employment.

Program Objectives

Students in PSU's MS in Biology program will develop research skills by investigating unanswered questions in the field of biology, becoming familiar with the latest biological methodology relating to their topic of choice, understanding the capabilities and limitations of these various methods, and learning to communicate biological concepts effectively both verbally and in writing. Professors in the department have exciting and vibrant research programs in fields of study including animal or plant physiology, animal behavior, neurobiology, molecular and cell biology, bioinformatics, genetics, microbiology, development, and ecology.

Admissions Standards

Candidates will be selected for admission by the biological sciences faculty. Admission is competitive and is dependent upon a faculty member agreeing to serve as a research advisor for a student; therefore, students should contact potential advisors about availability and mutual interest before applying to the program. Applicants must possess a 3.0 cumulative grade point average on a 4.0 scale from their undergraduate coursework to be considered for full matriculation in the program, with particular emphasis on success in the areas of science and math. Applicants must provide official Graduate Record Examination (GRE) results and these scores are weighed in reviewing applications. Successful applicants will also need sufficient background in key areas such as mathematics, physics, chemistry, and biology. International students from a country where English is not the primary language must provide proof of English proficiency as outlined in the Admissions section of the catalog. All other Graduate Studies admissions policies, fees, and conditions apply.

Exceptions to the Admissions standards described above may be possible with other compelling evidence of sufficient qualifications. Students without the necessary prerequisites may gain conditional admission, pending completion of necessary requirements and/or success in the program. Students admitted conditionally will meet with a program advisor to develop a plan to complete prerequisites for the program. Any remedial undergraduate credits will not count toward the 30 graduate credits required for completion of the program. Admission requirements may also be met prior to admission by taking courses as a non-matriculated student. Only students fully admitted into the Biology program are eligible for assistantships and tuition waivers.

Assistantships and Tuition Waivers

There are a limited number of competitively awarded assistantships and tuition waivers available. Please be sure to contact individual professors or the Program Coordinator for more information.

Degree Requirements

The program requires a minimum of 30 credits with the following framework for thesis and non-thesis options:

- Thesis: 18–24 credits of coursework and 6–12 credits of thesis research
- Non-thesis: 28 credits of coursework and two credits of independent study

The required courses for all students are 1) Biology Colloquium, which must be taken in the Fall and Spring each year, and may cover up to two credits of the graduate credit requirements and 2) University Biology Teaching (one credit total). Students in the thesis track are expected to accomplish a body of work of publishable caliber within their field of expertise. Those in the non-thesis track must coordinate the design and completion of a 2-credit Independent Study and an accompanying literature review.

Students admitted to the Biology program can apply for up to 6 credits from their qualifying upper division undergraduate coursework to count toward the MS degree. The credits must be approved by their advisor and thesis committee. All students are required to maintain a 3.0 cumulative graduate grade point average on a 4.0 scale.

Curriculum Requirements

Students, along with their faculty advisor, will design a program of study in one or more of the following areas: animal or plant physiology, animal behavior, neurobiology, molecular and cell biology, bioinformatics, genetics, microbiology, development, and ecology. Students will complete coursework beyond the required courses in a variety of biology disciplines in accordance with their thesis topic and program of study. Along with their faculty advisor and graduate committee, students will determine the best course selections. Some of the current upper-division undergraduate courses are co-listed as graduate courses. Graduate students in the co-listed courses may be required to complete additional graduate-level assigned papers or projects. Graduate students can only enroll at the graduate 5000 level in co-listed courses. All coursework will require a grade of B or better to pass.

In addition to research and courses, students are expected to fulfill a teaching requirement and take the course University Biology Teaching. Students receiving graduate assistantship support are required to teach one lab section generally in an introductory course and assist in teaching an upper-level course each year they receive support. Students who are supported by other funding are only required to take University Biology Teaching.

Course Offerings

Required Courses—Thesis option (8–15 credits)

BI 5100	Biology Colloquium	1–2
BI 5810	University Biology Teaching	1
BI 5950	Thesis Research: Biology	6–12

Required Courses—Non-thesis option (4–5 credits)

BI 5100	Biology Colloquium	1–2
BI 5810	University Biology Teaching	1
BI 5910	Independent Study	2

Elective Courses (15–24 credits)

BI 5110	Cell Structure and Function	3
BI 5130	Ecology	3
BI 5140	Animal Behavior	3
BI 5150	Animal Physiology	3
BI 5160	Neurobiology	3
BI 5170	Ecology and Development	3
BI 5185	Molecular Biology	3
BI 5220	Winter Ecology	3
BI 5380	Avian Ecology	3
BI 5560	Special Topics in Biological Sciences	1–3
BI 5600	Current Environmental Issues	3
BI 5610	Plant Environmental Physiology	3
BI 5620	Developmental Biology	3
BI 5900	Graduate Seminar: Biology	1
BI 5910	Independent Study: Biology	1–4

Minimum Total for MS in Biology 30

Outcomes

Upon completion of the program, students will have the skills necessary to read and write scientific literature, ask and answer life sciences questions, and direct independent research projects. In addition, students will be prepared to progress into PhD programs or professional employment in their field of study.

COUNSELING

Admission Process

Professional organizations recommend that program admissions criteria include consideration of the applicant's openness to self-examination and personal and professional self-development. For this reason, students need to participate in the Counselor Education and School Psychology (CESP) Department Group Interview, as part of the admissions process. The Group Interview is a half-day event held quarterly, and involves an informational session along with a group interview. Participation in the interview process is open to any prospective student and is not dependent on students having completed the application process to Plymouth State University. An admissions decision will be made upon completion of both of the application and admissions interview.

While students are allowed to take up to 12 credits before completing the application process, it is important for students to understand that successful completion of coursework is not a guarantee of admission into CESP Department programs.

CESP Department Monitoring and Dismissal Process

The program faculty has the responsibility to monitor students' personal and professional characteristics that have the potential to interfere with their ability to perform in an ethically and professionally competent manner. Additionally, faculty monitor students' academic performance. Thus, all CESP Department students are continuously monitored while they are enrolled in CESP courses. This review is done at regularly scheduled faculty meetings by CESP faculty in consultation with graduate teaching lecturers. All students' academic, personal, and professional progress is reviewed at the end of each academic term.

As part of the regular review of students' personal and professional performance, faculty members note personal and professional issues that significantly affect students' ability to function adequately as counselors, graduate students, and professionals. The CESP faculty delineates specific action steps for students as needed. The students' advisors (sometimes in conjunction with the Department Chair) meet with students to discuss remediation action steps. Depending upon the nature and severity of the concerns, appropriate action steps range from (a) collaborative strategies for personal and professional improvement to (b) a required leave of absence to (c) dismissal from the CESP Department programs. For those continuing in their program, a schedule of follow-up meetings occurs as part of the process.

A review of all dismissal decisions can be requested from the associate vice president for academic affairs and the vice president for academic affairs.

CLINICAL MENTAL HEALTH COUNSELING (MS)

Program Coordinator: Steve Flynn, PhD
e-mail: svflynn@plymouth.edu

The Master of Science (MS) in Clinical Mental Health Counseling is designed to prepare students to function as licensed clinical mental health counselors. Students may choose to complete concentrations in Addictions Treatment, Couples and Family Therapy, Eating Disorders, Organizational Approaches to Transformation and Healing, Parent

Involvement and Education, Personal Approaches to Transformation and Healing, and Play Therapy. The program provides the educational requirements outlined by the New Hampshire Board of Mental Health Practice as requisite to attaining clinical mental health counseling licensure. Students should note that there are significant post-degree requirements to undertake prior to being licensed. The clinical mental health counseling program is nationally accredited by the Council for the Accreditation of Counseling and Related Educational Programs (CACREP).

Internship

Students in the Clinical Mental Health Counseling program must successfully complete a 600-hour mental health counseling internship in a mental health setting. Students can choose to remain in one setting or can split their time between two settings. A mental health provider licensed under the New Hampshire Board of Mental Health Practice must provide individual supervision at the internship site on a weekly basis. Students interning out of state need to be supervised by mental health providers licensed in the state in which they are practicing. In addition to their field experience, students are required to attend a weekly University-based internship seminar. Typically, the internship requirement is met over two academic terms and carries six credits. Students must complete their internship experience within two calendar years.

Comprehensive Assessment

Clinical mental health counseling students demonstrate mastery of all specialty competencies through a culminating project.

Curriculum Requirements

CREDITS

Counselor Education Component

CO 5010	Professional Orientation, Ethics, and Advocacy	3
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5100	Practicum	3
CO 5230	Career Counseling and Development	3
CO 5260	Counseling Theories and Personality	3
CO 5430	Assessment and Consultation	3
CO 5460	Group Counseling	3

Clinical Mental Health Counseling Specialization Component

CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
CO 5600	Foundations of Clinical Mental Health Counseling	3
CO 5670	Working with Children and Families	3
CO 5710	Crisis and Trauma Counseling	3
CO 5720	Addictions and Related Disorders	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
CO 5790	Assessment, Diagnosis, and Treatment Planning	3
CO 5880	Seminar and Internship in Mental Health Counseling	6-9

Elective		3-6
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Total for MS in Clinical Mental Health Counseling		63
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Clinical Mental Health Counseling, Addictions Treatment

Curriculum Requirements

	CREDITS
Counselor Education Component	
CO 5010 Professional Orientation, Ethics, and Advocacy	3
CO 5020 Counseling Skills	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5100 Practicum	3
CO 5230 Career Counseling and Development	3
CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5460 Group Counseling	3

Clinical Mental Health Specialization Component

CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
CO 5600 Foundations of Clinical Mental Health Counseling	3
CO 5670 Working with Children and Families	3
CO 5710 Crisis and Trauma Counseling	3
CO 5720 Addictions and Related Disorders	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence & Adulthood	3
CO 5790 Assessment, Diagnosis, and Treatment Planning	3
CO 5880 Seminar and Internship in Mental Health Counseling	6-9

Addictions Treatment Component

CO 5730 Addictions Treatment Modalities	3
CO 5740 Seminar and Internship in Addictions Treatment	3

**Total for MS in Clinical Mental Health Counseling,
Addictions Treatment Concentration** 63-66

Clinical Mental Health Counseling, Couples and Family Therapy

Curriculum Requirements

	CREDITS
Counselor Education Component	
CO 5010 Professional Orientation, Ethics, and Advocacy	3
CO 5020 Counseling Skills	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5100 Practicum	3
CO 5230 Career Counseling and Development	3
CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5460 Group Counseling	3

Clinical Mental Health Specialization Component

CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
CO 5600 Foundations of Clinical Mental Health Counseling	3
CO 5670 Working with Children and Families	3
CO 5710 Crisis and Trauma Counseling	3

CO 5720 Addictions and Related Disorders	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence & Adulthood	3
CO 5790 Assessment, Diagnosis, and Treatment Planning	3
CO 5880 Seminar and Internship in Mental Health Counseling	6-9

Couples and Family Therapy Component

CFT 5010 Foundational Methods in Couples and Family Therapy	3
CFT 5020 Current Issues in Couples and Family Therapy	3
CFT 5030 Foundations and Ethics in Couples and Family Therapy	3
CFT 5900 Seminar and Internship in Couples and Family Therapy	6

**Total for MS in Clinical Mental Health Counseling,
Couples and Family Therapy Concentration** 72-75

Clinical Mental Health Counseling, Eating Disorders

Curriculum Requirements

	CREDITS
Counselor Education Component	
CO 5010 Professional Orientation, Ethics, and Advocacy	3
CO 5020 Counseling Skills	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5100 Practicum	3
CO 5230 Career Counseling and Development	3
CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5460 Group Counseling	3

Clinical Mental Health Specialization Component

CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
CO 5600 Foundations of Clinical Mental Health Counseling	3
CO 5670 Working with Children and Families	3
CO 5710 Crisis and Trauma Counseling	3
CO 5720 Addictions and Related Disorders	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence & Adulthood	3
CO 5790 Assessment, Diagnosis, and Treatment Planning	3
CO 5880 Seminar and Internship in Mental Health Counseling	6-9

Eating Disorders Component

CO 5150 Eating Disorders Clinical	3
CO 5160 Eating Disorders: Awareness and Prevention	3
CO 5170 Treatment Modalities for Eating Disorders	3
CO 5180 Nutritional Fundamentals and Counseling in the Recovery of Eating Disorders	3
CO 5190 Medical and Physiological Aspects of Eating Disorders	3

**Total for MS in Clinical Mental Health Counseling,
Eating Disorders Concentration** 72-75

Clinical Mental Health Counseling, Organizational Approaches to Transformation and Healing

Curriculum Requirements		CREDITS
Counselor Education Component		
CO 5010	Professional Orientation, Ethics, and Advocacy	3
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5100	Practicum	3
CO 5230	Career Counseling and Development	3
CO 5260	Theories of Counseling and Personality	3
CO 5430	Assessment and Consultation	3
CO 5460	Group Counseling	3
Clinical Mental Health Specialization Component		
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
CO 5600	Foundations of Clinical Mental Health Counseling	3
CO 5670	Working with Children and Families	3
CO 5710	Crisis and Trauma Counseling	3
CO 5720	Addictions and Related Disorders	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence & Adulthood	3
CO 5790	Assessment, Diagnosis, and Treatment Planning	3
CO 5880	Seminar and Internship in Mental Health Counseling	6-9
OATH Component		
OH 5180	Exploring Personal and Organizational Health	3
HH 5590	Transpersonal Psychology	3
HH 5570	Mindfulness Meditation: Theory and Practice	3
OH 5400	Evolutionary Change for a Sustainable Future	3
OH 5200	Creating Socially Responsible Organizations	3
OH 5300	Work as a Personal Journey	3
Total for MS in Clinical Mental Health Counseling, Organizational Approaches to Transformation and Healing Concentration		75-78

Clinical Mental Health Counseling, Parent Involvement and Education

Curriculum Requirements		CREDITS
Counselor Education Component		
CO 5010	Professional Orientation, Ethics, and Advocacy	3
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5100	Practicum	3
CO 5230	Career Counseling and Development	3
CO 5260	Theories of Counseling and Personality	3
CO 5430	Assessment and Consultation	3
CO 5460	Group Counseling	3
Clinical Mental Health Specialization Component		
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
CO 5600	Foundations of Clinical Mental Health Counseling	3
CO 5670	Working with Children and Families	3
CO 5710	Crisis and Trauma Counseling	3
CO 5720	Addictions and Related Disorders	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence & Adulthood	3
CO 5790	Assessment, Diagnosis, and Treatment Planning	3
CO 5880	Seminar and Internship in Mental Health Counseling	6-9
Parent Involvement and Education Component		
SY 5300	Foundations and Multicultural Aspects of Parenting	3
CO 5310	Strategies for Parenting Education	3
ED 5210	Graduate Practicum	3
	Human Development/Special Education Courses	6
Total for MS in Clinical Mental Health Counseling, Parent Involvement and Education Concentration		72-75

Clinical Mental Health Counseling, Personal Approaches to Transformation and Healing

Curriculum Requirements		CREDITS
Counselor Education Component		
CO 5010	Professional Orientation, Ethics, and Advocacy	3
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5100	Practicum	3
CO 5230	Career Counseling and Development	3
CO 5260	Theories of Counseling and Personality	3
CO 5430	Assessment and Consultation	3
CO 5460	Group Counseling	3
Clinical Mental Health Specialization Component		
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
CO 5600	Foundations of Clinical Mental Health Counseling	3
CO 5670	Working with Children and Families	3
CO 5710	Crisis and Trauma Counseling	3
CO 5720	Addictions and Related Disorders	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence & Adulthood	3
CO 5790	Assessment, Diagnosis, and Treatment Planning	3
CO 5880	Seminar and Internship in Mental Health Counseling	6-9
PATH Component		
HH 5180	Exploring Personal and Organizational Health	3
HH 5570	Mindfulness Meditation: Theory and Practice	3
HH 5590	Transpersonal Psychology	3
HH 5600	Energy, Body and Health	3
HH 5610	Circle of Life: Living and Dying Well	3
HH 5620	Spiritual Health	3
Total for MS in Clinical Mental Health Counseling, Personal Approaches to Transformation and Healing Concentration		75-78

Clinical Mental Health Counseling, Play Therapy

Curriculum Requirements		CREDITS
Counselor Education Component		
CO 5010	Professional Orientation, Ethics, and Advocacy	3
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5100	Practicum	3
CO 5230	Career Counseling and Development	3
CO 5260	Theories of Counseling and Personality	3
CO 5430	Assessment and Consultation	3
CO 5460	Group Counseling	3
Clinical Mental Health Specialization Component		
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
CO 5600	Foundations of Clinical Mental Health Counseling	3
CO 5670	Working with Children and Families	3
CO 5710	Crisis and Trauma Counseling	3
CO 5720	Addictions and Related Disorders	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence & Adulthood	3
CO 5790	Assessment, Diagnosis, and Treatment Planning	3
CO 5880	Seminar and Internship in Mental Health Counseling	6-9
Play Therapy Component		
CO 7010	Dynamic Play Therapies	1
CO 7020	Child-Centered Play Therapy	1
CO 7030	Expressive Play Therapies	1
CO 7040	Special Populations in Play Therapy	1
CO 7560	Special Topics in Play Therapy (Students take four, one-credit special topics courses)	4
Total for MS in Clinical Mental Health Counseling, Play Therapy Concentration		65-68

CLINICAL MENTAL HEALTH COUNSELING (CAGS)

Program Coordinator: Steve Flynn, PhD
e-mail: svflynn@plymouth.edu

The Certificate of Advanced Graduate Studies (CAGS) in Clinical Mental Health Counseling is intended for two distinct groups of counselors who aspire to be leaders in the field of mental health counseling:

- *Those who hold a counseling master's degree that does not meet the educational requirements for licensure as a clinical mental health counselor in New Hampshire:* The individuals may be able to meet their educational licensure requirements through the CAGS concentration in Clinical Mental Health Counseling. This program allows counselors with specializations in other areas such as school, or rehabilitation to gain the specialized academic and field experiences required for clinical mental health counseling.
- *Already licensed clinical mental health counselors:* The CAGS contains coursework targeted at leadership issues applicable to mental health counseling settings. The CAGS concentration in Clinical Mental Health Counseling offers the opportunity for counselors who are already licensed or license-eligible to further their education and take specialized coursework in areas that will expand their areas of expertise.

Internship

Candidates in the Clinical Mental Health Counseling concentration may intern in any mental health organization that can provide the requisite clinical opportunities and clinical supervision.

Comprehensive Assessment

Clinical Mental Health Counseling CAGS students demonstrate mastery of all specialty competencies through a culminating project.

Curriculum Requirements

CREDITS

Counselor Education Component

CO 7120	Professional, Legal, and Ethical Issues in Counseling	3
CO 7300	Counseling Supervision	3
EP 7050	Qualitative Methodology and Applied Research	3

Clinical Mental Health Specialization Component

CO 5600	Foundations of Clinical Mental Health Counseling	3
CO 5710	Crisis and Trauma Counseling	3
CO 5720	Addictions and Related Disorders	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
CO 5790	Assessment, Diagnosis, and Treatment Planning	3
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
CO 5880	Seminar and Internship in Mental Health Counseling	6-9

Minimum Total for CAGS in Clinical Mental Health Counseling

33-36

Note: Those seeking alternative routes to licensure as a Clinical Mental Health Counselor should consult an advisor to develop an individual program of study to progress toward that goal. This consultation is needed to assure that students address needed content areas between the previous degree and the CAGS. In some cases additional courses may be required, while in other cases some of the competencies may already have been met and more electives may be possible within the 33-credit minimum. While program faculty offer advising, it is ultimately the student's responsibility to thoroughly review New Hampshire law and the administrative rules outlined by the New Hampshire Board of Mental Health Practice to determine steps necessary for licensure in the state. The CAGS in Clinical Mental Health Counseling is not CACREP-accredited.

SCHOOL COUNSELING (MEd)

Program Coordinator: Gary Goodnoh, PhD
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The MEd in School Counseling is designed to prepare students to function as K–12 Certified Professional School Counselors. This program is approved by the New Hampshire Department of Education and leads to New Hampshire certification in school (guidance) counseling. PSU's school counseling program is nationally accredited by the Council for the Accreditation of Counseling and Related Educational Programs (CACREP). It is the only school counseling program in New Hampshire to hold this prestigious accreditation.

The program focuses on preparing counselors who understand and are sensitive to the needs of the individuals with whom they work, and emphasizes those abilities that enable practitioners to promote the development of children not only in direct ways, but also through consultation and the initiation of systemic change.

In this professional preparation program, emphasis is placed on personal and interpersonal growth in addition to academic excellence. The program is structured so that students progress through a foundational core to self-development, skill development, and application. This is facilitated by a sequence of field experiences that progressively assist students to connect theory with practice. For example, pre-practicum experiences are integrated into selected professional courses (CO 5030 and CO 5230) and include brief counseling and other activities in schools or other settings. Practica are taken in order for students to develop and practice counseling skills and community outreach with a number of students and clients. Finally, the internship places students in settings that allow them to experience the full range of activities that are associated with the role of the counselor. While completing their internship experiences, students must be able to attend weekly seminars in Plymouth.

Internship

All required professional courses must be successfully completed before students can enroll in the internship experience. Students must contact the clinical experiences coordinator during the term prior to their internship experience in order to make appropriate arrangements.

Students in the School Counseling program must successfully complete a 600-hour comprehensive public school internship in school counseling at the elementary, middle, and secondary levels in order to demonstrate and further develop relevant competencies. In order to be recommended for certification as a school counselor, students must complete six credits of CO 5850 Seminar and Internship in School Counseling K–12. The internship component of these experiences must be completed in school settings that have as their primary function the education of public school students. In addition, students must be supervised on site by a certified school counselor and must be able to attend on-campus seminars during the terms they are involved in their internship experiences. Internships must be completed during the academic year and must be approved in advance by the Counselor Education faculty. Prior to completing an internship, candidates must demonstrate basic skills in reading, writing, and mathematics by passing the Praxis Core Academic Skills for Educators exam.

Comprehensive Assessment

School counseling students demonstrate mastery of all program competencies through a) the successful completion of the Counselor Preparation Comprehensive Examination and b) an electronic portfolio.

School Counseling, K–12 Certification

Curriculum Requirements

CREDITS

Counselor Education Component

CO 5010	Professional Orientation, Ethics, and Advocacy	3
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5100	Practicum	3
CO 5230	Career Counseling and Development	3
CO 5260	Counseling Theories and Personality	3
CO 5430	Assessment and Consultation	3
CO 5460	Group Counseling	3

School Counseling Specialization Component

CO 5030	Foundations of School Counseling	3
CO 5080	The Counselor in the Classroom	3
CO 5650	Critical Issues in Schools	3
CO 5780	Counseling Youth	3
CO 5850	Seminar and Internship in School Counseling	6

Successful completion of comprehensive assessments as noted above.

Total for MEd in School Counseling, K–12 Certification

48

School Counseling, K–12 Specialist Certification Only

Students must already have a master's degree or be awarded a master's degree at the same time this credential is awarded.

Curriculum Requirements

CREDITS

Counselor Education Component

CO 5010	Professional Orientation, Ethics and Advocacy	3
CO 5260	Counseling Theories and Personality	3
CO 5050	Advanced Human Development	3
CO 5020	Counseling Skills	3
CO 5070	Research Design in the Helping Professions	3
CO 5040	Social Behavior and Diversity	3
CO 5230	Career Counseling and Development	3
CO 5460	Group Counseling	3
CO 5430	Assessment and Consultation	3
CO 5100	Practicum (100 hours)	3

School Counseling Specialization Component

CO 5030	Foundations of School Counseling	3
CO 5080	The Counselor in the Classroom	3
CO 5650	Critical Issues in Schools	3
CO 5780	Counseling Youth	3

CO 5850	Seminar and Internship in School Counseling (600 hours)	6
Successful completion of the Counselor Professional Comprehensive Exam (CPCE) an electronic portfolio, and the Praxis Core exam.		
Total for School Counseling, K–12 Specialist Certification Only		48

School Counseling, Couples and Family Therapy

Curriculum Requirements	CREDITS	
Counselor Education Component		
CO 5010	Professional Orientation, Ethics, and Advocacy	3
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5100	Practicum	3
CO 5230	Career Counseling and Development	3
CO 5260	Theories of Counseling and Personality	3
CO 5430	Assessment and Consultation	3
CO 5460	Group Counseling	3

School Counseling Specialization Component		
CO 5030	Foundations of School Counseling	3
CO 5080	The Counselor in the Classroom	3
CO 5650	Critical Issues in Schools	3
CO 5780	Working with Youth and Their Systems	3
CO 5850	Seminar and Internship in School Counseling	6
Successful completion of comprehensive assessments		

Couples and Family Therapy Component		
CFT 5010	Foundational Methods in Couples and Family Therapy	3
CFT 5020	Current Issues in Couples and Family Therapy	3
CFT 5030	Foundations and Ethics in Couples and Family Therapy	3
CFT 5900	Seminar and Internship in Couples and Family Therapy	6

Total for MEd in School Counseling, Couples and Family Therapy Concentration		63
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School Counseling, Eating Disorder

Curriculum Requirements	CREDITS	
Counselor Education Component		
CO 5010	Professional Orientation, Ethics, and Advocacy	3
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5100	Practicum	3
CO 5230	Career Counseling and Development	3
CO 5260	Theories of Counseling and Personality	3

CO 5430	Assessment and Consultation	3
CO 5460	Group Counseling	3

School Counseling Specialization Component		
CO 5030	Foundations of School Counseling	3
CO 5080	The Counselor in the Classroom	3
CO 5650	Critical Issues in Schools	3
CO 5780	Working with Youth and Their Systems	3
CO 5850	Seminar and Internship in School Counseling	6
Successful completion of comprehensive assessments		

Eating Disorder Component		
CO 5150	Eating Disorders Clinical	3
CO 5160	Eating Disorders: Awareness and Prevention	3
CO 5170	Treatment Modalities for Eating Disorders	3
CO 5180	Nutritional Fundamentals and Counseling in the Recovery of Eating Disorders	3
CO 5190	Medical and Physiological Aspects of Eating Disorders	3

Total for MEd in School Counseling, Eating Disorder Concentration		63
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School Counseling, Organizational Approaches to Transformation and Healing

Curriculum Requirements	CREDITS	
Counselor Education Component		
CO 5010	Professional Orientation, Ethics, and Advocacy	3
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5100	Practicum	3
CO 5230	Career Counseling and Development	3
CO 5260	Theories of Counseling and Personality	3
CO 5430	Assessment and Consultation	3
CO 5460	Group Counseling	3

School Counseling Specialization Component		
CO 5030	Foundations of School Counseling	3
CO 5080	The Counselor in the Classroom	3
CO 5650	Critical Issues in Schools	3
CO 5780	Working with Youth and Their Systems	3
CO 5850	Seminar and Internship in School Counseling	6
Successful completion of comprehensive assessments		

OATH Component		
OH 5180	Exploring Personal and Organizational Health	3
HH 5590	Transpersonal Psychology	3
HH 5570	Mindfulness Meditation: Theory and Practice	3
OH 5400	Evolutionary Change for a Sustainable Future	3
OH 5200	Creating Socially Responsible Organizations	3
OH 5300	Work as a Personal Journey	3

Total for MEd in School Counseling, Organizational Approaches to Transformation and Healing Concentration		66
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School Counseling, Parent Involvement and Education

Curriculum Requirements

	CREDITS
Counselor Education Component	
CO 5010 Professional Orientation, Ethics, and Advocacy	3
CO 5020 Counseling Skills	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5100 Practicum	3
CO 5230 Career Counseling and Development	3
CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5460 Group Counseling	3

School Counseling Specialization Component

CO 5030 Foundations of School Counseling	3
CO 5080 The Counselor in the Classroom	3
CO 5650 Critical Issues in Schools	3
CO 5780 Working with Youth and Their Systems	3
CO 5850 Seminar and Internship in School Counseling	6
Successful completion of comprehensive assessments	

Parent Involvement and Education Component

SY 5300 Foundations and Multicultural Aspects of Parenting	3
CO 5310 Strategies for Parenting Education	3
ED 5210 Graduate Practicum	3
Human Development/Special Education Courses	6

Total for MEd in School Counseling, Parent Involvement and Education Concentration **63**

School Counseling, Personal Approaches to Transformation and Healing

Curriculum Requirements

	CREDITS
Counselor Education Component	
CO 5010 Professional Orientation, Ethics, and Advocacy	3
CO 5020 Counseling Skills	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5100 Practicum	3
CO 5230 Career Counseling and Development	3
CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5460 Group Counseling	3

School Counseling Specialization Component

CO 5030 Foundations of School Counseling	3
CO 5080 The Counselor in the Classroom	3
CO 5650 Critical Issues in Schools	3
CO 5780 Working with Youth and Their Systems	3
CO 5850 Seminar and Internship in School Counseling	6
Successful completion of comprehensive assessments	

PATH Component

HH 5180 Exploring Personal and Organizational Health	3
HH 5570 Mindfulness Meditation: Theory and Practice	3
HH 5590 Transpersonal Psychology	3
HH 5600 Energy, Body and Health	3
HH 5610 Circle of Life: Living and Dying Well	3
HH 5620 Spiritual Health	3

Total for MEd in School Counseling, Personal Approaches to Transformation and Healing Concentration **66**

School Counseling, Play Therapy

Curriculum Requirements

	CREDITS
Counselor Education Component	
CO 5010 Professional Orientation, Ethics, and Advocacy	3
CO 5020 Counseling Skills	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5100 Practicum	3
CO 5230 Career Counseling and Development	3
CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5460 Group Counseling	3

School Counseling Specialization Component

CO 5030 Foundations of School Counseling	3
CO 5080 The Counselor in the Classroom	3
CO 5650 Critical Issues in Schools	3
CO 5780 Working with Youth and Their Systems	3
CO 5850 Seminar and Internship in School Counseling	6
Successful completion of comprehensive assessments	

Play Therapy Component

CO 7010 Dynamic Play Therapies	1
CO 7020 Child-Centered Play Therapy	1
CO 7030 Expressive Play Therapies	1
CO 7040 Special Populations in Play Therapy	1
CO 7560 Special Topics in Play Therapy (Students take four, one-credit special topics courses)	4

Total for MEd in School Counseling, Play Therapy Concentration **56**

GRADUATE CERTIFICATES

Addictions Treatment Certificate

Program Coordinator: Robin Hausheer, EdD

e-mail: rh1041@plymouth.edu

The Addictions Treatment Certificate provides specialized education to students interested in learning how to treat individuals with addictions and related disorders. This certificate program is in alignment with the professional licensing standards for alcohol and other drug abuse counselors.

This certificate program is for currently practicing licensed therapists or those currently enrolled in Master's level clinical programs.

Curriculum Requirements		CREDITS
CO 5720	Addictions and Related Disorders	3
CO 5730	Addictions Treatment Modalities	3
CO 5740	Seminar and Internship in Addictions Treatment	3
Total for Addictions Treatment Certificate		9

Parent Involvement and Education Certificate

Program Coordinator: Robin Hausheer, EdD

e-mail: rh1041@plymouth.edu

The Parent Involvement and Education Certificate is offered for graduate students, counselors, teachers, and other human relations professionals interested in enhancing their understanding of parent involvement and education, developing the skills necessary to work with parents, and planning or refining existing parenting programs. This program allows matriculating students to use their electives to add parenting education as a specialization within their degree programs.

Candidates must be admitted graduate students or hold a master's degree in a related area. Admitted graduate students must be recommended for the program by their advisor. Other candidates must provide two recommendation letters attesting to their potential as a parent educator. Waivers for prerequisite courses must be obtained from the instructors.

Curriculum Requirements		CREDITS
SY 5300	Foundations and Multicultural Aspects of Parenting	3
CO 5310	Strategies for Parenting Education	3
ED 5210	Graduate Practicum	3
	Human Development/Special Education Courses	6
Total for Parent Involvement and Education Certificate		15

Play Therapy Certificate

Program Coordinator: Dorothy J. Nold, MSW, PhD

e-mail: djnold@plymouth.edu

Play is the universal language of children. Play Therapy is a natural form of communication that allows children to communicate their awareness of what is occurring in their world in a manner that is cognitively and developmentally appropriate.

The Play Therapy post-master's certificate provides school and mental health counselors and school psychologists with useful, research-based tools and techniques to help children and adolescents through a variety of social, emotional, behavioral, and learning difficulties, including post-traumatic stress disorder, conduct disorder, aggression or impulsive anger, anxiety, depression, ADHD, and low self-esteem.

PSU's play therapy courses prepare post-master's counseling professionals and master's degree students with prior coursework in counseling children with the necessary 150-hour educational requirement to gain the Registered Play Therapist credential through the Association for Play Therapy.

Registered Play Therapists and Registered Play Therapists-Supervisors are licensed or certified practitioners, including school-based counselors, who have earned a master's degree or advanced mental health degree; have taken 150 or more hours of specialized play therapy training; and have documented 500 hours of clinical and play therapy-specific experience under supervision with a Registered Play Therapist-Supervisor. Supervision is not provided by the University, but is available from Registered Play Therapist-Supervisors in the area.

Curriculum Requirements		CREDITS
CO 7010	Dynamic Play Therapies	1
CO 7020	Child-Centered Play Therapy	1
CO 7030	Expressive Play Therapies	1
CO 7040	Special Populations in Play Therapy	1
CO 7560	Special Topics in Play Therapy (Students take four, one-credit special topics courses)	4
Total for Play Therapy Certificate		8

COUPLES AND FAMILY THERAPY (MS)

Program Coordinator: Stephen Flynn, PhD

e-mail: svflynn@plymouth.edu

The Master of Science in Couples and Family Therapy provides the knowledge and skills needed to become a licensed marriage and family therapist and an American Association of Marriage and Family Therapy (AAMFT) Clinical Fellow. This 60-credit degree program prepares graduates for work in private practice, counseling centers, mental health agencies, hospitals, family service clinics, shelters, and state departments for children and family services.

Couples and family therapy is one of the core mental health disciplines, and is based on the research and theory that mental illness and family issues are best treated in a systemic context. Therapists in this area focus on understanding their clients' symptoms and interaction patterns within their existing environment. All licensed marriage and family therapists are trained and licensed to, independently, treat mental health and substance abuse issues within an individual, couple, and family format.

Admission Process

Professional organizations recommend that program admissions criteria include consideration of the applicant's openness to self-examination and personal and professional self-development. For this reason, students need to participate in the Counselor Education and School Psychology (CESP) Department Group Interview, as part of the admissions process. The Group Interview is a half-day event held quarterly, and involves an informational session along with a group interview. Participation in the interview process is open to any prospective student and is not dependent on students having completed the application process to PSU. An admissions decision will be made upon completion of both of the application and admissions interview.

While students are allowed to take up to 12 credits before completing the application process, it is important for students to understand that successful completion of coursework is not a guarantee of admission into CESP Department programs.

CESP Department Monitoring and Dismissal Process

The program faculty has the responsibility to monitor students' personal and professional characteristics that have the potential to interfere with their ability to perform in an ethically and professionally competent manner. Additionally, faculty monitor students' academic performance. Thus, all CESP Department students are continuously monitored while they are enrolled in CESP courses. This review is done at regularly scheduled faculty meetings by CESP faculty in consultation with adjunct faculty. All students' academic, personal, and professional progress is reviewed at the end of each academic term.

As part of the regular review of students' personal and professional performance, faculty members note personal and professional issues that significantly affect students' ability to function adequately as counselors, graduate students, and professionals. The CESP faculty delineates specific action steps for students as needed. The students' advisors (sometimes in conjunction with the Department Chair) meet with students to discuss remediation action steps. Depending upon the nature and sever-

ity of the concerns, appropriate action steps range from (a) collaborative strategies for personal and professional improvement to (b) a required leave of absence to (c) dismissal from the CESP Department programs. For those continuing in their program, a schedule of follow-up meetings occurs as part of the process.

A review of all dismissal decisions can be requested from the associate vice president for academic affairs and the vice president for academic affairs.

A 15-credit graduate certificate is also available for those who want to add a concentration in a related mental health counseling program or for professional development that could lead to dual licensure as a marriage and family therapist.

Curriculum Requirements

	CREDITS
CO 5670 Working with Children and Families	3
CO 5780 Working with Youth and Their Systems	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5260 Theories of Counseling and Personality	3
CO 5790 Assessment, Diagnosis, and Treatment Planning	3
CO 5020 Counseling Skills	3
CO 5430 Assessment and Consultation	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence and Adulthood	3
CO 5720 Addictions and Related Disorders	3
CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
SY 5300 Foundations and Multicultural Aspects of Parenting	3

Couples and Family Therapy Specialization Component

CFT 5010 Foundational Methods in Couples and Family Therapy	3
CFT 5020 Current Issues in Couples and Family Therapy	3
CFT 5030 Foundations and Ethics in Couples and Family Therapy	3
CFT 5900 Seminar and Internship in Couples and Family Therapy (900 hours)	9
CO 5100 Practicum	3

Total for MS in Couples and Family Therapy

60

Couples and Family Therapy, Addictions Treatment

Curriculum Requirements

	CREDITS
CO 5020 Counseling Skills	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5670 Working with Children and Families	3

CO 5720	Addictions and Related Disorders	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
CO 5780	Working with Youth and Their Systems	3
CO 5790	Assessment, Diagnosis, and Treatment Planning	3
SY 5300	Foundations and Multicultural Aspects of Parenting	3

Couples and Family Therapy Specialization Component

CFT 5010	Foundational Methods in Couples and Family Therapy	3
CFT 5020	Current Issues in Couples and Family Therapy	3
CFT 5030	Foundations and Ethics in Couples and Family Therapy	3
CFT 5900	Seminar and Internship in Couples and Family Therapy (900 hrs)	9
CO 5100	Practicum	3

Addictions Treatment Component

CO 5730	Addictions Treatment Modalities	3
CO 5740	Seminar and Internship in Addictions Treatment	3

Total for MS in Couples and Family Therapy, Addictions Treatment Concentration 69

Couples and Family Therapy, Eating Disorder

Curriculum Requirements

	CREDITS	
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
CO 5260	Theories of Counseling and Personality	3
CO 5430	Assessment and Consultation	3
CO 5670	Working with Children and Families	3
CO 5720	Addictions and Related Disorders	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
CO 5780	Working with Youth and Their Systems	3
CO 5790	Assessment, Diagnosis, and Treatment Planning	3
SY 5300	Foundations and Multicultural Aspects of Parenting	3

Couples and Family Therapy Specialization Component

CFT 5010	Foundational Methods in Couples and Family Therapy	3
CFT 5020	Current Issues in Couples and Family Therapy	3
CFT 5030	Foundations and Ethics in Couples and Family Therapy	3
CFT 5900	Seminar and Internship in Couples and Family Therapy (900 hrs)	9
CO 5100	Practicum	3

Eating Disorder Component

CO 5150	Eating Disorders Clinical	3
CO 5160	Eating Disorders: Awareness and Prevention	3
CO 5170	Treatment Modalities for Eating Disorders	3

CO 5180	Nutritional Fundamentals and Counseling in the Recovery of Eating Disorders	3
CO 5190	Medical and Physiological Aspects of Eating Disorders	3

Total for MS in Couples and Family Therapy, Eating Disorder Concentration 75

Couples and Family Therapy, Organizational Approaches to Transformation and Healing

Curriculum Requirements

	CREDITS	
CO 5020	Counseling Skills	3
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
CO 5260	Theories of Counseling and Personality	3
CO 5430	Assessment and Consultation	3
CO 5670	Working with Children and Families	3
CO 5720	Addictions and Related Disorders	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
CO 5780	Working with Youth and Their Systems	3
CO 5790	Assessment, Diagnosis, and Treatment Planning	3
SY 5300	Foundations and Multicultural Aspects of Parenting	3

Couples and Family Therapy Specialization Component

CFT 5010	Foundational Methods in Couples and Family Therapy	3
CFT 5020	Current Issues in Couples and Family Therapy	3
CFT 5030	Foundations and Ethics in Couples and Family Therapy	3
CFT 5900	Seminar and Internship in Couples and Family Therapy (900 hrs)	9
CO 5100	Practicum	3

OATH Component

OH 5180	Exploring Personal and Organizational Health	3
HH 5590	Transpersonal Psychology	3
HH 5570	Mindfulness Meditation: Theory and Practice	3
OH 5400	Evolutionary Change for a Sustainable Future	3
OH 5200	Creating Socially Responsible Organizations	3
OH 5300	Work as a Personal Journey	3

Total for MS in Couples and Family Therapy, Organizational Approaches to Transformation and Healing Concentration 78

Couples and Family Therapy, Parent Involvement and Education

Curriculum Requirements

	CREDITS
CFT 5010 Foundational Methods in Couples and Family Therapy	3
CFT 5020 Current Issues in Couples and Family Therapy	3
CFT 5030 Foundations and Ethics in Couples and Family Therapy	3
CO 5020 Counseling Skills	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5670 Working with Children and Families	3
CO 5720 Addictions and Related Disorders	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
CO 5780 Working with Youth and Their Systems	3
CO 5790 Assessment, Diagnosis, and Treatment Planning	3
SY 5300 Foundations and Multicultural Aspects of Parenting	3

Couples and Family Therapy Specialization Component

CFT 5900 Seminar and Internship in Couples and Family Therapy (900 hrs)	9
CO 5100 Practicum	3

Parent Involvement and Education Component

CO 5310 Strategies for Parenting Education	3
ED 5210 Graduate Practicum	3
Human Development/Special Education Courses	6

Total for MS in Couples and Family Therapy, Parent Involvement and Education Concentration 72

Couples and Family Therapy, Personal Approaches to Transformation and Healing

Curriculum Requirements

	CREDITS
CFT 5010 Foundational Methods in Couples and Family Therapy	3
CFT 5020 Current Issues in Couples and Family Therapy	3
CO 5020 Counseling Skills	3
CFT 5030 Foundations and Ethics in Couples and Family Therapy	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3

CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5670 Working with Children and Families	3
CO 5720 Addictions and Related Disorders	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
CO 5780 Working with Youth and Their Systems	3
CO 5790 Assessment, Diagnosis, and Treatment Planning	3
SY 5300 Foundations and Multicultural Aspects of Parenting	3

Couples and Family Therapy Specialization Component

CFT 5900 Seminar and Internship in Couples and Family Therapy (900 hrs)	9
CO 5100 Practicum	3

PATH Component

HH 5180 Exploring Personal and Organizational Health	3
HH 5570 Mindfulness Meditation: Theory and Practice	3
HH 5590 Transpersonal Psychology	3
HH 5600 Energy, Body and Health	3
HH 5610 Circle of Life: Living and Dying Well	3
HH 5620 Spiritual Health	3

Total for MS in Couples and Family Therapy, Personal Approaches to Transformation and Healing Concentration 78

Couples and Family Therapy, Play Therapy

Curriculum Requirements

	CREDITS
CFT 5010 Foundational Methods in Couples and Family Therapy	3
CFT 5020 Current Issues in Couples and Family Therapy	3
CFT 5030 Foundations and Ethics in Couples and Family Therapy	3
CO 5020 Counseling Skills	3
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
CO 5260 Theories of Counseling and Personality	3
CO 5430 Assessment and Consultation	3
CO 5670 Working with Children and Families	3
CO 5720 Addictions and Related Disorders	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
CO 5780 Working with Youth and Their Systems	3
CO 5790 Assessment, Diagnosis, and Treatment Planning	3
SY 5300 Foundations and Multicultural Aspects of Parenting	3

Couples and Family Therapy Specialization Component

CFT 5900 Seminar and Internship in Couples and Family Therapy (900 hrs)	9
CO 5100 Practicum	3

Play Therapy Component

CO 7010	Dynamic Play Therapies	1
CO 7020	Child-Centered Play Therapy	1
CO 7030	Expressive Play Therapies	1
CO 7040	Special Populations in Play Therapy	1
CO 7560	Special Topics in Play Therapy (Students take four, one-credit special topics courses)	4

**Total for MS in Couples and Family Therapy, Play
Therapy Concentration** **68**

GRADUATE CERTIFICATE**Couples and Family Therapy Certificate**

Curriculum Requirements	CREDITS
CFT 5010 Foundational Methods in Couples and Family Therapy	3
CFT 5020 Current Issues in Couples and Family Therapy	3
CFT 5030 Foundations and Ethics in Couples and Family Therapy	3
CFT 5900 Seminar and Internship in Couples and Family Therapy (600 hours)	6
Total for Couples and Family Therapy Certificate	15

CRIMINAL JUSTICE ADMINISTRATION (MS)

Program Coordinator: Stephanie Halter

e-mail: sjhalter@plymouth.edu

The Master of Science (MS) in Criminal Justice Administration is designed to support practitioners currently working in law enforcement, the court systems, or corrections facilities to gain additional managerial skills, grow their personal knowledge of the system, keep current in the field of criminal justice and advance their career.

The curriculum is a combination of criminal justice and business courses. This fusion allows students to develop the leadership skills needed in today's criminal justice organizations. The program is designed to be flexible for today's working professionals with courses being taught online, face-to-face and in a hybrid format. Students have the option for their capstone experience of either completing a thesis or taking a competency exam and using those six credits for elective courses or completing an applied project. The thesis option is recommended for students wishing to pursue further education in professional schools or doctoral level studies. It is designed to prepare students to conduct research in criminology and criminal justice and actively participate in the development of knowledge. Students choosing the thesis option are required to register for six thesis credits, which could be spread over two terms. Non-thesis students take six credits of electives and/or complete an applied project. This could be two additional elective courses or one additional elective course and three credits of an applied project. The applied project provides students the opportunity to apply course material in real life situations in the field.

Program Objectives

- Develop an advanced level proficiency in law enforcement, the judicial system, and corrections.
- Acquire the managerial and supervisory skills needed to move your career to the next level.
- Sharpen your communication skills.
- Examine contemporary ethical issues in the field.
- Learn to use research and data analysis to drive critical decisions.
- Develop skills necessary to be professional and successful in the courtroom.
- Examine the complexities of administering, managing, and leading criminal justice organizations.
- Develop problem solving skills by identifying, analyzing and solving operational problems that impact the delivery of justice.
- Apply, criticize and compare and contrast theories of crime causation to contemporary issues.

Curriculum Requirements

CREDITS

Criminal Justice Core Component

CJ 5140	Criminological Theory & Practice	3
CJ 5150	Reintegration, Rehabilitation, and Retribution	3
CJ 5160	Ethics & The Administration of Justice	3
CJ 5170	Evidence Based Decision Making	3
CJ 5180	Management & Planning for Law Enforcement	3
CJ 5190	Rights & Due Process	3

CJ 5950	Thesis (6 credits minimum)	6
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or

Choose 6 credits from the following:

	Elective (approved by advisor)	3
	Elective (approved by advisor)	3
CJ 6900	Applied Project	3

Business Core Component

BU 5110	Managing Organizational Behavior	3
BU 5190	Accounting for Managers	3
BU 5165	Training and Development	3
	or	
BU 5370	Strategic Communication & Crisis Management	3

Total for MS in Criminal Justice Administration **33**

CURRICULUM AND INSTRUCTION (MEd)

Program Coordinator: Linda L. Carrier, EdD

e-mail: lcarrier@plymouth.edu

The Master of Education (MEd) in Curriculum and Instruction offers students the opportunity to explore new and emerging research-based practices in teaching and learning. Those wishing to improve their teaching skills and content knowledge are encouraged to pursue this option. Designed with the flexibility to meet the individual needs and interests of candidates, this option allows students to pursue various specialization areas to meet their professional goals.

In addition to the MEd in Curriculum and Instruction, candidates may pursue the following concentrations: Adult Learning and Development; Arizona Community Colleges Partnership: Adult Learning and Development/Elementary or Secondary Education/Special Education; Granite State College Partnership; K-12 Education, Neurodevelopmental Approach to Teaching; Online Teaching and Learning; and the Shanghai American School Partnership.

Curriculum Requirements	CREDITS
Master's Core Component	
ED 5000 Social Behavior in a Diverse Society	3
<i>or</i>	
ED 5005 Social Psychology and Mythology Across Cultures	3
ED 5010 Philosophy, Ethics, and Education	3
ED 5030 Research Design	3
ED 5060 Theories of Learning and Cognitive Development	3
ED 5140 Assessment Principles and Practices	3
<i>or</i>	
ED 6100 Curriculum Integration and Performance-Based Assessment	3
Specialization Component	
Electives to be determined with advisor	15
Capstone Experience	
ED 6900 Graduate Capstone Project	3
Total for MEd in Curriculum and Instruction	
	33

Adult Learning and Development

Program Coordinator: Cheryl B. Baker, EdD

e-mail: cbaker@plymouth.edu

The Adult Learning and Development concentration explores the frameworks for understanding and responding to the unique needs of adult learners. Emphasis is placed on developing, implementing and evaluating programs for adults.

Curriculum Requirements	CREDITS
Master's Core Component	
ED 5000 Social Behavior in a Diverse Society	3
<i>or</i>	
ED 5005 Social Psychology and Mythology Across Cultures	3
ED 5010 Philosophy, Ethics, and Education	3
ED 5030 Research Design	3

Adult Learning and Development Component

AL 5060 Psychology of Adulthood	3
AL 5070 Learning in Adulthood	3
AL 5080 Teaching Adults	3
AL 5090 Program Design and Evaluation	3
AL 5140 The Learning Workplace	3
<i>or</i>	
OH 5300 Work as a Personal Journey	3
ED 5140 Assessment Principles and Practices	3

Specialization Component

Students select a 3-credit course with their advisor relevant to their professional goals

Capstone Experience

ED 6900 Graduate Capstone Project	3
<i>or</i>	
ED 5430 Internship in College Teaching	3

Total for MEd in Curriculum and Instruction, Adult Learning and Development Concentration

33

Arizona Community Colleges Partnership: Adult Learning and Development

Program Coordinator: Linda L. Carrier, EdD

e-mail: lcarrier@plymouth.edu

This program is designed to enable those who have completed a post-baccalaureate teacher certification program at Maricopa Community Colleges (Rio Salado College and Scottsdale Community College) or Pima Community College to earn a Master of Education (MEd) in Curriculum and Instruction. The 33-credit program consists of eight Plymouth State graduate courses (24 credits) and a portfolio representing work that students completed during their post-baccalaureate program (9 credits).

Curriculum Requirements	CREDITS
Master's Core Component	
ED 5000 Social Behavior in a Diverse Society	3
<i>or</i>	
ED 5005 Social Psychology and Mythology	3
ED 5010 Philosophy, Ethics, and Education	3
ED 5030 Research Design	3
CE 5140 Electronic Portfolio Development and Assessment	3

Adult Learning and Development Component

AL 5090 Program Design and Evaluation	3
AL 5140 The Learning Workplace	3
<i>or</i>	
OH 5300 Work as a Personal Journey	3
Elective Selected with advisor	3

Specialization Component (9 credits in partnership with AZ-MCC)

AL 5060 Psychology of Adulthood	3
AL 5070 Learning in Adulthood	3
AL 5080 Teaching Adults	3

Capstone Experience		
ED 6900 Graduate Capstone Project	3	
or		
ED 5430 Internship in College Teaching	3	
Total for MEd in Curriculum and Instruction, Arizona Community Colleges Partnership, Adult Learning and Development Concentration	33	

Arizona Community Colleges Partnership: Elementary or Secondary Education

Program Coordinator: Linda L. Carrier, EdD
e-mail: llcarrier@plymouth.edu

This program is designed to enable those who have completed a post-baccalaureate teacher certification program at Maricopa Community Colleges (Rio Salado College and Scottsdale Community College) or Pima Community College to earn a Master of Education (MEd) in Curriculum and Instruction. The 33-credit program consists of six Plymouth State graduate courses (18 credits) and a portfolio representing work that students completed during their post-baccalaureate program (15 credits).

Curriculum Requirements CREDITS

Master's Core Component

ED 5005 Social Psychology and Mythology Across Cultures	3
ED 5010 Philosophy, Ethics, and Education	3
ED 5030 Research Design	3
ED 5540 Graduate Seminar	3
CE 5140 Electronic Portfolio Development and Assessment	3

Specialization Component (minimum of 15 credits in partnership with AZ-MCC)

ED 5270 Foundations of Teaching	3
ED 5060 Theories of Learning and Cognitive Development	3
SE 5400 Classroom Interventions and Special Education Strategies	3
RL 5760 Linguistic Principles and Methods of Teaching ESL	3
ED 5080 Instructional Strategies and Curriculum Design	3

Capstone Experience

ED 6900 Graduate Capstone Project	3
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Total for MEd in Curriculum and Instruction, Arizona Community Colleges Partnership, Elementary or Secondary Education Concentration	33
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Arizona Community Colleges Partnership: Special Education

Program Coordinator: Linda L. Carrier, EdD
e-mail: llcarrier@plymouth.edu

Curriculum Requirements CREDITS

Master's Core Component

ED 5005 Social Psychology and Mythology Across Cultures	3
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ED 5010 Philosophy, Ethics, and Education	3
or	
SE 5765 Working with Families and Children: Ethical and Legal Issues	3
ED 5030 Research Design	3
ED 5540 Graduate Seminar	3
CE 5140 Electronic Portfolio Development and Assessment	3

Specialization Component (minimum of 15 credits, in partnership with AZ-MCC)

SE 5300 Special Education Law	3
SE 5570 Autism and Spectrum Disorders	3
SE 5400 Classroom Interventions and Special Education Strategies	3
SE 5600 Language and Learning Disabilities	3
SE 6040 Curriculum Development in Special Education	3

Capstone Experience

ED 6900 Graduate Capstone Project	3
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Total for MEd in Curriculum and Instruction, Arizona Community Colleges Partnership, Special Education Concentration	33
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Granite State College Partnership

Program Coordinator: Linda L. Carrier, EdD
e-mail: llcarrier@plymouth.edu

Plymouth State University partners with Granite State College to transfer up to 24 select post-baccalaureate credits into the Master of Education (MEd) in Curriculum and Instruction. Qualifying credits must be taken through Granite State College's post-baccalaureate programs in general special education, advanced special education or reading and writing.

Participants in this partnership program also are required to complete three core courses for nine additional credits, plus a 3-credit capstone experience.

Curriculum Requirements CREDITS

Master's Core Component

ED 5000 Social Behavior in a Diverse Society	3
or	
ED 5005 Social Psychology and Mythology Across Cultures	3
ED 5010 Philosophy, Ethics, and Education	3
ED 5030 Research Design	3

Specialization Component

Minimum of 24 credits

Capstone Experience

ED 6900 Graduate Capstone Project	3
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Total for MEd in Curriculum and Instruction, Granite State Partnership Concentration	36
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K–12 Education

Program Coordinator: Linda L. Carrier, EdD
e-mail: lcarrier@plymouth.edu

This program includes a specialization component in K–12 education, allowing students to develop a program of study to meet their professional goals and interests in education. The concentration is often multidisciplinary, and students may choose to incorporate courses from many active partnerships including the American Museum of Natural History, ASCD, PBS TeacherLine or e-Learning for Educators.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
ED 5060	Theories of Learning and Cognitive Development	3
ED 5140	Assessment Principles and Practices	3
<i>or</i>		
ED 6100	Curriculum Integration and Performance-Based Assessment	3
Elective Component		
15 credits in Education determined with advisor		
Capstone Experience		
ED 6900	Graduate Capstone Project	3
Total for MEd in Curriculum and Instruction, K–12 Education Concentration		33

Neurodevelopmental Approach to Teaching

Program Coordinator: Linda L. Carrier, EdD
e-mail: lcarrier@plymouth.edu

PSU has partnered with the Center for School Success (CSS) to create graduate programs that focus on the neurodevelopmental approach to teaching and incorporate practical field-based application. CSS is a non-profit education organization, located in West Lebanon, NH, that helps struggling students achieve measurable success in school and in life.

Candidates seeking the MEd in Curriculum and Instruction with a concentration in the Neurodevelopment Approach to Teaching will be able to use recent evidence-based research about the brain and learning to inform their teaching practice—in particular how to identify, respond to, and manage variations in student learning. Candidates will demonstrate an understanding of themselves as learners and how they can best capitalize on their own strengths, experiences, and expertise in order to become more effective teachers. Candidates will also use their understanding of the neurodevelopmental systems to provide specific instructional strategies to promote self-advocacy and school success.

The Neurodevelopmental Approach to Teaching rationale is based on research, best practices, and professional development standards outlined by PSU's Graduate Studies, the Council for Exceptional Children

(CEC), Learning Forward, and the National Council for Accreditation of Teacher Education (NCATE).

Students also may be interested in learning more about the 14-credit [Neurodevelopmental Approach to Teaching Certificate](#) or the post-master's [Certificate of Graduate Studies \(CAGS\) in Educational Leadership with a Neurodevelopmental Approach to Teaching concentration](#).

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
<i>or</i>		
ED 5180	Collaborative Action Research	3
Specialization Component		
ND 5000	Foundations in Neurodevelopmental Approach to Teaching	3
ND 5010	Effective Classroom Practice	2
ND 5020	Instructional Practice	3
ND 5030	Collaborative Practices	2
ND 5070	Attention and Memory in Learning	3
ND 5080	Authentic Data to Engage Students	3
Specialized Electives (choose six credits with advisor)		
Capstone Experience		
ED 6900	Graduate Capstone Project	3
Total for MEd in Curriculum and Instruction, Neurodevelopmental Approach to Teaching Concentration		34

Online Teaching and Learning

Program Coordinator: Linda L. Carrier, EdD
e-mail: lcarrier@plymouth.edu

PSU has partnered with VHS Collaborative to offer a MEd in Curriculum and Instruction with an Online Teaching and Learning concentration. The Online Teaching and Learning program meets the needs of teachers who are new to integrating technology into the classroom. It also helps educators incorporate cutting-edge technology within their classrooms. Participants will learn to use the internet in instruction efficiently and effectively to develop student-centered, project-based learning that supports the development of 21st century skills. The capstone experience pairs students with an experienced online educator to help apply newly learned skills in the online education environment.

In addition to this concentration, there is an option for students to earn a 15-credit Online Teaching and Learning Certificate (*see below*).

Curriculum Requirements CREDITS**Master's Core Component**

ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3

Online Teaching and Learning Component

CE 5310	21st Century Teaching and Learning	3
CE 5320	Web-Enhanced Classroom	3
CE 5330	Blended Teaching and Learning	3
CE 5340	Web 2.0: Collaborative Instruction	3

Content Component

9 credits to be determined with advisor

Capstone Experience

CE 5350	Becoming an Online Teacher	3
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**Total for MEd in Curriculum and Instruction,
Online Teaching and Learning Concentration** 33

Shanghai American School Partnership

Program Coordinator: Linda L. Carrier, EdD
e-mail: lcarrier@plymouth.edu

Individuals teaching at Shanghai American School (SAS) in Shanghai, China, may take advantage of professional development completed during their work at SAS in combination with PSU courses to earn a Master of Education (MEd) in Curriculum and Instruction. Twice a year, Plymouth State University professors travel to Shanghai to provide face-to-face courses and advising to graduate students. The balance of the courses required for the MEd are facilitated by SAS personnel to provide a seamless integration of theory and practice while working in the SAS environment.

Curriculum Requirements CREDITS**Master's Core Component**

ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
ED 5540	Graduate Seminar	3
ED 5541	Arts and Learning	3

Specialization Component

Minimum of 15 credits

Capstone Experience

ED 6900	Graduate Capstone Project	3
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**Total for MEd in Curriculum and Instruction,
Shanghai American School Partnership Concentration** 33

GRADUATE CERTIFICATES**Neurodevelopmental Approach to Teaching Certificate**

PSU has partnered with the Center for School Success (CSS) to create graduate programs focusing on the neurodevelopmental approach to teaching that incorporate practical field-based application – the only programs of their kind in the country. CSS is a nonprofit education organization, located in West Lebanon, NH, that helps struggling students achieve measurable success in school and in life.

Curriculum Requirements CREDITS

ND 5000	Foundations in Neurodevelopmental Approach to Teaching	3
ND 5010	Effective Classroom Practice	2
ND 5020	Instructional Practice	3
ND 5030	Collaborative Practices	2
ND 5070	Attention and Memory in Learning	3
ND 5080	Authentic Data to Engage Students	3

Total for Neurodevelopmental Approach to Teaching Certificate 16

Online Teaching and Learning Certificate

PSU has partnered with VHS Collaborative to offer a 15-credit graduate certificate focused in Online Teaching and Learning. The certificate program meets the needs of teachers who are new to integrating technology into the classroom and those who want to incorporate cutting-edge technology. Additionally, the five-course certificate sequence may be incorporated into a MEd in Curriculum and Instruction.

All candidates earning the Online Teaching and Learning Certificate will be able to use the Internet in instruction efficiently and effectively to develop student-centered, project-based learning that supports the development of 21st century skills.

Curriculum Requirements CREDITS

CE 5310	21st Century Teaching and Learning	3
CE 5320	Web-Enhanced Classroom	3
CE 5330	Blended Teaching and Learning	3
CE 5340	Web 2.0: Collaborative Instruction	3
CE 5350	Becoming an Online Teacher	3

Total for Online Teaching and Learning Certificate 15

EDUCATION TECHNOLOGY INTEGRATOR (MEd)

Program Coordinator: Sharon Silva

e-mail: smsilva@plymouth.edu

NCATE and other professional organizations across the country have repeatedly emphasized the importance of technology in the classroom for both educators and students. As a result, the New Hampshire Department of Education has created standards for Education Technology Integrator certification. The Education Technology Integrator program prepares educators to use computers and related technologies to improve their ability to integrate technology into their curriculum and classroom, while simultaneously enhancing the educator's professional growth and productivity. This concentration is designed around International Society for Technology in Education (ISTE) basic competency standards in educational computing and technology literacy, as well as the competencies for New Hampshire certification for Technology Educator.

PSU also offers students a dual certification option in this area. This program enables students to earn Education Technology Integrator K–12 Certification and Library Media Specialist K–12 Certification. See information about this program in the [MEd in Library Media](#) chapter of the catalog.

Education Technology Integrator, Non-Certification

Curriculum Requirements	CREDITS
Master's Core Component	
ED 5000 Social Behavior in a Diverse Society	3
<i>or</i>	
ED 5005 Social Psychology and Mythology	3
ED 5010 Philosophy, Ethics, and Education	3
ED 5030 Research Design	3
<i>or</i>	
AD 5030 Research Design for the Professions	3
Education Component	
ED 5060 Theories of Learning and Cognitive Development	3
ED 5270 Foundations of Teaching	3
SE 5581 Technology for Diverse Learners	3
Specialization Component	
LM/CE 5010 Learning Resources Centers and Services	3
LM/CE 5040 Integrating Technology in the School	3
CE 5120 The Integration of Digital Technology into the Common Core Standards	3
CE 5140 Electronic Portfolio Development and Assessment	3
Capstone Experience	
ED 6900 Graduate Capstone Project	3
Total for MEd in Education Technology Integrator, Non-Certification	33

Education Technology Integrator, K–12 Certification

Curriculum Requirements	CREDITS
Master's Core Component	
ED 5000 Social Behavior in a Diverse Society	3
<i>or</i>	
ED 5005 Social Psychology and Mythology Across Cultures	3
ED 5010 Philosophy, Ethics and Education	3
ED 5030 Research Design	3
<i>or</i>	
AD 5030 Research Design for the Professions	3
Education Component	
ED 5060 Theories of Learning and Cognitive Development	3
ED 5270 Foundations of Teaching	3
SE 5581 Technology for Diverse Learners	3
Specialization Component	
LM/CE 5010 Learning Resources Centers and Services	3
LM/CE 5040 Integrating Technology in the School	3
CE 5120 The Integration of Digital Technology into the Common Core Standards	3
CE 5140 Electronic Portfolio Development and Assessment	3
Capstone Experience	
CE 5960 Technology Educator Teaching Internship	3–9
Total for MEd in Education Technology Integrator, K–12 Certification	33–39

Education Technology Integrator, K–12 Certification Only

Curriculum Requirements	CREDITS
Education Component	
ED 5060 Theories of Learning and Cognitive Development	3
ED 5270 Foundations of Teaching	3
SE 5581 Technology for Diverse Learners	3
Specialization Component	
LM/CE 5010 Learning Resources Centers and Services	3
LM/CE 5040 Integrating Technology in the School	3
CE 5120 The Integration of Digital Technology into the Common Core Standards	3
CE 5140 Electronic Portfolio Development and Assessment	3
Capstone Experience	
CE 5960 Technology Educator Teaching Internship	3–9
Total for Education Technology Integrator, K–12 Certification Only	24–30

EDUCATIONAL LEADERSHIP (MEd)

Program Coordinator: Christie Sweeney, EdD
e-mail: clsweeney@plymouth.edu

The Master of Education (MEd) in Educational Leadership prepares candidates for a variety of leadership roles (e.g. teacher leader, department chair, principal) at the elementary, middle, and secondary levels in both public and private school settings. The program provides educators with the knowledge, skills, and understanding they need to successfully practice effective leadership in their learning organizations.

Courses of study are based on the realization that specific methods of shaping and operating educational organizations change, but sound theory related to management, decision making, human relations, and participatory leadership remains constant.

The program provides candidates with an expanded awareness of the roles of school leaders; an ability to identify and prioritize steps that lead an educational institution toward continuous improvement; a wide variety of approaches to school leadership that reflect flexibility in methodology and outlook; opportunities to learn from, and share ideas with, colleagues and other practitioners; opportunities to build leadership experience; knowledge of current research concerning school reform and innovation; and support in developing the self-confidence necessary for providing leadership to others.

There are three options for those interested in completing the MEd in Educational Leadership: a broad-based, non-certification program, a School Principal K–12 Certification concentration, and a Teacher Leadership concentration.

Educational Leadership, Non-Certification

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
AD 5030	Research Design for the Professions	3
Leadership Component		
AD 5010	Organizational Leadership in Schools	3
AD 5830	Educational Planning and Problem Solving	3
IN 5400	Imagination, Creativity and Innovation	3
Individual Elective Component		
12–18 credits to be approved by advisor		
Capstone Experience		
ED 6900	Graduate Capstone Project	3
<i>or</i>		
ED 5580	Individual Research in Education	3
<i>or</i>		
ED 5950	Graduate Thesis	6
Minimum Total for MEd in Educational Leadership, Non-Certification		33

School Principal, K–12 Certification

Educators who wish to explore the possibilities of school building leadership will find Plymouth State University's School Principal K–12 certification programs rich in opportunities for collaboration, research, and practical experience. From curriculum development and assessment to school law, school budgets, and community partnerships, candidates will master the knowledge, skills, and understandings they need to successfully practice effective leadership in their learning organizations.

Students must have at least five years of teaching experience to complete this concentration. Graduates of this program are eligible for certification as a school principal in New Hampshire. Reciprocity through interstate compacts may extend this certification to additional states.

Curriculum Requirements		CREDITS
Master's Core Component		
AD 5030	Research Design for the Professions	3
ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5060	Theories of Learning and Cognitive Development	3
SE 5770	Behavioral Disorders in School-Aged Children	3
Principal Certification Component		
AD 5010*	Organizational Leadership in Schools	3
AD 5020	Staff Development and Evaluation	3
AD 5300	School Finance and Negotiation	3
AD 5330	Leadership in Curriculum Development and Assessment	3
AD 5700	School Law	3
AD 5830	Educational Planning and Problem Solving	3
<i>*Initial Course in the Sequence</i>		
Capstone Experience		
AD 5800	Practicum in Educational Leadership: The Principalship	6
Total for MEd in Educational Leadership, School Principal, K–12 Certification Concentration		39

School Principal, K–12 Specialist Certification Only

Students must have at least five years of teaching experience. Students must have a master's degree or be awarded a master's degree at the same time as this certification.

Curriculum Requirements		CREDITS
Requisite Knowledge		
ED 5060	Theories of Learning and Cognitive Development	3
SE 5770	Behavioral Disorders in School-Aged Children	3
Principal Certification Component		
AD 5010	Organizational Leadership in Schools	3
AD 5020	Staff Development and Evaluation	3
AD 5700	School Law	3
AD 5300	School Finance and Negotiation	3

AD 5330	Leadership in Curriculum Development and Assessment	3
AD 5830	Educational Planning and Problem Solving	3
Capstone Experience		
AD 5800	Practicum in Educational Leadership: The Principalship	6
Total for School Principal K–12, Professional Certification Only		30

Teacher Leadership

Program Coordinator: Cheryl Baker, EdD
e-mail: cbaker@plymouth.edu

The Teacher Leadership concentration is designed for experienced classroom teachers who are passionate about making a difference in education and who aspire to take leadership roles in their school and district. Teacher leaders work alongside school principals to assist in improvement and reform efforts at the school level. The program explores leadership styles, leverages the latest research to guide decision-making, and provides educators with the knowledge and practical skills to lead in areas such as curriculum development, instructional improvement, professional development and peer coaching/mentoring. The program is built on the Teacher Leader Model Standards developed by the Teacher Leadership Exploratory Consortium (teacherleaderstandards.org).

Students may pursue the teacher leadership concentration in conjunction with a MEd in Educational Leadership or they may choose to take four courses (12 credits) to earn a graduate certificate in teacher leadership on its own.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
	<i>or</i>	
SE 5581	Technology for Diverse Learners	3
	<i>or</i>	
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5140	Assessment Principles and Practices	3
ED 5060	Theories of Learning and Cognitive Development	3
Teacher Leadership Component		
ED 5180	Collaborative Action Research	3
AD 6220	Dynamic Teacher Leadership	3
AD 6240	Staying Current as Teacher Leaders	3
AD 6230	Extending Leadership-Community Outreach	3
Elective Component		
Choose two courses (minimum 6 credits) with advisor approval		

Capstone Experience		
ED 6900	Graduate Capstone Project	3
	<i>or</i>	
ED 5580	Individual Research in Education	3
	<i>or</i>	
ED 5950	Graduate Thesis	6
Total for MEd in Educational Leadership, Teacher Leadership Concentration		33–36

GRADUATE CERTIFICATES

Teacher Leadership Certificate

Curriculum Requirements		CREDITS
ED 5180	Collaborative Action Research	3
AD 6220	Dynamic Teacher Leadership	3
AD 6240	Staying Current as Teacher Leaders	3
AD 6230	Extending Leadership Community Outreach	3
Total for Teacher Leadership Certificate		12

Middle Level Leadership Certificate

Program Coordinator: Linda Carrier, EdD
e-mail: lcarrier@plymouth.edu

Plymouth State University's Middle Level Leadership certificate provides a unique learning opportunity for middle level educators to enhance their leadership skills and increase their knowledge of the developmental needs of young adolescents.

This certificate consists of five graduate courses focusing on curriculum and instruction, adolescent development, leadership, and community partnerships. This is a cohort program that will start and end at the annual NELMS conference, with additional classes completed online, allowing you to earn the certificate in just one year. Courses can be rolled into a MEd in Educational Leadership or School Principal certification program.

Curriculum Requirements		CREDITS
AD 5400	Organizational Leadership for Middle Level Educators	3
ED 5060	Theories of Learning and Cognitive Development	3
AD 5410	Curriculum Development and Assessment for Middle Level Educators	3
AD 6230	Extending Leadership - Community Outreach	3
AD 5420	Transforming the Educational Agenda for Middle Level Educators	3
Total for Middle Level Leadership Certificate		15

EDUCATIONAL LEADERSHIP (CAGS)

Program Coordinator: Christie Sweeney, EdD
e-mail: clsweeney@plymouth.edu

The Certificate of Advanced Graduate Studies (CAGS) in Educational Leadership is a post-master's degree program designed for professionals in education, or a related field, who have completed a master's degree and are interested in pursuing advanced-level graduate studies. Students choose a CAGS degree based on their individual interests and goals. Some students pursue a CAGS to obtain certification in one of the following areas:

- Curriculum Administration, K–12
- Reading and Writing Specialist, K–12
- School Principal, K–12
- Special Education Administrator, K–12
- Superintendent of Schools, K–12

Other students focus their program of study in:

- Arts, Leadership, and Learning
- Neurodevelopmental Approach to Teaching

Still other students design their own Certificate of Advanced Graduate Studies program in Educational Leadership. In this case, students collaborate with their advisor to develop a program of study that includes coursework specific to their individual educational goals.

Students must earn a minimum of 33 credits to complete a CAGS degree. Each CAGS program requires core CAGS courses, additional coursework determined by the major concentration focus, and a capstone course.

In many universities, a CAGS degree is a prerequisite for a doctoral application. For example, 27 of the 33 credits from a CAGS degree can be transferred into the Plymouth State University doctoral program. A number of other NH institutions allow students to transfer credits from their CAGS into a doctoral program as well.

Curriculum Requirements

	CREDITS
Educational Leadership Component	
EP 7020 Collaborative Leadership	3
EP 7030 Transforming the Educational Agenda	3
EP 7040 Planning in Education and Human Services	3
EP 7050 Qualitative Methodology and Applied Research	3
EP 7060 Legal Issues in Policy Making	3
EP 7070 Contemporary Social Trends	3
Specialization Component	
Credits approved by advisor	12–18
Capstone Experience (3–6 credits)	
EP 7850 CAGS Capstone	3–6
or	
EP 7910 Independent Study	1–4
or	
EP 7560 Special Topics in Educational Leadership	1–4
Total for CAGS in Educational Leadership	33–39

Curriculum Administrator, K–12 Specialist Certification

Program Coordinator: Linda Carrier, EdD
e-mail: lcarrier@plymouth.edu

The K–12 Curriculum Administrator concentration is designed for instructional leaders who direct the curriculum, instruction, and assessment activities of a school, school district or administrative unit.

The program of study addresses the role of the curriculum administrator as a district leader who is charged with the responsibilities of planning, implementing, and evaluating educational programs that are relevant and responsive to the needs of learners.

Coursework addresses the competencies required of the curriculum administrator as collaborative leader, decision-maker, consultant, and specialist in advising administrators, teachers, the community, and other professional personnel on the research and best practices in curriculum development, instruction, and assessment of student learning.

Candidates for the Curriculum Administrator program must have at least three years of experience as a K–12 educator and hold at least a master's degree in curriculum and instruction, or in education, with additional coursework in the areas of curriculum, instruction, and assessment.

Candidates will participate in coursework and field experiences and construct a portfolio based on the standards for certification to demonstrate their skills, competencies, and knowledge before completing the program for certification endorsement.

Curriculum Requirements

	CREDITS
CAGS Core Component	
EP 7020 Collaborative Leadership	3
EP 7040 Planning in Education and Human Services	3
EP 7050 Qualitative Methodology and Applied Research	3
EP 7060 Legal Issues in Policy Making	3
EP 7070 Contemporary Social Trends	3
Curriculum Administration Component	
AD 5020 Staff Development and Evaluation	3
AD 5300 School Finance and Negotiation	3
EP 7210 Leading Curriculum and Instruction to Transform Schools	3
Capstone Experience (1–6 credits)	
EP 7830 Practicum: K–12 Curriculum Administrator	6
Total for CAGS in Educational Leadership, Curriculum Administrator, K–12 Specialist Certification*	
	33

*To be eligible for certification, students must successfully complete EP 7830. Those who instead complete EP 7850 (3 credits) and an additional elective (3 credits) will graduate without certification eligibility.

Curriculum Administrator, K–12 Specialist Certification Only

All candidates must have at least 3 years of teaching experience.

Curriculum Administrator Component (in suggested order)

AD 5700	School Law	3
<i>or</i>		
SE 5300	Special Education Law	3
AD 5020	Staff Development and Evaluation	3
AD 5300	School Finance and Negotiation	3
EP 7210	Leading Curriculum and Instruction to Transform Schools	3

Practicum

EP 7830	Practicum: K–12 Curriculum Administrator	6
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Total for Curriculum Administrator, K–12 Specialist Certification Only

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Neurodevelopmental Approach to Teaching

Program Coordinator: Linda Carrier, EdD

e-mail: llcarrier@plymouth.edu

PSU has partnered with the Center for School Success to create graduate programs focusing in the Neurodevelopmental Approach to Teaching—the only programs of their kind in the country. The Center for School Success (CSS) is a non-profit organization that helps struggling students achieve measurable success in school and in life. Located in West Lebanon, NH, CSS is the only community-based, educational resource of its type in New Hampshire and Vermont.

Candidates seeking a CAGS with a concentration in the Neurodevelopmental Approach to Teaching will be able to use recent brain-based research to inform their teaching practice, in particular how to identify, respond, and manage students with learning differences. Candidates will demonstrate an understanding of themselves as learners and how they can best capitalize on their own strengths, experiences, and expertise in order to become more effective teachers. Candidates will also use their understanding of the neurodevelopmental systems to provide specific instructional strategies to promote self-advocacy and school success. The Neurodevelopmental Approach to Teaching courses will provide the essential tools and knowledge needed for sustained implementation.

The Neurodevelopmental Approach to Teaching rationale is based on research, best practices, and professional development standards outlined by Graduate Studies, the Council for Exceptional Children (CEC), the National Staff Development Council (NSDC), and the National Council for Accreditation of Teacher Education (NCATE).

Curriculum Requirements

CREDITS

Educational Leadership Component

EP 7020	Collaborative Leadership	3
EP 7030	Transforming the Educational Agenda	3
EP 7040	Planning in Education and Human Services	3
<i>or</i>		
IN 5400	Imagination, Creativity, and Innovation	3

EP 7050	Qualitative Methodology and Applied Research	3
EP 7060	Legal Issues in Policy Making	3
<i>or</i>		
SE 5300	Special Education Law	3
EP 7070	Contemporary Social Trends	3

Specialization Component

ND 5000	Foundations in Neurodevelopmental Approach to Teaching	3
<i>or</i>		
ND 5010	Effective Classroom Practice	2
ND 5020	Instructional Practice	3
ND 5030	Collaborative Practices	2
ND 5070	Attention and Memory in Learning	3
ND 5080	Authentic Data to Engage Students	3

Capstone Experience

ND 5800	Practicum	6
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Total for CAGS in Educational Leadership, Neurodevelopmental Approach to Teaching Concentration

37–38

Reading and Writing Specialist, K–12 Certification

Program Coordinator: Edith Patridge, MEd

e-mail: epatridge@plymouth.edu

The Reading and Writing Specialist program is based on a broad foundation of courses and experiences in a comprehensive and balanced approach to literacy learning and development. The program is aimed at helping K–12 classroom teachers, special educators, Title I personnel, literacy coaches, curriculum coordinators, adult literacy teachers, educators, and administrators provide the highest quality literacy instruction to all students in today's diverse classrooms. The program of study builds on candidates' preparation and experience in reading and writing while addressing standards from the Common Core Standards, International Literacy Association, and the NH Department of Education. This advanced specialist program requires that candidates be certified as a teacher and have a minimum of two years of teaching experience before completion of the program.

The coursework emphasizes concepts based on the roles of the reading and writing specialist in the areas of Common Core State Standards and RTI, as well as instruction, assessment, and leadership. Reading and writing specialists provide service through many roles, including remedial teacher, co-teaching with the regular classroom teacher, professional development provider, literacy coach, Title I coordinator, and mentor. Newly graduated reading and writing professionals in this program will have the opportunity to develop the competencies in providing leadership for school-, district-, and state-level literacy programs, assessing and evaluating reading achievement and literacy programs, and communicating information about literacy to staff, administration, parents, and the community.

Candidates will demonstrate knowledge and skills in CCSS, RTI, and in six categories of standards outlined by the International Literacy Association, including foundational knowledge; curriculum and

instruction; assessment and evaluation; diversity; literate environment; and professional development.

Curriculum Requirements

CREDITS

Educational Leadership Component

EP 7020	Collaborative Leadership	3
EP 7030	Transforming the Educational Agenda	3
EP 7040	Planning in Education and Human Services	3
EP 7050	Qualitative Methodology and Applied Research	3
EP 7060	Legal Issues in Policy Making	3
EP 7070	Contemporary Social Trends	3

Specialization Component

RL 5110	Research in Reading and Writing	3
RL 5770	Developing Language and Literacy for Diverse Learners	3
RL 5170	Content Area Literacy	3
RL 5014	Reading, Writing, and Literature	3
ED 5060	Theories of Learning and Cognitive Development	3
<i>or</i>		
ND 5000	Foundations in Neurodevelopmental Approach to Teaching	3
RL 5710	Advanced Diagnostic Testing and the Improvement of Reading and Writing	3
LL 5004	Language and Linguistics*	3
CE 5120	Integration of Digital Technology into the Common Core Standards	3
<i>or</i>		
CE 5150	Inspiring Digital Media Fluency in the K–12 Classroom	3
Capstone Experience		
RL 5820	Literacy Practicum	3
RL 5830	Practicum in Reading Diagnosis and Remedial Reading	3

*Approved Substitutions: LL 5005 *Foundations of TESOL Methodology*; LL 5050 *Mainstream Classroom Strategies for English Language Learners*; LL 5007 *ESOL Literacy*; or NHEON LT-05, or LT 06, or LT-07.

Total for CAGS in Educational Leadership, Reading and Writing Specialist, K–12 Certification 48

School Principal, K–12 Certification

Program Coordinator: Christie Sweeney, EdD

e-mail: clsweeney@plymouth.edu

Educators who wish to explore the possibilities of school building leadership will find Plymouth State University's School Principal K-12 certification programs rich in opportunities for collaboration, research, and practical experience. From curriculum development and assessment to school law, school budgets, and community partnerships, candidates will master the knowledge, skills, and understandings they need to successfully practice effective leadership in their learning organizations.

Candidates must possess a master's degree in order to apply for admission to the CAGS program.

Graduates of this degree program who possess at least five years of K–12 teaching experience are eligible for certification as a school principal in the state of New Hampshire. Reciprocity through interstate compacts may extend this certification to additional states.

Curriculum Requirements

CREDITS

Requisite Knowledge

AD 5700	School Law	3
<i>or</i>		
SE 5300	Special Education Law	3
SE 5770	Behavioral Disorders in School-Aged Children	3

CAGS Core Component

EP 7020	Collaborative Leadership	3
EP 7030	Transforming the Educational Agenda	3
EP 7040	Planning in Education and Human Services	3
EP 7050	Qualitative Methodology and Applied Research	3
EP 7060	Legal Issues in Policy Making	3
EP 7070	Contemporary Social Trends	3

School Principal Component

AD 5020	Staff Development and Evaluation	3
AD 5300	School Finance and Negotiation	3
AD 5330	Leadership in Curriculum Development and Assessment	3

Capstone Experience

AD 5800	Practicum in Educational Leadership: The Principalship	6
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Total for CAGS in Educational Leadership, School Principal K–12 Certification 39

Special Education Administration, K–12 Certification

Program Coordinator: Marcel Lebrun, PhD
e-mail: mrlebrun@plymouth.edu

Candidates in the Special Education Administration concentration must have a minimum of three years teaching experience and possess certification in General Special Education K–12.

Curriculum Requirements

	CREDITS
Educational Leadership Component	
EP 7020 Collaborative Leadership	3
EP 7030 Transforming the Educational Agenda	3
EP 7040 Planning in Education and Human Services	3
EP 7050 Qualitative Methodology and Applied Research	3
EP 7060 Legal Issues in Policy Making	3
EP 7070 Contemporary Social Trends	3
Special Education Administration Component	
AD 5020 Staff Development and Evaluation	3
AD 5300 School Finance and Negotiation	3
SE 5564 PBIS: Comprehensive Approaches	3
ED 5060 Theories of Learning and Cognitive Development	3
SE 5760 Collaboration, Consultation, and Leadership in Special Education	3
SE 6040 Curriculum Development in Special Education	3

Capstone Experience

SE 7800 Special Education Leadership Practicum	3
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Total for CAGS in Educational Leadership, Special Education Administration, K–12 Certification 39

Superintendent of Schools, K–12 Certification

Program Coordinator: Linda L. Carrier, EdD
e-mail: lcarrier@plymouth.edu

The Certificate of Advanced Graduate Studies (CAGS) in Educational Leadership with a Superintendent of Schools K–12 certification concentration provides educators with the knowledge, skills, and understandings they need to successfully practice effective leadership in a school system or systems. This program offers educational leaders an opportunity to collaborate with, explore, and gain practical experiences from school district level leaders.

The school superintendent program is focused on the specialized leadership work conducted by school system leaders. This work is summarized in eight major areas of responsibility: general leadership; curriculum and instruction; personnel management; finance; student services; communications and community relations; technology and maintenance; and capital improvement.

Candidates must possess a master's degree in order to apply for admission to the CAGS program and have completed at least three years as an education administrator in a K–12 setting.

Curriculum Requirements

	CREDITS
Educational Leadership Component	
EP 7020 Collaborative Leadership	3
EP 7030 Transforming the Educational Agenda	3
EP 7040 Planning in Education and Human Services	3
EP 7050 Qualitative Methodology and Applied Research	3
EP 7060 Legal Issues in Policy Making	3
EP 7070 Contemporary Social Trends	3
Superintendent Component	
AD 5300 School Finance and Negotiation	3
EP 7100 School Labor Relations, Negotiations, and Personnel Management	3
EP 7200 School Buildings and Transportation	3
EP 7210 Leading Curriculum and Instruction to Transform Schools	3
EP 7300 The Superintendency and School District Leadership	3
Capstone Experience	
EP 7800 Practicum in Educational Leadership: The Superintendency	6
Total for CAGS in Educational Leadership, Superintendent of Schools K–12 Certification Concentration*	39

*To be eligible for certification, students must successfully complete EP 7800. Those who instead complete EP 7850 (3 credits) and an additional elective (3 credits) will graduate without certification eligibility.

Superintendent of Schools, K–12 Specialist Certification Only

Students must have completed at least 3 years of experience as an education administrator in a K–12 setting.

Curriculum Requirements

	CREDITS
Superintendent Component	
AD 5300 School Finance and Negotiation	3
EP 7100 School Labor Relations, Negotiations, and Personnel Management	3
EP 7200 School Buildings and Transportation	3
EP 7210 Leading Curriculum and Instruction to Transform Schools	3
EP 7300 The Superintendency and School District Leadership	3
Capstone Experience	
EP 7800 Practicum in Educational Leadership: The Superintendency	6
Total for Superintendent of Schools, K–12 Specialist Certification Only	21

Dual Certification: Education Leadership, Superintendent of Schools K–12 and Curriculum Administrator K–12

The CAGS in Educational Leadership with dual concentrations in Superintendent of Schools K–12 and Curriculum Administrator K–12 certifications provide future district leaders with the knowledge, skills, and understanding they need to effectively practice school district leadership. This program offers candidates the opportunity to collaborate with, and gain practical experiences from school district leaders.

This dual certification option is focused on the specialized leadership work conducted by district level leaders. In addition to the strong focus on the leadership of school districts, the Superintendent/Curriculum Administrator program provides educational leaders the opportunity to examine deeply the issue of curriculum leadership in schools in the 21st century.

Candidates must possess a master's degree in order to apply to the CAGS program and must have completed at least three years as an education administrator in a K–12 setting.

Curriculum Requirements

CREDITS

CAGS Core Component

EP 7020	Collaborative Leadership	3
EP 7030	Transforming the Educational Agenda	3
EP 7040	Planning in Education and Human Services	3
EP 7050	Qualitative Methodology and Applied Research	3
EP 7060	Legal Issues in Policy Making	3
EP 7070	Contemporary Social Trends	3

Superintendent and Curriculum Administrator Component

AD 5300	School Finance and Negotiation	3
EP 7100	School Labor Relations, Negotiations, and Personnel Management	3
EP 7200	School Buildings and Transportation	3
EP 7210	Leading Curriculum and Instruction to Transform Schools	3
EP 7300	The Superintendency and School District Leadership	3

Superintendent and Curriculum Administrator Component

EP 7800	Practicum: Superintendency	6
EP 7830	Practicum: Curriculum Administrator	3

Total for CAGS in Educational Leadership, Superintendent K–12 and Curriculum Administrator K–12 Certifications

42

ELEMENTARY EDUCATION (MEd)

Program Coordinator: Susan A. Shapiro, MEd
e-mail: sashapiro@plymouth.edu

The Master of Education (MEd) in Elementary Education (non-certification) is designed for students who seek to deepen their understanding of teaching and learning, without preparing for K–8 teaching certification. The program of study anchors coursework in learning theory, instructional design, and the principles of assessment, as well as provides for elective coursework to support the student's unique professional goals. The MEd core requirements set the study of elementary education in the context of a diverse world with varied philosophical starting points, and considers the manner in which knowledge in the field is unearthed.

In addition to the non-certification program, MEd in Elementary Education students may pursue two concentrations: K–8 certification and Montessori. There is also a dual certification program for students to earn both elementary and special education certification.

Elementary Education, Non-Certification

Curriculum Requirements

Master's Core Component

	CREDITS
ED 5000 Social Behavior in a Diverse Society	3
ED 5010 Philosophy, Ethics, and Education	3
ED 5030 Research Design	3

Learning Theory Component

ED 5060 Theories of Learning and Cognitive Development	3
ED 5080 Instructional Strategies and Curriculum Design	3
ED 5410 Assessment Principles and Practices	3

Elective Component

3–18 credits to be determined with advisor

Capstone Experience

ED 6900 Graduate Capstone Project	3–12
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Minimum Total for MEd in Elementary Education,
Non-Certification

33

Elementary Education, K–8 Certification

The Elementary Education certification program prepares candidates for K–8 teaching certification in New Hampshire. The program is designed to address both state and national standards for teachers, and integrates theory and practice in balanced coursework and field experiences. Students are required to demonstrate content area knowledge via required state exams, undergraduate coursework, and artifacts in their professional portfolio.

Curriculum Requirements

Elementary Education Component

	CREDITS
ED 5270 Foundations of Teaching	3
EL 5100 Assessing Children's Growth and Development	3

EL 5200 Curriculum Design for Social Studies, Health and Sciences	3
EL 5300 Differentiating Instruction, Assessment, and Environment	3
ED 5000 Social Behavior in a Diverse Society	3
EL 5400 Inclusive Supports and Accommodations	3
EL 5600 Teaching Children Mathematics	3
EL 5700 Elementary Reading and Writing Instruction	3
IN 5970 Integrating the Arts in Education	3

Learning Technology Course (choose one of the following)

SE 5581 Technology for Diverse Learners	3
CE 5160 Teaching and Learning in a Networked Classroom	3
CE 5150 Inspiring Digital Media Fluency in the K–12 Classroom	3
CE 5120 Integrating Digital Technology into the Common Core Standards	3
EN 5340 Exploring Writing and Technology	3
CE 5140 Electronic Portfolio Development and Assessment	3

Literacy course (choose one of the following)

EN 5830 Teaching Literature for Cultural Understanding	3
RL 5014 Reading, Writing, and Literature	3
RL 5170 Content Area Literacy	3
EN 5720 Writing our Communities	3
RL 5770 Developing Language and Literacy for Diverse Learners	3
EN 5710 Writing and Thinking	3
EN 5380 Open Institute for Teachers of Writing	3
LL 5050 Mainstream Classroom Strategies for English Language Learners	3
SE 5600 Language and Learning Disabilities	3

Capstone Experience

EL 5960 Teaching Internship in Elementary Education	6
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Master's Core Component (to be taken last)

IN 5400 Imagination, Creativity, and Innovation	3
EN 5000 Teacher Action Research	3

Total for MEd in Elementary Education, K–8 Certification
Concentration

45

Elementary Education, K–8 Certification Only

Curriculum Requirements

Elementary Education Component

	CREDITS
ED 5270 Foundations of Teaching	3
EL 5100 Assessing Children's Growth and Development	3
EL 5200 Curriculum Design for Social Studies, Health and Sciences	3
EL 5300 Differentiating Instruction, Assessment, and Environment	3
ED 5000 Social Behavior in a Diverse Society	3
EL 5400 Inclusive Supports and Accommodations	3
EL 5600 Teaching Children Mathematics	3
EL 5700 Elementary Reading and Writing Instruction	3

IN 5970	Integrating the Arts in Education	3
Learning Theory Component (<i>choose one of the following</i>)		
SE 5581	Technology for Diverse Learners	3
CE 5160	Teaching and Learning in a Networked Classroom	3
CE 5150	Inspiring Digital Media Fluency in the K–12 Classroom	3
CE 5120	Integrating Digital Technology into the Common Core Standards	3
EN 5340	Exploring Writing and Technology	3
CE 5140	Electronic Portfolio Development and Assessment	3
Literacy Component (<i>choose one of the following</i>)		
EN 5830	Teaching Literature for Cultural Understanding	3
RL 5014	Reading, Writing, and Literature	3
RL 5170	Content Area Literacy	3
EN 5720	Writing our Communities	3
RL 5770	Developing Language and Literacy for Diverse Learners	3
EN 5710	Writing and Thinking	3
EN 5380	Open Institute for Teachers of Writing	3
LL 5050	Mainstream Classroom Strategies for English Language Learners	3
SE 5600	Language and Learning Disabilities	3
Capstone Experience		
EL 5960	Teaching Internship in Elementary Education	6
Total for Elementary Education, K–8 Certification Only		39

Dual Certification: Elementary Education K–8 and General Special Education K–12

Program Coordinators: Susan Shapiro, MEd

e-mail: sashapiro@plymouth.edu

Ann Berry, PhD

e-mail: aberry@plymouth.edu

This dual certification option is designed for students who are seeking a master's degree and teaching certification in both Elementary Education and Special Education. The field of education is changing, federal policy, local practice, and research all point to the merits of children with disabilities being educated in general education classrooms. This program gives graduates the skills, knowledge and understanding to work in varied special education settings.

Curriculum Requirements	CREDITS
Elementary Education Component	
ED 5270	Foundations of Teaching 3
EL 5100	Assessing Children's Growth and Development 3
EL 5200	Curriculum Design for Social Studies, Health, and Sciences 3
EL 5300	Differentiating Instruction, Assessment, and Environment 3
ED 5000	Social Behavior in a Diverse Society 3
EL 5400	Inclusive Supports and Accommodations 3
EL 5600	Teaching Children Mathematics 3

EL 5700	Elementary Reading and Writing Instruction	3
IN 5970	Integrating the Arts in Education	3
Special Education Component		
SE 5300	Special Education Law	3
SE 5770	Behavioral Disorders in School-Aged Children	3
SE 5190	Educational Testing	3
SE 5760	Collaboration, Consultation, and Leadership in Special Education	3
Learning Technology Component		
SE 5581	Technology for Diverse Learners	3
Literacy Component		
SE 5600	Language and Learning Disabilities	3
Capstone Experience		
*Passing PRAXIS II scores required before starting field experience		
EL 5960	Teaching Internship in Elementary Education	6
SE 5960	Special Education Teaching Internship	3
Master's Core Component (to be taken last)		
IN 5400	Imagination, Innovation, and Creativity	3
EN 5000	Teacher Action Research	3
<i>or</i>		
SE 5181	Collaborative Action Research in Special Education	3
Total for MEd in Elementary Education K–8 and General Special Education K–12 Certifications		60

Dual Certification Only: Elementary Education K–8 and General Special Education K–12

Curriculum Requirements	CREDITS
Elementary Education Component	
ED 5000	Social Behavior in a Diverse Society 3
EL 5100	Assessing Children's Growth and Development 3
EL 5200	Curriculum Design for Social Studies, Health, and Sciences 3
ED 5270	Foundations of Teaching 3
EL 5300	Differentiating Instruction, Assessment, and Environment 3
EL 5400	Inclusive Supports and Accommodations 3
EL 5600	Teaching Children Mathematics 3
EL 5700	Elementary Reading and Writing Instruction 3
IN 5970	Integrating the Arts in Education 3
Special Education Component	
SE 5190	Educational Testing 3
SE 5300	Special Education Law 3
SE 5760	Collaboration, Consultation, and Leadership in Special Education 3
SE 5770	Behavioral Disorders in School-Aged Children 3
Learning Technology Component	
SE 5581	Technology for Diverse Learners 3

Literacy Component		
SE 5600	Language and Learning Disabilities	3

Capstone Experience

*Passing PRAXIS II scores required before starting field experience

EL 5960	Teaching Internship in Elementary Education	6
SE 5960	Special Education Teaching Internship	3

Total for Dual Certification Only in Elementary Education K–8 and General Special Education K–12		54
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Montessori

Program Coordinators: Susan Shapiro, MEd

e-mail: sashapiro@plymouth.edu

Plymouth State University has a partnership with the Seacoast Center for Education in Stratham, NH. Through that partnership, students who have participated in an accredited Montessori preparation program may receive 15 graduate credits for their post-baccalaureate work once they are admitted to the MEd in Elementary Education program. The rest of the 33-credit program is completed through a combination of MEd core courses, electives, and a graduate capstone or practicum. All Montessori work must be evaluated by the Seacoast Center for Education prior to being accepted by Plymouth State University.

Curriculum Requirements CREDITS**Master's Core Component**

ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3

Montessori Component

15 credits approved by Seacoast Center for Education

Elective Component

6 credits with advisor approval dependent upon capstone choice

Capstone Experience

ED 6900	Graduate Capstone Project	3
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Total for MEd in Elementary Education, Montessori Concentration		33
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ENGLISH EDUCATION (MEd)

Program Coordinator: Meg Petersen, PhD
e-mail: megp@plymouth.edu

This program is designed for students interested in obtaining New Hampshire Teacher Certification in English (grades 5–12). Graduates will be endorsed for certification in New Hampshire and fully qualified to teach English and language arts in grades 5–12. The program is designed to meet all New Hampshire, NCATE, and NCTE standards for the preparation of teachers of English and language arts as well as providing a background in the subject areas of literature, writing, and language at the graduate level.

Required college-level coursework or equivalent competencies (audit, portfolio, or exam): analyzing and interpreting literature and literary criticism; creative and non-fiction writing above composition level; study of language; study of grammar; completion of four upper-level literature courses; sign language, journalism, communications, or media; and completion of six credits in American literature, British literature, or humanities.

English Education, 5–12 Certification (MEd)

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
EN 5000	Teacher Action Research	3

Learning Theory Component (if not met in undergraduate work)

ED 5060	Theories of Learning and Cognitive Development	3
ED 5270	Foundations of Teaching	3
SE 5400	Classroom Interventions and Special Education Strategies	3

English Methods Component

EN 5640	Theory and Practice: Teaching Writing at the Secondary Level	3
EN 5870	Teaching Literature in Secondary School	3

English Component

Literature/Writing courses approved by advisor	6
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Capstone Experience

EN 5960	English Education Teaching Internship*	6–9
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**Passing PRAXIS II scores required before starting field experience*

Total for MEd in English Education, 5–12 Certification 36–39

English Education, 5–12 Certification Only

Curriculum Requirements

CREDITS

Learning Theory Component (If not met in undergraduate work)

ED 5060	Theories of Learning and Cognitive Development	3
ED 5270	Foundations of Teaching	3
SE 5400	Classroom Interventions and Special Education Strategies	3

English Methods Component

EN 5640	Theory & Practice: Teaching Writing at the Secondary Level	3
EN 5870	Teaching Literature in Secondary School	3

English Component (Literature/Writing Courses)

With your advisor, you'll choose 6 credits of electives appropriate for your program of study.

Capstone Experience

EN5960	English Education Teaching Internship*	6–9
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**Passing PRAXIS II scores required before starting field experience*

Total for English Education, 5–12 Certification Only 27–30

ENVIRONMENTAL SCIENCE AND POLICY (MS)

Program Coordinator: June Hammond Rowan, EdD

e-mail: jhammondrowan@plymouth.edu

The Master of Science (MS) in Environmental Science and Policy is designed to expand students' understanding of the natural, social and physical dimensions of environmental issues. Students work with faculty members in areas such as forest ecosystems, hydrology, climate change, environmental economics, and land use planning to learn about the relationship between science and policy. The program's multi-disciplinary approach helps students develop the ability to think analytically and creatively about environmental issues in order to understand the scientific basis of environmental problems, as well as the social, political and economic factors that shape appropriate management and policy responses.

The program's core courses (Watershed Systems and Environmental Law, Policy and Management) provide students with a comprehensive foundation in environmental science. In addition, students in the program must take either Research Design and Data Analysis or Environmental Communication and Outreach.

Students in the program are required to complete a minimum total of 30 credits either made up of 24 course credits and a six-credit thesis or 27 course credits and a three-credit research project. Students work with their advisors to develop and conduct their research project.

The program is intended to be flexible to meet the varied needs of individual students. Students may complete the program on a full- or part-time basis. Depending on availability, full-time graduate students may be eligible to receive graduate assistantships, which include a stipend and tuition benefits. Contact the program coordinator for more information about funding opportunities.

Students are encouraged to apply early in the calendar year for enrollment in the fall. The strongest applicants to the program have at least a 3.0 undergraduate GPA; prior course work in general biology, ecology or biogeography, physical geography or geology, physics, chemistry, sociology or anthropology, calculus, and statistics. Applicants are encouraged to contact faculty and the program coordinator to identify a prospective faculty advisor during the application phase.

The Center for the Environment helps facilitate this Environmental Science and Policy degree program with PSU's Graduate Studies Office. The Center lends its expertise and knowledge in engaging on- and off-campus partners, providing opportunities for students to work on research projects.

Curriculum Requirements

CREDITS

Core Environmental Science and Policy Component

ESP 5430	Environmental Law, Policy, and Management	3
ESP 5440	Watershed Systems	3

Integrative Skills Component (choose one)

ESP 5450	Environmental Outreach & Communication	3
or		
ESP 5530	Science-based Research Design and Data Visualization	3

Electives (15–18 credits from courses listed)

ESP 5040	Environmental Consulting	3
ESP 5050	Earth Surface Dynamics	3
ESP 5060	Ecological Economics: Theory and Applications	3
ESP 5070	Decision Making in Natural Resource Management	3
ESP 5080	Soils and Environmental Change	3
ESP 5090	Environmental Chemistry	3
ESP 5160	Land Conservation Techniques	3
ESP 5210	Forest Ecosystems	3
ESP 5320	Watershed Hydrology	3
ESP 5500	Special Topics in Environmental Science and Policy	3
ESP 5510	Analysis of Limnological Systems	3
ESP 5580	Climate Change	3
ESP 5660	Principles of Environmental Education and Interpretation	3
ESP 5700	Graduate Seminar in Ecology and the Environment	3
ESP 5720	Environmental Planning Seminar	3
ESP 5730	Contaminant Hydrology	3
ESP 5740	Ecosystem Management: Principles and Applications	3
ESP 5750	Environmental Ethics	3
ESP 5760	The Nature of Environmental Systems	3
ESP 5780	Applied Environmental GIS	3
ESP 5910	Independent Study in Environmental Science and Policy	3

Research Component (3–6 credits total)

ESP 5900	Master's Thesis Research	6
or		
ESP 5920	Independent Environmental Research	3

Total for MS in Environmental Science and Policy 30

EXPERIENTIAL LEARNING AND DEVELOPMENT (MEd)

Program Coordinator: Jamie Hannon, EdD
e-mail: jhannon@plymouth.edu

PSU's Master of Education (MEd) in Experiential Learning and Development serves professionals who seek to further their careers in such fields as outdoor adventure education, wilderness leadership, corporate experiential training, college or high-school outdoor programs, youth adventure programming or summer adventure recreation programming. This 34-credit degree is distance based, and is designed for students who are currently working in outdoor adventure education or a related field of experiential learning. (Students who wish to pursue an adventure-related career in physical education or a similar field should consider the MEd in Physical Education, Adventure Learning concentration.)

The program does not require students to complete coursework on the Plymouth, NH, campus. A portion of this degree is offered through partnerships with Project Adventure and High 5 Adventure Learning Center, two leading providers of professional training in adventure education. Students choose 8–12 credits of specialization component coursework that is taken directly through either Project Adventure or High 5 multi-day workshops. Remaining credits of the specialization component are comprised of guided projects and other customized learning experiences. Master's Core Component courses, and the required Risk Management, Theories of Learning, and Capstone courses are all completed in a distance format directly through PSU.

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
	<i>or</i>	
ED 5005	Social Psychology and Mythology	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3

Experiential Learning Component

EE 5105	Risk Management for Experiential Education	3
ED 5060	Theories of Learning and Cognitive Development	3
	Project Adventure/High 5/Approved Electives	16

Capstone Experience

ED 6900	Graduate Capstone Project	3
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Total for MEd in Experiential Learning and Development 34

GENERAL MANAGEMENT (MBA)

Program Coordinator: Jennifer Pinckney, MBA
e-mail: jmpinckney@plymouth.edu

Program Objectives

Plymouth State University offers MBA program sequences in General Management, Health Care Administration, and International Business for students who hold a baccalaureate degree and would like to gain an in-depth understanding of business concepts from different areas of the business world. The MBA programs are a stepping stone to higher levels of personal and intellectual growth. Building on a firm base of business knowledge, the programs extend and refine a student's business proficiency through a series of theoretical and substantive courses. Working with faculty members who have real-world experience in business, industry, and government, students can tailor their program by selecting courses from a wide variety of business and business-related electives.

PSU's MBA programs are accredited by NEASC (New England Association of Schools and Colleges) and ACBSP (Accreditation Council for Business Schools and Programs).

The MBA at Plymouth State has been in existence for more than 40 years. The programs are designed to be affordable, convenient, and flexible to meet the needs of working professionals. Courses are delivered in a variety of formats (online, evening, weekend intensive) and at locations both on- and off campus, including Plymouth, Concord and Waterville Valley depending on the program. For some programs, requirements can be completed in as few as 12 months. A rolling admissions system allows candidates to start their program during any of the four annual terms.

Eight professional certificates can be pursued independently or in addition to the General Management degree:

- Accounting
- Health Care Administration
- The Human Side of Enterprise
- International Business
- Investment and Finance
- Organizational Communication
- Small Business and Entrepreneurship
- Strategic Marketing Management

Admissions Requirements

A baccalaureate degree with a 2.5 or higher grade point average in the undergraduate academic major, strong recommendations, a well written Statement of Interest and Intent, and a résumé are required for admittance. When admission documents have been received, the application is then screened by the Admissions Review Board. All applicants are informed of their admission status.

Common Professional Component (CPC)

Eleven CPC competencies are required for admittance into the MBA degree program: accounting, business ethics, business finance, business policies, economics, global dimensions, information systems, legal environment, management, marketing, and quantitative/statistics.

Common Professional Components may be satisfied through coursework, work experience, non-credit workshops, College Level Examination Program (CLEP) or DANTES tests, or a departmental competency exam. There is a fee for each competency examination, ranging from \$50 to \$75. Any competencies not satisfied are listed in the admittance letter and result in a conditional admittance until they are completed.

Grades of C or better for CPC-related courses will be accepted for entry in the graduate program. Grades below a C will be reviewed and may be considered satisfactory. A score equivalent to the grade of C or better will be required if CLEP, DANTES, or PSU competency examinations are used as an alternative for satisfying the MBA prerequisite competencies. All competencies must be completed before being fully accepted into the MBA program. Failure to complete outstanding CPCs will limit your selection of courses due to prerequisite knowledge requirements.

Graduate Study by Undergraduate Seniors

Plymouth State University or Keene State College seniors with a cumulative grade point average of 3.0 or better may take up to six graduate credits with the prior permission of the instructor, advisor, and the associate vice president for academic affairs as outlined on the Student Request form available at the Undergraduate Studies Office or Graduate Studies Office.

Transfer Credits

Students who have earned graduate credits from another regionally accredited program prior to enrolling at PSU may request to transfer up to 15 credit hours of business or business-related courses. Once enrolled in an MBA program, only courses completed at other ACBSP or AACSB accredited institutions may be transferred into PSU'S MBA programs. All courses considered for transfer must have the approval of the MBA program coordinator. Approval prior to taking a course for transfer credit is recommended. Grades for transfer courses must be at the B level or higher and appropriate to the MBA program. Only credits are transferred, not grades; therefore, the grades for transfer courses do not count toward the required 3.0 grade point average (on an A = 4.0 scale) for program completion. No course more than six years old at the time of admittance will count toward or transfer to the PSU MBA degree. No graduate credit will be given for correspondence courses, curriculum workshops (unless designed for graduate credit), or Pass/No Pass courses. An official transcript must be on file in the Graduate Studies Office before credits can be transferred into the MBA program.

Degree Requirements

The graduate faculty sets degree requirements that include completion of all required courses (30 graduate credits minimum) with a cumulative grade point average of 3.0 or higher.

Completion Deadlines

All graduate degree requirements must be completed within six years from the date of admittance. The MBA program can be completed by either full- or part-time study.

Curriculum Requirements

CREDITS

Functional Core Courses

Eight functional courses form the core of the MBA program for a total of 24 credits. These courses cover a common body of knowledge required of all MBA General Management students.

BU 5110	Managing Organizational Behavior	3
BU 5120	Financial Analysis	3
BU 5190	Accounting for Managers	3
BU 5210	Economic Analysis	3
BU 5220	The Legal Environment of Business	3
BU 5510	Operations Management	3
BU 5700	Marketing Techniques	3
BU 5720	Seminar in Executive Management	3

Electives

Students are required to complete six credits of electives. This requirement may be satisfied using traditional coursework, independent studies, Master's Research Projects or Small Business Institute® credits.

Total for MBA General Management 30

GRADUATE CERTIFICATES

Eight graduate certificate programs have been developed for students to focus their studies in a particular area of the business environment. The certificates consist of a minimum of 12 credits, and can be pursued as a post-baccalaureate certificate, or in addition to an MBA degree. The certificate subjects and requirements are as follows:

Accounting Certificate

The Accounting certificate prepares today's graduate student with a deeper understanding of practical accounting skills valued by management. If you have ever considered a career in accounting or want to supplement your current accounting knowledge or credits toward certification, this is an opportunity to explore this integral area of business. For students interested in earning an MBA, the four Accounting courses plus an additional six graduate business courses can be applied toward a full MBA General Management degree.

Curriculum Requirements

CREDITS

BU 5120	Financial Analysis	3
BU 5190	Accounting for Managers	3

Choose two from:

BU 5227	Accounting Information Systems	3
BU 5228	Accounting Research and Communication	3
BU 5229	Professional Ethics for Accountants	3
BU 5590	Budgeting and Fund Accounting	3
BU 5600	Federal Taxes and Business Decisions	3
BU 5610	Contemporary Accounting and the Business Environment	3
BU 5620	Auditing Perspectives	3

Total for Accounting Certificate 12

Health Care Administration Certificate

Plymouth State University's Health Care Administration certificate addresses issues that challenge today's health care professionals. The certificate program consists of four courses designed and taught by leaders in the health care industry. For students interested in earning an MBA, the four Health Care Administration courses plus an additional six graduate business courses can be applied toward a full MBA General Management degree. You may also consider an MBA in Health Care Administration (see page 64 for more information).

Curriculum Requirements

CREDITS

BU 5410	Human Resources in Health Care Administration	3
BU 5420	Health Care Laws and Ethics	3
BU 5430	Health Care Administration and Financial Management	3
BU 5490	Capstone: Health Care Topics	3

Total for Health Care Administration Certificate 12

The Human Side of Enterprise Certificate

The Human Side of Enterprise certificate builds on two MBA core courses—Legal Environment of Business and Managing Organizational Behavior—while allowing students to choose two specialized courses in motivation, communication, leadership, conflict management, collective bargaining and industrial relations, or organizational change management. For students interested in earning an MBA degree, the four Human Side of Enterprise courses plus an additional six graduate courses can be applied toward a full MBA General Management degree.

Curriculum Requirements

CREDITS

BU 5110	Managing Organizational Behavior	3
BU 5220	The Legal Environment of Business	3

Choose two from:

BU 5160	Seminar in Human Resources	3
BU 5165	Training and Development	3
BU 5180	Exploring Personal and Organizational Health	3
BU 5230	Management of Organizational Changes	3
BU 5240	Seminar in Organizational Communication	3
BU 5520	Negotiating, Collaborating, and Leading in Today's World	3
BU 5820	Women as Leaders	3

Total for The Human Side of Enterprise Certificate 12

International Business Certificate

The International Business certificate is available in conjunction with the joint Plymouth State University and Babes-Bolyai University MBA program. This certificate delivers a rich, multicultural learning experience paired with a rigorous curriculum and diverse faculty.

Curriculum Requirements

	CREDITS
BU 5110 Managing Organizational Behavior	3
BU 5220 The Legal Environment of Business	3
BU 5770 International Business	3
BU 5700 Marketing Techniques	3
EC 5615 Global Economics	3

Total for the International Business Certificate 15

Investment and Finance Certificate

The Investment and Finance certificate helps both individual and organizational financial managers meet the challenges posed by today's financial, economic, and accounting environments. Students learn best practices of financial analysis and decision making, and develop an in-depth understanding of international financial management. For students interested in earning an MBA, the four Investment and Finance courses plus an additional six graduate business courses can be applied toward a full MBA General Management degree.

Curriculum Requirements

	CREDITS
BU 5120 Financial Analysis	3
BU 5190 Accounting for Managers	3

Choose two from:

BU 5550 Investment Management	3
BU 5580 Real Estate Entrepreneurship	3
BU 5460 Graduate Money and Banking	3
BU 5590 Budgeting and Fund Accounting	3

Total for Investment and Finance Certificate 12

Organizational Communication Certificate

The Organizational Communication certificate addresses the effective transmission of internal and external communication related to the organization. Particular emphasis is placed on developing critical skills such as speaking, listening, writing, and understanding nonverbal, visual, and mass communication. Public relations principles and practices are also stressed. Depth and scope are provided by the study of strategic communication involving issues management, media relations, and crisis planning. For students interested in earning an MBA, the four Organizational Communication courses and an additional six graduate business courses can be applied toward a full MBA General Management degree.

Curriculum Requirements

	CREDITS
BU 5110 Managing Organizational Behavior	3
BU 5700 Marketing Techniques	3

Choose two from:

BU 5240 Seminar in Organizational Communication	3
BU 5370 Strategic Communication: Issues Management and Crisis Planning	3
BU 5810 Seminar in Corporate Public Relations	3

Total for Organizational Communication Certificate 12

Small Business and Entrepreneurship Certificate

The Small Business and Entrepreneurship certificate program is ideal for individuals planning to consult for small businesses or to open a small business. This intensive introduction to business planning includes defining the primary vision through market size assessment and strategic operations planning; how to finance, staff, and implement the new venture; and how to manage growth. The Small Business Institute® consistently wins national recognition in the annual Case of the Year competitions. The primary report, prepared by an MBA student consulting team for a client small business (under the direction of a faculty advisor), provides a unique, real-life learning experience for the students and a bankable business plan for the client. For students interested in earning an MBA, the four Small Business and Entrepreneurship courses plus an additional six graduate business courses can be applied toward a full MBA General Management degree.

Curriculum Requirements

	CREDITS
BU 5500 Small Business Problems and Strategy: SB I	3
BU 5501 Small Business Analysis: SB II	3
BU 5850 New Ventures and Entrepreneurship	3

Choose one from:

BU 5110 Managing Organizational Behavior	3
BU 5190 Accounting for Managers	3
BU 5220 The Legal Environment of Business	3
BU 5700 Marketing Techniques	3

Total for Small Business and Entrepreneurship Certificate 12

Strategic Marketing Management Certificate

Marketing professionals wanting to update their experience with contemporary issues in marketing or business generalists looking to focus on marketing and revenue generating strategies will benefit from the Strategic Marketing Management certificate. The certificate provides coverage of various aspects of strategic marketing in today's business world and introduces theoretical and practical application for current and future marketing professionals. For students interested in earning an MBA, the four Strategic Marketing Management courses and an additional six graduate business courses can be applied toward a full MBA General Management degree.

Curriculum Requirements

	CREDITS
BU 5220 The Legal Environment of Business	3
BU 5700 Marketing Techniques	3

Choose two from:

BU 5360 Social Media Marketing	3
BU 5530 Multinational Marketing	3
BU 5680 Applications in Marketing Research	3
BU 5690 Customer Relationship Management	3
BU 5730 Current Issues in Marketing	3
BU 5810 Seminar in Corporate Public Relations	3

Total for Strategic Marketing Management Certificate 12

HEALTH CARE ADMINISTRATION (MBA)

Plymouth State University's MBA in Health Care Administration is suitable for anyone who is looking to build a career in the health care field. Whether you work in a hospital or pharmacy, doctor's office or nursing home; if you are a physical therapist or insurance provider—the MBA in Health Care Administration will give you the tools you need to successfully navigate the increasingly complex world of health care.

Admissions Requirements

A baccalaureate degree with a 2.5 or higher grade point average in the undergraduate academic major, strong recommendations, a well written Statement of Interest and Intent, and a résumé are required for admission. When admission documents have been received, the application is then screened by the Admissions Review Board. All applicants are informed of their admission status.

Curriculum Requirements

	CREDITS
Health Care Administration Component	
BU 5190 Accounting for Managers	3
BU 5210 Economic Analysis	3
BU5430 Health Care Admin & Finance	3
BU 5420 Health Care Law & Ethics	3
BU 5410 Human Resources in Health Care Administration	3
BU 5700 Marketing Techniques	3
BU 5510 Operations Management	3
BU 5490 Capstone: Health Care Topics	3
Electives (choose two from below)	
BU 5440 Information Technology in Health Care	3
BU 5480 Leadership in Health Care	3
BU 5630 Special Topics: Current Issues in Health Care	3
BU 5450 Comparative Health Care Systems	3
Total for MBA in Health Care Administration	30

HEALTH EDUCATION (MEd)

Program Coordinator: Irene Cucina, DPE
e-mail: icucina@plymouth.edu

The goal of the health education field is to promote, maintain, and improve individual and community health through the educational process in a wide variety of settings. Professional health educators are prepared to address 10 basic content areas:

- Community health
- Family life, growth, and development
- Nutrition
- Personal health
- Mental and emotional health
- Prevention and control of disease and disorders
- Safety and accident prevention
- Environmental health
- Consumer health
- Substance use and abuse

Health educators are active in the development and delivery of educational services in schools, clinical and corporate settings, and in community service organizations. Activities of a health educator may involve teaching, counseling, consulting, and communication using all types of media.

Applicants for this degree must hold a baccalaureate degree in the biological sciences with a concentration in the sciences, health education, physical education, or nursing. Coursework in human anatomy, physiology, and psychology are necessary prerequisites for all content coursework.

In addition to the major, three concentrations are available: K–12 Certification (leading to endorsement for New Hampshire certification as a K–12 Health Education Teacher), Health Promotion, and Eating Disorders. The core education courses are offered year-round, and the required health education courses are offered primarily as weekend and hybrid courses. A limited number of courses will be offered during the fall terms. Content classes are offered on a rotating basis. This schedule allows students to complete their degree in two or three years on a part-time basis. Full-time students may be able to complete the requirements in less time.

Students in the K–12 Certification concentration may be required to take additional coursework at the undergraduate level to meet certification standards and should plan to meet with their advisor. All students should meet with the health education program coordinator to review their transcripts and develop a program of study.

Courses in the Health Education program prepare students to take the Certified Health Education Specialist (CHES) examination offered by the National Commission for Health Education Credentialing. Successful achievement of this certification assures employers that the individual has met the national standards for health education professionals.

Health Education, Non-Certification

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
	<i>or</i>	
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3

Health Education Component

Minimum 21 credits approved by advisor

Capstone Experience

HL 5750	Individual Research: Health Education	3
	<i>or</i>	
HL 5800	Practicum in Health Education	3
	<i>or</i>	
ED 6900	Graduate Capstone Project	3

Minimum Total for MEd in Health Education

33

Health Education, K–12 Certification

Students interested in obtaining endorsement for New Hampshire Health Education Teacher certification should select this concentration. Coursework also provides preparation for the Certified Health Education Specialist (CHES) examination.

Required college-level coursework or equivalent competencies (audit, portfolio, or exam) are the following: exercise theory and programming, CPR, environmental issues in health and disease, first aid or CPR instructor course, drug behavior, sex and family living education, and anatomy and physiology with labs I and II.

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3

Learning Theory Component

ED 5060	Theories of Learning and Cognitive Development	3
ED 5270	Foundations of Teaching	3
SE 5400	Classroom Interventions and Special Education Strategies	3

Health Education Component

HP 5010	Introduction to Health Education and Health Promotion	3
HP 5020	Designing and Implementing Health Promotion Programs	3
HP 5030	Evaluation of Health Promotion Programs	3
HP 5090	Mind Body Techniques for Stress and Health	3
HP 5130	Teaching Strategies in Health Education	3
HP 5200	Nutrition	1
HP 5210	Fitness Principles	1
HP 5220	Disease and the Environment	1

HP 5230	Substance Abuse	1
HP 5250	Consumer Health	1
HP 5260	Mental Health and Sexuality	2
Capstone Experience		
HP 5960	Health Education Teaching Internship K–12	6–9
Total for MEd in Health Education, K–12 Certification Concentration		46–49

Health Education, K–12 Certification Only

Curriculum Requirements		CREDITS
Learning Theory Component		
ED 5270	Foundations of Teaching	3
ED 5060	Theories of Learning and Cognitive Development	3
SE 5400	Classroom Interventions and Special Education Strategies	3
Health Education Component		
HP 5010	Introduction to Health Education and Health Promotion	3
HP 5020	Designing and Implementing Health Promotion Programs	3
HP 5030	Evaluation of Health Promotion Programs	3
HP 5090	Mind Body Techniques for Stress and Health	3
HP5130	Teaching Strategies in Health Education	3
HP 5200	Nutrition	1
HP 5210	Fitness Principles	1
HP 5220	Disease and the Environment	1
HP 5230	Substance Abuse	1
HP 5250	Consumer Health	1
HP 5260	Mental Health and Sexuality	2
Capstone Experience		
HP5960	Health Education Teaching Internship K–12	6–9
Total for Health Education, K–12 Certification Only		37–40

Health Education, Health Promotion

Students interested in community, clinical, and corporate health promotion should choose this concentration. Coursework also provides preparation for the Certified Health Education Specialist (CHES) examination.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
Health Education Component		
HP 5010	Introduction to Health Education and Health Promotion	3
HP 5020	Designing and Implementing Health Promotion Programs	3

HP 5030	Evaluation of Health Promotion Programs	3
HP 5070	Community Health Promotion	3
HP 5090	Mind Body Techniques for Stress and Health	3
HP 5200	Nutrition	1
HP 5210	Fitness Principles	1
HP 5220	Disease and the Environment	1
HP 5230	Substance Abuse	1
HP 5250	Consumer Health	1
HP 5260	Mental Health and Sexuality	2

Management Component

HH 5180	Exploring Personal and Organizational Health	3
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Elective Component

These courses are offered periodically on a two- or three-year rotation.

HH 5180	Exploring Personal and Organizational Health	3
HH 5570	Mindfulness Meditation: Theory and Practice	3
HL 5160	Eating Disorders Awareness and Prevention	3
HL 5560	Special Topics in Health Education	1–3
HL 5910	Independent Study Health Education	1–3

Capstone Experience

HL 5750	Individual Research: Health Education	3
<i>or</i>		
HL 5800	Practicum in Health Education	3

Total for MEd in Health Education, Health

Promotion Concentration	40
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Health Education, Eating Disorders

Program Coordinator: Margaret Burckes-Miller, EdD
e-mail: margaret@plymouth.edu

This concentration is designed to offer students the knowledge and skills to understand eating disorders and disordered eating. This concentration is for health care professionals, counselors, social workers, nurses, and dietitians, and school professionals. The focus is on education and outreach for schools/communities and training health care and mental health professionals to treat and counsel those with eating disorders.

The courses specific to eating disorders are also offered as a graduate certificate program, the Eating Disorders Institute Certificate, for post-baccalaureate students.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
Eating Disorders Institute Component		
HL 5160	Eating Disorders, Awareness, and Prevention	3
HL 5190	Medical and Physiological Aspects of Eating Disorders	3

HL 5180	Nutrition: Education and Counseling	3
HL 5170	Treatment Modalities for Eating Disorders	3

Elective Component

Choose 9 credits

Capstone Experience

HL 5150	Eating Disorders Clinical	3
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Minimum Total for MEd in Health Education, Eating Disorders Concentration

33

GRADUATE CERTIFICATE**Eating Disorders Institute Certificate**

Director: Margaret Burckes-Miller, EdD

(603) 535-2515, e-mail: margaret@plymouth.edu

The Eating Disorders Institute is designed to provide knowledge and skills to a wide range of professionals seeking to further their expertise in the area of eating disorders. All health care professionals, mental health professionals, and educators (i.e., counselors, psychologists, dietitians, nurses, physicians, and dentists) who work with students and clients will benefit from this program. Coursework also may be incorporated into a MEd in Health Education or Human Relations.

Curriculum Requirements

CREDITS

CO/HL 5150	Eating Disorders, Clinical	3
CO/HL 5160	Eating Disorders, Awareness and Prevention	3
CO/HL 5170	Treatment Modalities for Eating Disorders	3
CO/HL 5180	Nutritional Education and Counseling	3
CO/HL 5190	Medical and Physiological Aspects of Eating Disorders	3

Total for Eating Disorders Institute Certificate

15

HERITAGE STUDIES (MEd)

Program Coordinator: Stacey Yap, PhD
e-mail: stacey@plymouth.edu

Heritage Studies explores the intricate relationships and subjects of identity, memory, intangibility/tangibility, dissonance and place. It is a multidisciplinary program in understanding the construction of heritage within the social sciences. Using place-based methods, our accomplished faculty including folklorists and archivists will explore a number of heritage landscapes to uncover the meanings of what is a living heritage.

In this flexible master's degree program, students may design a program of study based on their personal or professional interests, using local, national, and global cultures as inspiration. The program consists of three core education courses, two Heritage Studies courses, a 15-credit elective component and a 3–4 credit internship or practicum. Students in this degree program could expect to complete coursework within two years.

Graduates of this program work in a variety of settings including museums, public and private schools, tourist destinations, and libraries and historical societies. Some teach, while others conduct research and manage heritage materials and sites.

Curriculum Requirements

	CREDITS
Master's Core Component	
ED 5000 Social Behavior in a Diverse Society	3
or	
ED 5005 Social Psychology and Mythology Across Cultures	3
ED 5010 Philosophy, Ethics, and Education	3
ED 5030 Research Design	3

Professional Component

HS 5100	Heritage Studies: Foundations	3
HS 5200	World Heritage Studies	3

Elective Component

Together with their advisor, students choose 15 credits from the following areas: heritage studies, anthropology, geography, history, political science, and sociology.

AN 5140	Special Topics in Anthropology	3
AN 5410	Native Americans: Past and Present	3
AN 5910	Independent Study in Anthropology	1–3
GE 5150	Topics in Geography	3
GE 5910	Independent Study in Geography	1–3
HI 5300	New Hampshire and New England History	3
HI 5330	New Hampshire and New England: Historical Sites	4
HI 5800	Topics in History	3
HI 5910	Independent Study in History	1–3
HS 5560	Special Topics in Heritage Studies	3
HS 5620	Archaeological Field Methods: Prehistory	2–9
HS 5630	Archaeological Field Methods: Historical	2–9
HS 5650	Archaeological Field Methods: Prehistoric Materials Analysis	2–9
PO 5130	Topics in Political Science	3
PO 5910	Independent Study in Political Science	1–3
SO 5140	Special Topics in Sociology	3
SO 5910	Independent Study in Sociology	1–3

Capstone Experience

HS 5710	Internship in Heritage Studies	3–4
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Minimum Total for MEd in Heritage Studies

33

HIGHER EDUCATION (CAGS)

Program Coordinator: Clarissa Uttley, PhD

e-mail: cmuttley@plymouth.edu

PSU's Certificate of Advanced Graduate Studies (CAGS) in Higher Education is designed to provide post-masters graduate students with background needed for successful careers in a variety of higher education environments. The CAGS in Higher Education offers two, 33-credit concentrations in Administrative Leadership and Curriculum and Instruction.

These programs will prepare students to assume leadership positions in higher education, whether as administrators or instructors, and develop students' critical thinking and creative skills to enable them to develop innovative solutions and programs in higher education environments. Students will learn the roles, functions and responsibilities of higher education institutions and be prepared to work with and serve these institutions' diverse stakeholders.

Higher Education, Administrative Leadership

Curriculum Requirements CREDITS

Administrative Leadership Component

EP 7050	Qualitative Methodology and Applied Research	3
EP 7121	Designing and Leading Healthy Organizations	3
HD 7000	Foundations of Higher Education	3
HD 7010	Legal and Ethical Issues in Higher Education	3
HD 7020	Collaboration in Higher Education	3
HD 7030	Higher Education Administration and Organizational Management	3
HD 7040	Emerging Trends in Higher Education	3
<i>or</i>		
HD 7045	Strategic Enrollment Planning	3
HD 7050	Coaching Innovative Leaders	3

Elective Component

To be determined with advisor 3-6

Capstone Experience

HD 7022	Practicum in Higher Education Administrative Leadership	3-6
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Minimum Total for CAGS in Higher Education, Administrative Leadership Concentration **33**

Higher Education, Curriculum and Instruction

Curriculum Requirements CREDITS

Curriculum and Instruction Component

EP 7050	Qualitative Methodology and Applied Research	3
HD 7000	Foundations of Higher Education	3
HD 7010	Legal and Ethical Issues in Higher Education	3
HD 7020	Collaboration in Higher Education	3
HD 7060	Integrating Technology in Higher Education	3
HD 7070	Teaching Post-Secondary Learners	3
HD 7080	Curriculum, Instruction, and Assessment	3
HD 7090	Teacher Transformation	3

Elective Component

To be determined with advisor 3-6

Capstone Experience

HD 7021	Practicum in Higher Education Instruction	3-6
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Minimum Total for CAGS in Higher Education, Curriculum and Instruction Concentration **33**

HIGHER EDUCATION (EdD)

Program Coordinator: Linda Carrier, EdD
e-mail: llcarrier@plymouth.edu

PSU's Doctor of Education (EdD) in Higher Education is designed to provide doctoral students with the skills and knowledge needed for successful careers in a variety of higher education environments. Doctoral students who currently work in higher education, and those who aspire to, will be able to explore the field of higher education through core and specialization courses, and participate in a practicum experience designed to give them direct experience in their areas of interest.

The Higher Education program provides experiences in and assessment of these learning outcomes: Leadership, Advocacy, Reflection, Innovation, Scholarship, Application, Professionalism, Service, Global Awareness, Social Responsibility, Reflective Writing, Academic Writing, Research Methodology, Systems Analysis, Information Management and Collaboration.

The field of Higher Education is evolving and changing to meet the demands of 21st century demographics and work force needs. By incorporating principles of reflective practice and contemplative pedagogy into this program, the Higher Education faculty members look to prepare innovative leaders and instructors who will be equipped to do transformative work in their chosen higher education environments. The Doctor of Education (EdD) degree is designed for experienced practitioners and professionals, including teachers, administrators, counselors and individuals working in higher education, community agencies and other organizations. Discovery, dissemination, and application of knowledge and research are integral to the program. Doctoral students participate in a cohort model that is developed into a learning community. The program courses and faculty support intellectual challenge, collaborative inquiry, and focused scholarship.

The EdD Program Faculty have incorporated the Graduate Program Hallmarks into each of their core doctoral courses through both the course content and selected assignments required in each course. The Hallmarks are paired, intentionally, to give equal emphasis to both theory and praxis.

Leadership and Advocacy
Scholarship and Application
Reflection and Innovation
Professionalism and Service
Global Awareness and Social Responsibility

Doctor of Education program students have many opportunities to develop and demonstrate their knowledge and skills, and we encourage all doctoral students to share what they are learning in local, regional, national and international programs and publications and to develop exemplary programs in their work and communities.

Doctor of Education Learning Outcomes

The EdD degree provides experiences in and assessment of learning outcomes related to the Graduate Program Hallmarks and is designed to:

- Enhance the leadership capacity of professionals through the expansion of knowledge and the refinement of skills;

- Foster inquiry and reflective practice through course content, learning, leadership, pedagogy, social theory and research;
- Develop participants' knowledge and expertise through research addressing current and best practices;
- Encourage creative scholarship, reflection, and inquiry;
- Examine global and local issues of diversity and their impact in organizations as well as the larger society;
- Prepare participants to be system leaders and agents of change in their communities;
- Support and advance the application of knowledge and research that contributes to innovation and transformation in a variety of local, regional, national and international settings.

The Cohort Model

Students in the PSU doctoral program participate in their core courses as part of a cohort. The cohort is an integral component of the PSU doctoral program.

Two cohort models exist, and they begin in alternating summers. Doctoral students in the year-round model take their core courses on campus throughout the year, starting with their first summer, and they transfer in up to 27 credits of CAGS or equivalent post-master's work so their specialization courses are complete before enrolling. Doctoral students in the summer model take their core courses on campus over four summers and have time to take their specialization courses during the fall, winter and spring terms between the summers. Individuals who live at a considerable distance from campus, particularly those from outside New England, including international students, and those applicants who do not yet have a CAGS or equivalent post-masters work, will find the summers model designed for them.

The core courses, specialization coursework, and externship are sequenced across the terms of enrollment. Doctoral candidates in a year-round cohort take one or two courses during each term on campus, in sequence, starting in one summer and ending the following summer. Doctoral candidates in a summer cohort take two core courses each summer on campus, and conduct research, participate in practica or externships, or enroll in their specialization or elective courses (hybrid or online) during the academic year (falls, winters, springs). Core courses are offered in an intensive or hybrid format, with pre-and post-course assignments required. It is expected that students will complete the 60-credit degree within three to six years, depending on their cohort model. The total time taken to complete the degree may not exceed eight years.

Admissions

Admission to the doctoral program is competitive. The EdD degree is open to individuals who possess a master's degree and at least five years of successful experience in education and who have demonstrated evidence of or potential for professional leadership. Preference will be given to those with a Certificate of Advanced Graduate Studies (CAGS) or its equivalent.

Admission to the EdD degree program is based on the following:

- Submission of the Plymouth State University Graduate Studies online application and application fee
- An official transcript from each institution attended (graduate and undergraduate) indicating, at minimum, a master's degree
- A professional résumé or curriculum vitae

- A professional writing sample displaying research and writing skills
- Three letters of recommendation that provide evidence of five years of experience, collaboration, and leadership in schools or education-related organizations
- An on-campus interview conducted by the doctoral admissions committee

The application deadline is March 1 of the year the cohort commences. The doctoral faculty serve as the admissions review board for this program and they select the applicants to be interviewed, and from those a cohort is chosen. Not every applicant who is interviewed will be admitted. Prospective applicants are encouraged to meet with the program coordinator well ahead of the application deadline for advising about the cohort model, application process, and other program information.

Higher Education, Administrative Leadership

Curriculum Requirements CREDITS

Prerequisite Coursework

A graduate-level Research Design course
An advanced graduate-level Qualitative Methodologies course

Administrative Leadership Component

EP 7121	Designing and Leading Healthy Organizations	3
HD 7000	Foundations of Higher Education	3
HD 7010	Legal and Ethical Issues in Higher Education	3
HD 7030	Higher Education Administration and Organizational Management	3
HD 7040	Emerging Trends in Higher Education	3
<i>or</i>		
HD 7045	Strategic Enrollment Planning	3
HD 7050	Coaching Innovative Leaders	3
HD 7022	Practicum in Higher Education Administrative Leadership	3-6
Plus one–two elective courses		3-6
<i>Possible electives are:</i>		
HD 7015	Special Topics in Higher Education	3
HD 7020	Collaboration in Higher Education	3
HD 7055	Transformative Research	3
HD 7070	Teaching Post-Secondary Learners	3
HD 7090	Teacher Transformation	3
HD 7045	Strategic Enrollment Planning (if not already taken)	3

Doctoral Core Component

EP 8000	Emerging Perspectives on Learning and Development	3
EP 8010	Program Evaluation: Theory and Practice	3
EP 8030	Leadership in a Diverse World	3
EP 8020	Ethical Leadership and Advocacy	3
EP 8040	Resource Planning and Stewardship	3
EP 8050	Vision: Synergy and Synthesis	3
EP 8820	Externship	3
EP 8060	Doctoral Seminar: Writing the Proposal	3

Dissertation

EP 8070	Dissertation Block I: Review of Literature	3
EP 8080	Dissertation Block II: Methodology and Proposal Defense	3
EP 8090	Dissertation Block III: Data Gathering and Analysis, Conclusions and Dissertation Defense	3

Total for EdD in Higher Education, Administrative Leadership Concentration 60

Higher Education, Curriculum and Instruction

Curriculum Requirements CREDITS

Prerequisite Coursework

A graduate-level Research Design course
An advanced graduate-level Qualitative Methodologies course

Curriculum and Instruction Component

HD 7000	Foundations of Higher Education	3
HD 7010	Legal and Ethical Issues in Higher Education	3
HD 7060	Integrating Technology in Higher Education	3
HD 7070	Teaching Post-Secondary Learners	3
HD 7080	Innovations in Curriculum, Instruction and Assessment	3
HD 7090	Teacher Transformation	3
HD 7021	Practicum in Higher Education Instruction	3-6
Plus one–two elective courses		3-6
<i>Possible electives are:</i>		
HD 7015	Special Topics in Higher Education	3
HD 7020	Collaboration in Higher Education	3
HD 7030	Higher Education Administration and Organizational Management	3
HD 7040	Emerging Trends in Higher Education	3
HD 7055	Transformative Research	3

Doctoral Core Component

EP 8000	Emerging Perspectives on Learning and Development	3
EP 8010	Program Evaluation: Theory and Practice	3
EP 8030	Leadership in a Diverse World	3
EP 8020	Ethical Leadership and Advocacy	3
EP 8040	Resource Planning and Stewardship	3
EP 8050	Vision: Synergy and Synthesis	3
EP 8820	Externship	3
EP 8060	Doctoral Seminar: Writing the Proposal	3

Dissertation

EP 8070	Dissertation Block I: Review of Literature	3
EP 8080	Dissertation Block II: Methodology and Proposal Defense	3
EP 8090	Dissertation Block III: Data Gathering and Analysis, Conclusions and Dissertation Defense	3

Total for EdD in Higher Education, Curriculum and Instruction Concentration 60

The Dissertation

The purpose of the dissertation is to produce knowledge, insight, or new methods in the candidate's field of specialization. The dissertation must be meaningful and provide evidence of familiarity with existing research in the field. The dissertation should display mastery of and the ability to apply research findings, new analyses, syntheses, interpretations, and other research methods and procedures in order to contribute to a scholarly knowledge base.

Continuous Enrollment

Candidates must remain enrolled continuously through the completion of the Dissertation. The program is designed for students to complete their Dissertation over three terms (9 dissertation credits). Students needing more time must register for continuation status until their Dissertation is complete.

Awarding the Doctor of Education Degree

The assessment for the award of the EdD degree is based on three components: coursework, the dissertation with proposal and final defenses, and the final approval by the dissertation committee.

HISTORIC PRESERVATION (MA)

Program Coordinator: Stacey Yap, PhD

e-mail: stacey@plymouth.edu

The Master of Arts (MA) in Historic Preservation is a 33-credit program that offers a thesis or graduate practicum option. The main program objectives are (1) To develop fundamental understanding of historic preservation issues and opportunities that promote the protection of historic and cultural resources; (2) To provide individuals with strong organizational, practical and administrative skills for careers in historic preservation, heritage tourism and/or heritage resource management; (3) To build skills in stewardship and leadership for individuals working in community preservation organizations and/or government agencies and commissions.

Admission Requirements

Qualified candidates must possess a baccalaureate degree with a 3.0 or higher grade point average; have applied and been accepted to Plymouth State University; submit GRE (Graduate Record Exam) scores, and complete an interview with the program coordinator.

Curriculum Requirements

	CREDITS
Historic Preservation Component	
HPR 5100 Principles of Historic Preservation	3
HPR 5120 American Architectural History	3
HPR 5200 Rural Cultural Environment: Architecture and Landscape	3
<i>or</i>	
HI 5330 New Hampshire and New England: Historical Sites	4
HPR 5300 Historic Preservation Methods and Documentation	3
HPR 5310 Historic Methods and Materials of Construction	3
HPR 5320 Building Investigation and Evaluation	3

Elective Component

For thesis option, choose 9 credits from the list below.

For internship option, choose 12 credits from the list below.

HPR 5400 Preservation Planning and Management	3
HPR 5500 Cultural Property Law	3
HPR 5600 Archaeological Methods	3
HPR 5700 Sustainability and Historic Preservation	3
HPR 5560 Special Topics in Historic Preservation	1-3
HPR 5910 Independent Study in Historic Preservation	1-3

Capstone Experience

HPR 5950 Thesis Research	6
<i>or</i>	
HPR 5210 Internship in Historic Preservation	3

Minimum Total for MA in Historic Preservation 33

GRADUATE CERTIFICATE

Historic Preservation Certificate

Curriculum Requirements		CREDITS
Historic Preservation Component		
HPR 5100 Principles of Historic Preservation		3
<i>or</i>		
HS 5100 Heritage Studies: Foundations		3
HPR 5200 Rural Cultural Environment: Architecture and Landscape		3
<i>or</i>		
HI 5330 New Hampshire and New England: Historical Sites		4
Elective Component (Choose two)		
HPR 5120 American Architectural History		3
HPR 5300 Historic Preservation Methods and Documentation		3
HPR 5310 Historic Methods and Materials of Construction		3
HPR 5400 Preservation Planning and Management		3
HPR 5500 Cultural Property Law		3
HPR 5600 Archaeological Methods		3
HPR 5700 Sustainability and Historic Preservation		3

Minimum Total for Historic Preservation Certificate 12

HUMAN RELATIONS (MA)

Program Coordinator: Nancy Puglisi, PhD

e-mail: npuglisi@plymouth.edu

The Master of Arts (MA) in Human Relations offers students advanced study in the theoretical and pragmatic nuances of human relationships. Designed for students who do not wish to obtain counseling licensure or certification, this degree program is appropriate for a variety of professionals including, but not limited to, teachers, administrators, clergy members, and business professionals. The program is built on foundational core courses in human development, social behavior and diversity, research design, counseling or educational theories, and a practicum field experience. One of the major benefits of the program is its flexibility. Along with the foundational core courses, students are granted 15 credits of electives, which they tailor to their individual interests.

Admission Process

Professional organizations recommend that program admissions criteria include consideration of the applicant's openness to self-examination and personal and professional self-development. For this reason, students need to participate in the Counselor Education and School Psychology (CESP) Department Group Interview, as part of the admissions process. The Group Interview is a half-day event held quarterly, and involves an informational session along with a group interview. Participation in the interview process is open to any prospective student and is not dependent on students having completed the graduate application process to Plymouth State. An admissions decision will be made upon completion of both of the application and admissions interview.

While students are allowed to take up to 12 credits before completing the application process, it is important for students to understand that successful completion of coursework is not a guarantee of admission into CESP Department programs.

CESP Department Monitoring and Dismissal Process

The program faculty has the responsibility to monitor students' personal and professional characteristics that have the potential to interfere with their ability to perform in an ethically and professionally competent manner. Additionally, faculty monitor students' academic performance. Thus, all CESP Department students are continuously monitored while they are enrolled in CESP courses. This review is done at regularly scheduled faculty meetings by CESP faculty in consultation with graduate teaching lecturers. All students' academic, personal, and professional progress is reviewed at the end of each academic term.

As part of the regular review of students' personal and professional performance, faculty members note personal and professional issues that significantly affect students' ability to function adequately as counselors, graduate students, and professionals. The CESP faculty delineates specific action steps for students as needed. The students' advisors (sometimes in conjunction with the Department Chair) meet with students to discuss remediation action steps. Depending upon the nature and severity of the concerns, appropriate action steps range from (a) collaborative strategies for personal and professional improvement to (b) a required leave of absence to (c) dismissal from the CESP Department programs. For those continuing in their program, a schedule of follow-up meetings occurs as part of the process.

A review of all dismissal decisions can be requested from the associate vice president for academic affairs and the vice president for academic affairs.

Curriculum Requirements

	CREDITS
Master's Core Component	
CO 5090	Introduction to Human Relations 3
CO 5050	Advanced Human Development 3
CO 5040	Social Behavior and Diversity 3
<i>or</i>	
ED 5000	Social Behavior in a Diverse Society 3
CO 5070	Research Design in the Helping Professions 3
<i>or</i>	
ED 5030	Research Design 3
CO 5260	Counseling Theories 3
<i>or</i>	
ED 5060	Theories of Learning and Cognitive Development 3
Human Relations Specialization Component	
	To be determined with an advisor 15
Capstone Experience	
CO 5810	Human Relations Practicum 3
<i>or</i>	
CO 6900	Graduate Capstone Project 3
Total for MA in Human Relations	
	33

INTEGRATED ARTS (MEd)

Program Coordinator: Patricia Lindberg, PhD
e-mail (preferred): plindber@plymouth.edu

The MEd in Integrated Arts is designed for students who want to enhance their professional development by incorporating the arts into educational, cultural, human services, and recreational settings. Integrated Arts graduates are typically classroom teachers, art educators, visual and performing artists, and arts or resource or media specialists employed in schools, museums, libraries, hospitals, and other educational and cultural institutions. In addition to gaining general MEd competencies, students will develop a specialization in the integration of the arts through a series of workshop and practicum experiences with professionals in the field, including opportunities for international study.

The Integrated Arts program highlights the power of the arts in education by offering the following:

- Integrated arts conferences
- Flexible scheduling of classes in a variety of settings
- Opportunities for international study
- Opportunities for participating in the award-winning Educational Theatre Collaborative and Theater Integrating Guidance Education and Responsibility (TIGER)
- State-of-the-art facilities, including the Silver Center for the Arts and the Draper & Maynard building

The Integrated Arts program addresses the following knowledge base tenets: knowledge of current standards of professional practice in the arts; the ability to express an aesthetic concept through a multiplicity of symbol systems; an understanding of the importance of the arts to human experience; an understanding of the interactive dynamics of the arts in creation and reflection of culture; an understanding of the historical perspectives and consciousness as it relates to the arts; the ability to act as an advocate for the arts; knowledge of curriculum development as it relates to the process of creative and critical thinking; knowledge of current trends and standards of practice in technology in the arts; the skills necessary to plan, implement, and manage an integrated arts project within a given setting; and an understanding of the consultant and supervisory skills necessary to effect programmatic and instructional change for the integration of the arts in various settings.

Curriculum

The Integrated Arts program curriculum is built around a professional core of courses designed to provide a foundation and framework in research, philosophy, and learning theories. The integrative component builds upon that foundation with a course sequence that explores the value and implications of the arts in society, as well as the arts integration process itself. Elective coursework enables participants to be introduced to new artistic disciplines, as well as to expand their areas of expertise and knowledge. A capstone experience provides an opportunity to demonstrate arts integration in a supervised professional or educational setting.

Students can participate in a variety of coursework tailored to their individual goals, including completing special arts integration projects in their schools and classrooms. Summer Arts and Culture Institutes in a variety of international locations, as well as the Arts in Education Summer Institute, and the Integrated Arts Conference, provide innovative opportunities to focus on diversity, equity, and excellence through the arts.

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
	<i>or</i>	
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
	<i>or</i>	
ED 5180	Collaborative Action Research	3

Learning Theory Component

ED 5060	Theories of Learning and Cognitive Development	3
IN 5700	Integrated Arts Curriculum Development and Assessment	3

Integration Component

AR 5300	The Arts in Society	3
IN 5400	Imagination, Creativity, and Innovation	3
IN 5970	Integrating the Arts	3

Elective Component

9

Students will select from a variety of arts electives with an elementary or secondary education focus. Students select courses based on interest and individual needs.

Capstone Experience

IN 5210	Graduate Practicum in Integrated Arts	3
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Total for MEd in Integrated Arts

36

INTERNATIONAL BUSINESS (MBA)

Program Coordinator: Jennifer Pinckney, MBA
e-mail: jmpinckney@plymouth.edu

The Master of Business Administration (MBA) in International Business is offered in partnership with Babes-Bolyai University in Cluj-Napoca, Romania. The program delivers a rich multicultural learning experience paired with a rigorous curriculum and diverse faculty. This program is appropriate to working professionals in all fields who wish to add knowledge of the environment and practices of international business to their professional academic portfolios.

Program Objectives

Plymouth State University offers an MBA program sequence in International Business for students who hold a baccalaureate degree and would like to gain an in-depth understanding of business concepts from different areas of the business world. The MBA programs are a stepping stone to higher levels of personal and intellectual growth. Building on a firm base of business knowledge, the program extends and refines a student's business proficiency through a series of theoretical and substantive courses. Working with faculty members who have real-world experience in business, industry, and government, students can tailor their program by selecting courses from a wide variety of business and business-related electives.

PSU's MBA programs are accredited by NEASC (New England Association of Schools and Colleges) and ACBSP (Accreditation Council for Business Schools and Programs).

The MBA has been in existence for more than 40 years. The program is designed to be affordable, convenient, and flexible to meet the needs of working professionals. Courses are delivered in a variety of formats (online, evening, weekend intensive) and at locations both on- and off campus, including Plymouth, Concord and Waterville Valley depending on the program. For some programs, requirements can be completed in as few as 12 months. A rolling admissions system allows candidates to start their program during any of the four annual terms.

Admissions Requirements

A baccalaureate degree with a 2.5 or higher grade point average in the undergraduate academic major, strong recommendations, a well written Statement of Interest and Intent, and a résumé are required for admittance. When admission documents have been received, the application is then screened by the Admissions Review Board. All applicants are informed of their admission status.

Common Professional Component (CPC)

Eleven CPC competencies are required for admittance into the MBA degree program: accounting, business ethics, business finance, business policies, economics, global dimensions, information systems, legal environment, management, marketing, and quantitative/statistics.

Common Professional Components may be satisfied through coursework, work experience, non-credit workshops, College Level Examination Program (CLEP) or DANTES tests, or a departmental competency exam. There is a fee for each competency examination, ranging from \$50 to \$75. Any competencies not satisfied are listed in the admittance letter and result in a conditional admittance until they are completed.

Grades of C or better for CPC-related courses will be accepted for entry in the graduate program. Grades below a C will be reviewed and may be considered satisfactory. A score equivalent to the grade of C or better will be required if CLEP, DANTES, or PSU competency examinations are used as an alternative for satisfying the MBA prerequisite competencies. All competencies must be completed before being fully accepted into the MBA program. Failure to complete outstanding CPCs will limit your selection of courses due to prerequisite knowledge requirements.

Graduate Study by Undergraduate Seniors

Plymouth State University or Keene State College seniors with a cumulative grade point average of 3.0 or better may take up to six graduate credits with the prior permission of the instructor, advisor, and the associate vice president for academic affairs as outlined on the Student Request form available at Undergraduate Studies Office or Graduate Studies Office.

Transfer Credits

Students who have earned graduate credits from another nationally accredited program prior to enrolling at PSU may request to transfer up to 15 credit hours of business or business-related courses. Once enrolled in an MBA program, only courses completed at other ACBSP or AACSB accredited institutions may be transferred into PSU'S MBA programs. All courses considered for transfer must have the approval of the MBA program coordinator. Approval prior to taking a course for transfer credit is recommended. Grades for transfer courses must be at the B level or higher and appropriate to the MBA program. Only credits are transferred, not grades; therefore, the grades for transfer courses do not count toward the required 3.0 grade point average (on an A = 4.0 scale) for program completion. No course more than six years old at the time of admittance will count toward or transfer to the PSU MBA degree. No graduate credit will be given for correspondence courses, curriculum workshops (unless designed for graduate credit), or Pass/No Pass courses. An official transcript must be on file in the Graduate Studies Office before credits can be transferred into the MBA program.

Degree Requirements

The graduate faculty sets degree requirements that include completion of all required courses (33 graduate credits minimum) with a cumulative grade point average of 3.0 or higher.

Completion Deadlines

All graduate degree requirements must be completed within six years from the date of admittance. The MBA program can be completed by either full- or part-time study.

Curriculum Requirements		CREDITS
MBA Core Component		
BU 5770	International Business	3
BU 5191	International Accounting and Financial Reporting	3
BU 5530	Multinational Marketing	3
BU 5221	Legal Environment of International Business	3
EC 5615	Global Economics	3
BU 5110	Managing Organizational Behavior	3
BU 5380	International Business Analysis	3
BU 5510	Operations Management	3
BU 5120	Financial Analysis	3
BU 5720	Seminar in Executive Management	3
Elective (Choose one)		
BU 5630	Policy Topics: Travel Course	3
BU 5050	Business Graduate Internship	3
BU 5160	Seminar in Managing Human Resources	3
BU 5450	Comparative Health Care Systems	3
BU 5240	Seminar in Organizational Communications	3
BU 5850	New Ventures and Entrepreneurship	3
BU 5910	Independent Study	3
OH 5200	Creating Socially Responsible Organizations	3
Minimum Total for MBA in International Business		33

LANGUAGE EDUCATION (MEd)

The MEd in Language Education is designed for students seeking K–12 certification in one of the following areas: French Education, Spanish Education, or Teaching English to Speakers of Other Languages (TESOL) Education.

There is a growing need within New Hampshire and throughout the country for trained language teachers. The New Hampshire Department of Education lists French, Spanish, and TESOL as critical shortage areas.

French Education, K–12 Certification

Program Coordinator: Wilson García

e-mail: wagarcia@plymouth.edu

The French Education K–12 Certification concentration brings students up to date on the latest practices, programs, and changes in education laws, and prepares students for state endorsement to teach French at the K–12 level in New Hampshire and throughout the United States. The program is ideal for anyone with a baccalaureate degree who would like to teach French at the elementary, middle, and secondary levels, including those with baccalaureate degrees in French who would like to obtain their teaching certification; teachers already certified in another world language or another subject; and native French speakers with a college degree who would like to teach French. A certification only option is also available.

Applicants must submit passing scores on the Praxis II test. Candidates also should demonstrate the following college-level coursework or equivalent competencies (by audit, portfolio, or exam): completion of upper-division major courses in French (French history and civilization; French culture and conversation; French grammar and composition; and Francophone), intensive and extensive advanced readings in French, completion or equivalent of at least six advanced French literature courses, intensive immersion experience at the advanced level (i.e., semester abroad, residence in the country or community of the target language), and K–12 foreign language methodology.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
Learning Theory Component (if not met in undergraduate work)		
ED 5060	Theories of Learning and Cognitive Development	3
ED 5080	Instructional Strategies and Curriculum Design	3
ED 5270	Foundations of Teaching	3
ED 6100	Curriculum Integration and Performance-Based Assessment	3
<i>or</i>		
ED 5140	Assessment: Principles and Practices	3
LL 5170	Foreign Language Methodology K–12	3
SE 5400	Classroom Interventions and Special Education Strategies	3

French Content Component

In this content major, a minimum of six PSU graduate credits is required. Additional credits in this discipline may be necessary for certification.

Capstone Experience

FR 5960 French Education Teaching Internship 6–9

Total for MEd in Language Education, French Education, K–12 Certification Concentration

39–42

French Education, K–12 Certification Only

Curriculum Requirements

CREDITS

Learning Theory Component

 (If not met in undergraduate work)

ED 5060	Theories of Learning and Cognitive Development	3
ED 5080	Instructional Strategies and Curriculum Design	3
ED 5270	Foundations of Teaching	3
ED 6100	Curriculum Integration and Performance-Based Assessment	3
<i>or</i>		
ED 5140	Assessment: Principles and Practices	3
LL 5170	Foreign Language Methodology K–12	3
SE 5400	Classroom Interventions and Special Education Strategies	3

French Content Component

A minimum of six PSU graduate credits are required. Additional credits in this discipline may be necessary for certification.

Capstone Experience

FR 5960 French Education Teaching Internship 6–9

Total for French Education, K–12 Certification Only

30–33

Spanish Education, K–12 Certification

Program Coordinator: Wilson García

e-mail: wagarcia@plymouth.edu

The Spanish Education K–12 Certification concentration brings students up to date on the latest practices, programs, and changes in education laws, and qualifies recipients to teach Spanish at the K–12 level in New Hampshire and throughout the United States. The program is ideal for anyone with a baccalaureate degree who would like to teach Spanish at the elementary, middle, and secondary levels, including those with baccalaureate degrees in Spanish who would like to obtain their teaching certification; teachers already certified in another world language or another subject; and native Spanish speakers with a college degree who would like to teach Spanish. A certification only option is also available.

Applicants must submit passing scores on the Praxis II test. Candidates also should demonstrate college-level coursework or equivalent competencies (by audit, portfolio, or exam): completion of upper-division major courses in Spanish (Spanish history, culture, and civilization; Spanish-American history, culture, and civilization; Spanish conversation; Spanish grammar and composition), intensive and

extensive advanced readings in Spanish, completion or equivalent of advanced Spanish literature courses, intensive immersion experience at the advanced level (i.e., semester abroad, residence in the country or community of the target language), and K–12 foreign language methodology.

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3

Learning Theory Component (if not met in undergraduate work)

ED 5060	Theories of Learning and Cognitive Development	3
ED 5080	Instructional Strategies and Curriculum Design	3
ED 5270	Foundations of Teaching	3
ED 6100	Curriculum Integration and Performance-Based Assessment	3

or

ED 5140	Assessment: Principles and Practices	3
LL 5170	Foreign Language Methodology K–12	3
SE 5400	Classroom Interventions and Special Education Strategies	3

Spanish Content Component

In this content major, a minimum of six PSU graduate credits is required. Additional credits in this discipline may be necessary for certification.

Capstone Experience

SP 5960	Spanish Education Teaching Internship	6–9
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Total for MEd in Language Education, Spanish Education, K–12 Certification Concentration

39–42

Spanish Education, K–12 Certification Only

Curriculum Requirements

CREDITS

Learning Theory Component (If not met in undergraduate work)

ED 5060	Theories of Learning and Cognitive Development	3
ED 5080	Instructional Strategies and Curriculum Design	3
ED 5270	Foundations of Teaching	3
ED 6100	Curriculum Integration and Performance-Based Assessment	3

or

ED 5140	Assessment: Principles and Practices	3
LL 5170	Foreign Language Methodology K–12	3
SE 5400	Classroom Interventions and Special Education Strategies	3

Spanish Content Component

A minimum of six PSU graduate credits are required. Additional credits in this discipline may be necessary for certification.

Capstone Experience

SP 5960	Spanish Education Teaching Internship	6–9
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Total for Spanish Education, K–12 Certification Only

30–33

Teaching English to Speakers of Other Languages (TESOL) Education, Non-Certification

The non-certification program, like the K–12 certification option, is grounded in linguistics, language acquisition, TESOL methodology, multi-cultural learning, language assessment and literacy, as well as technology and foundations of teaching and curriculum design. The program enables students to focus additional time, depending on their area of interest, on adult education, technology, assessment, literacy, special needs, classroom practices or classroom-based research.

Curriculum Requirements

CREDITS

Learner and Learning Component

LL 5009	Intercultural Communication in Multicultural Classrooms	3
AL 5070	Learning in Adulthood	3
or		
ED 5060	Theories of Learning and Cognitive Development	3

Content Component

LL 5003	Language Acquisition	3
LL 5004	Language and Linguistics	3

Instructional Practice Component

ED 5270	Foundations of Teaching	3
or		
AL 5080	Teaching Adults	3
LL 5005	Foundations of TESOL Methodology	3
LL 5007	ESOL Literacy	3
LL 5006	Language Evaluation and Assessment	3
or		
ED 5140	Assessment Principles and Practices	3

Elective Component

Choose one of the following:

CE 5160	Teaching and Learning in a Networked Classroom	3
CE 5120	The Integration of Digital Technology into the Common Core Standard	3
CE 5150	Inspiring Digital Media Fluency in the K–12 Classroom	3
CE 5320	Web-Enhanced Classroom	3
CE 5310	21st Century Teaching and Learning	3
SE 5581	Technology for Diverse Learners	3

Choose two of the following:

Note: Students may also choose any CE or SE class listed above that they have not already taken

ED 6100	Curriculum Integration and Performance-Based Assessment	3
SE 5600	Language and Learning Disabilities	3
ED 5080	Instructional Strategies and Curriculum Design	3
RL 5170	Content Area Literacy	3
RL 5110	Research in Reading and Writing	3
RL 5770	Developing Language and Literacy for Diverse Learners	3
EN 5000	Teacher Action Research	3
LL 5050	Mainstream Classroom Strategies for English Language Learners	3
AL 5060	Psychology of Adulthood	3

Professional Responsibility Component

LL 5010	Practicum in TESOL	3
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Total for MEd in Language Education, TESOL

Education, Non-Certification		36
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Teaching English to Speakers of Other Languages (TESOL) Education, K–12 Certification

Program Coordinator: James Whiting, PhD

e-mail: jcwhiting@plymouth.edu

The Teaching English to Speakers of Other Languages (TESOL) Education K–12 Certification concentration prepares students to teach English language learners of all ages and abilities in the United States and overseas.

Students who complete the program meet the requirements for the New Hampshire Department of Education license to teach K–12 English language learners.

The program's focus is experiential and hands-on, with the emphasis on the application of what is learned in classes to the world at large. The program's classes blend theory and practice, and provide a complete foundation in language teaching methodologies, language assessment, literacy, language acquisition, and linguistics for language teachers. The goal is to promote alternative practices while training language teachers who foreground progressive, student-centered, communicative-language classrooms that value students' native languages and cultures.

The program's classes are offered throughout the year in online and blended (online and in-person) formats. Students may also take classes on a part-time basis. In-person and blended classes are offered in the evenings and on weekends.

Curriculum Requirements

CREDITS

Learner and Learning Component

LL 5009	Intercultural Communication in Multicultural Classrooms	3
LL 5050	Mainstream Classroom Strategies for English Language Learners	3

Content Component

LL 5003	Language Acquisition	3
LL 5004	Language and Linguistics	3

Instructional Component

ED 5270	Foundations of Teaching	3
<i>or</i>		
ED 5060	Theories of Learning and Cognitive Development	3
LL 5005	Foundations of TESOL Methodology	3
LL 5007	ESOL Literacy	3
LL 5006	Language Evaluation and Assessment	3
<i>or</i>		
ED 5140	Assessment Principles and Practices	3

Elective Component

Choose one of the following:

CE 5160	Teaching and Learning in a Networked Classroom	3
CE 5120	The Integration of Digital Technology into the Common Core Standard	3
CE 5150	Inspiring Digital Media Fluency in the K–12 Classroom	3
CE 5320	Web-Enhanced Classroom	3
CE 5310	21st Century Teaching and Learning	3
SE 5581	Technology for Diverse Learners	3
Choose one of the following:		
ED 6100	Curriculum Integration and Performance-Based Assessment	3
SE 5600	Language and Learning Disabilities	3
SE 5400	Classroom Interventions and Special Education Strategies	3
ED 5080	Instructional Strategies and Curriculum Design	3
RL 5170	Content Area Literacy	3
RL 5110	Research in Reading and Writing	3
RL 5770	Developing Language and Literacy for Diverse Learners	3
EN 5000	Teacher Action Research	3

Professional Responsibility Component

LL 5960	Language Education Teaching Internship	6–9
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Total for MEd in Language Education, TESOL Education, K–12 Certification Concentration

36–39

Teaching English to Speakers of Other Languages TESOL, K–12 Certification Only

Curriculum Requirements

CREDITS

Learner and Learning Component

LL 5009	Intercultural Communication in Multicultural Classrooms	3
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Content Component

LL 5003	Language Acquisition	3
LL 5004	Language and Linguistics	3

Instructional Component

LL 5005	Foundations of TESOL Methodology	3
LL 5007	ESOL Literacy	3
LL 5006	Language Evaluation and Assessment	3
<i>or</i>		
ED 5140	Assessment Principles and Practices	3

Professional Responsibility Component

LL 5960	Language Education Teaching Internship	6–9
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Total for TESOL, K–12 Certification Only

24–27

LEARNING, LEADERSHIP, AND COMMUNITY (EdD)

Program Coordinator: Linda Carrier, EdD
e-mail: lcarrier@plymouth.edu

The Doctor of Education (EdD) is designed for experienced practitioners and professionals, including teachers, administrators, counselors and individuals working in higher education, community agencies and other organizations. Discovery, dissemination, and application of knowledge and research are integral to the program. Doctoral students participate in a cohort model that is developed into a learning community. The program courses and faculty support intellectual challenge, collaborative inquiry, and focused scholarship.

Doctor of Education Learning Outcomes

The EdD degree provides experiences in and assessment of learning outcomes related to the Graduate Program Hallmarks and is designed to:

- Enhance the leadership capacity of professionals through the expansion of knowledge and the refinement of skills;
- Foster inquiry and reflective practice through course content, learning, leadership, pedagogy, social theory and research;
- Develop participants' knowledge and expertise through research addressing current and best practices;
- Encourage creative scholarship, reflection, and inquiry;
- Examine global and local issues of diversity and their impact in organizations as well as the larger society;
- Prepare participants to be system leaders and agents of change in their communities;
- Support and advance the application of knowledge and research that contributes to innovation and transformation in a variety of local, regional, national and international settings.

The Cohort Model

Students in the PSU doctoral program participate in their core courses as part of a cohort. The cohort is an integral component of the PSU doctoral program.

Two cohort models exist, and they begin in alternating summers. Doctoral students in the year-round model take their core courses on campus throughout the year, starting with their first summer, and they transfer in up to 27 credits of CAGS or equivalent post-master's work so their specialization courses are complete before enrolling. Doctoral students in the summer model take their core courses on campus over four summers and have time to take their specialization courses during the fall, winter and spring terms between the summers. Individuals who live at a considerable distance from campus, particularly those from outside New England, including international students, and those applicants who do not yet have a CAGS or equivalent post-masters work, will find the summers model designed for them.

The core courses, specialization coursework, and externship are sequenced across the terms of enrollment. Doctoral candidates in a year-round cohort take one or two courses during each term on campus, in sequence, starting in one summer and ending the following summer. Doctoral candidates in a summer cohort take two core courses each summer on campus, and conduct research, participate in practica or externships, or enroll in their specialization or elective courses (hybrid or online) during the academic year (falls, winters, springs). Core

courses are offered in an intensive or hybrid format, with pre-and post-course assignments required. It is expected that students will complete the 60-credit degree within three to six years, depending on their cohort model. The total time taken to complete the degree may not exceed eight years.

Admissions

Admission to the doctoral program is competitive. The EdD degree is open to individuals who possess a master's degree and at least five years of successful experience in education and who have demonstrated evidence of or potential for professional leadership. Preference will be given to those with a Certificate of Advanced Graduate Studies (CAGS) or its equivalent.

Admission to the EdD program is based on the following:

- Submission of the Plymouth State University graduate online application and application fee
- An official transcript from each institution attended (graduate and undergraduate) indicating, at minimum, a master's degree
- A professional résumé or curriculum vitae
- A professional writing sample displaying research and writing skills
- Three letters of recommendation that provide evidence of five years of experience, collaboration, and leadership in schools or education-related organizations
- An on-campus interview conducted by the doctoral admissions committee

The application deadline is March 1 of the year the cohort commences. The doctoral faculty serve as the admissions review board for this program and they select the applicants to be interviewed, and from those a cohort is chosen. Not every applicant who is interviewed will be admitted. Prospective applicants are encouraged to meet with the program coordinator well ahead of the application deadline for advising about the cohort model, application process, and other program information.

PSU's Doctor of Education in Learning, Leadership and Community is designed to provide doctoral students with the skills and knowledge needed for transformative leadership in a wide variety of settings. The core courses are trans-disciplinary and afford students opportunities to extend their skills and knowledge and to find challenges with course content that may be completely new to them. All doctoral program students explore their chosen area of specialization through the development of a program of study designed to incorporate work from the CAGS, explore a new specialization or certification area, or a combination that will assist in the development of a strong research agenda. In addition to the program outcomes stated above, students also develop their skills in Reflective Writing, Academic Writing, Research Methodology, Systems Analysis, Information Management and Collaboration.

Prerequisite coursework

A graduate-level Research Design course

An advanced graduate-level Qualitative Methodologies course

Curriculum Requirements**Doctoral Core Component (24 credits)**

	CREDITS
EP 8000 Emerging Perspectives on Learning and Development	3
EP 8010 Program Evaluation: Theory and Practice	3
EP 8030 Leadership in a Diverse World	3
EP 8020 Ethical Leadership and Advocacy	3
EP 8040 Resource Planning and Stewardship	3
EP 8050 Vision: Synergy and Synthesis	3
EP 8820 Externship	3
EP 8060 Doctoral Seminar: Writing the Proposal	3

Concentration or Specialization (27 credits)

Students select coursework based on their professional goals, certification needs, and interests. In some instances, career goals may require a degree program in excess of 60 credits; therefore, consultation with an academic advisor prior to taking courses is essential. Course selection must have the approval of the academic advisor and the doctoral program coordinator.

The concentration or specialization component can be fulfilled with courses taken for the student's Certificate of Advanced Graduate Studies (CAGS) or equivalent program. For example, students may apply courses from any of the Plymouth State University CAGS program options.

Dissertation

EP 8070 Dissertation Block I: Review of Literature	3
EP 8080 Dissertation Block II: Methodology and Proposal Defense	3
EP 8090 Dissertation Block III: Data Gathering and Analysis, Conclusions and Dissertation Defense	3

Total for EdD in Learning, Leadership, and Community 60

The Dissertation

The purpose of the dissertation is to produce knowledge, insight, or new methods in the candidate's field of specialization. The dissertation must be meaningful and provide evidence of familiarity with existing research in the field. The dissertation should display mastery of and the ability to apply research findings, new analyses, syntheses, interpretations, and other research methods and procedures in order to contribute to a scholarly knowledge base.

Continuous Enrollment

Candidates must remain enrolled continuously through the completion of the Dissertation. The program is designed for students to complete their Dissertation over three terms (9 dissertation credits). Students needing more time must register for continuation status until their Dissertation is complete.

Awarding the Doctor of Education Degree

The assessment for the award of the EdD degree is based on three components: coursework, the dissertation with proposal and final defenses, and the final approval by the dissertation committee.

LIBRARY MEDIA (MEd)

Program Coordinator: Sharon Silva
e-mail: smsilva@plymouth.edu

Plymouth State University offers the only comprehensive program in New Hampshire for individuals interested in working in a school library setting or wanting to renew their New Hampshire state certification.

According to ED 507.21 Library Media Specialist requirements, candidates must possess a baccalaureate degree and complete a combination of academic and supervised practical experiences addressing the following areas: administration; ethical, legal, and responsible use of information; collection development; teaching and learning; and literature.

Students may choose one of the following concentrations: Non-Certification, K–12 Library Media Specialist Certification or Dual Certification to earn Library Media K–12 and Education Technology Integrator K–12 certifications.

Library Media, Non-Certification

Curriculum Requirements CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
<i>or</i>		
AD 5030	Research Design for the Professions	3

Library Media Specialization Component

LM/CE 5010	Learning Resources Centers and Services	3
LM 5020	Cataloging and Classification	3
LM 5030	Reference and Research	3
LM/CE 5040	Integrating Technology in the School	3
LM 5300	Advanced Children's/Young Adult Literature	3

Elective Component 6

Capstone Experience

ED 6900	Graduate Capstone Project	3
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Total for MEd in Library Media, Non-Certification 33

Library Media Specialist K–12 Certification

Curriculum Requirements CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
<i>or</i>		
AD 5030	Research Design for the Professions	3

Library Media Specialist Component

LM/CE 5010	Learning Resources Centers and Services	3
LM 5020	Cataloging and Classification	3
LM 5030	Reference and Research	3
LM/CE 5040	Integrating Technology in the School	3
LM 5300	Advanced Children's/Young Adult Literature	3

Elective Component 6

Capstone Experience

LM 5210	Practicum in School Media	3
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Total for MEd in Library Media, K–12 Library Media Specialist Certification 33

Library Media Specialist K–12 Certification Only

Curriculum Requirements CREDITS

Library Media Specialist Component

LM/CE 5010	Learning Resources Centers and Services	3
LM 5020	Cataloging and Classification	3
LM 5030	Reference and Research	3
LM/CE 5040	Integrating Technology in the School	3
LM 5300	Advanced Children's/Young Adult Literature	3

Capstone Experience

LM 5210	Practicum in School Media	3
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Total for Library Media, K–12 Certification Only 18

Dual Certification: Library Media Specialist K–12 and Education Technology Integrator K–12

Students may choose to pursue a dual-certification option to obtain Library Media Specialist K–12 and Education Technology Integrator K–12 certifications. Students may complete the dual-certification program on its own or in conjunction with a Master of Education (MEd) degree with a double major in Library Media and Education Technology Integrator.

Certified teachers are required to complete 36 credits (excluding the Learning Theory Component provided these course requirements have already been met). Non-Certified teachers are required to complete all 45 credits.

Curriculum Requirements CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
<i>or</i>		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
<i>or</i>		
AD 5030	Research Design for the Professions	3

Learning Theory Component (*if not previously met*)

ED 5060	Theories of Learning and Cognitive Development	3
ED 5270	Foundations of Teaching	3
SE 5581	Technology for Diverse Learners	3

Library Media Specialist Component

LM/CE 5010	Learning Resources Centers and Services	3
LM 5020	Cataloging and Classification	3
LM 5030	Reference and Research	3
LM/CE 5040	Integrating Technology in the School	3
LM 5300	Advanced Children's/Young Adult Literature	3

Technology Integrator Component

CE 5120	The Integration of Digital Technology into the Common Core Standards	3
CE 5140	Electronic Portfolio Development and Assessment	3

Capstone Experience

LM 5210	Practicum in School Media	3
CE 5960	Technology Educator Teaching Internship	3

Total for MEd in Library Media Specialist K–12

Certification and MEd in Education Technology Integrator K–12 Certification		36–45
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Dual Certification Only: Library Media Specialist K–12 and Education Technology Integrator K–12**Curriculum Requirements**

CREDITS

Learning Theory Component

ED 5060	Theories of Learning and Cognitive Development	3
ED 5270	Foundations of Teaching	3
SE 5581	Technology for Diverse Learners	3

Library Media Specialist Component

LM/CE 5010	Learning Resources Centers and Services	3
LM 5020	Cataloging and Classification	3
LM 5030	Reference and Research	3
LM/CE 5040	Integrating Technology in the School	3
LM 5300	Advanced Children's and Young Adult Literature	3

Technology Integrator Component

CE 5120	The Integration of Digital Technology in the Common Core Standards	3
CE 5140	Electronic Portfolio Development and Assessment	3

Capstone Experience

LM 5210	Practicum in School Media	3
CE 5960	Technology Educator Teaching Internship	3

Total for Dual Certification Only in Library Media Specialist K–12 and Education Technology Integrator K–12

36

LITERACY AND THE TEACHING OF WRITING (MEd)

Program Coordinator: Edith Patridge, MEd
e-mail: epatridge@plymouth.edu

PSU's Master of Education (MEd) in Literacy and the Teaching of Writing is designed to meet a wide variety of students' needs and interests. Student in this program, which is offered jointly by the English Department and the Educational Leadership, Learning, and Curriculum Department, work closely with faculty members who have extensive experience and expertise in the field

Students may complete the program with no concentration or choose from the five following concentrations: K-12 Reading and Writing Specialist Certification, Content Area Literacy, Reading and Writing (non-certification), National Writing Project Teacher Consultant, and Teaching Writing. Students in each concentration take a Masters Core Component, Specialization Component, Elective Component, and a Capstone Experience to complete their degree.

In addition, the MEd in Literacy and the Teaching of Writing is available to undergraduates who wish to pursue a 5th year master's degree in Literacy and the Teaching of Writing.

PSU's K-12 Reading and Writing Specialist is for those seeking certification. The program is aimed at helping K-12 classroom teachers, special educators, Title I personnel, literacy coaches, curriculum coordinators, adult literacy teachers, educators, and administrators provide the highest quality literacy instruction to all students in today's diverse classrooms.

The curriculum builds on candidates' preparation and experience in reading and writing while addressing standards from the International Literacy Association, Common Core Standards, and the New Hampshire Department of Education. *This advanced specialist program requires that candidates be certified as a teacher and have a minimum of two years of teaching experience before completion of the program.* Students work closely with faculty members, who have extensive experience and expertise in the field.

Reading and writing specialists provide service through many roles, including remedial teacher, co-teaching with the regular classroom teachers, professional development provider, literacy coach, Title I coordinator, and mentor. Newly graduated reading and writing professionals in this program will have the opportunity to develop the competencies in providing leadership for school-, district-, and state-level literacy programs, assessing and evaluating reading achievement and literacy programs, and communicating information about literacy to staff, administration, parents, and the community.

Students may take Reading and Writing (RL) courses in an intensive three-summer block. Other required courses online could be taken throughout the rest of the year. Contact the program coordinator for more information.

Additionally, those interested in post-master's education may be interested in the Certificate of Advanced Graduate Studies (CAGS) program in Educational Leadership with Reading and Writing Specialist Certification (see page xx).

Literacy and the Teaching of Writing, K-12 Specialist Certification

Curriculum Requirements CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society*	3
ED 5010	Philosophy, Ethics, and Education	3

Reading and Writing Component

RL 5110	Research in Reading and Writing	3
RL 5770	Developing Language and Literacy for Diverse Learners	3
RL 5170	Content Area Literacy	3
RL 5014	Reading, Writing, and Literature	3
ED 5060	Theories of Learning and Cognitive Development	3
or		
ND 5000	Foundations in Neurodevelopmental Approach to Teaching	3
RL 5710	Advanced Diagnostic Testing and the Improvement of Reading and Writing	3
LL 5004	Language and Linguistics**	3
CE 5120	Integration of Digital Technology into the Common Core Standards	3
or		
CE 5150	Inspiring Digital Media Fluency in the K-12 Classroom	3

Capstone Experience

RL 5820	Literacy Practicum	3
RL 5830	Practicum in Reading Diagnosis and Remedial Reading	3

* Approved substitutions: IN 5970 Integrating the Arts, OH 5200 Creating Socially Responsible Organizations, ED 5005 Social Psychology and Mythology Across Cultures, OH 5180 Exploring Personal and Organizational Health, OH 5100 Full Spectrum Leadership, or OH 5300 Work as a Personal Journey.

** Approved substitutions: LL 5050 Mainstream Classroom Strategies for English Language Learners, LL 5005 Foundations of TESOL Methodology, LL 5007 ESOL Literacy, or NHEON LT-05, or LT-06, or LT-07.

Total for MEd in Literacy and the Teaching of Writing, K-12 Specialist Certification

36

Reading and Writing Specialist, K–12 Specialist Certification Only

Students must already have a master's degree or be awarded a master's degree at the same time this credential is awarded. Students in this program must be certified teachers & have a minimum of 2 years teaching experience.

Curriculum Requirements		CREDITS
Reading and Writing Specialist Certification Component Courses		
RL 5110	Research in Reading and Writing	3
RL 5770	Developing Language and Literacy for Diverse Learners	3
RL 5170	Content Area Literacy	3
RL 5014	Reading, Writing, and Literature	3
ED 5060	Theories of Learning and Cognitive Development	3
<i>or</i>		
ND 5000	Foundations in Neurodevelopmental Approach to Teaching	3
RL 5710	Advanced Diagnostic Testing and the Improvement of Reading and Writing	3
CE 5120	Integration of Digital Technology into the Common Core Standards	3
<i>or</i>		
CE 5150	Inspiring Digital Media Fluency in the K–12 Classroom	3
LL 5004	Language and Linguistics*	3

*Approved substitutions: LL 5005 Foundations of TESOL Methodology, LL 5007 ESOL Literacy, LL 5050 Mainstream Classroom Strategies for English Language Learners, or NHEON LT-05, or LT-06, or LT-07

Capstone Experience

RL 5830	Practicum in Reading Diagnosis and Remedial Reading	3
RL 5820	Literacy Practicum	3

**Total for Reading and Writing Specialist, K–12
Specialist Certification Only** 30

Literacy and the Teaching of Writing

Those who do not elect a concentration can select from a wide range of courses to create a broad master's program with a high degree of flexibility to pursue their own field of interests.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
RL 5110	Research in Reading and Writing	3
EN 5000	Teacher Action Research	3
Electives, credits determined with advisor		21
Capstone Experience		
ED 5580	Individual Research in Education	3
<i>or</i>		
ED 6900	Graduate Capstone Project	3
Total for MEd in Literacy and the Teaching of Writing		33

Literacy and the Teaching of Writing, Content Area Literacy

The content area literacy concentration is aimed at middle and high school content area teachers, and elementary level teachers who seek an expanded understanding of the ways in which reading, writing, thinking and communicating can be used across the curriculum.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
RL 5110	Research in Reading and Writing	3
EN 5000	Teacher Action Research	3
Reading and Writing Component		
RL 5170	Content Area Literacy	3
EN 5370	Writing Across the Curriculum	3
EN 5710	Writing and Thinking	3
EN 5720	Writing our Communities	3
Content Area Literacy Electives, credits determined with advisor		12
Capstone Experience		
ED 5580	Individual Research in Education	3
<i>or</i>		
ED 6900	Graduate Capstone Project	3
Total for MEd in Literacy and the Teaching of Writing, Content Area Literacy Concentration		33

Literacy and the Teaching of Writing, Reading and Writing, Non-Certification

The reading and writing concentration is designed to meet the needs of those interested in expanding their knowledge and deepening their practice in the teaching of reading and writing while continuing to teach in their certification area.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
RL 5110	Research in Reading and Writing	3
EN 5000	Teacher Action Research	3
Reading and Writing Component		
RL 5170	Content Area Literacy	3
RL 5770	Developing Language and Literacy for Diverse Learners	3
RL 5014	Reading, Writing, and Literature	3
RL 5710	Advanced Diagnostic Testing and the Improvement of Reading and Writing	3
Reading and Writing Electives, credits determined with advisor		9
Capstone Experience		
ED 5580	Individual Research in Education	3
<i>or</i>		
ED 6900	Graduate Capstone Project	3
Total for MEd in Literacy and the Teaching of Writing, Reading and Writing, Non-Certification		33

Literacy and the Teaching of Writing, National Writing Project Teacher Consultant

The National Writing Project Teacher Consultant concentration builds on the NWP/NIH summer institutes to prepare teacher leaders in the area of writing instruction who will act as teacher consultants for the NWP/NIH.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
RL 5110	Research in Reading and Writing	3
EN 5000	Teacher Action Research	3
Writing Pedagogy Component		
EN 5050	Theory and Practice in the Teaching of Writing	6–9
EN 5450	Leadership in Writing	6
National Writing Project Electives, credits determined with advisor		9–12
Capstone Experience		
EN 5330	Writing Project Practicum	3
Total for MEd in Literacy and the Teaching of Writing, National Writing Project Teacher Consultant Concentration		33

Literacy and the Teaching of Writing, Teaching Writing

The Teaching Writing concentration is designed for students who want to enhance their own writing in various genres and becoming writing specialists in various settings at all levels of education and in the community or to prepare for further graduate study in writing-related fields.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
RL 5110	Research in Reading and Writing	3
EN 5000	Teacher Action Research	3
Writing Pedagogy Component (3–9 credits from list below)		
EN 5050	Theory and Practice in the Teaching of Writing	6–9
EN 5640	Theory and Practice in the Teaching of Writing/Secondary School	3
EN 5710	Open Institute for Teachers or Writing	6
Reading and Writing Electives, credits determined with advisor		12–18
Capstone Experience		
ED 5580	Individual Research in Education	3
<i>or</i>		
ED 6900	Graduate Capstone Project	3
Total for MEd in Literacy and the Teaching of Writing, Teaching Writing Concentration		33

Reading and Writing Teacher, K–12 Certification

Plymouth State University offers a Reading and Writing Teacher certification program, which is a post baccalaureate teacher educator certification endorsement. The Reading and Writing Teacher endorsement program is based on the Common Core State Standards, International Reading Association Standards, and New Hampshire Department of Education State Standards. This option stands in addition to an initial teacher endorsement, such as Elementary Education or Middle/High School English Teacher, and is designed to respond to the need for highly qualified reading and writing teachers at the level of kindergarten through 12th grade.

The Reading and Writing Teacher program builds on candidates' previous certification while addressing standards from the Common Core State Standards, International Reading Association, and New Hampshire Department of Education State Standards. Candidates will demonstrate knowledge and skills in Common Core State Standards and RTI, and in five categories of standards outlined by the International Reading Association, including foundational knowledge, curriculum and instruction, assessment and evaluation, diversity, and literate environment.

After attaining this certification and classroom teaching work experience, students may choose to continue on, applying their coursework toward a master's degree and Reading and Writing Specialist certification. Students may choose to take Reading and Writing (RL) courses in an intensive three-summer block, the remaining required courses to be taken online through the rest of the school year. Students in the Reading and Writing Teacher program work closely with the Reading and Writing faculty, who have extensive experience and expertise in the field. Students in this program must be certified teachers and have a minimum of two years of teaching experiences before completion of the program.

Curriculum Requirements		CREDITS
Learning Theory Component (if not previously met)		
ED 5270	Foundations of Teaching	3
ED 5060	Theories of Learning and Cognitive Development	3
ED 5080	Instructional Strategies and Curriculum Design	3
SE 5400	Classroom Intervention and Special Education Strategies	3
Specialization Component		
RL 5110	Research in Reading and Writing	3
RL 5770	Developing Language and Literacy for Diverse Learners	3
RL 5170	Content Area Literacy	3
RL 5014	Reading, Writing, and Literature	3
RL 5710	Advanced Diagnostic Testing and the Improvement of Reading and Writing	3
CE 5120	Integration of Digital Technology into the Common Core Standards	3
<i>or</i>		
CE 5150	Inspiring Digital Media Fluency in the K–12 Classroom	3
LL 5004	Language and Linguistics	3
Capstone Experience		
RL 5822	Reading and Writing Practicum	2
Total for Reading and Writing Teacher, K–12 Certification		23–35

GRADUATE CERTIFICATES

National Writing Project Teacher Consultant Certificate

This certificate program is designed for writing project fellows. It provides an extensive background in pedagogy, research and theory in the teaching of writing, as well as in facilitation of professional development programming and the mentoring of other teachers.

Curriculum Requirements		CREDITS
EN 5050	Theory and Practice in the Teaching of Writing	6–9
EN 5330	Writing Project Practicum	3
EN 5450	Leadership in Writing	6
Total For National Writing Project Teacher Consultant Certificate		15–18

Reading and Writing Certificate

This certificate program is designed for those who may be interested in professional development in the field of reading and writing or in obtaining a Reading and Writing Certificate. The 15-credit program consists of five Reading and Writing (RL) courses.

Curriculum Requirements		CREDITS
RL 5110	Research in Reading and Writing	3
RL 5770	Developing Language and Literacy for Diverse Learners	3
RL 5170	Content Area Literacy	3
RL 5014	Reading, Writing, and Literature	3
RL 5710	Advanced Diagnostic Testing and the Improvement of Reading	3
Total for Reading and Writing Certificate		15

MATHEMATICS EDUCATION (MEd)

Program Coordinator: Osama Ta'ani, PhD

e-mail: otaani@plymouth.edu

The Master of Education (MEd) in Mathematics Education degree offers three areas of concentration: a flexible non-certification concentration, Middle School 5–8 Mathematics Certification, or Secondary School 7–12 Mathematics Certification. Middle school teachers may select either certification concentration, as both are appropriate to that educational level and are designed to strengthen the mathematics and pedagogical background of the MEd candidate.

The MEd program seeks to raise students' awareness of current thinking in the field of mathematics education and in education in general.

The goals of the program are to have candidates deepen their own mathematical knowledge; have candidates broaden their teaching strategies and techniques; encourage candidates to consider their goals and broaden their professional background by completing selected professional education offerings; offer candidates an opportunity to complete coursework in an area not previously considered; and encourage candidates to complete courses pertinent to their teaching assignments.

Mathematics Education, Non-Certification

Curriculum Requirements		CREDITS
Mathematics Education Component		
MG 5320	Number, Quantity, and Algebra for Middle/Secondary School Teachers	4
MG 5330	Functions and Modeling for Middle/Secondary School Teachers	4
MG 5340	Geometry for Middle/Secondary School Teachers	4
MG 5350	Statistics and Probability for Middle/Secondary School Teachers	4
Learning Theory/Elective Component		
ED 5060	Theories of Learning and Cognitive Development	3
ED 5140	Assessment Principles and Practices	3
ED 5030	Research Design	3
Electives	Selected with advisor	6
Capstone Experience		
ED 5950	Graduate Thesis	6
	or	
ED 6900	Graduate Capstone Project	3
Total for MEd in Mathematics Education, Non-Certification		34–37

Mathematics Education, 5–8 or 7–12 Certification

Curriculum Requirements		CREDITS
Mathematics Education Component		
MG 5320	Number, Quantity, and Algebra for Middle/Secondary School Teachers	4
MG 5330	Functions and Modeling for Middle/Secondary School Teachers	4
MG 5340	Geometry for Middle/Secondary School Teachers	4
MG 5350	Statistics and Probability for Middle/Secondary School Teachers	4
Learning Theory Component		
ED 5060	Theories of Learning and Cognitive Development	3
ED 5140	Assessment Principles and Practices	3
SE 5400	Classroom Intervention and Special Education Strategies	3
ED 5080	Instructional Strategies and Curriculum Design	3
Capstone Experience		
MG 5960	Mathematics Teaching Internship	9
Total for MEd in Mathematics Education, 5–8 or 7–12 Certification		37

Mathematics Education, 5–8 or 7–12 Certification Only

Curriculum Requirements		CREDITS
Mathematics Education Component		
MG 5320	Number, Quantity, and Algebra for Middle/Secondary School Teachers	4
MG 5330	Functions and Modeling for Middle/Secondary School Teachers	4
MG 5340	Geometry for Middle/Secondary School Teachers	4
MG 5350	Statistics and Probability for Middle/Secondary School Teachers	4
Graduate Component		
ED 5060	Theories of Learning and Cognitive Development	3
ED 5140	Assessment Principles and Practices	3
SE 5400	Classroom Intervention and Special Education Strategies	3
ED 5080	Instructional Strategies and Curriculum Design	3
Capstone Experience		
MG 5960	Mathematics Teaching Internship	9
Total for MEd in Mathematics Education, 5–8 or 7–12 Certification Only		37

MUSIC EDUCATION (MEd)

Program Coordinator: Mark Stickney

e-mail: mastickney@plymouth.edu

The Master of Education (MEd) in Music Education degree offers one concentration area: Instrumental Music Education. This program offers instrumental music educators an opportunity to address musical and academic issues pertaining to their multifaceted responsibilities as band directors in the public schools. In addition to the core education component, students will be afforded flexibility in enhancing their professional development through their involvement with those topic areas that are based upon their professional interests, those that build upon their undergraduate training, or those that may reflect changes in music teaching methodologies since they last undertook formal study.

Instrumental Music Education

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
ED 5060	Theories of Learning and Cognitive Development	3
Specialization Component		
ME 5120	New England Band Directors Institute	3
ME 5260	Instrumental Conducting and Repertoire	3
ME 5300	Music Technology for Educators	3
ME 5560	Special Topics in Music Education	6
Capstone Experience		
ME 5290	Practicum in Instrumental Music Education	6
	<i>or</i>	
ED 5580	Individual Research in Education	6
	<i>or</i>	
ED 5950	Graduate Thesis	6
Total for MEd in Music Education, Instrumental Music Education Concentration		33

ONLINE INSTRUCTIONAL DESIGN (MEd)

Program Coordinator: Stacey Curdie-Meade, EdD
e-mail: scurdie@plymouth.edu

The Master of Education (MEd) in Online Instructional Design will provide professionals from a variety of backgrounds with the knowledge and hands-on practice needed to design online learning experiences for a variety of audiences. Throughout the program, there will be numerous opportunities for students to integrate their professional experiences into their learning, apply course assignments to current professional activities, and actively engage with other professionals in the development of online learning experiences.

Curriculum Requirements

Master's Core Component

	CREDITS
ED 5000 Social Behavior in Diverse Society	3
<i>or</i>	
ED 5005 Social Psychology and Mythology	3
ED 5010 Philosophy, Ethics, and Education	3
ED 5030 Research Design	3
<i>or</i>	
AD 5030 Research Design for the Professions	3
ED 5060 Theories of Learning and Cognitive Development	3

Online Instructional Design Component

ID 5010 Introduction to Instructional Design	3
ID 5020 Designing Online Learning Experiences	3
ID 5030 Instructional Strategies and Assessment	3
ID 5040 Technologies for Online Learning	3

Elective Component

6

Suggested electives: AL 5070, AL 5080, AL 5090, AL 5150, BU 5165, CE 5120, CE 5150, CE 5160, CE 5310, CE 5700, ED 5140, ED 5350, ED 5620, ND 5000, ND 5020 or ND 5060

Capstone Experience

ID 6900 Capstone: Developing Online Learning Experiences	3
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Total for MEd in Online Instructional Design **33**

GRADUATE CERTIFICATE

Online Instructional Design

The Online Instructional Design Certificate will enable students to plan, manage, and create effective online learning experiences, allowing students to pursue rewarding careers in instructional design or expand their current work in education or training. Taught by practicing online instructors and instructional designers, this five-course certificate may be completed in as little as three terms.

Curriculum Requirements

CREDITS

ID 5010 Introduction to Instructional Design	3
ID 5020 Designing Online Learning Experiences	3
ID 5030 Instructional Strategies and Assessment	3
ID 5040 Technologies for Online Learning	3
ID 6900 Capstone: Developing Online Learning Experiences	3

Total for Online Instructional Design Certificate **15**

PERSONAL AND ORGANIZATIONAL WELLNESS (MA)

Program Coordinator: Nancy Puglisi, PhD
e-mail: npuglisi@plymouth.edu

The Master of Arts (MA) in Personal and Organizational Wellness provides adult learners with an opportunity for personal, intellectual, and professional growth and development through a program of study based in a holistic perspective of the human experience. The concepts and applications of good intention, open mind and compassionate heart provide the foundations for course work. Personal and/or organizational applications of transpersonal and global awareness will be explored and developed in a rigorous academic context. Learners are provided with intensive, community-based experiential learning opportunities and a contemplative approach for examining the paradigms of personal and organizational transformation and healing. This program is appropriate for growth-oriented individuals, professionals from business, government, and social services, allied health, education, science, and those in leadership roles.

The MA in Personal and Organizational Wellness has two concentrations, Organizational Approaches to Transformation and Healing (OATH) and Personal Approaches to Transformation and Healing (PATH).

Organizational Approaches to Transformation and Healing (OATH)

Curriculum Requirements

	CREDITS
Personal and Organizational Wellness Component	
OH 5180 Exploring Personal and Organizational Health	3
HH 5570 Mindfulness Meditation: Theory and Practice	3
HH 5590 Transpersonal Psychology	3
HH 5630 Transformational Inquiry and Research	3

OATH Component

OH 5100 Full Spectrum Leadership	3
or	
OH 5820 Women as Leaders	3
OH 5400 Evolutionary Change for a Sustainable Future	3
OH 5200 Creating Socially Responsible Organizations	3
OH 5300 Work as a Personal Journey	3

Elective Component (6 credits, choose with advisor)

Capstone Experience	
CO 6900 Graduate Capstone Project	3

Total for MA in Personal and Organizational Wellness, OATH Concentration	33
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Personal Approaches to Transformation and Healing (PATH)

Curriculum Requirements

	CREDITS
Personal and Organizational Wellness Component	
CO 5570 Mindfulness Meditation: Theory and Practice	3
CO 5590 Transpersonal Psychology	3
HH 5180 Exploring Personal and Organizational Health	3
HH 5630 Transformational Inquiry and Research	3

PATH Component

CO 5620 Spiritual Health	3
CO 5610 Circle of Life: Living and Dying Well	3
HH 5600 Energy, Body and Health	3

Elective Component (9 credits, choose with advisor)

Capstone Experience	
CO 6900 Graduate Capstone Project	3

Total for MA in Personal and Organizational Wellness, PATH Concentration	33
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GRADUATE CERTIFICATES

Organizational Approaches to Transformation and Healing (OATH) Certificate

This 18-credit graduate certificate program is offered by the PATH Institute at PSU. The program challenges traditional models and examines the implications of emerging paradigms for organizational health. Students will explore ways to transform the work environment through the integration of holistic approaches to leadership, interpersonal relationships, social responsibility, and self-reflection. Emphasis will be placed on cultivating the qualities of a compassionate heart, an open mind, and good intention. Through an examination of personal, organizational, and global contexts, students will develop as agents of change in work environments.

Curriculum Requirements

	CREDITS
CO 5590 Transpersonal Psychology	3
CO 5570 Mindfulness Meditation: Theory and Practice	3
OH 5180 Exploring Personal and Organizational Health	3
OH 5200 Creating socially Responsible Organizations	3
OH 5300 Work as a Personal Journey	3
OH 5400 Evolutionary Change for a Sustainable Future	3

Total for OATH Certificate	18
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Personal Approaches to Transformation and Healing (PATH) Institute Certificate

The Personal Approaches to Transformation and Healing (PATH) Institute Certificate provides experiential, academic opportunities to study integrative health and healing concepts. Based on the growing awareness of mind, body, and spirit interactions in holistic healing and wellness, this program builds on the movement that influenced Congress in 1992 to establish what is now the Center for

Complementary and Alternative Medicine within the National Institutes of Health.

The PATH Institute is an 18-credit graduate certificate program that focuses on alternative health and healing modalities. In three-day residential seminars, the PATH Institute allows students to examine concepts of health that consider the whole person—physical, environmental, emotional, mental, social, and spiritual; investigate the difference between healing and curing, and the interface of alternative and conventional approaches to health and healing; learn in a safe and healing environment surrounded by the natural world and supported by health promoting activities; participate in the dynamic exchange of student perspectives; and collaborate on individual and small group exercises and projects.

This instructional model invites strong interactive relationships between students and faculty, and encourages deep personal reflection and learning. Students will prepare before class sessions and complete individual assignments during and after the residential weekends.

Curriculum Requirements		CREDITS
CO 5570	Mindfulness Meditation: Theory and Practice	3
CO 5590	Transpersonal Psychology	3
CO 5610	Circle of Life: Living and Dying Well	3
CO 5620	Spiritual Health	3
HH 5180	Exploring Personal and Organizational Health	3
HH 5600	Energy, Body and Health	3
Total for PATH Institute Certificate		18

PHYSICAL EDUCATION (MEd)

PSU's Master of Education in Physical Education serves professionals who seek to further their careers in such fields as physical education teaching, coaching, and directing athletic or recreation programs. Within the major, candidates may choose one of three concentrations: Adventure Education, Athletic Administration and K–12 Certification. A K–12 certification only option is also available.

Prior college-level coursework or the equivalent in fitness activities, adventure skills, motor learning and development, dual and team sports, kinesiology, human anatomy and physiology, first aid, CPR, and personal wellness may be required to pursue this degree.

Physical Education, Adventure Education

Program Coordinator: Jamie Hannon, EdD
e-mail: jhannon@plymouth.edu

When you pursue Adventure Education in conjunction with a master's degree you are completing a 34 credit Master of Education in Physical Education with a concentration in Adventure Education. This distance learning program is designed for students who are currently working in the adventure education field, and does not require students to complete coursework on the Plymouth, NH campus. Students without background or career aspirations related to Physical Education or a similar field should consider the MEd in Experiential Learning and Development.

The Adventure Education concentration is offered through partnerships with Project Adventure and High 5 Adventure Learning Center, two leading providers of professional training in adventure education. Through multi-day workshops, guided projects and other customized learning experiences, students choose 22 credits of specialization component coursework that are taken directly through either Project Adventure or High 5. The master's core courses and capstone completed directly through PSU are delivered online.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
	<i>or</i>	
ED 5005	Social Psychology and Mythology Across Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
Adventure Learning Component		
Project Adventure or High 5 Adventure courses		19
EE 5105	Risk Management for Experiential Education	3
Capstone Experience		
ED 6900	Graduate Capstone Project	3
Total for MEd in Physical Education, Adventure Education Concentration		34

Physical Education, Athletic Administration

Program Coordinator: Irene Cucina, DPE
e-mail: icucina@plymouth.edu

The Athletic Administration concentration is for students seeking career opportunities within the professional and collegiate sport industry. Occupational paths for athletic administration graduates include sport facility and arena management; professional sport organizations; managerial positions at sporting goods companies; management of resorts, private clubs, and camps; and managerial jobs in governmental agencies and sport marketing organizations. The graduate curriculum includes coursework in organizational theory, personnel management, sport marketing, and liability issues. The program is designed to meet the interests and needs of students coming from a variety of undergraduate backgrounds, including business management. Individual coursework and electives are determined on the basis of the candidate's educational experience, vocational training, needs, and interests.

Curriculum Requirements		CREDITS
Master's Core Component		
ED 5000	Social Behavior in a Diverse Society	3
	<i>or</i>	
PE 5640	Sports, Society, and Cultures	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3
	<i>or</i>	
AT 5600	Research Design in Health Sciences	3
Athletic Administration Component		
PE 5600	Athletic Administration	3
PE 5610	Sport Law	3
PE 5620	Sport Finance, Budgeting, and Marketing	3
PE 5630	Sport Psychology	3
Athletic Administration Electives		
Choose 9 credits of electives with approval of advisor.		
Capstone Experience		
ED 6900	Graduate Capstone Project	3
	<i>or</i>	
ED 5210	Graduate Practicum	6
Total for MEd in Physical Education, Athletic Administration Concentration		33–36

Physical Education, K–12 Certification

Program Coordinator: Irene Cucina, DPE
e-mail: icucina@plymouth.edu

This concentration is intended for educators who wish to combine their MEd studies with endorsement for New Hampshire certification as a K–12 Physical Education Teacher. Students intending to follow this concentration are encouraged to meet with the program coordinator so that their prior educational experience may be taken into consideration in planning an individualized program of study.

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5030	Research Design	3

Learning Theory Component

ED 5270	Foundations of Teaching	3
ED 5060	Theories of Learning and Cognitive Development	3
ED 6100	Curriculum Integration and Performance-Based Assessment	3
ED 5080	Instructional Strategies and Curriculum Design	3
SE 5400	Classroom Interventions and Special Education Strategies	3

Physical Education Component

Minimum of 6 credits

Capstone Experience

PE 5960	Physical Education Teaching Internship	6–9
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Total for MEd in Physical Education, K–12 Certification 36–39

Physical Education, K–12 Certification Only

Curriculum Requirements

CREDITS

Learning Theory Component

ED 5270	Foundations of Teaching	3
ED 5060	Theories of Learning and Cognitive Development	3
ED 6100	Curriculum Integration and Performance-Based Assessment	3
ED 5080	Instructional Strategies and Curriculum Design	3
SE 5400	Classroom Interventions and Special Education Strategies	3

Physical Education Component

A minimum of six graduate credits are required. Additional credits in this discipline may be necessary for certification.

Capstone Experience

PE 5960	Physical Education Teaching Internship	6–9
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Total for Physical Education, K–12 Certification Only 27–30

GRADUATE CERTIFICATE

Athletic Administration Certificate

Curriculum Requirements

CREDITS

PE 5600	Athletic Administration	3
PE 5610	Sport Law	3
PE 5620	Sport Finance, Budgeting and Marketing	3
PE 5630	Sport Psychology	3

Total for Athletic Administration Certificate 12

SCHOOL PSYCHOLOGY (MEd)

Program Coordinator: Cindy Waltman, PhD
e-mail: cwaltman@plymouth.edu

The MEd in School Psychology is a 69-credit program designed for individuals who desire certification in school psychology at the state and national level. Those candidates who already possess a master's degree in a related field will want to explore the post-master's CAGS or professional certification program. Candidates are expected to possess strong interpersonal skills.

The program focuses on preparing school psychologists who understand and are sensitive to the needs of the individuals with whom they work, and emphasizes those abilities that enable practitioners to promote the development of children not only in direct ways, but also through consultation and the initiation of systemic change.

In this professional preparation program, emphasis is placed on personal and interpersonal growth in addition to academic excellence. The program is structured so that students progress through a foundational core to self-development, skill development, and application. This is facilitated by a sequence of field experiences that progressively assist students to connect theory with practice. For example, pre-practicum experiences are integrated into selected professional courses (SY 6010) and include brief counseling and other activities in schools or other settings. Practica are taken in order for students to develop and practice counseling assessment skills and community outreach with a number of students and clients. Finally, the internship places students in settings that allow them to experience the full range of activities that are associated with the role of the school psychologist. While completing their internship experiences, students must be able to attend weekly seminars in Plymouth.

Admission Process

Professional organizations recommend that program admissions criteria include consideration of the applicant's openness to self-examination and personal and professional self-development. For this reason, students need to participate in the Counselor Education and School Psychology (CESP) Department Group Interview, as part of the admissions process. The Group Interview is a half-day event held quarterly, and involves an informational session along with a group interview. Participation in the interview process is open to any prospective student and is not dependent on students having completed the application process to PSU's Graduate Studies. An admissions decision will be made upon completion of both of the application and admissions interview.

While students are allowed to take up to 12 credits before completing the application process, it is important for students to understand that successful completion of coursework is not a guarantee of admission into CESP Department programs.

CESP Department Monitoring and Dismissal Process

The program faculty has the responsibility to monitor students' personal and professional characteristics that have the potential to interfere with their ability to perform in an ethically and professionally competent manner. Additionally, faculty monitor students' academic performance. Thus, all CESP Department students are continuously monitored while they are enrolled in CESP courses. This review is done at regularly

scheduled faculty meetings by CESP faculty in consultation with graduate teaching lecturers. All students' academic, personal, and professional progress is reviewed at the end of each academic term.

As part of the regular review of students' personal and professional performance, faculty members note personal and professional issues that significantly affect students' ability to function adequately as counselors, graduate students, and professionals. The CESP faculty delineates specific action steps for students as needed. The students' advisors (sometimes in conjunction with the Department Chair) meet with students to discuss remediation action steps. Depending upon the nature and severity of the concerns, appropriate action steps range from (a) collaborative strategies for personal and professional improvement to (b) a required leave of absence to (c) dismissal from the CESP Department programs. For those continuing in their program, a schedule of follow-up meetings occurs as part of the process.

A review of all dismissal decisions can be requested from the associate vice president for academic affairs and the vice president for academic affairs.

Internship

All required professional courses must be successfully completed before students can enroll in the internship experience. Students must contact their program coordinator during the term prior to their internship experience in order to make appropriate arrangements. The deadlines are October 1 for the winter and spring terms and February 1 for the fall term (or the first business day of those months).

Students in the School Psychology program must successfully complete a 1,200-hour comprehensive public school internship in school psychology that spans the K-12 grade levels in order to demonstrate and further develop relevant competencies.* In order to be recommended for certification as a school psychologist, students must complete 12 credits of SY 6800 Seminar and Internship in School Psychology. The internship component of these experiences must be completed in school settings that have as their primary function the education of public school students. In addition, students must be supervised on site by a certified school psychologist and must be able to attend on-campus seminars during the terms they are involved in their internship experiences. Typically, the internship requirement is met over three academic terms (fall, winter, and spring) and carries 12 credits. Students must complete their internship experience within two calendar years.

*Students may complete up to 600 hours in a clinical setting.

Comprehensive Assessment/Praxis II

School psychology candidates will be expected to develop an electronic portfolio based on the New Hampshire state standards. This portfolio will be reviewed and completed during the internship.

Prior to completing an internship, candidates must demonstrate basic skills in reading, writing, and mathematics by passing the Praxis Core Academic Skills for Educators exam. Candidates must also submit passing scores on the Praxis II test prior to completion of the program.

School Psychology, K–12 Certification

Curriculum Requirements

	CREDITS
Foundation Component	
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
CO 5260 Counseling Theories and Personality	3
SY 5300 Foundations and Multicultural Aspects of Parenting	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
ED 5060 Theories of Learning and Cognitive Development	3
SE 5600 Language and Learning Disabilities	3

Professional Component

CO 5020 Counseling Skills	3
CO 5780 Working with Youth and Their Systems	3
SE 5400 Classroom Interventions and Special Education Strategies	3
SY 6010 Foundations of School Psychology	3
SY 6200 Behavioral Assessment, Analysis, and Intervention	3
SY 6300 Social/Emotional/Behavioral Assessment	3
SY 6400 Administering Individual Intelligence Tests	3
SY 6500 Educational Assessment and Consultation	3
SY 6700 Practicum I: Assessment, Intervention, and Consultation	3
SY 6710 Practicum II: Integration and Case Studies	3
SY 6800 School Psychology Internship and Seminar (1,200 hours with full-time school psychologist)	12

Total for MEd in School Psychology, K–12 Certification 69

Note: Students who complete the program may wish to apply for national certification, which is granted by the National School Psychology Certification Board and is called NCSP for the Nationally Certified School Psychologist. The University's school psychology graduate program has been approved by the New Hampshire Department of Education.

School Psychology, Couples and Family Therapy

Curriculum Requirements

	CREDITS
Foundation Component	
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
ED 5060 Theories of Learning and Cognitive Development	3
CO 5260 Theories of Counseling and Personality	3
CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
SE 5600 Language and Learning Disabilities	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
SY 5300 Foundations and Multicultural Aspects of Parenting	3

Professional Component

SY 6010 Foundations of School Psychology	3
CO 5020 Counseling Skills	3
SE 5400 Classroom Intervention and Special Education Strategies	3
SY 6200 Behavioral Assessment, Analysis, and Intervention	3
CO 5780 Working with Youth and Their Systems	3
SY 6500 Educational Assessment and Consultation	3
SY 6400 Administering Individual Intelligence Tests	3
SY 6300 Social/Emotional/Behavioral Assessment	3
SY 6700 Practicum I: Assessment, Intervention, and Consultation	3
SY 6710 Practicum II: Integration and Case Studies	3
SY 6800 School Psychology Internship and Seminar (1,200 hours with full-time school psychologist)	12

Couples and Family Therapy Component

CFT 5010 Foundational Methods in Couples and Family Therapy	3
CFT 5020 Current Issues in Couples and Family Therapy	3
CFT 5030 Foundations and Ethics in Couples and Family Therapy	3
CFT 5900 Seminar and Internship in Couples and Family Therapy	6

Total for MEd in School Psychology, Couples and Family Therapy Concentration 84

School Psychology, Eating Disorders Institute

Curriculum Requirements

	CREDITS
Foundation Component	
CO 5040 Social Behavior and Diversity	3
CO 5050 Advanced Human Development	3
CO 5070 Research Design in the Helping Professions	3
ED 5060 Theories of Learning and Cognitive Development	3
CO 5260 Theories of Counseling and Personality	3
CO 5130 Psychopharmacology and the Biological Basis of Mental Health	3
SE 5600 Language and Learning Disabilities	3
CO 5770 Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
SY 5300 Foundations and Multicultural Aspects of Parenting	3

Professional Component

SY 6010 Foundations of School Psychology	3
CO 5020 Counseling Skills	3
SE 5400 Classroom Intervention and Special Education Strategies	3
SY 6200 Behavioral Assessment, Analysis, and Intervention	3
CO 5780 Working with Youth and Their Systems	3
SY 6500 Educational Assessment and Consultation	3
SY 6400 Administering Individual Intelligence Tests	3
SY 6300 Social/Emotional/Behavioral Assessment	3
SY 6700 Practicum I: Assessment, Intervention, and Consultation	3
SY 6710 Practicum II: Integration and Case Studies	3
SY 6800 School Psychology Internship and Seminar (1,200 hours with certified school psychologist)	12

Eating Disorders Institute Component

CO 5150	Eating Disorders Clinical	3
CO 5160	Eating Disorders: Awareness and Prevention	3
CO 5170	Treatment Modalities for Eating Disorders	3
CO 5180	Nutritional Fundamentals and Counseling in the Recovery of Eating Disorders	3
CO 5190	Medical and Physiological Aspects of Eating Disorders	3

Total for MEd in School Psychology, Eating Disorders Institute Concentration 84

School Psychology, Organizational Approaches to Transformation and Healing**Curriculum Requirements** CREDITS**Foundation Component**

CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
ED 5060	Theories of Learning and Cognitive Development	3
CO 5260	Theories of Counseling and Personality	3
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
SE 5600	Language and Learning Disabilities	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
SY 5300	Foundations and Multicultural Aspects of Parenting	3

Professional Component

SY 6010	Foundations of School Psychology	3
CO 5020	Counseling Skills	3
SE 5400	Classroom Intervention and Special Education Strategies	3
SY 6200	Behavioral Assessment, Analysis, and Intervention	3
CO 5780	Working with Youth and Their Systems	3
SY 6500	Educational Assessment and Consultation	3
SY 6400	Administering Individual Intelligence Tests	3
SY 6300	Social/Emotional/Behavioral Assessment	3
SY 6700	Practicum I: Assessment, Intervention, and Consultation	3
SY 6710	Practicum II: Integration and Case Studies	3
SY 6800	School Psychology Internship and Seminar (1,200 hours with full-time school psychologist)	12

OATH Component

OH 5180	Exploring Personal and Organizational Health	3
HH 5590	Transpersonal Psychology	3
HH 5570	Mindfulness Meditation: Theory and Practice	3
OH 5400	Evolutionary Change for a Sustainable Future	3
OH 5200	Creating Socially Responsible Organizations	3
OH 5300	Work as a Personal Journey	3

Total for MEd in School Psychology, Organizational Approaches to Transformation and Healing Concentration 87

School Psychology, Parent Involvement and Education**Curriculum Requirements** CREDITS**Foundation Component**

CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
ED 5060	Theories of Learning and Cognitive Development	3
CO 5260	Theories of Counseling and Personality	3
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
SE 5600	Language and Learning Disabilities	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
SY 5300	Foundations and Multicultural Aspects of Parenting	3

Professional Component

SY 6010	Foundations of School Psychology	3
CO 5020	Counseling Skills	3
SE 5400	Classroom Intervention and Special Education Strategies	3
SY 6200	Behavioral Assessment, Analysis, and Intervention	3
CO 5780	Working with Youth and Their Systems	3
SY 6500	Educational Assessment and Consultation	3
SY 6400	Administering Individual Intelligence Tests	3
SY 6300	Social/Emotional/Behavioral Assessment	3
SY 6700	Practicum I: Assessment, Intervention, and Consultation	3
SY 6710	Practicum II: Integration and Case Studies	3
SY 6800	School Psychology Internship and Seminar (1,200 hours with full-time school psychologist)	12

Parent Involvement and Education Component

CO 5310	Strategies for Parenting Education	3
ED 5210	Graduate Practicum Human Development/Special Education Courses	6

Total for MEd in School Psychology, Parent Involvement and Education Concentration 81

School Psychology, Personal Approaches to Transformation and Healing**Curriculum Requirements** CREDITS**Foundation Component**

CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
ED 5060	Theories of Learning and Cognitive Development	3
CO 5260	Theories of Counseling and Personality	3
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
SE 5600	Language and Learning Disabilities	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
SY 5300	Foundations and Multicultural Aspects of Parenting	3

Professional Component

SY 6010	Foundations of School Psychology	3
CO 5020	Counseling Skills	3
SE 5400	Classroom Intervention and Special Education Strategies	3
SY 6200	Behavioral Assessment, Analysis, and Intervention	3
CO 5780	Working with Youth and Their Systems	3
SY 6500	Educational Assessment and Consultation	3
SY 6400	Administering Individual Intelligence Tests	3
SY 6300	Social/Emotional/Behavioral Assessment	3
SY 6700	Practicum I: Assessment, Intervention, and Consultation	3
SY 6710	Practicum II: Integration and Case Studies	3
SY 6800	School Psychology Internship and Seminar (1,200 hours with full-time school psychologist)	12

PATH Component

HH 5180	Exploring Personal and Organizational Health	3
HH 5570	Mindfulness Meditation: Theory and Practice	3
HH 5590	Transpersonal Psychology	3
HH 5600	Energy, Body and Health	3
HH 5610	Circle of Life: Living and Dying Well	3
HH 5620	Spiritual Health	3

Total for MEd in School Psychology, Personal Approaches to Transformation and Healing Concentration 87

School Psychology, Play Therapy**Curriculum Requirements**

CREDITS

Foundation Component

CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
ED 5060	Theories of Learning and Cognitive Development	3

CO 5260	Theories of Counseling and Personality	3
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
SE 5600	Language and Learning Disabilities	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
SY 5300	Foundations and Multicultural Aspects of Parenting	3

Professional Component

SY 6010	Foundations of School Psychology	3
CO 5020	Counseling Skills	3
SE 5400	Classroom Intervention and Special Education Strategies	3
SY 6200	Behavioral Assessment, Analysis, and Intervention	3
CO 5780	Working with Youth and Their Systems	3
SY 6500	Educational Assessment and Consultation	3
SY 6400	Administering Individual Intelligence Tests	3
SY 6300	Social/Emotional/Behavioral Assessment	3
SY 6700	Practicum I: Assessment, Intervention, and Consultation	3
SY 6710	Practicum II: Integration and Case Studies	3
SY 6800	School Psychology Internship and Seminar (1,200 hours with full-time school psychologist)	12

Play Therapy Component

CO 7010	Dynamic Play Therapies	1
CO 7020	Child-Centered Play Therapy	1
CO 7030	Expressive Play Therapies	1
CO 7040	Special Populations in Play Therapy	1
CO 7560	Special Topics in Play Therapy (Students take four, one-credit special topics courses)	4

Total for MEd in School Psychology,

Play Therapy Concentration 77

SCHOOL PSYCHOLOGY (CAGS)

Program Coordinator: Cindy Waltman, PhD

e-mail: cwaltman@plymouth.edu

This program is designed for students who already have a master's degree in a discipline related to school psychology. This flexible degree program contains a minimum of 33 credits, but may include up to 57 credits depending on the relatedness to school psychology of the candidate's previous master's degree. Please see the [MEd in School Psychology](#) program for a complete listing of courses needed to become certified as a school psychologist.

Internship

All required professional courses must be successfully completed before students can enroll in the internship experience. Students must contact their program coordinator during the term prior to their internship experience in order to make appropriate arrangements. The deadlines are October 1 for the winter and spring terms and February 1 for the fall term (or the first business day of those months).

Students must successfully complete a 1,200-hour comprehensive public school internship in school psychology that spans the K–12 grade levels in order to demonstrate and further develop relevant competencies.* In order to be recommended for certification as a school psychologist, students must complete 12 credits of SY 6800 Seminar and Internship in School Psychology. The internship component of these experiences must be completed in school settings that have as their primary function the education of public school students. In addition, students must be supervised on site by a certified school psychologist and must be able to attend on-campus seminars during the terms they are involved in their internship experiences. Typically, the internship requirement is met over three academic terms (fall, winter, and spring) and carries 12 credits. Students must complete their internship experience within two calendar years.

*Students may complete up to 600 hours in a clinical setting.

School Psychology, K–12 Certification

Curriculum Requirements		CREDITS
Counselor Education Component		
CO 7300	Counseling Supervision	3
	<i>or</i>	
EP 7040	Planning in Education and Human Services	3
EP 7020	Collaborative Leadership	3
	<i>or</i>	
EP 7030	Transforming the Educational Agenda	3
EP 7050	Qualitative Methodology and Applied Research	3
School Psychology Specialization Component		12+
Students take what they need for certification based on the competencies met in their master's degree program.		
Capstone Experience		
SY 6800	School Psychology Internship and Seminar	12
Minimum Total for CAGS in School Psychology, K–12 Certification		33

School Psychology, K–12 Specialist Certification Only

Students must already have a master's degree or be awarded a master's degree at the same time this credential is awarded.

Curriculum Requirements		CREDITS
Foundation Component		
CO 5040	Social Behavior and Diversity	3
CO 5050	Advanced Human Development	3
CO 5070	Research Design in the Helping Professions	3
ED 5060	Theories of Learning and Cognitive Development	3
CO 5260	Counseling Theories and Personality	3
CO 5130	Psychopharmacology and the Biological Basis of Mental Health	3
SE 5600	Language and Learning Disabilities	3
CO 5770	Psychopathology: Disorders of Childhood, Adolescence, and Adulthood	3
SY 5300	Foundations and Multicultural Aspects of Parenting	3
Professional Component		
SY 6010	Foundations of School Psychology	3
CO 5020	Counseling Skills	3
SE 5400	Classroom Intervention and Special Education Strategies	3
SY 6200	Behavioral Assessment, Analysis, and Intervention	3
CO 5780	Working with Youth and Their Systems	3
SY 6500	Educational Assessment and Consultation	3
SY 6400	Administering Individual Intelligence Tests	3
SY 6300	Social/Emotional/Behavioral Assessment	3
SY 6700	Practicum I: Assessment, Intervention, and Consultation	3
SY 6710	Practicum II: Integration and Case Studies	3
SY 6800	School Psychology Internship and Seminar (1200 hrs)	12
Successful completion of the Counselor Professional Comprehensive Exam (CPCE) and a Culminating Project/Portfolio		
Total for School Psychology, K–12 Specialist Certification Only		69

SCIENCE EDUCATION (MAT)

Program Coordinator: Douglas Earick
e-mail: dlearick@plymouth.edu

The MAT in Science Education is designed to promote science learning for teachers through the use of innovative teaching methods in the classroom, laboratory, and field, and authentic assessment strategies that are applicable to the classroom. The program is based on the research, goals, vision, and best practices derived from the science education community.

Students may enroll in one of two concentrations: 5–8 Middle Level Science Certification, 7–12 Life Sciences Education Certification, or pursue a certification only option for either level. The program provides the opportunity for a beginning teacher to gain the knowledge and skills necessary to make informed decisions about the development, implementation, and assessment of meaningful science programs in school districts. These efforts will ensure that science teachers will develop into effective classroom teachers and be prepared according to the National Science Education Standards and the National Science Teachers Association Standards for Science Teacher Preparation. This program is intended for individuals holding a degree in a science field, but not yet certified, or for individuals making a career change from a science-related field.

Program Objectives

The general objectives of the MAT in Science Education programs are to:

- introduce and update the student's knowledge about current issues and best practices in science teaching, learning, and assessment in classroom and laboratory settings based on national and local school data;
- introduce and develop the student's understanding and application of national and state science education standards to classroom science teaching and learning;
- provide formal and informal educational experiences for the student with middle and high school students;
- provide a pathway for students to obtain certification as a science teacher.

Science Education, 5–8 Middle Level Certification

This certification requires the completion of approximately 43 credits of undergraduate coursework in various areas, such as mathematics, biology, chemistry, earth science, astronomy, oceanography, meteorology, physical science, laboratory safety, and the history and philosophy of science. The program coordinator will review transcripts and previous coursework to determine if there are any deficiencies that need to be satisfied.

Curriculum Requirements

	CREDITS
The Learner and Learning Component	
ED 5060 Theories of Learning and Cognitive Development	3
SE 5400 Classroom Interventions and Special Education Strategies	3

Content Knowledge Component (minimum of 9 credits required)

NS 5200 Action Research in the Science Classroom	3
Science Electives	6

Instructional Practice Component

ED 5270 Foundations of Teaching	3
NS 5700 Science Teaching in the Middle and High School	3
NS 5800 Seminar: Current Issues in Science Education	3
ED 5140 Assessment Principles and Practices	3
<i>or</i>	
ED 6100 Curriculum Integration and Performance-Based Assessment	3

Professional Responsibility Component

ED 5010 Philosophy, Ethics, and Education	3
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Capstone Experience* (to be determined by advisor)

ED 5960 Internship in Teacher Education	9
<i>or</i>	
ED 5210 Graduate Practicum	6

*Passing PRAXIS II scores required before starting capstone experience

Total for MAT in Science Education,

5–8 Middle Level Certification 36–39

Science Education, 5–8 Middle Level Certification Only

Curriculum Requirements

CREDITS

The Learner and Learning Component

ED 5060 Theories of Learning and Cognitive Development	3
SE 5400 Classroom Interventions and Special Education Strategies	3

Content Knowledge Component

NS 5200 Action Research in the Science Classroom	3
Science Electives	6

Instructional Practice Component

ED 5270 Foundations of Teaching	3
NS 5700 Science Teaching in the Middle and High School	3
NS 5800 Seminar: Current Issues in Science Education	3
ED 5140 Assessment Principles and Practices	3
<i>or</i>	
ED 6100 Curriculum Integration and Performance-Based Assessment	3

Professional Responsibility

ED 5010 Philosophy, Ethics and Education	3
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Capstone Component* (to be determined by advisor)

ED 5210 Graduate Practicum	6
<i>or</i>	
ED 5960 Internship in Teacher Education	9

*Passing PRAXIS II scores required before starting capstone experience

Total for Science Education, 5–8 Middle Level

Certification Only 36–39

Life Science Education, 7–12 Certification

This certification requires the completion of approximately 45 credits of undergraduate coursework in various areas, such as biology, human anatomy and physiology, invertebrate or vertebrate zoology, plant morphology or botany of vascular plants, biochemistry, microbiology, genetics, evolution, ecology, and laboratory safety. The program coordinator will review transcripts and previous coursework to determine if there are any deficiencies that need to be satisfied.

Curriculum Requirements CREDITS

The Learner and Learning Component

ED 5060	Theories of Learning and Cognitive Development	3
SE 5400	Classroom Intervention & Special Education Strategies	3

Content Knowledge Component (minimum of 9 credits required)

NS 5200	Action Research in the Science Classroom	3
	Science Electives	6

Instructional Practice Component

ED 5270	Foundations of Teaching	3
NS 5700	Science Teaching in the Middle and High School	3
NS 5800	Seminar: Current Issues in Science Education	3
ED 5140	Assessment Principles and Practices	3
or		
ED 6100	Curriculum Integration and Performance Based Assessment	3

Professional Responsibility Component

ED 5010	Philosophy, Ethics and Education	3
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Capstone Experience* (to be determined by advisor)

ED 5960	Internship in Teacher Education	9
or		
ED 5210	Graduate Practicum	6

*Passing PRAXIS II scores required before starting capstone experience

Total for MAT in Science Education, Life Science Education, 7–12 Certification 36–39

Life Science Education, 7–12 Certification Only

Curriculum Requirements CREDITS

The Learner and Learning Component

ED 5060	Theories of Learning and Cognitive Development	3
SE 5400	Classroom Interventions and Special Education Strategies	3

Content Knowledge Component

NS 5200	Action Research in the Science Classroom	3
	Science Electives	6

Instructional Practice Component

ED 5270	Foundations of Teaching	3
NS 5700	Science Teaching in the Middle and High School	3
NS 5800	Seminar: Current Issues in Science Education	3
ED 5140	Assessment Principles and Practices	3
or		
ED 6100	Curriculum Integration and Performance-Based Assessment	3

Professional Responsibility

ED 5010	Philosophy, Ethics, and Education	3
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Capstone Component* (to be determined by advisor)

ED 5210	Graduate Practicum	6
or		
ED 5960	Internship in Teacher Education	9

Total for Life Science Education, 7–12 Certification Only 36–39

SCIENCE EDUCATION (MS)

Program Coordinator: Douglas Earick

e-mail: dlearik@plymouth.edu

The MS in Science Education degree program enhances the science content knowledge and further develops the scientific process and inquiry skills of middle and high school science teachers. The program provides the opportunity for teachers to gain the knowledge and skills to make informed decisions necessary for the development, implementation, and assessment of meaningful science programs in their school districts. These efforts will help to ensure that science teachers are effective teachers and are prepared according to the National Science Education Standards and the National Science Teachers Association Standards for Science Teacher Preparation. This program is intended for science teachers already holding science certification.

The MS in Science Education is designed to promote science learning for teachers through the use of both innovative teaching methods in the classroom, laboratory, and field, and authentic assessment strategies that are applicable to their own classrooms. The program is based on the research, goals, vision, and best practices derived from the science education community.

Objectives

The general objectives of the MS in Science Education program are to increase the science knowledge and skills of teachers, including the use of technology, through study in biology, chemistry, meteorology, biotech-

nology, the Earth systems, or the physical sciences; update the teacher's knowledge about current issues and best practices in science teaching, learning, and assessment in the classroom and laboratory setting based on national and local school data; provide laboratory and field opportunities for teachers to participate in scientific research so that they may enhance their understanding of the process of scientific inquiry; develop a discipline-based scientific collaboration with University faculty and organizations to provide teachers with support to reflect on issues and resources; develop classroom-based research strategies (action research) to promote improvement of existing science teaching practices; and enhance the teacher's understanding and application of the national and state science education standards.

Curriculum Requirements

CREDITS

Science Education Core Component

NS 5200	Action Research in Science Education	3
NS 5700	Science Teaching in the Middle and High School	3
NS 5800	Seminar: Current Issues in Science Education	3

Science Education Component

Minimum of 20 credits determined with advisor

Capstone Experience

NS 5850	Capstone Research Project	4
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Total for MS in Science Education

33

SPECIAL EDUCATION (MEd)

Program Coordinator: Ann Berry, PhD
e-mail: abberry@plymouth.edu

PSU offers a MEd in Special Education (non-certification), which is the most flexible option for students who are not interested in pursuing certification. In addition to the major, students may choose from four concentrations:

- General Special Education K–12 Certification
- Fifth-Year General Special Education K–12 Certification
- K–12 Administrator Certification
- Learning Disabilities K–12

PSU also offers students a dual certification option in this area. This program enables students to earn General Special Education, K–12 Certification and Elementary Education, K–8 Certification. See information about this program in the [Elementary Education](#) chapter of the catalog.

Note: Students may also pursue a post-master's Certificate of Advanced Graduate Studies (CAGS) in Educational Leadership with a concentration in Special Education Administrator K–12 Certification.

Curriculum Requirements

	CREDITS
Learning Theory Component	
ED 5030 Research Design	3
ED 5060 Theories of Learning and Cognitive Development	3
<i>or</i>	
ND 5000 Foundations in Neurodevelopmental Approach to Teaching	3

General Special Education Component

SE 5300 Special Education Law	3
SE 5581 Technology for Diverse Learners	3
SE 5600 Language and Learning Disabilities	3
SE 5760 Collaboration, Consultation and Leadership in Special Education	3
SE 5765 Families and Children: Ethical and Legal Issues	3

Elective Component (Choose 4 courses or an approved substitution in consultation with your advisor.)

LL 5003 Language Acquisition	3
LL 5004 Language and Linguistics	3
LL 5005 Foundations of TESOL Methodology	3
ND 5005 Understanding the Mind of a Learner	3
ND 5050 Attention and Memory in Learning	3
CO 5130 Psychopharmacology and the Biological Basis for Mental Health	3
SE 5190 Educational Testing	3
SE 5570 Autism and Spectrum Disorders	3
SE 5563 PBIS: School-wide Approaches for All Students	3
SE 5564 PBIS: Comprehensive Approaches for Students with Intense and Chronic Needs	3
SE 5566 PBIS: Targeted Approaches for Students at Risk	3
SE 5568 PBIS: Facilitation Specialist as Coach and Resource Person	3
SE 5770 Behavioral Disorders in School-Aged Children	3

Capstone Experience

ED 6900 Graduate Capstone Project	3
<i>or</i>	

SE 5181 Collaborative Action Research in Special Education	3
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Total for MEd in Special Education	36
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General Special Education, K–12 Certification

Courses in special education address competencies in such areas as classroom management, survey of exceptionalities, human development, foundations, assessment, and teaching strategies. This concentration is aligned with the Council of Exceptional Children standards and is nationally accredited.

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000 Social Behavior in a Diverse Society	3
SE 5765 Working with Families and Children: Legal and Ethical Issues	3
ED 5030 Research Design	3
<i>or</i>	
SE 5181 Collaborative Action Research in Special Education	3

Learning Theory Component

ED 5060 Theories of Learning and Cognitive Development	3
<i>or</i>	
ND 5000 Foundations in Neurodevelopmental Approach to Teaching	3
SE 5600 Language and Learning Disabilities	3
SE 5400 Classroom Interventions and Special Education Strategies	3
SE 5581 Technology for Diverse Learners	3

Specialization Component

SE 5300 Special Education Law	3
SE 5770 Behavioral Disorders in School-Aged Children	3
SE 5190 Educational Testing	3
SE 5760 Collaboration, Consultation, and Leadership in Special Education	3
SE 6040 Curriculum Development in Special Education	3

Capstone Experience

SE 5960 Special Education Teaching Internship	6
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Total for MEd in Special Education, General Special Education, K–12 Certification	42
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General Special Education, K–12 Certification Only

Curriculum Requirements

CREDITS

Learning Theory Component

ED 5060 Theories of Learning and Cognitive Development	3
<i>or</i>	
ND 5000 Foundations in Neurodevelopmental Approaches to Teaching	3
SE 5600 Language and Learning Disabilities	3
SE 5400 Classroom Interventions and Special Education Strategies	3
SE 5581 Technology for Diverse Learners	3

Specialization Component

SE 5300	Special Education Law	3
SE 5770	Behavioral Disorders in School-Aged Children	3
SE 5190	Educational Testing	3
SE 5760	Collaboration, Consultation, and Leadership in Special Education	3
SE 6040	Curriculum Development in Special Education	3

Capstone Experience

SE 5960	Special Education Teaching Internship	6
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Total for General Special Education, K–12 Certification Only 33

Fifth-Year General Special Education, K–12 Certification

Program Coordinator: Marcel Lebrun, PhD

e-mail: mrlebrun@plymouth.edu

This concentration is designed for the professional who would like to engage in intensive training to gain knowledge and skills in the field of special education. The fifth-year program follows a prescribed sequence of coursework paired with a special education internship. Through this intensive format, candidates receive a Master of Education (MEd) with NH General Special Education K–12 certification in one year. Taught by faculty who are specialists and leaders in the field, courses are designed to provide candidates with the knowledge and skills crucial to teaching effectively in today's inclusive classrooms.

This 42-credit full-time program is for candidates who have completed an undergraduate degree in a teacher certification program or related educational field and are interested in working effectively in today's inclusive classrooms or related fields. Courses in this program are designed in scope and sequence to allow candidates to apply course concepts in school settings, to collaborate with professionals in the field, and to collaborate within a cohort model. Beginning in the summer term, candidates progress through the program three courses at a time over one year. In addition, candidates engage with students with exceptionalities through an internship in the fall, winter and spring terms, providing candidates with a variety of opportunities for field-based project completion and practical application of course concepts.

Plymouth State University's General Special Education certification programs are accredited by the National Council for Accreditation of Teacher Education (NCATE) and aligned with the national Council for Exceptional Children (CEC) Standards.

Program Requirements

The candidate must have successfully completed an undergraduate degree in K–3, K–8, K–12, 5–12, or 7–12 teacher certification, or related educational field (e.g., Adventure Education, Early Intervention, Social Work).

The candidate must successfully complete a comprehensive screening interview with the special education program coordinator in addition to meeting graduate admissions requirements. Application materials must be received by May 15 of the admitting year with courses to begin at the end of June.

Required Courses

The cohort groups will be formed at the onset of the program, summer term, and will be monitored by the special education program coordinator. Students entering the program must meet the following prerequisites: courses in human development, diversity, general exceptionalities, philosophy, and literacy.

Curriculum Requirements

CREDITS

SE 5181	Collaborative Action Research in Special Education	3
or		
ED 5030	Research Design	3
SE 5190	Educational Testing	3
SE 5300	Special Education Law	3
SE 5570	Autism and Spectrum Disorders	3
SE 5581	Technology for Diverse Learners	3
SE 5600	Language and Learning Disabilities	3
SE 5760	Collaboration, Consultation, and Leadership in Special Education	3
SE 5765	Working with Families and Children: Legal and Ethical Issues	3
SE 5770	Behavioral Disorders in School-Aged Children	3
LL 5050	Mainstream Classroom Strategies for ELL	3
SE 6040	Curriculum Development in Special Education	3
SE 5961	Teaching Internship in Special Education 5th Year	9

Total for MEd in Fifth-Year General Special Education, K–12 Certification 42

Special Education, Learning Disabilities K–12 Certification

Program Coordinator: Ann Berry, PhD

e-mail: aberry@plymouth.edu

The Learning Disabilities program will provide students with advanced training in assessment, instruction, and effective interventions for engaging with students with learning disabilities. The program is aligned with NH State Standards for the education of students with learning disabilities and the national Council for Exceptional Children (CEC) standards. Taught by faculty who are specialists and leaders in the field, the program aims to meet the critical need for qualified personnel throughout the state and region.

Candidates are required to hold or be in the process of completing a General Special Education Certification as well as coursework in special education law.

Curriculum Requirements

CREDITS

Master's Core Component

ED 5000	Social Behavior in a Diverse Society	3
SE 5765	Families and Children: Ethical and Legal Issues	3
ED 5030	Research Design	3
or		
SE 5181	Collaborative Action Research in Special Education	3

Learning Theory Component

SE 5600	Language and Learning Disabilities	3
ED 5060	Theories of Learning and Cognitive Development	3
or		

ND 5000	Foundations in Neurodevelopmental Approaches to Teaching	3
IN 5970	Integrating the Arts	3

Learning Disabilities Component

SE 5581	Technology for Diverse Learners	3
SE 5570	Behavioral Disorders in School-Aged Children	3
	or	
SE 5566	PBIS: Targeted At-Risk	3
SE 5601	Advanced Psychoeducational Assessment	3
SE 5700	Advanced Curriculum and Instruction for Students with LD	3

Capstone Experience

SE 5962	Learning Disabilities Internship	3
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Total for MEd in Special Education, Learning Disabilities K–12 Certification* 33

*PSU is pursuing approval by the New Hampshire State Board of Education for an approved certification program in Learning Disabilities. Students may take courses associated with this certification while PSU seeks approval. Until approval is granted, students cannot be recommended to the State Department of Education for certification. State certification is contingent upon the program being approved by the New Hampshire State Board of Education.

Learning Disabilities K–12 Certification Only

Curriculum Requirements CREDITS

Learning Theory Component

SE 5600	Language and Learning Disabilities	3
ED 5060	Theories of Learning and Cognitive Development	3
	or	
ND 5000	Foundations in Neurodevelopmental Approaches to Teaching	3
IN 5970	Integrating the Arts	3

Learning Disabilities Component

SE 5581	Technology for Diverse Learners	3
SE 5570	Behavioral Disorders in School-Aged Children	3
	or	
SE 5566	PBIS: Targeted At-Risk	3
SE 5601	Advanced Psychoeducational Assessment	3
SE 5700	Advanced Curriculum and Instruction for Students with LD	3

Capstone Experience

SE 5962	Learning Disabilities Internship	3
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Total for Learning Disabilities K–12 Certification Only* 33

*PSU is pursuing approval by the New Hampshire State Board of Education for an approved certification program in Learning Disabilities. Students may take courses associated with this certification while PSU seeks approval. Until approval is granted, students cannot be recommended to the State Department of Education for certification. State certification is contingent upon the program being approved by the New Hampshire State Board of Education.

Special Education, K–12 Administrator Certification

Program Coordinator: Marcel Lebrun, PhD
e-mail: mrlebrun@plymouth.edu

Graduates of this concentration are eligible for certification as a special education administrator in New Hampshire. Reciprocity through interstate compacts extends this certification to additional states. This program requires previous certification in K–12 General Special Education as well as three years of teaching experience.

Curriculum Requirements CREDITS

Master's Core Component

AD 5030	Research Design for the Professions	3
ED 5000	Social Behavior in a Diverse Society	3
ED 5010	Philosophy, Ethics, and Education	3
ED 5060	Theories of Learning and Cognitive Development	3

Initial Course in Educational Leadership Component

AD 5010	Organizational Leadership in Schools	3
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Educational Leadership Component

AD 5020	Staff Development and Evaluation	3
AD 5300	School Finance and Negotiation	3
AD 5700	School Law	3
	or	
SE 5300	Special Education Law	3

Special Education Component

SE 5564	PBIS: Comprehensive Approaches	3
SE 5760	Collaboration, Consultation, and Leadership in Special Education	3
SE 6040	Curriculum Development in Special Education	3

Capstone Experience

SE 7800	Special Education Leadership Practicum	3
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Total for MEd in Special Education, K–12 Administrator Certification 36

Special Education Administrator, K–12 Specialist Certification Only

Students in this program must already have prior certification in General Special Ed K–12. Students must already have a master's degree or be awarded a master's degree at the same time this credential is awarded.

Curriculum Requirements CREDITS

Special Education Administration Certification Component

AD 5010	Organizational Leadership in Schools	3
AD 5020	Staff Development and Evaluation	3
AD 5300	School Finance and Negotiations	3
SE 5564	PBIS: Comprehensive Approaches	3
SE 5760	Collaboration, Consultation and Leadership in Special Education	3
SE 6040	Curriculum Development in Special Education	3
ED 5060	Theories of Learning and Cognitive Development	3

AD 5700	School Law	3
or		
SE 5300	Special Education Law	3
Capstone Experience		
SE 7800	Special Education Leadership Practicum	3
Total for Special Education Administrator, K–12 Specialist Certification Only		27

GRADUATE CERTIFICATE

Positive Behavioral Interventions and Support (PBIS) Certificate

Program Coordinator: Marcel Lebrun, PhD
e-mail: mrllebrun@plymouth.edu

The Positive Behavioral Interventions and Support (PBIS) graduate certificate is designed for teachers, para-educators, administrators, guidance counselors, psychologists and other school or community providers, and family members interested in increasing their understanding of the process of enhancing the emotional well being of students through systemic, positive, prevention-focused, and data-based decision making in schools. This program may be completed fully online.

Program Requirements

- The candidate must hold a baccalaureate degree in education or a related field.
- The special education program coordinator must interview the candidate.
- The candidate must complete a minimum of 12 credits from the PBIS course list. Courses will be determined according to the student's needs and must be approved by the program coordinator.
- The student must maintain a 3.0 grade point average or higher in the program.

Competencies

- Knowledge and application of positive behavioral interventions and supports designed to enhance the emotional well-being of all students in schools.
- Knowledge and application of universal, positive, and proactive school-wide approaches designed to enhance discipline practices and school climate, including:
 - ~ developing skills in collaboration and consultation with colleagues and families;
 - ~ developing and implementing school-wide expectations;
 - ~ developing and implementing a behavior matrix of expectations across settings;
 - ~ developing and implementing teaching scripts to address pro-social behaviors;
 - ~ developing and implementing a school-wide reinforcement system;

- ~ determining office versus classroom referrals;
- ~ developing and implementing a database system for behavior;
- ~ evaluating the universal system using data-based decision making for improving practice.
- Knowledge and application of targeted approaches aimed at addressing the behavior of students for whom universal interventions are insufficient, including:
 - ~ developing skills in collaboration and consultation with colleagues and families;
 - ~ developing and implementing a process for addressing the behavior of students who are not experiencing success with universal interventions;
 - ~ completing functional behavioral assessments on targeted students;
 - ~ completing behavior intervention plans based on functional behavioral assessments;
 - ~ designing and implementing targeted group interventions aimed at reducing problem behavior and increasing pro-social behavior and academic achievement;
 - ~ evaluating the targeted system using data-based decision making for improving practice.
- Knowledge and application of intensive approaches aimed at addressing the behavior of students for whom targeted interventions are insufficient, including:
 - ~ developing skills in collaboration and consultation with colleagues and families;
 - ~ developing and implementing a process for addressing the behavior of students who are not experiencing success with universal and targeted interventions;
 - ~ developing skills in wrap-around planning;
 - ~ developing skills in interagency coordination;
 - ~ evaluating the intensive system using data-based decision making for improving practice.

The PBIS courses are sequential and build upon one another; therefore, it is necessary to take the courses in the specified order.

Curriculum Requirements

	CREDITS	
PBIS Component		
SE 5563	PBIS: School-wide Approaches for All Students	3
SE 5564	PBIS: Comprehensive Approaches for Students with Intense and Chronic Needs	3
SE 5566	PBIS: Targeted Approaches for Students at Risk	3
SE 5568	PBIS: Facilitation Specialist as Coach and Resource Person	3
Total for PBIS Certificate		12

Students who are part of a school that is implementing PBIS may register and receive graduate credits for the work that they are doing at the school level.

Graduate Course Codes

AD	Administration	122
AE	Art Education	123
AL	Adult Learning	124
AN	Anthropology	125
AR	Art	125
AT	Athletic Training	125
BI	Biology	127
BU	Business	128
CE	Technology Education	133
CFT	Couples and Family Therapy	135
CH	Chemistry	135
CJ	Criminal Justice	135
CO	Counseling	136
EC	Economics	140
ED	Education	140
EE	Experiential Education	145
EL	Elementary Education	147
EN	English	148
EP	Educational Leadership	150
ESP	Environmental Science and Policy	153
EV	Environmental Science	157
FR	French	157
GE	Geography	157
HD	Higher Education	157
HH	Health and Healing	159
HI	History	159
HL	Health Education	160
HP	Health Promotion	160
HPR	Historic Preservation	161
HS	Heritage Studies	163
ID	Online Instructional Design	163
IN	Integrated Arts	164
LL	Languages and Linguistics	164
LM	Library Media	166
ME	Music Education	166
MG	Mathematics	167
MT	Meteorology	169
MU	Music	171



ND	Neurodevelopmental Approach to Teaching	171
NS	Natural Science	172
OH	Organizational Health	173
PA	Project Adventure	173
PE	Physical Education	173
PH	Physics	174
PO	Political Science	174
RL	Reading and Writing	174
SE	Special Education	175
SO	Sociology	178
SP	Spanish	178
SY	School Psychology	178
TH	Theatre	179

Graduate Course Descriptions

Administration

AD 5010 Organizational Leadership in Schools 3 Credits

Students in the educational leadership program are strongly encouraged to take this course first in the educational leadership course sequence. Roles and functions of administrators in elementary and secondary schools will be addressed. A variety of theories will be analyzed and applied in the context of the dynamic milieu, personal and group biases, and the multivariate issues facing organizational life in schools.

AD 5020 Staff Development and Evaluation 3 Credits

Major functions concerning the supervision of staff in a school setting, including the selection, orientation, and development of staff members, will be covered. Theories and techniques for promoting a positive school climate will be explored and applied. Alternative approaches to assessing and enhancing a staff's instructional competence will be examined. Prerequisite: AD 5010 or EP 7020.

AD 5030 Research Design for the Professions 3 Credits

This course is designed for students in the Educational Leadership and Counseling programs. Students will gain knowledge of statistical concepts, including reliability and validity, scales of measurement, measures of central tendency, indices of variability, shapes and types of distributions, and correlations. Each student will develop a complete proposal for a program in their profession, including a needs assessment, data collection design, review of related literature, and plans for implementation and evaluation.

AD 5300 School Finance and Negotiation 3 Credits

The development of school budgets that support the planning processes within a school setting will be covered. Other relevant topics will include cost effectiveness, revenue sources, communication with the public, capital projects, state and federal programs, using the budget to promote excellence in the schools, and principles and practices in collective bargaining. Prerequisite: AD 5010 or EP 7020.

AD 5330 Leadership in Curriculum Development and Assessment 3 Credits

Leading the participatory process for developing curricula in schools will be addressed. The relationship of philosophy, a school's identity, and mission to curricula is emphasized. Included are strategies for developing, assessing, and revising curricula as well as a review of recent research and trends. The course is intended for experienced educators who currently fill or aspire to the roles of school principal, team leader, or department chair. Prerequisite: AD 5010 or EP 7020; to be taken concurrently with or after ED 5060.



AD 5400 Organizational Leadership for Middle Level Educators 3 Credits

This course provides an overview of middle level philosophies, attributes and characteristics. Students will investigate the historical development of the middle school concept in relationship to elementary and secondary school programs. Middle level programs and how they impact the organization of middle schools will be examined.

AD 5410 Curriculum Development and Assessment for Middle Level Educators 3 Credits

Leading the participatory process for developing curricula in middle level programs will be addressed. The relationship of philosophy, a school's identity, and mission to curricula, and developmentally responsive practices is emphasized. Included are strategies for developing, assessing, and revising curricula as well as a review of recent research and trends in middle level teaching and learning. Prerequisite: AD 5010 or AD 5400.

AD 5420 Transforming the Educational Agenda for Middle Level Educators 3 Credits

This course focuses on the development of a self-renewing capability inherent in professionals and organizations. Students will discuss the notion of transformation in the context of knowledge base, self-reflection, and the socio-professional processes in educational change. Students will explore the integration of ecological perspectives within a changing society and the demand for greater tolerance of human behavior in the context of learning. Students will demonstrate an understanding of the need to keep student learning and development as the central core of educational change. Prerequisite: AD 5010 or AD 5400.

AD 5520 Negotiating, Collaborating, and Leading in Today's World 3 Credits

This course examines the dynamics, constraints, and skills needed in negotiation, collaboration, and leadership. It focuses equally on using negotiation in business planning and in dispute resolution. Theories of negotiation are examined through current literature, and specific techniques are taught through simulated exercises. The course is drawn from the fields of business, law, psychology, administration, and communication. Also offered as BU 5520.

AD 5560 Special Topics in Educational Leadership 1–3 Credits

An in-depth study of a particular topic, contemporary issue, or concern will be the focus of this course. It will be taught by a specialist within the field being studied or as an alternative methodology. A faculty member

will coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor.

AD 5700 School Law 3 Credits

Federal and state laws that apply to school systems, educational programs, and personnel will be discussed. Also covered will be the legal prerogatives available to the administrator and local boards of education. Consideration of constitutional, statutory, and case-law foundations of education systems, and the school administrator's role, will be discussed. Prerequisite: AD 5010 or EP 7020.

AD 5800 Practicum in Educational Leadership: The Principalship 3–6 Credits

The purpose of the practicum is to provide students with meaningful field-based experiences that focus on the role of a school administrator. This is a collaborative, 300-hour supervised experience intended to support students in applying the knowledge, skills, and understandings they have gained throughout their principal certification program. Supervision of the practicum is the responsibility of two individuals: the university instructor, a Plymouth State University faculty member; and the site supervisor (or mentor), a school administrator currently holding principal certification. Attendance at three seminar sessions is required during the practicum. The seminars, combined with the field experience, focus on current issues in the students' practicum sites and specifically on issues of the principalship. This is a capstone course, as such all courses in the student's curriculum requirements are prerequisites to this course.

AD 5830 Educational Planning and Problem Solving 3 Credits

An overview of sound planning and evaluation models as applied to specific educational problems. Discussion will include collaborative strategies to implement effective change within the school setting. This course should be taken as the final course in either the MEd in Educational Leadership or the School Principal K–12 Certification.

AD 5910 Independent Study in Educational Leadership 1–3 Credits

This course provides the enrichment of the background of students in education through the pursuit of a special topic pertinent to their interests and abilities. This offers a chance for an in-depth study of a problem in the field of education. Consent of a faculty supervisor, the department chair, and the associate vice president for academic affairs is required.

AD 6220 Dynamic Teacher Leadership 3 Credits

Dynamic Teacher Leadership is a course designed for the master/experienced classroom teacher/specialist who is passionate about making a difference in education and aspires to a leadership role in his/her school district. Current best practices will be examined, along with emerging standards in the area of teacher leadership. The various ways in which an educator can apply leadership skills, without being an administrator in a school, will be explored.

AD 6230 Extending Leadership-Community Outreach 3 Credits

Becoming a teacher leader includes understanding and responding to all stakeholders involved in education. Stakeholders include not only those directly involved in education such as students and parents, but also the extended community. This course will enable participants to identify various constituencies and understand the importance of

multiple perspectives related to education and educational change. Participants will examine the psychological issues of change and begin to create opportunities to address those issues through comprehensive communication plans.

AD 6240 Staying Current as Teacher Leaders 3 Credits

It is the responsibility of all educators to participate in ongoing professional development. It is through this high level of professional engagement that educators gain the knowledge they need to be successful in the classroom. This course examines alternative ways of providing individualized, sustained professional development opportunities within an educator's work environment. Participants will review levels of advocacy and how they might become educational advocates within their organizations. This course will provide participants the opportunity to create personalized learning opportunities for themselves and their colleagues. Participants will create a gap analysis regarding a specific educational goal and develop a plan to advocate for change.

Art Education

AE 5020 Contemporary Challenges in Art Education 1–3 Credits

This course provides the opportunity for immersion in a specialized topic or area of study concerning selected art form(s), art history, multicultural arts traditions, special education and the arts, the arts and technology, or art education. Guest artists, educators, and professionals working in the field of the arts will be invited as guest instructors to share their experiences and expertise, as well as faculty members at PSU.

AE 5050 Elementary Methods and Materials in Art Education 3 Credits

This course will provide the opportunity to develop an in-depth understanding of the correlative roles of children's holistic learning, artistic growth, and development, which will provide the foundation for the study and application of constructivist and learner-centered approaches to instructional planning and dialogic pedagogy applied to art education. Study will encompass content of undergraduate courses AE 2000 and AE 3050, and extend to an applied research project and expanded theoretical reading in art education. Readings, research, discussion, studio production, and classroom observations will provide the framework for the study of art education as a discipline incorporating studio production, aesthetics, art history, and criticism. Art materials health and safety regulations will be examined. A 20-hour school observation component is required. Offered Fall term only.

AE 5060 Pedagogy and Planning in Secondary Level Art Education 3 Credits

This course provides extended study of holistic methodology and inquiry based on learning for art education and diverse student populations, with an emphasis on adolescent development and instructional planning at the middle and high school levels. Components include community and citizenship, multicultural education, diversity issues, and inclusion. Standards-based unit planning at the secondary level will address interdisciplinary and multicultural social themes. A 20-hour school observation and teaching component is required. Study will encompass content of undergraduate course AE 3060 and extend to an applied research project and expanded theoretical readings in art education. Offered Winter term only.

AE 5410 Art Education Internship in Teaching: K–12 9 Credits

This is the culminating public school field-based teaching experience for MAT Art Education majors that fulfills the internship in teaching requirements for New Hampshire K–12 teacher certification in art education. The internship is a continuous, full-time (five days per week) experience at both elementary and secondary levels during which, after a period of structured observation, students gradually assume responsibility for a full range of visual art teaching activities encountered in a school situation, thereby demonstrating the appropriate professional skills and attitudes essential for successful teaching of diverse populations of students. The internship is conducted under the supervisory guidance of certified K–12 school art faculty and PSU Art Education University Supervisors. Required seminars complement the experience. Falls and springs. Prerequisite: completion of all course requirements for the MAT in Art Education. All the policies related to the undergraduate and graduate field experience apply to this course.

AE 5560 Special Topics in Art Education 1–3 Credits

This course provides a specialized offering by a specialist in art education. Students will participate in an intensive hands-on art education experience. A departmental faculty supervisor and/or technician will be available to assist the specialist in guiding the students in a focused environment. Students may repeat this course when offered under a different topic.

AE 5700 Curriculum Development and Assessment in the Arts 3 Credits

Curriculum design, implementation, and assessment for curriculum developers, supervisors, educators, and students in the arts will be addressed. The course provides an introduction to the goals, history, content, theory, and practice of arts curriculum in public education as an independent discipline and an integrated component of a child's education. Emphasis is placed on state and national standards in the arts and reflects state mandates on arts assessment in K–12 public education. Participants will develop a working knowledge of the field through the development of balanced, discipline-based curriculum and assessment models for the arts which may be adapted to specific school sites. Offered Spring term only.

Adult Learning**AL 5060 Psychology of Adulthood 3 Credits**

This course takes a life-span developmental approach to adulthood in contemporary American society and includes the major theoretical perspectives regarding developmental transitions and age-related tasks. The course seeks to acquaint the student with seven broad themes of adult development: Theory; Research; Changes that occur within oneself throughout adulthood (e.g., physical, cognitive, health, social); Personality characteristics; Meaning in life; Stages and pointers for a successful journey; and Death and dying. Students use their own life experiences as a context for creating understanding in these seven areas.

AL 5070 Learning in Adulthood 3 Credits

This course focuses on the nature and process of learning in adulthood, especially in formal learning situations in business, industry, adult basic

education, and adult higher education. Emphasizes the concept of learning how to learn and the ways in which adults function in independent learning situations. Examines theory, research, and practice from several different discipline perspectives to answer the question: "How do adults learn?"

AL 5080 Teaching Adults 3 Credits

This course builds on adult learning theory and examines the role of the instructor as the facilitator of learning. Major focus is on incorporating strategies for encouraging active learning, collaboration, self-directed learning, and self assessment by learners into a variety of learning situations. Class participants will be involved in demonstrating teaching methodologies and receiving feedback from group members.

AL 5090 Program Design and Evaluation 3 Credits

This course addresses a broad spectrum of program development ranging from an individual course to a complete program of major learning activities conducted over a period of time. Participants will design programs based on their own special interests, for example, adult higher education, business and industry training, adult basic education, etc. Major emphasis will also be placed on designing program evaluations tailored to meet specified goals.

AL 5130 Educating for Adult Literacy 3 Credits

This course examines current theory and best practice related to adults' development of functional literacy skills. The purpose of this course is to offer useful hands-on experiences and strategies for teaching literacy skills as well as the theoretical background and relevant research in the literacy field that will assist in understanding and appreciating the problems of adults with limited literacy. Understanding the problem of illiteracy requires knowledge about the sociological effects of schooling, the effects of poor education, issues of resistance to education, learner motivation, and the physiological, psychological, and societal barriers and incentives related to the successful development of literacy skills.

AL 5140 The Learning Workplace 3 credits

This course deals with the professional learning needs and priorities of the workplace. It examines the variety of ways in which employees and their managers gain new knowledge and skills as part of their professional growth. Particular emphasis is given to the concept of the learning organization: its characteristics, how the concept of 'learning organization' is implemented in different types of organizations, the benefits of a learning organization to both the employee and the organization, and the role that the professional educator or trainer plays in building a learning organization. Also included is the role knowledge management plays in the development of the learning organization.

AL 5150 Learning and Teaching Styles 3 Credits

This course examines the concept of learning style, or cognitive style, in relation both to teaching and learning. Participants will take learning style inventories as part of the class and will be involved in practical applications of learning style concepts through the creation of learning activities, assignments, geared to the particular audience they teach. Emphasis will be on adolescent and adult learning but will be applicable to all levels and ages. In addition, teaching styles will be examined.

Anthropology

AN 5140 Special Topics in Anthropology 3 Credits
Specialized topics chosen for Graduate Seminar by individual faculty. Scheduled as needed.

AN 5410 Native Americans: Past and Present 3 Credits
This course traces the history of native cultures in North America with an accent on the northeastern region for teachers and other educators. Various Indian cultures will be described in traditional anthropological categories such as language, kinship, religion, politics, and subsistence. Cultural change, relativism, ethnocentrism, and social conflict are some of the topics used to understand their culture from the past into the present.

AN 5910 Independent Study in Anthropology 1–3 Credits
Independent study provides students with the opportunity to round out their background in anthropology through reading and research that supplements previous coursework in the field. A research paper, periodic conferences, and an oral examination may be required. Consent of a faculty supervisor, the department chair, and the associate vice president for academic affairs is required.

Art

AR 5200 Survey of Arts Projects, Programs, and Technology 3 Credits
An overview of art projects, programs and technologies, this survey course acquaints the student with a wide variety of integrated arts experiences that have been successfully implemented into a wide range of educational, cultural, and recreational settings. Commonalities between projects and programs will be examined, as will the qualities that make them unique. The latest in art technologies will also be surveyed in order to expose students to new possibilities in arts integration through technology.

AR 5300 The Arts in Society 3 Credits
An exploration of the relationship of the creative artist and the arts (i.e., visual arts, theatre, and music) to society is addressed. The changing role of the arts will be considered within the context of the socio-economic, historical, political, and cultural forces that shape them. Particular attention will be given to the societal values that mold and are expressed by the arts in a range of cultures, both East and West. The role of the artist as a force in cultural change also will be studied. Summers.

AR 5560 Special Topics In Art 1–3 Credits
This course provides a specialized offering by a specialist in a studio method. Students will participate in an intensive hands-on studio experience during the course. A departmental faculty supervisor and/or technician will be available to assist the specialist in guiding students in a focused environment. Students may repeat this course when offered under a different topic.

AR 5910 Independent Study in Art 1–3 Credits
Advanced work in a limited area of studio art, art history, or art education, selected and carried out in consultation with an art faculty advisor. Consent of a faculty supervisor, the department chair, and the associate vice president for academic affairs is required.

Athletic Training

AT 5000 Preventative Theories and Psychomotor Skills 3 Credits
This course will examine the preventative theories and psychomotor skills that the entry-level Athletic Trainer must possess to effectively prevent and treat the injuries of athletes and others involved in physical activity. Prerequisite: admission to the Entry-Level Athletic Training degree program.

AT 5010 Orthopedic Assessment I 3 Credits
A systematic approach to orthopedic assessment will be examined. Each body section will be studied individually, stressing the anatomy, myology, neurology, physiology, etiology, pathology, and assessment techniques. This course will cover the lower extremity, trunk, abdomen, and lumbar spine. Assessment techniques will be presented and discussed in a didactic manner as well as applied through lab experiences.

AT 5020 Orthopedic Assessment II 3 Credits
A systematic approach to orthopedic assessment will be examined. Each body section will be studied individually, stressing the anatomy, myology, neurology, physiology, etiology, pathology, and assessment techniques. This course will cover the upper extremity, cervical spine, head, and face. Assessment techniques will be presented and discussed in a didactic manner as well as applied through lab experiences.

AT 5100 Athletic Training Administration 3 Credits
This course will examine the knowledge, skills, and values that the entry-level athletic trainer must possess to develop, administer, and manage a health care facility and associated venues that provide health care to athletes and others involved in physical activity. Additionally, this course will provide the knowledge, skills, and values that an entry-level athletic trainer must possess to understand professional responsibilities, avenues of professional development, and national and state regulatory agencies and standards in order to promote athletic training as a professional discipline and to educate athletes, students of athletic training, the general public, the physically active, and associated individuals.

AT 5200 Pharmacology In Sports Medicine 2 Credits
This course will examine knowledge, skills, and values required of the entry-level athletic trainer on pharmacological applications including awareness of the indications, contraindications, precautions, and interactions of medications, and governing regulations relevant to the treatment of injuries to and illnesses of athletes and others involved in physical activity.

AT 5250 Therapeutic Exercise in Athletic Training 3 Credits
This course will examine the knowledge, skills, and values the entry-level athletic trainer must possess to plan, implement, document, and evaluate the efficacy of therapeutic exercise programs for the rehabilitation and reconditioning of the injuries and illnesses of athletes and others involved in physical activity. Assessment techniques will be presented and discussed in a didactic manner as well as applied through lab experiences.

AT 5255 Introduction to Burdenko Conditioning 1 Credit
This course will identify the principles for, and the relationship between, water and land exercises. Participants will learn how to use water as a modality to develop the qualities of flexibility, balance, endurance, strength, speed, and coordination.

AT 5300 General Medical 3 Credits

This course will examine the knowledge, skills, and values that the entry-level athletic trainer must possess to recognize, treat, and refer, when appropriate, the general medical conditions and disabilities of athletes and others involved in physical activity.

AT 5310 Fundamentals In AT Education Instruction I 3 Credits

This course introduces the advanced higher education athletic training student to classroom teaching methodologies in a CAATE-accredited athletic training education program. Students will learn about and apply skills in didactic as well as practical settings under the guidance of assigned classroom instructors. This is an introductory course in the fundamentals of classroom instruction.

AT 5320 Fundamentals In AT Education Instruction II 3 Credits

This course is designed for the advanced higher education athletic training student to develop and refine teaching methodologies in CAATE-accredited athletic training education program. Students will learn about and apply skills in didactic as well as practical settings under the guidance of assigned classroom instructors. This is an advanced level course in the fundamentals of classroom instruction.

AT 5330 Research and Statistics in Athletic Training 3 Credits

Introduces the research process in athletic training with an emphasis on evidence-based medicine. Students will learn to evaluate the quality of available research evidence and interpret statistical data and relevance. Scientific writing experience will be gained in the form of research proposals, literature reviews, case studies and critical appraisals. Fall of odd years. Prerequisites: admission to the EL Athletic Training Degree Program, AT 5010, and Statistics is recommended but not required.

AT 5500 Modalities in Sports Medicine 3 Credits

This is a comprehensive course in the theory and use of therapeutic modalities in a sports medicine setting. Principles of neurophysiology, pain control, and the electromagnetic and acoustic spectra will be discussed and applied through lab experiences.

AT 5600 Research Design in Health Sciences 3 Credits

This course is designed to develop skills in research design, as well as to enhance the student's understanding of literature searching, reading, and synthesizing of information in health science. In this course, students will conduct a review of literature to explore potential research topics. Students will develop a research question in preparation for their research experience.

AT 5610 Statistics in Health Sciences 3 Credits

This course is designed to be a continuation of Research Design in Health Sciences and will further develop skills in statistical design and research procedures. This course will outline the procedures for piloting and collecting data, and will provide guidelines for writing results, discussion, and the development of a paper acceptable for submission for publication.

AT 5620 Corrective Exercise Specialist 3 Credits

This course will identify the assessment and intervention principles for a corrective exercise approach based on the National Academy of Sports Medicine (NASM) Correct Exercise Specialist training. Participants will learn assessment tools to identify orthopedic imbalances. Once identified, participants will learn appropriate intervention strategies, guided

by the NASM continuum principles, for the restoration of biomechanical and neuromuscular function.

AT 5630 Principles and Theories of Strength and Conditioning 3 Credits

This course addresses the advanced study of scientific principles and theories related to strength and condition for varying populations. Discussion relative to concepts and application in the exercise science, testing and evaluation, program design and strength and conditioning facility organization and administration will be emphasized.

AT 5700 Instructional Strategies in Burdenko Conditioning 1–3 Credits

Students will learn and apply the instructional knowledge base on how to plan, implement, and evaluate comprehensive conditioning programs based on the Burdenko Method of conditioning. This method identifies the principles for, and the relationship between, water and land exercises. Students will learn how to use water as a modality to develop the qualities of flexibility, balance, endurance, strength, speed, and coordination.

AT 5750 Practicum In Athletic Training I 3 Credits

Practicum in Athletic Training is designed to provide the athletic training graduate student clinical experiences working with physically active patients to develop and use the range of skills required of an athletic training professional. Experience is completed under the direct supervision of an approved clinical preceptor.

AT 5760 Practicum In Athletic Training II 3 Credits

Practicum in Athletic Training is designed to provide the athletic training graduate student clinical experiences working with physically active patients to develop and use the range of skills required of an athletic training professional. Experience is completed under the direct supervision of an approved clinical preceptor.

AT 5770 Practicum In Athletic Training III 3 Credits

Practicum in Athletic Training is designed to provide the athletic training graduate student clinical experiences working with physically active patients to develop and use the range of skills required of an athletic training professional. Experience is completed under the direct supervision of an approved clinical preceptor.

AT 5780 Practicum in Athletic Training IV 3 Credits

Practicum in Athletic Training is designed to provide the athletic training graduate student clinical experiences working with physically active patients to develop and use the range of skills required of an athletic training professional. Experience is completed under the direct supervision of an approved clinical preceptor.

AT 5790 Advanced Practicum in Athletic Training 1–6 Credits

Practicum in Athletic Training is designed to provide the graduate student in athletic training a variety of opportunities to expand their knowledge of the profession. The practicum coordination, content, and requirements are determined by the student's advisor. Repeatable.

AT 5800 Current Issues in Athletic Training 3 Credits

This course was designed to provide a forum for discussion of contemporary issues in athletic training. Presentations will be made by students, instructor, and guest lecturers.

AT 5875 Special Topics in Athletic Training 1–3 Credits

An in-depth study of a particular topic, contemporary issue, or concern in athletic training. The course will be taught by a specialist in the field related to the topic. May be repeated with a different topic.

AT 5900 Directed Research 1–12 Credits

This course will give students valuable experience in research design, data collection, or analysis by playing an integral role in a faculty sponsored research project. Repeatable.

AT 5910 Independent Study 1–6 Credits

This course is designed to provide enrichment to the background of students in athletic training through the pursuit of a special topic pertinent to their interest and abilities. This course provides an opportunity for in-depth study of a problem in the field of athletic training. The consent of a faculty supervisor and the associate vice president for academic affairs is required.

AT 5950 Graduate Thesis 1–6 Credits

Students select a topic for study in consultation with their program advisor and related faculty. A timeline, thesis proposal, and defense are outlined. Two copies of the thesis must be submitted to Lamson Library; bound copies are presented to the thesis committee. Students will be required to enroll in AT 5950 Thesis every term until thesis is complete. Repeatable. P/NP.

Biology

BI 5100 Biology Colloquium 1 Credit

This course is comprised of lectures featuring prominent speakers from a variety of institutions.

BI 5110 Cell Structure and Function 3 Credits

Addresses the diversity of form and function found in the basic units of life, the cells. The first segment centers on the various techniques, especially electron microscopy, which are used to study microscopic anatomy. The components, or organelles, that comprise a “generalized cell” are examined and their functional relationships discussed. The second segment centers on the structural differences between tissues of the body (classical histology). Finally, this knowledge of cell and tissue structure will be employed to understand organs and organ systems. This course will not be purely morphological. The development and functional properties of these systems will be examined. There will be a laboratory component in this course. Fall.

BI 5120 Biotechnology 3 Credits

This course is an exploration of the use of living organisms to produce products beneficial to human kind, the application of biological organisms to technical and industrial processes, and the use of “novel” microbes that have been altered or manipulated by humans through techniques of genetic engineering. This is a laboratory-oriented course. Fall.

BI 5130 Ecology 3 Credits

Fundamental ecological concepts that illustrate the complex interrelationships of living organisms with each other and with the non-living environment will be the focus of the course. Laboratory time used for fieldwork, experimentation, and analysis of data will be incorporated.

Graduate students will have additional coursework or projects equivalent to graduate level study. Fall.

BI 5140 Animal Behavior 3 Credits

The study of animal behavior offers a unique opportunity to understand the relationship between ecology, evolution, physiology, populations, and individual organisms. Examines the influence of genetics and environment on animal behavior. Outdoor and laboratory investigations test specific student or instructor generated hypotheses concerning the causal mechanisms underlying behavior. Fall.

BI 5150 Animal Physiology 3 Credits

This course will examine the various systems of the body including the respiratory, cardiovascular, digestive, and excretory systems using a comparative approach. Discusses the control of these systems and behavior by the nervous and endocrine systems. Inherent is an analysis of an interaction between the mechanisms of homeostatic regulation and the environment. Laboratory investigations using local animals illustrate some of the principles outlined in lecture through the use of student or instructor-generated hypothesis testing and using modern equipment including computers, data acquisition units, amplifiers, transducers, stimulators, and activity monitors. Spring of even years.

BI 5160 Neurobiology 3 Credits

Examines the functioning of the nervous system in vertebrates and invertebrates. The fundamental principles underlying membrane potentials, action potentials, and conduction are followed by mechanisms of communication between single cells and groups of cells. Different aspects of sensory, motor, and integrative physiology are discussed and the role of specific parts of the brain is explored. The laboratory portion is used to demonstrate certain principles and phenomena discussed in lecture. The laboratory involves a series of student-driven mini-projects. Students use computers, Data Acquisition Units, oscilloscopes, manipulators, transducers, and amplifiers to test student or instructor generated hypotheses. Spring of odd years.

BI 5170 Ecology and Development 3 Credits

This course will expose students to ecological developmental biology, an integrative field that concerns the impact of the environment and ecological factors on developmental processes. The course will explore a suite of modern studies of developmental phenomena influenced by the environment and explore case studies in a wide range of vertebrates and invertebrates.

BI 5185 Molecular Biology 3 Credits

This course gives students an in-depth analysis of molecular concepts in biology. A seminar-style approach will be used to examine chromosome and protein structure/function, epigenetics, mechanisms, and regulation of DNA replication, repair, transcription, translation, cell signaling patterns, and the cell cycle. The laboratory component is project-based, and particularly addresses methods in DNA manipulation, quantitative PCR, and mammalian cell culture. Graduate students will pursue activity equivalent to graduate-level study. Additional course fee required. Fall.

BI 5220 Winter Ecology 3 Credits

This course focuses on Northeastern forest and aquatic ecosystem winter dynamics and will examine plant, vertebrate, and microbial adaptations to winter and snowpack environments. Other topics include

considerations of the direct and indirect effects of ice and snow cover in the biosphere on “growing season” processes, landscape determination, and the consequent influence on conservation and management of natural resources of the New England forest.

BI 5380 Avian Ecology 3 Credits

Avian Ecology is a field-oriented course that focuses on bird interactions with each other and their environment as a medium for understanding field ecological research. Students become familiar with local bird identification, give presentations on selected topics, assist in banding birds, and carry out their own individual research projects under the guidance of a researching avian ecologist.

BI 5560 Special Topics in Biological Sciences 1–3 Credits

Lectures on special topics in selected areas of the biological sciences. May be repeated in the same or separate terms, as topics vary, to a maximum of nine graduate hours.

BI 5600 Current Environmental Issues 3 Credits

In this course students and faculty examine the main issues that face ecologists, biologists, and policymakers regarding the health of the biosphere. The current state of understanding of such issues as global warming, ozone depletion, acid deposition, loss of biodiversity, pollution, and desertification is elucidated through a combination of lectures, student presentations, seminars, and discussions. Graduate students taking the course write an Environmental Master Plan for their home town and write an additional topical paper on the issue of their choice.

BI 5610 Plant Environmental Physiology 3 Credits

This course studies plant physiological adaptations to environmental conditions. The course aims to enhance students' understanding of the mechanisms by which plants sense and respond to environmental change; and integrate how these responses to such varied conditions are coordinated to influence growth and development. To this end, students will learn the basics of plant biochemistry and metabolism, growth and development, and water and solute transport.

BI 5620 Developmental Biology 3 Credits

This course will cover a broad range of topics in the field of modern and classic developmental biology. Importantly, students will learn how the scientific method is used within the context of developmental biology – the scope, questions, methods and limits of those engaged in investigations of developmental phenomena. Thus, by the end of the semester, students will possess knowledge of the history and nature of developmental biology as well as classic and modern approaches to studying development; understand the genetic, molecular, and cellular context of developmental processes; examine case studies illuminating the patterns and processes of development in invertebrates and vertebrates; understand key questions in developmental biology and the descriptive and experimental toolkit available to address them, i.e. the scientific method at work in developmental biology; and observe embryogenesis and post-embryonic development in several animal species in the lab.

BI 5810 University Biology Teaching 1 Credit

A course designed for graduate students interested in learning more about teaching biology effectively at the university level. The format of the course will primarily be discussion-oriented with contributions from faculty both in and outside of the Department of Biological Sciences.

Students should either be currently teaching or have taught at the college level. Typically the course will cover three areas: teaching and learning, the academic job market, and faculty life.

BI 5900 Graduate Seminar: Biology 1 Credit

Specific topics vary from year to year depending upon the interests of the faculty and the students enrolled.

BI 5910 Independent Study: Biology 1–4 Credits

Original research done in an area of the student's choosing in conjunction with a sponsoring faculty member. Results must be presented at a scientific conference. Permission of the associate vice president for academic affairs is required.

BI 5950 Thesis Research: Biology 6–12 Credits

Supervised execution of thesis research. Prerequisite: permission of advisor after submission of a thesis proposal to committee.

Business

BU 5050 Business Graduate Internship 3 Credits

A supervised internship in business for graduate students. The purpose is to gain meaningful work experience and apply knowledge learned in previous coursework to the on-the-job situation. The internship placement must provide a new learning experience for the student. A work journal, reading in the field, and a report on work experience are required. Permission of internship coordinator, department chair, and the graduate program coordinator required. Prerequisite: nine graduate credits in business.

BU 5110 Managing Organizational Behavior 3 Credits

A review of theory and research findings in the field of organizational behavior, with emphasis on applications by practicing managers. Topics to be covered include perception, motivation, leadership, communication, group dynamics, conflict management, and organization theory. Pedagogical techniques include case analysis, presentations, role plays, and other experiential activities. Prerequisites: Common Professional Component (CPC) competencies in business ethics, business policies, and legal environment.

BU 5120 Financial Analysis 3 Credits

A complete corporate financial management course. Content covers the classic areas of valuation, capital structure, and budgeting, as well as more specialized financial topics. Online version incorporates online course materials and exercises. Prerequisites: BU 5190 and Common Professional Component (CPC) competency in business finance.

BU 5160 Seminar in Managing Human Resources 3 Credits

A review of contemporary techniques, practices, and research results in the area of human resource management, with emphasis on the perspective of the practicing manager. Topics to be covered include recruitment, selection, training and development, performance appraisal, compensation, labor relations and collective bargaining, occupational safety, and health and employee rights within the context of federal and state legal regulation. The case method is used extensively. The goal is to assist the line or staff manager in effective utilization and implementation of human resource policies and practices.

BU 5165 Training and Development 3 Credits

This course provides the application of learning theories and instructional development to the education and training of employees. Topics include instructional design, strategy, technology, and the implementation, evaluation, and management of training in an organizational environment.

BU 5180 Exploring Personal and Organizational Health 3 Credits

Exploration of the evolving and emerging paradigms of holistic health and healing, and how the personal and organizational realms interconnect. In addition to examining the traditional wellness models, discussions will include concepts of mind, transpersonal psychology and energetics. Through an examination of personal and organizational contexts, students will explore ways to transform personal and work environments through mindfulness towards good intention, open mind and compassionate heart.

BU 5190 Accounting for Managers 3 Credits

Budgetary accounting and cost accounting including profit planning and control systems, budget process, cost systems, and their managerial applications. Prerequisite: Common Professional Component (CPC) competency in accounting.

BU 5191 International Accounting and Financial Reporting 3 Credits

This course aims to introduce students to international differences in financial accounting and financial reporting. It helps students to understand the basic elements of financial accounting and its utility in the decision making process. The output of accounting is represented by financial statements, prepared by companies from all over the world for their users: investors, creditors, general public, and so on. From this perspective, this course makes a comparison between International Financial Reporting Standards (IFRS) and US Generally Accepted Accounting Principles (US GAAP). Integrated reporting (IR), which is considered to be the future of business reporting, is also discussed in this course.

BU 5192 Advanced Financial Accounting 3 Credits

This course examines issues related to specialized topics including partnerships, consolidations and business combinations, foreign subsidiaries, international standards, governmental and not-for-profit organizations.

BU 5210 Economic Analysis 3 Credits

Today's business climate demands managers who can make decisions involving the best use of an organization's scarce resources under conditions that change rapidly. This course demonstrates the power of problem-solving insights and uses a cross-functional approach. Topics to be covered include strategic pricing using game theory, forecasting techniques and demand estimation, cost analysis, linear programming, and optimization under various market structures. Prerequisites: Common Professional Component (CPC) competencies in economics and quantitative/statistics.

BU 5220 The Legal Environment of Business 3 Credits

A basic understanding of legal problems is expanded, analytical ability is developed, and an awareness of the presence of legal problems that surround the businessperson is explored. Freedom of choice, tax-

tion, stockholder status, acquisitions and divisions, antitrust, employment, administrative law, and bankruptcy are covered as time allows. Prerequisite: Common Professional Component (CPC) competency in legal environment.

BU 5221 Legal Environment of International Business 3 Credits

In this course, we will explore the law and legal issues relating to the global business environment to acquire an appreciation of the scope, extent, and importance of the law. The course is structured to provide you with a basic knowledge of the fundamental concepts, principles, and rules of law in various areas. The course is also designed to assist you in recognizing potential legal problems in the business environment and in developing analytical skills and reasoning power.

BU 5225 Current Issues in Employment Law 3 Credits

A study of legal issues that affect employers and employees in the modern American workplace, including wage and hour regulation, employment discrimination, sexual harassment, workers' compensation, disabled employee protection, covenants not to compete, whistleblowers' protection, and union representation.

BU 5226 Business Law for Accountants 3 Credits

Coverage of applicable areas of the Uniform Commercial Code law and business law topics as it relates to exam content for the CPA exam, including product liability, contract law, agency law, and extensive review of the Sarbanes-Oxley Act of 2002. Also involves an analytical study of the concepts embraced in the law of partnerships, corporations and other business organizations.

BU 5227 Accounting Information Systems 3 Credits

This course centers on how organizations collect, record, process, and store accounting information and data. Topics include information systems concepts, transaction cycles and processing, flowcharting, data flow diagramming, XBRL, e-business and ERP systems, computer fraud and IT security, internal controls, auditing with AIS, and ethics.

BU 5228 Accounting Research and Communication 3 Credits

This course is an exercise in the written and verbal communications skills required in the accounting profession. Included in the course are the preparation of engagement letters, tax planning correspondence, complex topic analysis and communication of the accountant's recommendation. Case studies will be used as the basis for presenting the fact pattern with guidelines on expected outcomes.

BU 5229 Professional Ethics for Accountants 3 Credits

This course helps develop the foundation for ethical reasoning, integrity, objectivity, independence and other core values as defined by the American Institute of Certified Public Accountants.

BU 5230 Management of Organizational Changes 3 Credits

A study of the nature and scope of organizational change and development, from the perspective of the practicing manager. Consideration is given to the need for and role of consultants in this process, be they internal or external to the organization. Procedures to be discussed include survey research, job enrichment, management by objectives, team building, and program evaluation. The case method will be used. Emphasis is on the role of the practicing manager in the control and facilitation of organizational change.

BU 5240 Seminar In Organizational Communication 3 Credits

An in-depth study of the variables affecting the transmission of internal and external organizational communication. While focusing on audience analysis, message transmission, and business and media relations, critical skills such as listening, speaking, writing analysis, and an understanding of nonverbal, visual, and mass communication, will be developed. Practical topics will include: organizational systems, conference organization, metacommunications, public relations, improved listening skills, and presentational speaking. Prerequisites: Common Professional Component (CPC) competencies in management and marketing.

BU 5360 Social Media Marketing 3 Credits

Social media is not a fad. The Internet has forever changed the way humans communicate. Web-based social media outlets are woven into the fabric of our lives; directly and indirectly. For businesses, social media presents strategic opportunities and challenges related to product offerings, promotion, pricing strategies, delivery of products or service, as well as presentation of brand. Through this course students will: (1) Gain a strong understanding of the current face look of social media; (2) Develop the ability to stay up-to-date as social media evolves; and (3) Learn how businesses can successfully leverage social media techniques to achieve strategic objectives. Prerequisite: Common Professional Component (CPC) competency in marketing.

BU 5370 Strategic Communication and Crisis Management 3 Credits

An understanding of issues management, media relations, and crisis planning are crucial to an organization's survival in today's volatile environments. This course examines the tactical communication skills necessary to strategically plan for these topics. From common readings, individual cases, lectures, videos, guest speakers, and student presentations, an understanding of current corporate communication functions relating to these issues will be examined. The culmination of this course will be the development of a Crisis Communication Plan for each student's profit or non-profit organization.

BU 5380 International Business Analysis 3 Credits

This course applies economic theory and methods to business decision making in an international business context. The course is designed for business students and offers them the opportunity to develop an understanding of many concepts from economics that affect daily the challenging international business environment. Content is based on economic theory with examples chosen to develop the skills of the students in solving problems of an international business.

BU 5400 Survey of Issues in Health Care Administration 3 Credits

This course serves as the introduction to the Health Care Administration certificate program. In this course, students will be able to recognize and discuss the basic components of the United States health care system by learning various aspects of the industry, global alternatives, and how a multitude of internal and external factors impact and shape our delivery system. Topics will be supported by information in textbooks, articles, and Websites. Students will use this material in preparation for written essays, presentations, and classroom discussions.

BU 5410 Human Resources in Health Care Administration 3 Credits

This course addresses managing organizational behavior issues and techniques with a specific focus on human resource management issues unique to the health care industry. Prerequisites: Common Professional Component (CPC) competencies in business ethics, business policies, and management.

BU 5420 Health Care Law And Ethics 3 Credits

This course is specifically designed for graduate students enrolled in the Health Care Administration certificate program or an MBA with a health care administration focus. This course will focus on the principles and theories of law as it relates to health care delivery, health care management and administration, examination of the applications of laws in relation to health care liability prevention, and risks facing administrators, managers, and practitioners. Prerequisites: Common Professional Component (CPC) competencies in business ethics and legal environment.

BU 5430 Health Care Administration and Financial Management 3 Credits

This course presents an in-depth review of the financial management of health care organizations. This includes but is not limited to budget formulation process specific to health care delivery systems, funding sources and payment methodology, managing working capital and capital budgeting, the unique characteristics of non-profit organizations, and financial analysis of such organizations. Students will also do case study analysis in the previously mentioned topics. Prerequisites: BU 5190 and Common Professional Component (CPC) competency in business finance.

BU 5440 Information Technology in Health Care 3 Credits

This course takes a comprehensive look at a broad range of technologies used throughout the health care industries and continuum of care. This includes and not limited to, Medical Informatics, Administrative Applications, Medical Office Automation, Telemedicine and Electronic Medical Record. The course will also cover technology in surgery and informational resources access and use.

BU 5450 Comparative Health Systems 3 Credits

This course is an online elective course designed for those that are interested in healthcare systems around the world. This course is designed to encourage further understanding of healthcare policy in the United States as compared to other countries. How does each deal with the provision of healthcare? What are the strengths and weaknesses of each? This course will require critical thinking and writing skills.

BU 5460 Graduate Money and Banking 3 Credits

Designed to provide students with a working knowledge of the roles of commercial and central banking in the U.S. economy. Topics of special interest include monetary policy, including interaction effects with fiscal policy; analysis of the role of monetary factors in our recent inflation-proof economy; and the significance to the domestic economy of international financial developments, particularly the role of the "Eurodollar." Of special interest is the recent inability of the banking system to compete effectively for funds with other financial intermediaries (especially money market mutual funds). Prerequisites: Common Professional Component (CPC) competencies in economics and quantitative/statistics.

BU 5470 Issues in Career Management 3 Credits

This course is designed to meet the needs of graduate students from all degree programs. It will explore a variety of current issues and challenges related to career management from both the individual and organizational perspectives. The course will be structured around the latest fourth edition of the classic career management textbook by Greenhaus, Callanan, and Godshalk (2009). The course will blend theory and practice through extensive use of case studies to develop two sets of skills in students: (1) skills in personal career management, and (2) skills in developing and management the careers of subordinates in the workplace, in order to promote overall organizational success. The course will cover the latest trends in the business world as well as wider economic and global environmental influences on career decisions

BU 5480 Leadership in Health Care 3 Credits

Health Care leadership is an introduction to the principles of management and leadership as the foundations for the administration of health care products and service delivery. The course covers the evolution of management principles and practices, and the bases for health care administration. Emphasis is on the management of global health care systems and the need for innovation and creativity in health care administration. The focus is placed on mastering graduate-level critical thinking, writing and ethical decision making skills.

BU 5490 Capstone: Health Care Topics 3 Credits

This course is a seminar-style presentation of current health care topics. This is an integrative course that incorporates all previous coursework into a cohesive body of knowledge. The topics include but are not limited to health care policy, quality initiatives, marketing in health care, current issues within Medicare and Medicaid, strategic decision making, and public health. Prerequisites: BU 5410 and BU 5430.

BU 5500 Small Business Problems and Strategy: SBI Part I 3 Credits

Student teams examine, research, and present case findings and recommendations orally and in writing. Constant attention is given to those problems unique to small businesses. Students will go out into the field with the instructor as a team. Students will act as business consultants to a business in the area as part of PSU's Small Business Institute®. Prerequisites: BU 5120 and BU 5210.

BU 5501 Small Business Problems and Strategy: SBI Part II 3 Credits

Required for a six-credit Small Business Institute® project that includes primary and secondary research, complex financial analysis, and a comprehensive plan including specific recommendations for improvements in business operations. Final report preparation of findings and recommendations to the small business client are requirements of this course. Prerequisite: BU 5500.

BU 5510 Operations Management 3 Credits

Examination of the nature and structure of decision making in the midst of uncertainty. Formal techniques for measurement of risks and rewards are applied to case studies based chiefly on production systems. Concludes with a survey of current techniques for operations analysis, planning, and control. Prerequisites: Common Professional Component (CPC) competencies in management and quantitative/statistics.

BU 5520 Negotiating, Collaborating, and Leading in Today's World 3 Credits

This course examines the dynamics, constraints, and skills needed in negotiation, collaboration, and leadership. It focuses equally on using negotiation in business planning and in dispute resolution. Theories of negotiation are examined through current literature, and specific techniques are taught through simulated exercises. The course is drawn from the fields of business, law, psychology, administration, and communication. Also offered as AD 5520.

BU 5530 Multinational Marketing 3 Credits

Post WWII, the trend toward freer trade and accelerating technological change has been altering the world's economic landscape via the process of globalization. The recent drift toward regionalism (e.g., unifying European and North American markets), the collapse and subsequent restructuring of many of the world's national economies such as in the Soviet and Eastern European economies, have served as massive economic experiments. Global recession and recovery have been studied to glean what has worked and what has failed in each of these examples, yielding critical information for future marketing strategies. This course is designed to introduce some of the key issues of these international events that can be incorporated into multinational marketing. This class will focus on issues involved in marketing products and services across national boundaries. Culture, economic arrangements, technical standards, currency movements, language, religion, ideology, politics, distance, and conflicting interpretations of national and global interests combine to complicate the administration of marketing's familiar "4 Ps" cross-nationally. This course uses a combination of lectures, global marketing cases, discussion, and mini projects to examine specific issues currently involved in multinational marketing strategies. Prerequisite: BU 5700.

BU 5550 Investment Management 3 Credits

Combines modern financial theory with the real world of finance. The objective is to provide concepts and tools for practical investment analysis and portfolio management. Topics include security markets, tax environment, risk, fixed income securities, common stock valuation, fundamental and technical analysis, concentrations, mutual funds, commodity and financial futures, and portfolio theory. Emphasis is on successful strategies. Written case analysis. Subscription to the Wall Street Journal required.

BU 5580 Real Estate Entrepreneurship 3 Credits

Various methods of entry into this industry are examined. The roles and methods of brokers, developers, investors, financiers, appraisers, and managers are analyzed using financial models, economics, and law. The goal of the course is to gain a working knowledge that may be applied by the individual or by an organization.

BU 5590 Budgeting and Fund Accounting 3 Credits

The basics of fund accounting and modified accrual basis are explored by looking at the different fund purposes, typical transactions, and examples of government reporting and disclosure. This course covers the core concepts, principles, and financial reporting for government and not-for-profit accounting, which varies significantly from financial accounting used in public and private financial reporting.

BU 5600 Federal Taxes and Business Decisions 3 Credits

Tax laws and their effect on management planning and decision making, as well as on personal financial transactions are of interest to managers and accountants. Representative topics include tax aspects of selecting a business form; tax factors in acquiring, using, and disposing of land, buildings, or equipment; capital gains and losses; nontaxable transactions; individual income tax; family tax planning; and common tax traps. Prerequisite: BU 5190.

BU 5610 Contemporary Accounting and the Business Environment 3 Credits

A study of contemporary accounting issues as they influence the business manager and the public. The interaction of accounting and the total business environment is discussed. Some areas that may be covered include segment reporting, social responsibility accounting, the SEC today, current value accounting, the impact of governmental regulations on various industries, management advisory services by accounting firms, and current cost issues in our society. Written research reports and oral reports are required from all students.

BU 5620 Auditing Perspectives 3 Credits

Theory and procedures underlying auditors' responsibilities in examining and reporting on financial statements of a business enterprise are discussed including professional ethics, auditing standards, reports, internal control, and the selection, scope, and application of auditing procedures. Prerequisite: BU 5190.

BU 5630 Policy Topics 3 Credits

An in-depth study of a particular topic, contemporary issue, or concern will be the focus of this course and will be taught by a specialist within the field being studied. Since topics vary, the course may be repeated with different topics.

BU 5680 Applications in Marketing Research 3 Credits

A study of "decisional research" in business and its importance to management. As an integral part of learning the marketing research process, graduate students will be involved in actual, in-the-field marketing research process, from problem identification through final presentation of findings and recommendations.

BU 5690 Customer Relationship Management 3 Credits

This course lays out a broad rethinking of customer relationship management. The focus is on the mindset and skillset required to earn and grow relationships with customers and build customer centric organizations. Examined are changes in attitudes, values, and behaviors of customers who expect their voices to be heard. Marketers are learning to listen and to design customer experiences that deliver high levels of both customer values and company value. Value is measured in terms of repeat business, customer loyalty, return on investment in marketing, and hard-to-duplicate competitive advantage. Prerequisite: BU 5700.

BU 5700 Marketing Techniques 3 Credits

The objective of this course is to help students develop a broad understanding of marketing techniques, strategies, and tactics employed by the marketing manager. This course will cover the use of the "marketing mix" elements as they pertain to the planning and implementation of the marketing plan. Prerequisites: Common Professional Component (CPC) competencies in management and marketing.

BU 5720 Seminar in Executive Management 3 Credits

From a decision-maker's point of view, students will participate in a seminar involving middle- and upper-level managerial responsibilities, as well as discussions concerning "state-of-the-art" methodologies appropriate to all levels of management. Case studies and group projects will be combined with informal lectures and discussions involving such areas as strategic planning, action planning techniques, policy making, managerial ethics, decision-making methods, control systems, and the integration of all resources for optimum performance. Prerequisites: BU 5120, BU 5190, BU 5210, and Common Professional Component (CPC) competency in economics.

BU 5730 Current Issues in Marketing 3 Credits

This course is designed to explore the contemporary issues and challenges impacting the future of marketing management. Developments in technology, communications, demographics, consumerism, packaging, marketing information systems, and non-product marketing are some of the variables to be examined in terms of their current and future influence on the functions of the marketing manager. All other required marketing courses should be completed before entering this course.

BU 5750 Master's Research Project 6 Credits

MBA candidates may elect to do some investigation relating to an applied or theoretical problem in their area of interest. Normally it is expected that the enrollment for this course will cover two terms. The forms for the development and approval of this project are available at the College of Graduate Studies Office. One copy of the final report will be provided to each advisor and the original copy will be submitted to the department chair. There will be an oral presentation of the Master's Research Project results to the professor and readers prior to April 1 of the year of graduation. Requirements are expected to be completed by May 1 in the year of graduation. Prerequisites: BU 5120 and BU 5210.

BU 5770 International Business 3 Credits

It is a small world, and getting smaller fast. An understanding of the complex managerial dimensions of world trade and international business is now an expected part of an MBA's intellectual inventory. This International Business course provides an opportunity to develop the understanding through readings, and through case studies. An individual term project will give students an opportunity to bring global thinking to bear on current issues in a company, country, or region.

BU 5810 Seminar In Corporate Public Relations 3 Credits

This course combines the theoretical knowledge and applied skills needed for effective organizational public relations. Emphasis is on communication strategies for both profit and non-profit organizations. Additional emphasis is placed on writing skills, understanding media channels, and developing a major media project for your organization by utilizing the public relations theory and practices studied in this course. Specific topics include an understanding of models of communication, corporate communication decision making, methods of persuasion, targeting publics, communication channels, effective writing, mass media, and business-media relations. Specific objectives include emphasizing the importance of effective writing skills in public relations, understanding the function of public relations in organizations, public relations practices, and providing students with an opportunity to develop public relations strategies and produce supporting promotional materials for their own organization.

BU 5820 Women as Leaders 3 Credits

This course challenges women to consider the cultures, climates, and contexts that limit and support their capacities as leaders. Students will explore personal leadership styles, characteristics of effective leaders, and strategies for developing themselves as leaders.

BU 5850 New Ventures and Entrepreneurship 3 Credits

The course focuses on business start-ups, providing an intensive introduction to business planning from the defining of a “primary vision” through market size assessment and strategic operations planning, to the financing, staffing, and implementation of the new venture. Course includes readings on entrepreneurship, case studies of small and large examples of successful new ventures, and student fieldwork. Software available to help business planning will be introduced for hands-on use. Each student will prepare a formal business plan for new ventures. Prerequisites: BU 5120 and BU 5210.

BU 5910 Independent Study 1–3 Credits

Enrichment of the background of students in business through the pursuit of a special topic pertinent to their interests and abilities is offered through independent study opportunities. This is an opportunity for an in-depth study of a problem in the business field. Consent of a faculty supervisor, department chair, program coordinator, and the associate vice president for academic affairs is required.

Technology Education

CE 5010 Learning Resources Centers and Services 3 Credits

This course will focus on the role and functions of technology in K–12 schools. The topics covered will include the problems of organization and management, the types of learning resources and services, and federal and state programs and standards. We will also look at the developments and trends in technology and how it impacts school media centers. This course is cross-listed with LM 5010.

CE 5040 Integrating Technology in the School 3 Credits

This course is designed to provide school media specialists and technology integrators with hands-on experience with multimedia technology and its effects on the 21st century learner. Current web and multimedia tools will be explored. Other topics to be covered are collaboration/teamwork with other educators and the role of the library media specialist in integrating technology. This course is cross-listed with LM 5040.

CE 5120 Integration of Digital Technology into the Common Core Standards 3 Credits

This instructional technology course is designed to provide technology integrators, school media specialists, K–12 educators and administrators with an understanding of ways current and emerging technologies can be used to facilitate teaching, learning and managing instruction. Discussions will focus on issues, trends and current uses of technology in K-12 education. Sessions will focus upon gaining experience integrating digital technology within the Common Core Standards, evaluating web 2.0 tools, exploring video resources, and designing technology enhanced lessons utilizing digital storytelling for K–12 curriculum integration.

CE 5140 Electronic Portfolio Development and Assessment 3 Credits

This course is designed to investigate the principles of assessment educational technology that relate to the design, development, and assessment of electronic portfolios. Students will learn about the history, types, components, process, delivery, presentation, and assessment of electronic portfolios. Students will be expected to define the assessment approach, construct an electronic portfolio, and collaboratively design assessment tools that will be used to evaluate electronic portfolios. Additional areas of study in the course may include the influence of educational policy on the implementation of electronic portfolios, the role of the electronic portfolios in professional development and recertification, or innovative technologies used in electronic portfolio development.

CE 5150 Inspiring Digital Media Fluency in the K–12 Classroom 3 Credits

This collaborative, project-based online course will provide K–12 educators with a framework, information and resources necessary to explore, create and share multimedia content globally; to use multimedia to communicate and participate in authentic, interactive, networked learning communities, to inspire and motivate student learning. Exploring a variety of online resources and tools, students will collaborate in an online, constructivist environment to create a multimedia based authentic project. Educators will share how they integrate multimedia across the curriculum, using the National Education Technology Standards (NETS) for students as a foundation with a focus on media literacy.

CE 5160 Teaching and Learning in a Networked Classroom 3 Credits

The evolution of the World Wide Web from what is being called Web 1.0 to Web 2.0 has brought about a new way of teaching and learning in this digital age. The use of Web 2.0 tools such as blogs, wikis, podcasting, videocasting, and a host of other free tools are allowing educators to connect to knowledge and each other like never before. Learners will gain hands-on experiences with Web 2.0 tools and explore the learning theory that supports their use in a networked classroom environment.

CE 5200 Online Teaching Methodologies 3 Credits

This course prepares teachers to become online course instructors. This intensive course introduces the pedagogy and methodology of online teaching while guiding each participant through the modification of an existing semester or year-long online high school course. Participants read and discuss required educational articles and book chapters, develop new content for their courses, prepare instructional resources and collaborate with their classmates in group projects. Experienced course facilitators monitor each participant’s progress and act as a mentor and a resource.

CE 5310 21st Century Teaching and Learning 3 Credits

Educators need to integrate technology into their curriculum to transform student learning and meet the goals of the twenty-first century. To succeed in today’s information-driven academic environment, students need to know how to find, use, manage, evaluate, and convey information efficiently and effectively. This includes not only knowledge of technology, but the ability to use critical-thinking skills to solve problems within a technological environment. Teachers wrap twenty-first century literacy skills into lesson content using a variety of strategies. This

course helps educators plan and assess effective technology teaching methods, incorporate technology into any discipline, and develop key accountability and assessment strategies. In this six-week course, educators wear both a “student hat” and a “teacher hat” as they use digital technology and communication tools to solve an information problem. Educators experience how to use technology as a tool to research, organize, evaluate, and communicate information as well as develop a fundamental understanding of the ethical and legal issues surrounding the access and use of information.

CE 5320 Web-Enhanced Classroom 3 Credits

The Web-Enhanced Classroom is a six-week course that uses technology to enhance traditional face-to-face instruction. Online material is viewed as an extension of the classroom, and traditional lectures or classroom activities are linked with enhancements such as virtual tours, WebQuests, real-time information, maps, pictures, streaming video, audio clips, and open source course components. Web-extended classrooms allow learning to happen in an interesting and exciting way. This course provides teachers with the opportunity to develop a complete unit of study for a web-extended classroom and view other units created by peers. The unit of study is developed using the internet and includes information about open source portal components, while the educator learns how to efficiently and effectively search the web for resources. The topic for the unit of study is of the educator’s choice; some resources will be provided through virtual tours of websites.

CE 5330 Blended Teaching and Learning 3 Credits

A hybrid course combines face-to-face instruction and web-or computer-based learning. Common features of hybrid courses will be explored including the delivery of the syllabus, effective online lectures, readings, and assignments on web pages; discussions and presentations through online message boards, e-mail, and chat; interactive tutorials and labs; and online assessments. By taking advantage of web-enhanced instruction, less in-class time is spent on mundane tasks, and more time can be spent on collaborative, flexible, and meaningful activities that incorporate all student learning styles. In this six-week course, teachers determine what aspects of their course are best suited to presentation online, create new approaches to communicating with students, and create active independent learning experiences for students. Using computer-based technologies, instructors use the hybrid model to redesign some lecture or lab content into new online learning activities, such as case studies, tutorials, self-testing exercises, simulations, and online group collaborations.

CE 5340 Web 2.0: Collaborative Instruction 3 Credits

Web technologies are shaping education in ways that have only been dreamed about before the advent of Web 2.0. The new web enhances teaching practices and student learning because new tools allow the user to publish and interact in ways never before possible. In Web 2.0 learners become consumers of information and need to become critical readers and viewers, ready to hit the edit button, in the age of new literacies. Educators must teach and model methods in which ideas and products can be published on the Internet. Web 2.0 provides the ability to work collaboratively across the virtual environment enhancing literacies, such as communication skills and global awareness, which have the effect of bringing down classroom walls. In this six-week course, participants explore the tools of Web 2.0 while participating in activities involving some of those which are more widely accepted in educational environments. This course demonstrates how web tools can generate

new and exciting learning experiences for students of all abilities and learning styles. The course will offer participants ideas to help them think differently about technology and how it can be used to strengthen student’s critical thinking, writing, reflection, interactive learning, and meta-cognition.

CE 5350 Capstone Course: Becoming an Online Teacher 3 Credits

Moving from teaching in a face-to-face environment to teaching students online is not simply a matter of changing media—it also means changing instructional methodologies. In this six-week course, participants will have the opportunity to experience online teaching by partnering with an online master teacher in an established middle or high school online course. Through observation, reflection, and actively participating in the online classroom environment, the participant will first partner with the master teacher to deliver instruction, and then will fully assume online classroom responsibilities.

CE 5360 NetCourse Instructional Methodologies (NIM) Teacher Training 3 Credits

NetCourse Instructional Methodologies is comprised of three required components: 1.) Pre-course webinar and platform training. These activities require approximately five hours of instruction. 2.) A six-week NetCourse that prepares teachers to become online course instructors. This intensive course (approximately 12–15 hours per week of required “seat time”) introduces the pedagogy and methodology of online teaching while guiding each participant through the modification of an existing semester or year-long online high school course. Participants read and discuss required educational articles and book chapters, practice discussion facilitation techniques, create a detailed concept map of all facets of their course, personalize documents for their courses, evaluate instructional resources and collaborate with their classmates in group projects. Experienced course facilitators monitor each participant’s progress and act as a mentor and a resource. 3.) Pre-Service activities that include a pre-delivery webinar, curriculum modifications (facilitated by VHS Consortium staff) and self-paced learning management system training. These activities require approximately 25 hours of additional instruction and content development.

CE 5560 Special Topics in Computer Education 1–3 Credits

This course provides an in-depth study of a particular topic, contemporary issue, or concern. The course is taught by a specialist within the field being studied or, as an alternative methodology, a faculty member will coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor.

CE 5580 Special Topics in Web-Based Learning 3 Credits

This course explores the integration of technology across various disciplines and topics. Instruction is offered in an asynchronous format. Action research projects, based on instructor approval, are assigned and reviewed through an independent guided learning contract. Projects, readings, and Web links are assigned based on research topic and discipline. Since topics vary, the course may be repeated.

CE 5800 Practicum In Educational Computing 1–3 Credits

This course is designed to allow students to pursue, in depth, a personal interest in the field of educational computing. Students working with

a faculty advisor will design and carry out an individual project that applies the knowledge and skills gained in the classroom to a real problem in their home district. Projects, which will vary with individual student interest, may consist of original research, curriculum development, programming original courseware, etc. The final report must be approved by the faculty advisor. Offered according to demand. Prerequisite: ED 5030.

CE 5910 Independent Study 1–3 Credits

Enrichment of the background of students in education through the pursuit of a special topic pertinent to their interests and abilities is offered through independent study. This is an opportunity for an in-depth study of a problem in the field of education. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

CE 5960 Technology Educator Teaching Internship 1–12 Credits

The teaching internship is to provide the student with a supervised field experience in one of several cooperating institutions or agencies. The purpose is to gain meaningful work experience through applying knowledge learned in previous course work to the on-the-job situation. Commitment includes a negotiated number of hours per week. Supervision is by the institution or agency concerned and by PSU faculty.

Couples and Family Therapy

CFT 5010 Foundational Methods in Couples and Family Therapy 3 Credits

The course is designed to help students develop basic couple, marriage, and family skills and techniques. The Course expands on the couple and family therapy models presented in CO 5670. Training activities include diagnosis, assessment, case conceptualizations, case presentations, technique demonstration and application, digital recording of skill application, and case analysis. Required course for MS in Couples and Family Therapy. Permission required for students not matriculated into the Counselor Education and School Psychology Department.

CFT 5020 Current Issues in Couples and Family Therapy 3 Credits

This course covers current issues, emerging trends, and research in the field of marriage and family therapy. It explores the contemporary family and couple across cultural contexts. Lastly, the course reviews interventions utilized within contemporary relational issues, pathology, and behaviors. Required course for MS in Couples and Family Therapy. Permission required for students not matriculated into the Counselor Education and School Psychology Department.

CFT 5030 Foundations and Ethics in Couples and Family Therapy 3 Credits

The course examines the foundational ethical, legal, professional identity, cultural competency and professional issues in couples and family therapy. It emphasizes the importance of self-awareness and its relationship to effective couples and family therapy. This course will review foundational concepts of systemic theory and their application to the professional identity of marriage and family therapists. Required course for MS in Couples and Family Therapy. Permission required for students not matriculated into the Counselor Education and School Psychology Department.

CFT 5900 Seminar & Internship in Couples and Family Therapy 6–9 Credits

A 600-900 hour couples and family therapy experience under supervision of an AAMFT Approved Supervisor and conducted in a mental health setting. Students must complete at least 300 hours of face-to-face client contact hours with individuals, couples, and families for the purpose of assessment, diagnosis, and treatment. At least 150 of the aforementioned hours must be completed with couples and families. Students must attend an on-campus seminar with fellow student interns that provide an opportunity for case presentation and professional development. This course is designed to be the culminating experience in the MS in Couples and Family Therapy program. Students must provide evidence of liability insurance. Permission required for students not matriculated into the Counselor Education and School Psychology Department.

Chemistry

CH 5910 Independent Study In Chemistry 1–3 Credits

Enrichment of the background of students in chemistry through the pursuit of a special topic pertinent to their interests and abilities is offered through independent study. This is an opportunity for an in-depth study of a problem in the field. Consent of a faculty supervisor, department chair, program coordinator, and the associate vice president for academic affairs is required.

Criminal Justice

CJ 5140 Criminological Theory and Practice 3 Credits

Criminological theory is used to describe and explain criminal as well as law abiding behavior. This course examines the role and utility of criminological theory as a foundation for criminal justice policy, programmatic decisions, and crime prevention strategies. Applications of criminological theory are discussed within the context of a historical understanding of the trajectory of the development and refinement of selected perspectives on crime.

CJ 5150 Reintegration, Rehabilitation, and Retribution 3 Credits

Examines the forms and functions of correctional philosophies, institutions, and programs. Topics include the structure and functions of institutional corrections, community corrections, and intermediate sanctions. Special emphasis is placed on the process of offender reintegration to the community.

CJ 5160 Ethics and the Administration of Justice 3 Credits

Examines moral dilemmas manifest in modern criminal justice. Theoretical models of ethical reasoning, to include but not limited to utilitarianism, deontology, virtue, and peacemaking, are used to analyze professional discretion and the administration of justice. Special attention is paid to the tension between crime control and due process.

CJ 5170 Evidence Based Decision Making 3 Credits

This course provides a survey of the ways criminal justice practitioners use data and scientific methods to inform their practice. Emphasis is placed on practical applications used in policing, corrections and the courts. Topics include crime analysis, applied research, evaluation research, performance measurement and statistical reporting.

Prerequisite: Undergraduate research methods and introductory statistics courses or demonstrated competency in social science research methods and statistics.

CJ 5180 Management & Planning for Law Enforcement 3 Credits

This course focuses on the management of police agencies, some of the topics will include (but not limited to) labor relations, community relations, personnel management, fiscal administration, and the integration of internal and external operations. While the primary focus is on law-enforcement these techniques can be utilized in various criminal justice agencies. More specifically the course examines the role of the successful professional manager in administration by covering selected topics in management theory; organizational culture; leadership styles; problem-solving; technology; recruitment, training and education. In addition, issues in ethics; diversity; stress, and deviance are examined within the context of these topics to insure a well rounded experience. The course will utilize a theoretical, philosophical and practical approach to policing in modern society. There is an emphasis on police personnel and relationships with a diverse community by examining the complexity of encounters between police officers and members of racial and ethnic minority groups; the history of police minority relations, with an ancillary look at difficulties and consequences of attracting and hiring minority and women police officers.

CJ 5190 Rights and Due Process 3 Credits

This course will focus on the role and structure of prosecution, public defense, and the courts in the U.S. system of jurisprudence. The course will provide an intensive review of landmark Supreme Court decisions that interpret the Constitutional guarantees and limit government actions. The course will also help develop a foundation for understanding basic courtroom advocacy for the lay practitioner.

CJ 5950 Criminal Justice Administration Thesis 1–6 Credits

Students will develop and present a thesis research proposal, conduct research, write a thesis and defend the research before a faculty committee. Signature of the faculty supervisor and the Criminal Justice Administration Graduate Program Coordinator is required. Once completed candidates are expected to present their final products to their PSU faculty members and/or peers. Prerequisite: 15 graduate credits or more in Criminal Justice Administration and permission of instructor required. Pass/Fail course.

CJ 6900 Criminal Justice Applied Project 1–3 Credits

Projects undertaken will be defined by students and subject to approval by supervising faculty member. Completion of an applied project allows students to apply knowledge learned in previous coursework to a real life situation, workplace or on-the-job situation. The total number of credits earned must be approved by the supervising faculty member and advisor. Once completed candidates are expected to present their final products to their adviser and/or PSU faculty members. Prerequisite: 15 graduate credits or more in Criminal Justice Administration and permission of instructor required.

Counseling

CO 5010 Professional Orientation, Ethics, and Advocacy 3 Credits

This course examines the foundations of the counseling profession including ethics, advocacy, professional identity, and cultural competence. It emphasizes the importance of self-awareness and its relationship to effective counseling. Prerequisite: Matriculated in Counselor Education program or permission of instructor.

CO 5020 Counseling Skills 3 Credits

The course is designed to help students develop basic counseling skills. Through role play, practice interviews, and tape transcriptions, students will have the opportunity to learn and practice basic counseling skills. The relationships among theory, case conceptualizations, and counseling interventions will be examined. Ethical and culturally responsive practices will be emphasized. Prerequisite or corequisite: CO 5010 or SY 6010.

CO 5030 Foundations of School Counseling 3 Credits

Provides opportunities for students to understand school counselors' roles and responsibilities. Students will understand the development, organization, and administration of comprehensive guidance and counseling programs. Also focuses upon decision making within a legal and ethical context, cultural diversity, and contemporary issues facing school counselors. Prerequisite or corequisite: CO 5010 or SY 6010. There is a 20-hour pre-practicum field experience as part of this course.

CO 5040 Social Behavior and Diversity 3 Credits

Recognizing that social behavior occurs within an intercultural context, counselor education, couples and family therapy, and school psychology students will develop the basic knowledge foundations necessary to understand and influence social behavior in a diverse society. Texts, readings, and learning modules have been chosen and/or designed to facilitate the student's ability to understand the nature of social behavior cross culturally.

CO 5050 Advanced Human Development 3 Credits

Focuses on a lifespan approach to human development and looks at the constancy and change in behavior throughout life, from conception to death. Students will study human development in the context of a multi-disciplinary approach and the larger ecological context of developmental events in human behavior.

This course will have four major concerns: to identify and describe the changes that occur across the life span; to explain these changes in the context of maturation, early learning, and societal factors impacting development; to review research and theoretical frameworks that have affected our way of thinking, and to study the interdependence and interrelatedness of all aspects of development.

CO 5070 Research Design in the Helping Professions 3 Credits

This course is designed for students in the Educational Leadership and Counseling programs. Students will gain knowledge of statistical concepts, including reliability and validity, scales of measurement, measures of central tendency, indices of variability, shapes and types of distributions, and correlations. Each student will develop a complete proposal for a program in their profession, including a needs assessment, data collection design, review of related literature, and plans for implementation and evaluation. Prerequisite or corequisite: CO 5010 or SY 6010.

CO 5080 The Counselor in the Classroom 3 Credits

This course is focused on providing school counseling students in the elementary, middle, or secondary school setting with the prerequisite skills necessary for successful classroom work. Students will demonstrate competence in: knowledge of curriculum, lesson and interdisciplinary unit planning, organizing and delivering instruction, adjusting instruction for diverse learning styles, individual needs and cultures, evaluating outcomes of instruction, and use of a variety of classroom management strategies. Seminars will address issues related to teaching and emphasize student reflection and evaluation of their teaching. All students will be required to complete direct observation, participation, and teaching in a field placement. Discussions of ethical practice and professionalism will permeate the course.

CO 5090 Introduction to Human Relations 3 Credits

The course provides students with an opportunity to develop a greater sense of self-awareness and group dynamics. An exploration of the undercurrents of human relations within our personal and professional lives will be studied focusing on the development of skills needed in order to build and maintain successful relationships in the home, community, and workplace.

CO 5100 Practicum 3 Credits

This course is a 100-hour field-based experience that focuses on developing competency in basic helping skills. Students will complete field experiences in approved community sites appropriate for their concentration and participate in group seminar as well as in required on-site and university supervision. Successful completion of at least 100 hours of field work, including 40 hours of direct service to clients and successful completion of the practicum course is required to be eligible for internship. Prerequisites: Completion of all courses in program contract and submission of Intent to Enroll form by departmental deadline.

CO 5130 Psychopharmacology and the Biological Basis of Mental Health 3 Credits

This course explores the biological influences on mental illness. This includes an examination of the physiological basis of behavior, perception, emotion, and self-regulation; the current theory and research on the relationship between biological events in the central nervous system and behavior; and psychopharmacological interventions. Prerequisite: CO 5010 or SY 6010.

CO 5150 Eating Disorder Clinical 1-3 Credits

This clinical experience is a capstone course for those enrolled in the eating disorders certificate program. Students will be able to choose a focus on awareness and prevention, and education experience or a clinical experience working in an eating disorders treatment facility for 120 hours.

CO 5160 Eating Disorders, Awareness and Prevention 3 Credits

The focus of the course will be on increasing the student's knowledge of awareness, education, prevention, and treatment of eating disorders. Discussion will include diagnostic classifications; causes of eating disorders; history, prevalence, and treatment approaches to eating disorders; a discussion of a wellness/holistic approach to medical, nutritional and psychological therapies; special populations (e.g., women, children, males, and athletes); prevention programs; resources; the latest research and information on becoming a coordinator of Eating Disorder Awareness and Prevention Week. Also offered as HL 5160.

CO 5170 Treatment Modalities for Eating Disorders 3 Credits

This course will be an in-depth study of the dynamics of eating disorders followed by an overview of the dominant counseling approaches used in eating disorders treatment and management. The focus will include diagnosis, psychological assessments, psychotherapeutic, and other interventions, as well as clinical issues encountered in treatment. Prerequisite: CO/HL 5160. Also offered as HL 5170.

CO 5180 Nutrition Fundamentals and Counseling in the Recovery of Eating Disorders 3 Credits

This course will focus on nutritional education issues relevant to those interested in health and wellness for the general population, as well as those working with eating disorders clients. Discussion will include basic concepts of nutrition science and nutritional needs; evaluation of weight management methods; investigation of food facts and fallacies; and different diet plans (e.g., vegetarian and sports nutrition). Information will be presented on how the nutritionist, counselor, or health educator applies nutritional information to their clients or students. The course will also include how to present information in nutritional counseling and education for the eating disorder client. Prerequisite: CO/HL 5160 or permission of instructor. Also offered as HL 5180.

CO 5190 Medical and Physiological Aspects of Eating Disorders 3 Credits

The focus of the course will be to increase the student's knowledge of the effects eating disorders have on the body's medical systems and the physiologic function. Discussion will include diagnostic criteria and a multidisciplinary, integrative approach to assessment and management of each disorder. Emphasis will be placed on the evaluation of each body system, as well as prevention and treatment of medical complications. Prerequisite: CO/HL 5160. Also offered as HL 5190.

CO 5230 Career Counseling and Development 3 Credits

An introduction to career development theories and their application to the counseling process. Students will understand and use career information and assessments as they pertain to counseling and career development. Students will apply theory and practice to current or potential work settings. There is a 20-hour pre-practicum field experience as part of this course.

CO 5260 Theories of Counseling and Personality 3 Credits

This course is designed to be a comparative and critical in-depth analysis of personality and counseling theories, including interrelationships, philosophical foundations, and practical application. Individual, familial, and systemic models are presented along with dynamics and issues that reflect and cross theoretical perspectives. Students will be required to compare and contrast counseling theories and strategies, consider appropriate application of these strategies in diverse populations, and develop a personal model for providing help and facilitating behavioral change. Prerequisites or corequisites: CO 5010, CFT 5010, or SY 6010.

CO 5310 Strategies for Parenting Education 3 Credits

This course involves the planning of a parenting education program. Students will develop a parenting education proposal that will include the curriculum, delivery approaches, site, population and outcomes assessment. The curriculum will be based on research on a variety of parenting education models, incorporating features of these models into their own particular situations (e.g., schools, agencies or hospitals)

and their respective populations (e.g., expectant parents or parents of preschoolers, school age children, adolescents or children with learning challenges). This course will be taught as an individual enrollment except when there is sufficient enrollment to offer it as a regular course.

CO 5360 Interpersonal and Group Process 3 Credits

Development and awareness of behavioral skills that facilitate positive social emotional-educational growth within interpersonal and group contexts. Also focuses on the development of an understanding of interpersonal and group processes.

CO 5430 Assessment and Consultation 3 Credits

This course will help the student understand and interpret the principles of assessing students with and without disabilities. It includes valid evaluations and their use in eligibility determination, development of individualized education plans, and monitoring student progress. Standardized and non-standardized assessment techniques will be discussed in detail, including some state and national assessments. The range of assessments include intellectual functioning, interest inventories, achievement tests, aptitude tests, objective and projective personality assessments, and non-test techniques such as observations and self-reporting. There will be a special emphasis placed upon the role of the counselor as a consultant to staff and colleagues in schools and other agency settings. Discussion of federal and state rules and regulations as they apply to the rights and ethical responsibilities of the professional and the population served by the professional. Special consideration will be given to the treatment of minority populations and children with disabilities in the assessment and consultation process and in the inclusive educational environment. Prerequisite: CO 5010.

CO 5460 Group Counseling 3 Credits

This course provides a comprehensive understanding of theory, practice, and ethics in group counseling across the lifespan within clinical, school and other professional settings. This course provides students an opportunity to develop group counseling skills through classroom facilitation and supervision. In addition to the didactic portion of this class students will also participate as group members in an in-class 10-hour facilitated experiential group process. Prerequisite or corequisite: CO 5010 or SY 6010, and CO 5260.

CO 5560 Special Topics in Counseling 1–3 Credits

This course offers an in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied. A faculty member can also coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor.

CO 5570 Mindfulness Meditation: Theory and Practice 3 Credits

Designed to review the theory and practice relative to mindfulness meditation. Focuses on the practice of the body scan, sitting meditation, healing meditation, eating meditation, and walking meditation. Extended periods of meditation practice each day are interspersed with group discussions, presentations, and small group work. Provides students with the theories surrounding the use of meditation as a healing tool while at the same time providing an opportunity for students to learn and practice meditation techniques. Focus will be on learning the theories of mindfulness meditation; learning and practicing mindfulness techniques; incorporating mindfulness practice into our personal

and professional lives; and the authentic use of mindfulness practice as a teaching tool. Students are required to pay additional fees to participate in this course.

CO 5590 Transpersonal Psychology 3 Credits

Addresses aspects of mind and behavior that transcend individual ego and personal identity. This course considers the dimensions of consciousness, the implications of transpersonal experiences, and the connection between psychology and spirituality. Class members gain an understanding of the fundamental assumptions underlying transpersonal theory and skills in applying theory to facilitate growth, health, and well-being.

CO 5600 Foundations of Clinical Mental Health Counseling 3 Credits

Foundational elements of the clinical mental health counseling field. Exploring issues of developing a professional identity, understanding the larger clinical mental health service delivery system, being sensitive to issues of diversity, and integrating theory and ethics into ideas about professional clinical mental health counseling. There is a 20 hour field experience as part of this course. Prerequisite CO 5010.

CO 5610 Circle of Life: Living and Dying Well 3 Credits

The course is designed to facilitate the learning of individuals who intend to work in professions related to wellness. The topic of death and dying will be addressed in a comprehensive way with an emphasis on the development of compassion for individuals and their life experiences. The course will also address the topic of living well and making choices that may increase happiness and decrease suffering. The course will offer students time to examine their own beliefs and understanding of death as well as learn how the medical profession and caring communities can assist those experiencing the dying process. The course will also offer readings and discussions that will help students to identify ways they would like to be living their own life with an emphasis on increasing their sense of wellbeing regarding their mind, body and spirit.

CO 5620 Spiritual Health 3 Credits

Provides an opportunity to explore the role of the spiritual dimensions of wellness. A process of inquiry will help you better understand the spiritual dimension of self and the relationship of spirit to the health and healing process.

CO 5650 Critical Issues in Schools 3 Credits

This course focuses on the role of the school counselor in special education and crisis prevention and intervention. Topics include special education processes, roles, laws, ethics, disability categories, the Individual Educational Plan (IEP), cultural factors, school learning, divorce, bullying, child abuse, death, illness, parents with disabilities, moving, school violence and disasters, suicide, substance abuse, homosexuality, adolescent parenthood, parent-adolescent crises, rape and sexual assault, and eating disorders. Prerequisite or corequisite: CO 5010.

CO 5670 Working with Children and Families 3 Credits

This course is designed to help students understand the foundational models and associated techniques of relational therapy and counseling youth. Basic principles, concepts, and assumptions inherent in each of the foundational models will be explored as well as the implications

for practice. Issues that affect contemporary families and youth and the associated empirically validated treatment will be explored. Required course for MS students in the clinical mental health counseling and couples and family therapy tracks. Prerequisites CO 5010 or SY 6010 and CO 5260, or permission of the instructor.

CO 5700 Critical Issues: Mental Health Counseling 3 Credits

This course examines models of crisis intervention, trauma, and substance abuse treatment. Students will learn current intervention models, how to evaluate risk factors, and how to determine and use resources. Prerequisite: CO 5010.

CO 5710 Crisis and Trauma Counseling 3 Credits

This course will examine models of crisis intervention and trauma treatment. Students will learn how to evaluate risk factors, how to determine and utilize resources, and how to apply treatment interventions. Prerequisite: CO 5010.

CO 5720 Addictions and Related Disorders 3 Credits

This course will examine models of addictions treatment. Students will learn how to evaluate risk factors, diagnose clients, determine and utilize resources, and apply treatment interventions.

CO 5730 Addictions Treatment Modalities 3 Credits

This course will examine the study of current therapeutic modalities essential in the treatment of substance use disorders. Current treatment modalities such as Contingency Management, Brief Interventions, Motivational Interviewing and Cognitive Behavioral Therapy will be explored and provide students with the knowledge, skills and sensitivity to practice in the area of addictions. Prerequisite: CO 5720.

CO 5740 Seminar and Internship in Addictions Treatment 3 Credits

This course provides students with clinical counseling experiences, specializing in the treatment of addictions, under the supervision of a Masters Licensed Alcohol and Drug Counselor (MLADC) and conducted in a setting that provides substance use treatment and/or counseling for persons with dual diagnosis of addictions and mental health disorders. In addition to the 300-hour field requirement, students will meet regularly with fellow interns and their University supervisor for group supervision. This course is designed to be the culminating experience in the Addictions Treatment Certificate. Prerequisites: CO5720 and CO 5730.

CO 5770 Psychopathology: Disorders of Childhood, Adolescence, and Adulthood 3 Credits

Course provides a clear, balanced presentation of the psychology of abnormal behavior including current theoretical models, research, clinical experiences, therapies, and controversies. Enables student to understand psychological and psychiatric disorders as discrete clinical conditions and to be able to apply differential diagnoses. Prerequisite: CO 5010 or SY 6010 or permission of instructor.

CO 5780 Working with Youth and Their Systems 3 Credits

This course is designed to help students develop basic approaches, techniques, and advocacy for counseling children and adolescents. The course emphasizes student conceptualization of common issues, pathology, and behavior that occur in youth and the application of therapeutic skills and techniques to utilize when intervening. The course

also emphasizes the therapeutic involvement of significant others with children in a variety of systems. Required course for students in the school counseling, marriage and family therapy, and school psychology programs. Prerequisite: CO 5010 or SY 6010, CO 5260, CO 5050, CO 5020, or permission of the instructor.

CO 5790 Assessment, Diagnosis, and Treatment Planning 3 Credits

This course is designed to develop competencies in clinical interviewing, diagnostic assessment, case conceptualization, and treatment planning. Diversity considerations and current models of evidence-based practice will be emphasized. Prerequisites: CO 5010, CO 5020, CO 5260, CO 5770, or permission of the instructor.

CO 5800 Counseling Internship 1–6 Credits

An internship for students in the counselor education self-designed concentration. Students are expected to gain experience in the area of specialization chosen for the degree concentration. The internship is designed to be the culminating experience of the program. Prerequisite: completion of all major required courses and permission of the instructor.

CO 5810 Human Relations Practicum 3 Credits

This course is a 100-hour field-based experience that focuses on developing competency in human relations. Students will complete field experiences in approved community sites based on their interest area. Prerequisites: Completion of all core courses as listed in the Human Relations program contract.

CO 5850 Seminar and Internship in School Counseling 1–6 Credits

Personal, educational, and career guidance, and counseling experiences performed under supervision of a certified counselor and conducted in a public school setting. In addition to the required field experiences totaling 600 hours, students must attend seminar meetings on campus with fellow student interns and the PSU supervisor to exchange viewpoints and feedback. Designed to be the culminating experience in the counselor education program. Prerequisite: completion of all required courses, school counseling, and consent of instructor.

CO 5880 Seminar and Internship in Mental Health Counseling 1–12 Credits

A 600-hour clinical counseling experience under supervision and conducted in a mental health counseling setting. Students must attend an on-campus seminar that provides an opportunity for case presentation and professional development. Designed to be the culminating experience in the mental health counseling concentration. Students must provide evidence of liability insurance. Prerequisites: completion of all required courses in the mental health counseling concentration and consent of the PSU internship supervisor. Variable and repeatable.

CO 5910 Independent Study in Counselor Education 1–3 Credits

Enrichment of the background of students in education through the pursuit of a special topic pertinent to their interests and abilities. An opportunity for an in-depth study of a problem in the field of education. Consent of a faculty supervisor, the department chair, and the associate vice president for academic affairs is required.

CO 6900 Graduate Capstone Project 3 Credits

The purpose of the graduate capstone in the Personal and Organizational Wellness and the Human Relations programs is to apply knowledge learned in previous coursework through an approved project. Students will select a topic area specific to individual or organization health or individual or group dynamics. Student capstones must be approved by the advisor and students should plan about 40 hours of work for the three-credit course. Candidates must submit the Graduate Capstone Project form with their course registration. Once the Capstone is completed, students will present their final project to other students, their advisor, and/or PSU faculty members.

CO 7010 Dynamic Play Therapies 1 Credit

This course provides a broad overview of the major theories of play therapy. It covers the history of play therapy, therapeutic properties of play, developmental perspectives, beliefs, and techniques. Discussion and case histories will demonstrate the application of these theories to the playroom. Class format includes lectures, discussions, experiential practice and self-reflection.

CO 7020 Child-Centered Play Therapy 1 Credit

Students are prepared with therapeutic skills and experience in implementing Child Centered theory in the play therapy process. Class format includes lecture, discussion, personal reflection, skill development and video tape of a session demonstrating skills for group supervision.

CO 7030 Expressive Play Therapies 1 Credit

Course participants will gain skills in the use of metaphoric play therapies. A broad overview of expressive methods including sand tray therapy, bibliotherapy, and puppet play will be explored and related to current play therapy theoretical models. Class format includes lectures, discussions, sand tray exploration and skill development.

CO 7040 Special Populations in Play Therapy 1 Credit

This course offers an in-depth study of special client populations including spectrum disorders, sensory deficits, ADHD, and children with dysregulation and anger issues. Efficacy-based play therapy methods and assessments will be discussed. Class format includes lectures, discussions, reflections, case histories and skill development.

CO 7120 Professional, Legal, and Ethical Issues in Counseling 3 Credits

The study of professional, legal, and ethical issues facing clinical mental health counselors. Focus will be on developing professional identity, learning about ethical principles and standards underlying the profession, and being able to apply the law as it relates to the practice of counseling.

CO 7210 Practicum in Play Therapy 3 Credits

This post-graduate course is designed as an intensive experience in advanced training in play therapy counseling skills in the work with children. Classes will be a combination of discussion, video presentation, case presentation, personal reflection, tape reviews, and group supervision. Students will have the opportunity to conduct parent interviews, create treatment plans, and provide observations of each child in this learning experience. Prerequisites: CO 7010 and CO 7020.

CO 7300 Counseling Supervision 3 Credits

This course addresses theoretical, ethical, legal, relational, and practical issues in counseling supervision. In addition to reviewing the fundamentals of counseling supervision, the course will provide an experientially based opportunity to develop and practice relevant supervision strategies.

CO 7560 Counselor Education: Special Topics 1–3 Credits

This course offers an in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied. A faculty member can also coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor.

Economics**EC 5615 Global Economics 3 Credits**

The national economies today are all deeply embedded in an interactive global network with profound implications for both economic theory and economic policy. In this course, students will engage in theoretical as well as empirical studies of international economic relationships.

Education**ED 5000 Social Behavior in a Diverse Society 3 Credits**

Seeks to examine the manner in which the behavior, feelings, or thoughts of one individual are influenced by the behavior or characteristics of others. Topics to be considered include social perception, attitudes, gender, social cognition, conflict, social influence, intercultural awareness, prejudice, discrimination, aggression, and group behavior.

ED 5005 Social Psychology and Mythology Across Cultures 3 Credits

This course will provide an in-depth study of the social and cultural basis of behavior and examine the role of mythology as a vehicle for intrapersonal and interpersonal understanding. The major theoretical, empirical, and applied lines of work in the following topics in contemporary social psychology will be explored, including social cognition, interpersonal perception, attitudes, stereotyping and prejudice, the self, and interpersonal and group relations. Mythology will be employed as a mechanism for cross-cultural comparison and as a unifying construct to enhance multicultural understanding.

ED 5010 Philosophy, Ethics, and Education 3 Credits

A study of the historical, philosophical, and social-philosophic foundations of education. Emphasis is placed upon the ideas of the classical, medieval, Enlightenment, and post-Enlightenment periods that have influenced types of American educational systems relative to their mission and purpose. Analysis of how these systems have defined ethics and the characteristics of the virtuous person.

ED 5030 Research Design 3 Credits

Knowledge and understanding of the commonly accepted research designs. Study of research instruments and statistics used in educational research. Wide reading in various types of research design. Critical analysis of research design.

ED 5040 Education and Society 3 Credits

Explores the elements of sociology, history, and social psychology, the interaction of which produces the American public school. Reviews the social structure of the United States and its influence on curriculum, power hierarchies, the disadvantaged child, ascribed status groups, social roles, social perception, and beliefs and attitudes.

ED 5050 Mainstream Strategies for English Language Learners 3 Credits

This course is designed especially for mainstream teachers who want to know more about how to better meet the needs of English language learners (ELLs) in their classroom. It provides an in-depth examination of widely-used, evidence-based techniques for teaching non-native speakers of English within the mainstream classroom. In addition to an overview of current theories for teaching English language learners, the course foregrounds strategies and practical hands-on ways for engaging, teaching, and assessing ELLs within the K–12 mainstream classroom. Participants gain a theoretical grounding as well as practice with scaffolding content for language learners, and developing individualized learner strategies. This course includes instruction in using CALLA, the Cognitive Academic Language Learning Approach, and SIOP (Sheltered Instruction Observation Protocol), with ELLs.

ED 5060 Theories of Learning and Cognitive Development 3 Credits

An overview of current theories concerning the brain, development, and learning. Analysis of developmental concepts from birth through adolescence and adulthood. Discussion of language acquisition, thinking and learning styles, multiple intelligence, and creativity. Topics include teaching, learning, and assessment issues related to cultural diversity, technology, and learning differences.

ED 5080 Instructional Strategies and Curriculum Design 3 Credits

Focuses on providing students interested in elementary or secondary teaching with prerequisite skills necessary for successful student teaching. Students will demonstrate competence in: knowledge of curriculum; lesson and interdisciplinary unit planning; organizing and delivering instruction; adjusting instruction for diverse learning styles; individual needs and cultures; evaluating outcomes of instruction; and use of a variety of classroom management strategies. Seminars will address issues related to teaching and emphasize student reflection and evaluation of their teaching. All students will be required to complete directed observation, participation and teaching in an assigned school. Discussions of ethical practices and professionalism will permeate the course. Prerequisite: ED 5270.

ED 5090 Crucial Issues in Education 1–3 Credits

Explores significant problems affecting contemporary education. Focuses on identification of the problems, research, and recommendations leading to solutions. Major emphasis on research elements. Unscheduled.

ED 5140 Assessment: Principles and Practices 3 Credits

The emphasis throughout this course is on the practical application of appraisal techniques in education. Critical concepts related to assessment and the integration of assessment into teaching and learning include: the role of assessment in teaching; how validity is determined; factors influencing reliability; avoiding stereotypes, understanding

and using numerical data; using standardized assessment to improve instruction; and ideas and strategies for mining and reporting assessment data.

ED 5150 Individual Intelligence Testing 3 Credits

Concepts of intelligence. Introduction to psychological tests. Students give, score, and write interpretations for the Stanford-Binet, WISC, and WAIS. Intended for special education class teachers, administrators, and guidance personnel. Unscheduled.

ED 5180 Collaborative Action Research 1–3 Credits

A course for teaching and administrative practitioners in which a local educational problem is examined from the standpoint of how it can best be studied and solved. A blueprint for solving the problem is prepared including statement and purpose, scope, assumptions or hypotheses, limitations, and essential definitions. Course culmination will include collection of data, analysis of that data, conclusions, and recommendation preparation that follow appropriate form and style.

ED 5190 Introduction to Grant Proposal Writing 3 Credits

Students will be introduced to the art of grant proposal writing for public and private funding sources. Students will develop a grant proposal as part of the course. Sources of funding will be provided. Offered according to demand.

ED 5210 Graduate Practicum 1–6 Credits

This is a supervised practicum experience in one of several cooperating institutions or agencies in New Hampshire. The purpose is to gain meaningful work experience through applying knowledge learned in previous coursework to the on-the-job situation. Commitment includes a negotiated number of hours per week and participation in seminars. Supervision is by the institution or agency concerned, and by PSU faculty. Students anticipating more than three hours of credit should confer early in their program with the department chair to free up sufficient blocks of time. Permission of advisor and department chair is required.

ED 5270 Foundations of Teaching 3 Credits

An introduction to the teaching profession and the realities of teaching in today's schools. A series of seminars includes such topics as the history and structure of education, societal issues, the role of the teacher, instructional planning, legal rights and responsibilities of students and teachers, learning styles, and effective teaching. A school observation and participation experience of a minimum of 30 hours is required.

ED 5310 Young Adolescent Learners Institute 2–3 Credits

Participants will develop a clear vision of what comprises effective teaching at the middle level and learn strategies that address many challenges classroom educators face every day. This information is the foundation for making solid decisions throughout an educational career. This course is designed for participating middle level educators who want to develop tools to more effectively teach young adolescents. Participants will have certain latitude to investigate topics and strategies that will have the greatest individual meaning. Practical, meaningful, and appropriate learning practices are the foundations of these courses.

ED 5320 Active Learning Classrooms 2–3 Credits

Participants will explore all aspects of developing an instructional plan from accessing and building prior knowledge to making connections across the curriculum. The focus will be design strategies that engage

each student in the processes of learning. This course is designed for participating middle level educators who want to develop tools to more effectively teach young adolescents. Participants will have certain latitude to investigate topics and strategies that will have the greatest individual meaning. Practical, meaningful, and appropriate learning practices are the foundations of these courses.

ED 5330 Personalizing Learning 2–3 Credits

A meaningful relationship among faculty and students enhances academic achievement. Creating personalization of student learning, developing student ownership and responsibility in a school through an advisory, supports students' affective and academic needs. Personal connections are necessary for successful middle level learning. This course is designed for participating middle level educators who want to develop tools to more effectively teach young adolescents. Participants will have certain latitude to investigate topics and strategies that will have the greatest individual meaning. Practical, meaningful, and appropriate learning practices are the foundations of these courses.

ED 5340 Differentiating Middle Level Instruction 2–3 Credits

This course will guide participants from planning to practice of differentiated instruction at the middle level. Participants should bring a teacher's edition and any ancillary materials so that they can plan lessons or a unit of work. Teams will have the opportunity to develop an integrated unit of work. This course is designed for participating middle level educators who want to develop tools to more effectively teach young adolescents. Participants will have certain latitude to investigate topics and strategies that will have the greatest individual meaning. Practical, meaningful, and appropriate learning practices are the foundations of these courses.

ED 5350 Formative Assessment 2–3 Credits

This course is designed to examine current classroom assessment strategies used to check students' prior knowledge before beginning instruction and to check what they are really learning. Bring unit and/or lesson assessment you are currently using or have used. Students will incorporate the use of formative assessment strategies to guide instruction and improve student learning. This course is designed for participating middle level educators who want to develop tools to more effectively teach young adolescents. Participants will have certain latitude to investigate topics and strategies that will have the greatest individual meaning. Practical, meaningful, and appropriate learning practices are the foundations of these courses.

ED 5360 Developing Quality Education Teams 2–3 Credits

Designed to help educators create teams that are terrific, this course addresses the question of what teams should be doing to improve student learning. Team protocols, qualities of excellence, and key teaming practices will be modeled and identified. Participants will have a deeper understanding of what is needed for teacher teams to assist each young adolescent student to learn to high levels. This course is designed for participating middle level educators who want to develop tools to more effectively teach young adolescents. Participants will have certain latitude to investigate topics and strategies that will have the greatest individual meaning. Practical, meaningful, and appropriate learning practices are the foundations of these courses.

ED 5370 NELMS Leadership Institute 2–3 Credits

Participants will expand their leadership capacity and learn about the tools necessary for leaders to be successful at the school or district level. This interactive Institute is based on "Breaking Ranks in the Middle" (BRIM) concepts and includes modeling, reflecting and transferring knowledge. Participants will earn what works in schools where young adolescents learn to high levels. This course is designed for participating middle level educators who want to develop tools to more effectively teach young adolescents. Participants will have certain latitude to investigate topics and strategies that will have the greatest individual meaning. Practical, meaningful, and appropriate learning practices are the foundations of these courses.

ED 5430 Internship in College Teaching 1–3 Credits

Supervised internship in the development of a first teaching field under the mentorship of an assigned faculty member. Development of a learning framework for teaching at the postsecondary level with attention to models of instruction, learning styles, and needs of the college student and nontraditional learner. Presentation of course syllabus, course topics, and concept lectures, course projects, tests, and related materials. May be repeated with permission of instructor. Fall and offered according to demand.

ED 5500 Special Topics in Education 1–3 Credits

An in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied or as an alternative methodology. A faculty member will coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor.

ED 5505 The Reflective Teacher 3 Credits

Participants will develop an understanding of the Shanghai American School Components of Professional Practice. They will explore current research on best practices in effective instructional strategies, effective classroom curriculum design, and effective classroom management strategies. They will learn how to demonstrate that they have met a professional standard and benchmark. Participants will also use goal setting and reflection as tools to improve their professional practice.

ED 5510 Developing a Learning Community 3 Credits

The structure of this course allows participants to select a topic for inquiry (about facilitation or professional learning communities) then engage in theoretical and practical learning that explores that topic of inquiry. Through this course, participants will be able to understand the components of Critical Friends Group values, processes, protocols, dispositions, strategies, and tools; apply Critical Friends constructs, values, processes, protocols, dispositions, strategies, and tools to existing groups in which they participate; reflect on their practice at Shanghai American School; and seek out colleagues who might like to participate in Critical Friends Groups as a means to develop learning communities across the school.

ED 5515 Teacher Leadership I 3 Credits

Teacher Leadership: Leading Collegial Grade Level Teams and Curricular Departments. Participants will develop educational leadership and facilitation skills, improve communication skills and their ability to have difficult conversation, experience using and leading an inquiry based method of examining student work to inform teacher practice, and use reflection as a tool to improve their leadership skills.

ED 5516 Teacher Leadership II 3 Credits

Teacher Leadership: Leading Professional Development in International Schools. Participants will communicate Shanghai American School (SAS) professional development structure, work, and processes to divisional faculties, guide the implementation of SAS Professional Development Plans, gather and analyze data on efficacy of professional development at SAS, and make recommendations based on the findings.

ED 5525 Differentiated Instruction 3 Credits

Participants will complete ASCD's online Differentiation Course (several courses available), designed to enhance their understanding of how to better meet the needs of many different learners. They will examine the characteristics of a differentiated classroom, learn how to frame instruction around concepts and essential understandings, identify techniques for differentiating content, process, and product, explore how to differentiate on the basis of students' readiness, interest, and learning profile, reflect on their beliefs and practices relative to differentiation, and read and analyze examples of differentiated learning activities.

ED 5530 Understanding by Design 3 Credits

Participants will describe, explain, and apply the design principles and strategies associated with the Understanding by Design framework. They will use the three stages of backward design to create instructional units, critique units using evaluation criteria advocated by Understanding by Design authors, and apply Understanding by Design principles to improve school-based curriculum.

ED 5535 Curriculum Development 3 Credits

Participants will research best practices for age-appropriate curriculum delivery in elementary, middle, and secondary courses, review and refine benchmarks with common learning evidences for courses at the elementary, middle, and secondary levels, and draft and adopt Essential Teaching Agreements aligned with best practices. Participants will also draft, refine, and adopt Principles of Learning for grades preK-12 and over-arching ideas guiding questions for a 21st century program. The will collaborate to articulate key facets of a well-articulated curriculum which integrates with the Shanghai American School mission, collaborate to examine and analyze student work across the divisions, and research, determine, and adopt resources and subscriptions ideal for a 1:1 laptop environment.

ED 5540 Graduate Seminar 3 Credits

Participants in this course will utilize myPlymouth to access email, online course, and Lamson Library and Learning Commons' resources along with navigate and operate within Moodle, download resources, and upload documents. Participants will research using Google Scholar and Lamson Library's online resources, identify and critique scholarly literature, practice synthesizing literature, format writing and identify sources using APA formatting, and critique others' writing offering suggestions for substantive improvement.

ED 5541 Arts and Learning 3 Credits

This course examines the connection between arts and learning in the classroom by providing opportunities for exploration in the arts as a way for students to understand, firsthand, how arts integration helps to engage and empower learners. Students will participate in a wide variety of arts experiences and will discuss how the arts can be used to enhance

classroom instruction as well as the connection between the arts and learning theory.

ED 5545 Creating a Language-Rich Environment 3 Credits

One of the most important tasks for children in the first five years of life is the developments of language. Children enter early care settings with vast differences in vocabulary and oral language development, and early educators can meet this challenge by providing language-rich learning environments. This workshop will provide early childhood educators with an understanding of young children's oral language development and appropriate approaches for promoting language and emergent literacy in their classrooms. This workshop will focus on effective methods for developing children's vocabulary knowledge through book reading and discussions, and advancing children's language through extended conversations. Additionally, participants will learn to create opportunities for rich discourse and build children's background knowledge. Workshop assignments will invite participants to apply relevant content and plan meaningful, language-rich curricular activities.

ED 5550 Engaging K–12 Students with Digital Portfolios 3 Credits

This course is for teachers interested in helping their students develop a reflective digital portfolio that meets New Hampshire's ICT Literacy Program standards and engages and motivates students. Participants will learn about characteristics of reflective portfolios, be introduced to tools and process steps for creating digital portfolios, and review examples of portfolio contents and organization. As a final product, each course participant will create a sample student digital portfolio and a plan for improving student engagement in the portfolio process.

ED 5555 NH Bullying Law: Policies and Procedures 3 Credits

NH created the Pupil Safety and Violence Prevention Act in 2000 that required school boards to adopt a policy that addressed bullying in our schools. The problem was growing nationwide then and has continued to grow since. In 2010, the NH state legislature affirmed our belief in developing a culture and climate in our schools that was safer and promoted learning by strengthening the law. Bullying occurs in many forms, with cyberbullying becoming more prominent as technology and connectivity increases. In this course, you will examine the problem of bullying as it relates to the education and protection of our children. You will become familiar with strategies of prevention and for dealing with victims and perpetrators alike. Finally, you will review pathways for adding instructional activities dealing with bullying and creating a safe environment for learning into your school curriculum. As a final project, you will develop an action plan for implementing some of these strategies into your schools.

ED 5560 Facilitating an OPEN NH Online Professional Development Course 3 Credits

This course is designed for educators with some online course experience who have a strong desire to facilitate online courses for adults or students. Already trained OPEN NH facilitators as well as those with strong desire or other online experiences will be able to update and enhance your skills and knowledge about how to effectively facilitate an online course. While the general focus will be on the online model used for the OPEN NH program, you will also explore national standards for quality of online courses and programs. This course will cover requirements necessary to facilitate, complete and submit paperwork pertinent to the facilitator and course participants. In addition to these topics,

the course will also provide a refresher “how to” in the Moodle course delivery system, as well as look at some Web 2.0 tools that are useful for 21st century course facilitators.

ED 5565 Project-based Approaches 3 Credits

Using specific classroom scenarios, teachers explore characteristics and benefits of Project-Based Learning (PBL). Throughout the course, teachers consider their own teaching practice as they follow a teacher new to project-based learning who discusses strategies with a mentor teacher. They also consider the ways that technology supports project-based approaches. Planning and project design modules guide teachers through organizing the curriculum, the classroom, technology, and students for successful 21st century projects. The assessment module demonstrates strategies for assessing students’ 21st century skills throughout an open-ended project. The course offers opportunities to apply the PBL concepts with action planning exercises.

ED 5567 Differentiating Instruction to Accommodate Learning Styles 3 Credits

Every classroom is made up of individuals with diverse strengths, backgrounds, and approaches to learning. Understanding and responding to students’ individual learning styles and needs can be a challenge for teachers. The World Wide Web contains a vast number of resources to assist teachers both in understanding the difference in their students’ learning styles and in differentiating their instruction accordingly. Participants in this workshop will be introduced to learning theory related to learning styles and multiple intelligences, as well as web-based resources to assist teachers in both identifying students’ learning styles and intelligences and engaging students in activities, which best suit, those styles and intelligences. Participants will become familiar with teaching strategies and tools targeted for each learning style and intelligence and develop a preliminary lesson plan using those strategies and tools.

ED 5575 Classroom Assessment 3 Credits

Participants in this course will develop an understanding of the Shanghai American School Components of Professional Practice. They will explore current research on best practices in formative assessment techniques, assessment design, report assessment results and using assessment to inform instruction. Students will implement a change in their use of assessment in their classroom. The course will also offer participants how to demonstrate that they have met a professional standard and benchmark and to use goal setting and reflection as tools to improve their professional practice.

ED 5580 Individual Research in Education 3 Credits

A research project that requires students to demonstrate the ability to synthesize salient elements from the core, professional, and specialty areas. In essence, the student’s research should be the natural result of the focus and direction of planned study. The project should emanate from the area of specialization and incorporate relevant concepts learned through coursework and experience. Using sound research practices, a student should illustrate ability to interpret, reflect, summarize, and conclude. The written product of this effort will be defended in a seminar before faculty and the student’s peers. Students should contact the advisor to plan for this project. Topic approval is needed from the advisor and the associate vice president for academic affairs.

ED 5600 Leadership, Mentorship, and the Brain 3 Credits

An in-depth exploration into the relationship between the brain, behavior, and leadership/mentorship. The content of the course focuses on working with adults to understand and change behavior, especially as it pertains to educators. The role of emotions in behavior is studied.

ED 5610 Research-Based Teaching and Learning 3 Credits

Participants will study research-based practices that support life-long learning. A common language will be developed to identify and articulate good instruction. The role of observation will be examined as part of a continuous cycle of improvement. Educator and learner perspectives will be emphasized.

ED 5620 Data and Collaborative Conversations 3 Credits

Participants will examine the challenges and choices inherent in the cycle of continuous improvement. Using the data from formative assessments, students will learn and apply techniques for engaging in individual and group “difficult conversations.” Using a variety of data-analysis strategies, implementation plans will be developed.

ED 5630 Mentor Roles and Responsibilities 3 Credits

Participants will examine the many and varied roles and responsibilities of mentors, including the initial selection of mentors. In this individualized course, students will examine and apply the skills needed for different educator roles, including student teachers, new teachers, special education teachers, alternative 4 candidates, administrators, and paraprofessionals. Advocacy and evaluation of mentor programs will be studied.

ED 5640 Practicum in Mentoring 3 Credits

This is a supervised practicum experience in collaboration with institutions or agencies in New Hampshire. The purpose is to gain meaningful work experience through applying knowledge learning in previous coursework to the on-the-job situation.

ED 5910 Independent Study 1–3 Credits

Enrichment of the background of students in education through the pursuit of a special topic pertinent to their interests and abilities. A chance for an in-depth study of a problem in the field of education. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

ED 5950 Graduate Thesis 1–9 Credits

The thesis carries six graduate credits that will, after careful consideration of thesis content, substitute for coursework of six credits in the program option. Students select a topic for study in consultation with their program advisor and related faculty. A timeline, thesis publication, and defense are outlined. Three copies of the thesis must be submitted with a bound copy that remains on file at the Graduate Studies Office.

ED 5960 Internship in Teacher Education 1–12 Credits

Student teaching for students in the MEd in Elementary or Secondary Education programs. Students must have all coursework for the degree, including any required undergraduate prerequisites, completed before taking this course.

ED 5980 Puppets in Education Workshop 1 Credit

The goal of this one-credit, practicum-based experience is to introduce the student to the educational value of puppetry in the classroom. Basic puppetry skills (construction and manipulation of simple hand, rod, and educational puppets) will be developed and discussed with an emphasis on integration into school curriculum. Offered according to demand.

ED 6100 Curriculum Integration and Performance-Based Assessment 3 Credits

This course will focus on assessing curricula and assessment practices that correlate with state and national standards. Students will be introduced to a range of curriculum models. Various strategies and the administration of performance-based assessment will be studied. This course is designed for students in the Elementary and Secondary Teacher Certification programs.

ED 6120 Connecting Reading, Writing, and Mathematics in the Elementary Classroom 3 Credits

This course will focus on the integration of reading and writing with mathematics. Methods and activities for integration will be explored. Students will be involved in a comprehensive study of ways to use reading and writing to strengthen the mathematics curriculum. Students will develop their own integrated unity plan to use in their classroom.

ED 6900 Graduate Capstone Project 1–12 Credits

The purpose of the graduate capstone is to apply knowledge learned in previous coursework through an approved project. Capstone projects should focus on the following questions: How will the theories learned throughout the program be integrated into a coherent project or experience? How will this work enhance individual career goals? Who are the stakeholders and how will this work assist them? How does this work serve the professional community? How will this work move the profession forward? Students should plan for approximately 40 hours of work per credit to be earned. Students must submit a Graduate Capstone Project Proposal form with their registration, and the Capstone Project must be approved by the advisor. The total number of credits earned also must be approved by an advisor and noted on candidates' program contract. Once completed, candidates are expected to present their final projects to their advisor and/or PSU faculty members. Students who anticipate working on their project for more than one term should register for the appropriate number of credits in each term so that they remain registered throughout the course of the project.

Experiential Education

EE 5105 Risk Management for Experiential Education 3 Credits

This online course reviews principles and current practices in experiential education program risk management for public and private schools, profit and not for profit organizations. Topics explored in the course include incident theories, risk management strategies, risk management tools, risk evaluation, risk analysis, emergency action plan, crisis management, liability coverage, and the law related to experiential education. Students will gain a practical understanding of risk management through examinations, risk analysis exercises, online group discussion, case studies, and individual projects.

EE 5110 Adventure Basics 3 Credits

This workshop is designed to model the delivery of a condensed but carefully sequenced challenge course curriculum. Participants will learn both the basic technical skills of operating a challenge course as well as the facilitation skills essential to sequencing a program to maximize outcomes with participants. Adventure Basics provides an important first step for both understanding the flow and interplay of a group experience and for learning the skills to run an effective challenge course education program.

EE 5120 Advanced Technical Challenge Course: Beyond Basics 2 Credits

An advanced workshop designed to help the adventure practitioner acquire the requisite skills to effectively facilitate a low and high challenge course program. Emphasis will be on developing a deeper understanding of challenge course systems and cultivating a critical eye for safety. Some of the specific skills covered in this workshop are as follows: knot-tying, proper use of equipment, belay techniques, leading edge climbing, and basic rescue procedures.

EE 5130 Building Your Repertoire 2 Credits

Participants will complete three one-day workshops and complete a resource book of activities and facilitation tools that fit their professional practice. High 5 Adventure's one-day workshops present a variety of experiential-based activities focused on problem solving, communication skills development, asset building, and reflection. Participants also gain an understanding of the foundations of experiential education and the philosophy of learning and community building through adventure initiatives.

EE 5150 Facilitation Skills Intensive 2 Credits

This workshop offers educators and group facilitators from diverse settings an opportunity to gain practical skills in group facilitation and to develop and refine their facilitation style. In a co-creative environment facilitators will explore the art of facilitation and practice their facilitation skills. Participants will leave with a variety of practical activities, strategies, and tools that will enhance their practice as a facilitator. Through hands-on program design and implementation practice, reflection, and input from peers, facilitators will gain new insights and resources, and tap into their strengths as an educator. Participants will leave with practical tools to enhance their practice as facilitators.

EE 5170 Introduction to Low Challenge Course Elements 2 Credits

The course is designed as an introductory experience intended to model a condensed but carefully sequenced challenge course curriculum. Participants will learn both the technical skills of operating a low challenge course as well as facilitator skills essential to the operation of an experiential education program. Provides an important first step for both understanding the flow and interplay of a group experience and for learning the skills to run an effective adventure learning and challenge course program.

EE 5180 Managing an Adventure Program 2 Credits

Designed to help adventure professionals manage an adventure education program and its many facets and details. The course is intended for anyone who has primary responsibility for the management of a challenge course site or adventure education programs at their school,

camp, or business setting. In addition to helping the challenge course professional learn essential management skills, the workshop also focuses upon improving one's analysis and judgment capabilities.

EE 5190 Independent Study 1–3 Credits

Enrichment of the background of students in education through the pursuit of a special topic in the area of experiential education theory, research, inquiry, or implementation pertinent to their interests and abilities. A chance for an in-depth study of a problem in the field of Experiential Education. Consent of a faculty supervisor and the associate vice president for academic affairs is required.

EE 5195 Guided Project in Adventure Learning 1–2 Credits

Provides students with an opportunity to expand on the topics of other EE courses through the development of an applied project or research paper, with the guidance of PSU faculty. An expectation of 15 hours of student work per credit. May be repeated upon approval of PSU faculty.

EE 5200 Adventure Programming 2 Credits

A comprehensive foundational workshop designed for any individual to learn all the techniques needed to begin adventure programming using games, initiatives, low and high elements. Topics include sequencing, framing and debriefing, basic knot tying and belay and safety skills for high elements.

EE 5205 Adventure Based Counseling 2 Credits

An introductory workshop for those new to adventure. Introduces foundational concepts and skills, with an emphasis on group process and debriefing. Technical skills are covered, but with less time for mastery than other introductory workshops.

EE 5210 Adventure Curriculum for Physical Education 2 Credits

A specialized workshop developing the skills and knowledge necessary to implement Project Adventure's Adventure Curriculum for Physical Education (ACPE) into school, municipal recreation and camp settings. Topics include connecting adventure activities to specific learning outcomes, state and national standards, conducting age-appropriate assessment of student outcomes, and integration of the ACPE curriculum into existing programs.

EE 5215 Creating Healthy Habits through Adventure 2 Credits

A specialized workshop developing the skills needed to experientialize health-related educational content. Topics include the use of experiential and adventure activities to address: nutrition, fitness, diversity and cultural awareness, substance abuse and prevention, violence prevention, stress management, and community building. Additional focus on using an adventure approach in school-based health and wellness curricula.

EE 5220 Achieving Fitness: An Adventure Approach 2 Credits

A specialized workshop for physical educators, fitness trainers, health educators, camp counselors, after-school personnel, and those interested in supporting clients' health-related fitness. Topics include basic principles of health and fitness, the combination of fitness principles with adventure philosophy, student self-efficacy and its role in improving health-related fitness, the use of fitness journals. Also provides practice in using specific experiential activities for supporting students'

achievement of health-related fitness including cardiovascular, muscular strength/endorurance, flexibility, and body composition.

EE 5225 Adventures in Building Community and Diversity 2 Credits

A specialized, experiential workshop that uses the adventure group process to explore the topics of diversity, multiculturalism, and prejudice reduction. Topics include the development of self-awareness in regard to issues of multiculturalism and prejudice, the use of metaphor to highlight intra- and inter-group diversity, the facilitation of dialogue during conflict/confrontation, the use of adventure activities to promote a more accessible cross-cultural dialogue.

EE 5230 Adventures in Low Elements 2 Credits

A foundational workshop focusing exclusively on adventure education using low challenge course elements. Does not cover the use high challenge course elements. Topics include the facilitation of warm up activities, problem-solving initiatives, trust activities, and specific low elements; sequencing, framing and debriefing techniques, safety guidelines and creative variations for low element facilitation.

EE 5235 Portable Adventure 2 Credits

A foundational workshop focusing exclusively on adventure education using portable props. Does not cover the use of low or high challenge courses. Topics include facilitation of icebreakers, community-building games, and problem-solving initiatives, sequencing, framing and debriefing skills.

EE 5240 Debriefing Tools: Expanding your Repertoire 2 Credits

This workshop that develops the critical skills of promoting student outcomes by directing reflection with debriefing techniques. Topics include the value of debriefing, skills and techniques for promoting group and individual reflection and learning, the Adventure Wave Model, the use of props and tools for promoting reflection.

EE 5245 Tech Skills Intensive 2 Credits

An intermediate level workshop developing technical challenge course skills beyond the introductory level. Topics include challenge course equipment, advanced knot-tying skills, course set-up and take-down, gear retrieval, belay team management, alternative belay techniques, High and Low Element Standard Operating Procedures, methods of course access (including self-belayed climbing). Best suited for students who have taken Adventure Programming or Adventure Based Counseling, or who can demonstrate introductory technical skill competency.

EE 5250 Advanced Skills & Standards 2 Credits

An advanced workshop that develops expert-level technical skills for challenge course operators. In addition to a review of basic technical skills, topics include high course rescue techniques, self-belayed climbing, descending and lowering techniques for self and participants, new technical developments in the challenge course industry, basic course inspection skills, and operation of complex high elements. Students will spend a significant amount of time at height. Best suited for students who have completed Technical Skills Intensive, and can demonstrate intermediate technical skill competency.

EE 5255 Adventure with Youth at Risk 2 Credits

A specialized workshop developing the skills needed to implement the Behavior Management through Adventure program in work with youth at risk in schools, treatment centers, detention centers and other specialized programs. Focuses on the development of an empowered group process to succeed with students who often present a significant challenge to traditional group management. Additional topics include increasing prosocial behaviors and social-emotional learning outcomes, framing and utilizing adventure activities for therapeutic outcomes, the use of natural and logical consequences, and case effective implementation of these strategies.

EE 5260 Adventures in the Classroom 2 Credits

Introduces the use of adventure programming in academic settings without an open field or a gymnasium to promote community building, accelerated learning outcomes, and the growth of social and emotional competencies. Topics include promoting trust, respect, and constructive risk taking in a classroom setting, adapting adventure to multiple learning styles, and creating experiential lesson plans for classroom settings.

EE 5265 Advanced Facilitation Skills 2 Credits

An advanced workshop focused on advanced theory and technique of leadership and facilitation in an adventure setting. Topics include emerging experiential facilitation techniques, tolls for group and individual assessment, self-assessment of facilitation skills, flexible facilitation styles and methods based upon identified goals.

EE 5270 Developing Social Skills through Adventure 2 Credits

A specialized workshop introducing the use of adventure learning to develop the social and emotional competencies of school-aged students. Topics include the implementation of Social Emotional Learning (SEL) strategies, integration of SEL with content-based learning, current research and theory of SEL programming, instructional skills for specific SEL content areas such as Goal Setting, Decision Making, Managing Emotions, and Engaging in Social Relationships, development of a relationship-centered school or community agency.

EE 5275 Institute: Physical Education, Health and Wellness 4 Credits

An extended workshop designed to immerse students in the modality of adventure for teaching physical education, health, and fitness. Combines content of three workshops: Adventure Curriculum for PE, Achieving Fitness, and Creating Healthy Habits.

EE 5280 Adventure Program Management 2 Credits

An advanced, content-oriented workshop focused on various competencies of the challenge course manager. Topics include the role of intentional program design in program and risk management, safety and risk management information and tools, introduction to accident and incident analysis and documentation, utilization of Standard Operating Procedures (SOPs) and Local Operating Procedures (LOPs), staff hiring, training, and retention.

EE 5285 Adventure in Business 2 Credits

A specialized workshop focused on the use of adventure for team development in the corporate or workplace setting. Topics include

assessment strategies for intentional program designs, the design of programs in team building, debriefing strategies and techniques to promote transfer of learning back to the workplace, program evaluation and follow-up strategies to use with clients.

EE 5300 Advanced Technical Skills 2 Credits

This course gives the skilled practitioner an opportunity to review and add to his or her repertoire of technical skills. Emphasis is placed on practicing all aspects of one's technical skills and developing a quiet competence as an adventure practitioner. Some of the specific skills in this workshop are advanced knot-typing, proper use of specialized equipment, self-belay and self-rescue techniques, risk management, critical evaluation of scenarios, and advanced rescue procedures.

EE 5310 Edge of Leadership 2 Credits

This course empowers motivated students and their teachers to explore the important resource and significant role that student leaders play in school culture. Through new partnerships and collaboration, these students and teachers develop sustainable leadership teams within their school in an effort to effect positive change in school culture. Through shared adventure experiences on a challenge course, students and teacher teams develop great effectiveness and confidence.

Elementary Education

EE 5100 Assessing Children's Growth and Development 3 Credits

Provides the pre-service elementary education classroom teacher with knowledge of theories of children's growth and development for the purpose of building capacity for developmentally appropriate decision-making ("habit of mind") throughout the career. Examines the characteristics and needs of children, and the multiple interacting influences and the interrelated domains of development—physical, cognitive, social, emotional, linguistic, and aesthetic. Reviews child development knowledge base, research, and theoretical perspectives. Introduces a multitude of means for assessing children's growth and development in schools, including, but not limited to: observation and record keeping, informal and formal classroom assessments, district-wide standardized test data, interviews with families and/or caregivers, children's self-assessment, and testing done to determine the presence or absence—and nature of—an "educationally handicapping condition," as defined by federal special education law. *Requires 10 field hours of observation, teaching, or interview.*

EE 5200 Curriculum Design for Social Studies, Health and Sciences 3 Credits

Prepares pre-service elementary education professionals to design curricular units of study in the content areas. Familiarizes candidates with state and national standards for children's learning in the social studies, sciences, and health education, and the integration of the Common Core Standards into content-area instruction. Introduces a curriculum design model that utilizes the alignment of learning goals and assessments as the anchor for instructional practices. Students are required to design a content-rich unit of study for an elementary classroom. *Requires 10 field hours of observation, teaching, or interview.*

EL 5300 Differentiating Instruction, Assessment, and Environment 3 Credits

Designed for both pre-service educators, as well as practicing teachers, the course introduces differentiation in the elementary classroom as a means to educational equity and excellence. Introduces cognitive frameworks of differentiation including student characteristics (readiness, interest, learning profile) and curricular elements (content, process, products). Examines the process of planning instruction and assessment that affords all children with access to learning. Considers the impact of differentiation applied to the learning environment and supports teachers to “unlearn” classroom management in favor of learning classroom leadership. *Requires 10 field hours of observation, teaching, or interview.*

EL 5400 Inclusive Supports and Accommodations 3 Credits

Introduces to pre-service elementary education professionals, and renews in practicing teachers, the values of inclusive education, and the belief that all children can learn. Provides basic information about special education laws and systems, and outlines the role of the classroom teacher in the identification, instruction, and evaluation of children with disabilities. Considers the current deficit-driven categorical framework for special education, and introduces the concept of neurodiversity in its place. Supports candidates to understand and implement a menu of classroom supports and accommodations for children with and without disabilities, teachers, related service providers, and families, including but not limited to: Universal Design for Learning, assistive technology, educational specialists and related service providers, peer and adult supports, and social relationships. *Requires 10 field hours of observation, teaching, or interview.*

EL 5600 Teaching Children Mathematics 3 Credits

Prepares the pre-service elementary educators to teach mathematics to all children in K-8 public school settings. Teaches mathematical concepts and pedagogical skills via active engagement and self-reflection in learning concepts such as fractions, ratio and proportion, Geometry, and measurement. Familiarizes students with national and state math standards for elementary educators. Thoroughly examines the Common Core Standards in Mathematics for K–8 learners. Considers the developmentally appropriate use of technology in math education. Finally, considers the differentiation of “scripted curriculum” so that all children—regardless of their diverse learning needs—can access mathematical learning opportunities in the classroom. *Requires 10 field hours of observation, teaching, or interview.*

EL 5700 Elementary Reading and Writing Instruction 3 Credits

Provides the pre-service elementary education classroom teacher with the foundations and framework for designing and implementing literacy instruction, with an emphasis on curriculum, methods and materials for the primary grades. Introduces foundations of reading and writing instruction taught in the context of one another, and thoroughly examines the Common Core Standards for Language Arts for K–8 learners: literature, informational text, foundational skills, writing, speaking and listening, and language, including visual literacy and visual representation. Focuses on word study, phonemic awareness, phonics, fluency, vocabulary, comprehension, core reading programs and stages of writing development in a balanced reading framework. Considers the differentiation of language arts instruction, assessment and environment so that all children—regardless of their diverse

learning needs—can access language arts learning opportunities in the classroom. *Requires 10 field hours of observation, teaching, or interview.*

EL 5960 Teaching Internship in Elementary Education 1–6 Credits

This culminating field-based teaching experience for elementary certification candidates affords the candidate with an opportunity to apply theory to practice, and to build upon the dispositions, understandings, knowledge and skills developed thus far in the program. The successful candidate does not leave the experience knowing fully “how to teach”, but instead has a strong and balanced practice, and knows *how to learn to teach*—an important distinction given the dynamic nature of the field, and of our times. The successful candidate will demonstrate competence in all state and national initial teacher certification standards for elementary education professionals and document these competencies in a professional portfolio.

Candidates will work with a University supervisor and field-based mentor teacher to determine a schedule for the experience that includes observation, co-teaching, and solo teaching. Four observations will be conducted by the University supervisor. The mentor teacher provides daily feedback. Both will complete formal midterm and final evaluations of candidate’s teaching. Participation in an online seminar is required of all student teachers.

There are three (3) options for scheduling 300 hours of teaching internship experience:

- a focused 300 hour (12 weeks) full-time public school placement approved by the Office of Educator Preparation.
- a part-time (minimum 2 days per week) public school placement totaling 300 hours approved by the Office of Educator Preparation.
- 300 hours integrated into the work responsibilities of an employed elementary education paraprofessional or professional, per approval of the employing school district and the Office of Educator Preparation.

Candidates must submit passing Praxis II test scores to the University prior to registration.

English**EN 5000 Teacher Action Research 3 Credits**

This course is designed to provide a background in qualitative classroom-based research. Students design a research project in which they find and frame a research question that they will investigate through interview, observations, participant observations, or analysis of artifacts. Students will write up and present the results of this limited study.

EN 5050 Theory And Practice in the Teaching of Writing Middle/Secondary 6–9 Credits

This is a summer institute for teachers of grades K–16 sponsored by the Plymouth Writing Project. Teachers work on their own writing, conduct research into an aspect of teaching writing, participate in reflective practice, and in critical teaching demonstrations. This is an intensive, full-time, summer experience. Available through application only.

EN 5100 Using Film to Teach Literature in Secondary Schools 3 Credits

The study of the basic elements and techniques of filmmaking and the exploration of methods through which the study of film might be used in the literature class, primarily with the visual elements inherent in literature. The course will culminate with each student teaching a session on a scene from a film.

EN 5240 Study of Language and Grammar 3 Credits

Selected reading and research in the nature and development of language, history of the English language, dialects, levels of uses, and purposes of language. The structure of American English is also discussed, as well as recent developments in language study.

EN 5300 Poetry Workshop for Teachers 3 Credits

This course is designed to help teachers develop their own poetry and to learn ways of working with poetry with their students. Students will compile a portfolio of original poetry and design a poetry-writing program for use in their classes. They will also learn techniques for integrating the study of poetry throughout the curriculum.

EN 5320 Teaching Literature: The Short Story 3 Credits

This course focuses on critical reading of short fiction and how to approach discussion of story elements.

EN 5330 Writing Project Practicum 3 Credits

This course is the culminating experience in the teacher consultant certificate program. It is intended to provide learning and professional experience relating theory to practice for plymouth writing project fellows in providing professional development to other teachers as they assume leadership positions in the writing project. Students undertake the planning and development of materials and implementation of 40 hours of professional development activity for the plymouth writing project under the supervision of the project director or one of the co-directors. Prerequisite: en 5050 and en 5450.

EN 5340 Exploring Writing and Technology 3 Credits

Exploring Writing and Technology is designed for those wanting to learn about the connection between writing and web technologies such as social networking, online collaboration, blogs, wikis, Google applications, and more. Teachers will learn about and explore uses of technology and writing and design projects for their classrooms.

EN 5370 Writing Across the Curriculum 3 Credits

In this course for teachers of all disciplines at all levels, we will examine a variety of techniques for integrating writing into all classes. Teachers will adapt the practices demonstrated to their subject area and grade level and gather student writing samples. We will analyze student writing samples, and discuss implications for teaching K–12. At the same time we will respond to students' writing, write about our teaching, and explore the implications for our practice.

EN 5380 Open Institute for Teachers of Writing 3–6 Credits

The aim of the open institute is to allow participants the time, space, and optimal conditions to work on their own writing, explore theory and research in the teaching of writing, and to transform learning into practice for teaching. The institute is divided into two interwoven sections: Theory and Research Into Practice (TRIP) and Writing and Reflective Practice (WRP).

EN 5450 Leadership in Writing 3–6 Credits

This is an advanced course for teachers who are ready to assume leadership positions relative to staff development in the teaching of writing. The course will provide an in-depth background in the teaching of writing, including process based teaching, planning for instruction, assessment, writing across the curriculum, staff development, and how to help teachers become reflective practitioners in all areas of the teaching of writing. Available by application only.

EN 5500 Topics in Teaching Literature 1–3 Credits

This course focuses on various topics in literature at the graduate level not covered in other English courses and may be repeated with different topics.

EN 5560 Topics in Teaching Writing 1–3 Credits

This course focuses on various topics related to the teaching of writing not covered in other English courses and may be repeated with different topics.

EN 5620 Promising Practices in the Teaching of Writing 1–3 Credits

An introduction to various promising practices in the teaching of writing. Participants will attend workshops and follow-up sessions after applying promising practices in their classrooms. They will then write a culminating paper in which they reflect on their experience and what they have learned from implementing the practices with their students.

EN 5630 Writing Workshop for Teachers 3 Credits

Structure and implementation of classroom writing workshops, including conferences and portfolio assessment. Students will study writing process history and theory, and work with their own writing. They will create a personal literature anthology exploring their relationship to various literary genres. Analysis of student writing samples, evaluation criteria for writing, and their implication for teaching will be discussed.

EN 5640 Theory and Practice: Teaching Writing at The Secondary Level 3 Credits

An introduction to methods and philosophies of the teaching of writing, with a focus on grades 5–12. Students will explore philosophical elements of a process/environmental approach to teaching writing for responsive teaching in a democratic and pluralistic society. They will use constructivist learning theory to set up and practice writing conferences and in-depth assessment of student writing, and have practiced using that assessment to guide instruction. Observation and participation in secondary or middle schools required.

EN 5710 Writing and Thinking 1-3 Credits

The aim of this course is to provide all participants with a background in the theory and practice of writing in the content areas. Through their own writing and through inquiry related to their individual professional goals, educators will relate theory and practice in terms of using writing for learning, and more process-based writing in their disciplines. They will become familiar with the basics of what research has demonstrated about writing across the curriculum, assessment, how writing intersects with content material.

EN 5720 Writing Our Communities 1-3 Credits

This course will explore how to use writing to examine the history, culture and ecology of the place in which we live. Participants will develop

educational units appropriate to their teaching situations, explore the use of artifacts in their lives and in our history and culture, and examine how these reflect relationships of power.

EN 5830 Teaching Literature for Cultural Understanding 1–3 Credits

This course provides an introduction to the use of multicultural literature appropriate for K–12 classes to increase cultural understanding. Students will apply a spectrum of intercultural sensitivity as a guide for working with their students. The course involves the planning and implementation of a unit of study involving the teaching of multicultural literature in the K–12 school and integrating writing and the arts.

EN 5870 Teaching Literature in Secondary School 1–3 Credits

Instructional methods and materials used in teaching literature at the secondary (5–12) level. Observation and participation in local schools is required.

EN 5910 Independent Study 1–3 Credits

Enrichment of the background of students in education through the pursuit of a special topic pertinent to their interests and abilities. A chance for an in-depth study of a problem in the field of English. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

EN 5960 English Education Teaching Internship 1–12 Credits

Capstone experience for educator certification majors leading to certification in English grades 5–12. The internship is a continuous, full-time experience during which students gradually assume full responsibility for teaching a full schedule of classes at the middle or high school level in English/language arts.

Educational Leadership

EP 7020 Collaborative Leadership 3 Credits

Students will explore major concepts related to developing partnerships and communities of learners. Course topics include the change process, forms of school and community governance, school culture, the concept of collaboration, and agencies and organizations involved in community programs and initiatives. Special attention is focused on planning and implementing system-wide and building-level networks. Students will develop and evaluate a framework for collaboration and demonstrate systems thinking. This is the first course completed in the CAGS core component.

EP 7030 Transforming the Educational Agenda 3 Credits

This course focuses on the development of a self-renewing capability inherent in professionals and organizations. Students will discuss the notion of transformation in the context of knowledge base, self-reflection, and the socio-professional processes in educational change. Students will explore the integration of ecological perspectives within a changing society and the demand for greater tolerance of human behavior in the context of learning. Students will demonstrate an understanding of the need to keep student learning and development as the central core of educational change. Prerequisites: EP 7020.

EP 7040 Planning in Education and Human Services 3 Credits

The purpose of this course is to develop effective collaborative planners. This course presents the major stages in the process of developing a strategic plan, including forming a mission statement, crafting and implementing the plan, and evaluating plan performance. It provides a theoretical and practical overview of the skills, strategies, and resources required through each stage of the systemic planning process. Prerequisite: EP 7020.

EP 7050 Qualitative Methodology and Applied Research 3 Credits

This course addresses qualitative research methodologies with a particular emphasis on constructing grounded theory. Candidates will engage in the process, design, and critique of qualitative inquiry and research. Organizational and community issues will be explored and discovered through the analysis of patterns of beliefs, attitudes, and behaviors within interpersonal and intercultural contexts. The course includes theory and practice related to initiating an inquiry; gathering, recording, and analyzing data; and evaluating a study. Prerequisites: EP 7020 and a graduate level course in research design.

EP 7055 Transformative Research 3 Credits

Transformative Research is an advanced course in research and evaluation methods appropriate for advanced graduate students. The intersection of applied social research and program evaluation will be explored, as well as researcher identity, developing a research focus, a transformative research and evaluation model, and qualitative, quantitative, and mixed methods. Students will partner with a school or agency to develop a research project focused on the needs of the partner. The Transformative Approach to formulating research questions and developing original research will be emphasized, in alignment with our program's hallmarks and the goal of preparing transformational leaders who can conduct, as described by Mertens (2009), culturally responsive research that places central importance on the lives and experiences of diverse communities, that seeks out those who are silent, involves those who are marginalized, and results in actions that further human rights and social justice. Prerequisite: A graduate level course in Research Design. Also offered as HD 7055.

EP 7060 Legal Issues in Policy Making 3 Credits

This course presents a discussion of ways institutions and their communities must deal with the legal and political environment in which they exist. Topics include current legal issues and how the stakeholders in society can use the law as a tool for social change. Institutions must advocate for positive change through the development of thoughtful legal policies and practices. Prerequisites: AD 5700 or SE 5300.

EP 7070 Contemporary Social Trends 3 Credits

Contemporary social, economical, political, and educational issues are the core of the course. They are identified in a forum that provides opportunities for the students to research current methodology together to address problems that relate to the specific roles of the course participants in their work inside or outside of the educational field. Working collaboratively, course candidates explore short-range and long range problem-solving strategies directed toward increasing their awareness of community perception and expectations, techniques for facilitating institutional change, and responding to the nature and culture of

internal and external political systems and environments as they apply to their work sites. Prerequisite: EP 7070.

EP 7090 Critical Perspectives for Arts Advocacy 3 Credits

To be an advocate of the arts must mean in some degree to have given thought to the very nature of the arts and their function in human development and culture. This course attempts through reading, discussion, writing, and forms of “doing art” to broadly circumscribe the nature of the arts and their function within the human experience. The readings will help facilitate seminar discussions designed to explore a variety of views about how the arts, once identified and defined within human experience and culture, contribute to human flourishing by opening up a more encompassing range of choices and possibilities. To be an advocate for the arts in this sense is to realize the intimate connections that the arts evoke, as well as to encourage the expansion of social vision through public forms of conduct and communication.

EP 7100 School Labor Relations, Negotiations, and Personnel Management 3 Credits

Focus on policies and procedures affecting personnel management in the schools. Discussion of staffing, program and personnel evaluations, office procedures and recordkeeping, decision making, and negotiations. Emphasis on collective bargaining statutes, case law, grievance processing, mediation, employee relations boards, union security provisions, scope of bargaining, and the administration of the negotiated contract. Prerequisites: EP 7020 and admission to Superintendent Certification program.

EP 7110 Arts and Learning 3 Credits

This course is designed to provide candidates with the arts leadership skills necessary for designing, implementing, assessing, and sustaining arts integration models in diverse school settings. The course will focus on the multiple roles of the arts as mediation tools offering languages for learning and methods for instructions. This course will provide candidates with theoretical and applied knowledge of comprehensive interdisciplinary multi-arts integration supporting learning in, with, and through the arts. Candidates will be introduced to the research based Integrated Instructional Model, which incorporates the components of community, problem-based learning, and arts integration. Candidates will explore the use of the arts and artistic methods through hands-on activities modeling arts-infused learning and instruction. Candidates will apply individual and group understandings to considerations of site-specific school change and sustained systemic professional development.

EP 7120 Appreciative Inquiry 3 Credits

Learn to leverage change initiatives and improvement processes by discovering the positive core of an organization, team, or process. Beginning from a positive vantage point will: empower an organization, and encourage motivation and positive action, while increasing commitment and creating sustainable success. This method has been used by the Dalai Lama, the U.N., the U.S. Navy, and a variety of major corporations, hospitals, and educational institutions. Appreciative Inquiry was originally conceived as a method for large-scale organizational development change initiative; it is now used in the following ways: as a method to improve relationships and team performance, as a program assessment tool, as a research method, and for building communities. This will be a hands-on learning experience. During the course we will

cover some foundational theory and conduct an appreciative inquiry. This class will provide skills and knowledge that can be directly applied professionally or personally.

EP 7121 Designing and Leading Healthy Organizations 3 Credits

The course is designed as an intensive introduction to the theories, methods and tools for building wellness concepts into the strategic planning process of organizations. The class will define the future of wellness in the workplace evolving beyond mechanistic approaches to individual wellness and developing holistic principles leading to organizational health. At the completion of the course, students will have an understanding of ways to institute a new wellness paradigm into organizational design.

EP 7130 Shaping Policies and Practices in Arts Education 3 Credits

This course is designed to provide candidates with the arts leadership skills necessary to effect and sustain changes in current educational settings toward a greater emphasis on improving the quality of arts education. Candidates will explore major concepts related to shaping policies and practices in arts education, while examining current educational systems with an eye toward systemic change. Connections will be made to the importance of sustaining and developing curriculum, sustaining arts advocacy projects and programs, and transforming educational systems to embrace learning with, about, in, and through the arts.

EP 7200 School Buildings and Transportation 3 Credits

The role of the school administrator in planning school construction projects, maintaining school facilities, and overseeing the transportation of students is the focus of the course. Also emphasizes the relationship of facilities and transportation to meet the program needs of the students while complying with state and federal regulations. Prerequisites: EP 7020 and admission to Superintendent Certification program.

EP 7210 Leading Curriculum and Instruction to Transform Schools 3 Credits

The competence, skills, and knowledge required for providing leadership in curriculum, instruction, and assessment are the foundations of this class, which focuses on improved teaching and learning. Students will hone their ability to plan and facilitate the implementation of a developmentally appropriate, standards-based comprehensive curriculum, instruction, and assessment program that includes the effective use of data to improve student learning while making use of technology and information systems to support the instructional program. Interwoven is a close examination of the best practices and current trends in developing the culture, climate and partnerships necessary for successful growth. Prerequisite: EP7020.

EP 7300 The Superintendency and School District Leadership 3 Credits

In-depth studies of essential knowledge bases and best practice skills required to effectively execute the responsibilities of the district-level administration, including the roles of the public school superintendent and assistant superintendent. Attention will be given to balancing three sometimes conflicting roles: instructional, managerial, and political, in an era of standards-based accountability. Prerequisite: EP 7020 and admission to Superintendent Certification program.

EP 7560 Special Topics in Educational Leadership 1–4 Credits

An in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist in the field or guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with the permission of the instructor.

EP 7800 Practicum in Educational Leadership: The Superintendency 3–6 Credits

The purpose of the practicum is to provide students with meaningful-field-based experiences that focus on the role of a school district leader. This is a collaborative, 300-hour supervised experience intended to support students in applying the knowledge, skills, and understandings they have gained throughout their K–12 superintendent certification program. Supervision of the practicum is the responsibility of two individuals: the university instructor, a Plymouth State University faculty member; and the site supervisor (or mentor), a school district superintendent. This is a capstone course, as such all courses in the student's curriculum requirements are prerequisites to this course.

EP 7810 Leadership and Learning Practicum 3–6 Credits

A collaborative supervised field experience in one of several cooperating institutions or agencies. The purpose is to gain meaningful work experience (leadership in the arts) through applying knowledge learned in coursework to on-the-job situations.

EP 7820 Externship 1–6 Credits

This externship is designed to provide opportunities for advanced level graduate candidates to study and research topics of interest at locations outside the University, often abroad. These externship placements provide candidates with an opportunity to gain new perspectives, sample different career paths, and network with leaders in education and related fields. Candidates are required to spend a minimum of 40 hours per credit hours in the externship placement and develop and present their research project.

EP 7830 Practicum: K–12 Curriculum Administrator 1–6 Credits

This course is designed as the culminating field experience for enrolled advanced graduate students seeking New Hampshire Department of Education (NHDOE) certification as a K–12 Curriculum Administrator. The practicum is a performance-based analysis of the role of the K–12 Curriculum Administrator in practice with emphasis on changes in society and schools as well as with reference to job responsibilities of the position—the art and science of school system leadership. Students enrolling in the practicum are expected to spend time interacting with a practicing curriculum administrator and completing a practicum project to fulfill requirements meeting state certification. Practicum readings and activities are designed to provide experiences relevant to building a required certification portfolio that demonstrates formal knowledge of executive leadership and management, dispositions (using that knowledge to reflect on experiences), and performances (school-based applications) as described in the interstate school leaders licensure consortium (ISLLC) standards for school leaders and New Hampshire education standards for curriculum administrator. Prerequisites: completion of required curriculum administrator coursework.

EP 7840 Capstone in Arts, Leadership and Learning 3 Credits

The capstone experience is designed to provide an opportunity for CAGS-level graduate candidates to demonstrate their knowledge of leadership and the arts by designing and implementing an art, leadership and learning project within an educational setting. Candidates are required to spend a minimum of 40 hours per credit hour devising and executing their planned project. At the conclusion of the capstone, candidates are expected to share their results in a public setting with faculty and others interested in arts and learning.

EP 7850 CAGS Capstone 3–6 Credits

The graduate capstone is the culminating course in the Certificate of Advanced Graduate Studies (CAGS) in Educational Leadership (non-certification), Curriculum & Instruction concentration. The purpose of this course is for students to apply the knowledge, skills, and understandings they have gained in program coursework to their professional setting. Students will plan approximately 40 hours of work for each credit to be earned in their capstone. Students must submit a Graduate Capstone Project Proposal form with their registration, and the Capstone Project must be approved by the advisor. Once completed, students must present their capstone product(s) to their advisor, capstone supervisor, and/or other PSU faculty members, as determined in the capstone proposal. Prerequisite: Consent of advisor, and satisfaction of all other program requirements.

EP 7910 Independent Study 1–4 Credits

Enrichment of the background of students in a particular field of study through the pursuit of a special topic pertinent to their interests and abilities through research. Consent of the faculty supervisor, department chair, and the associate vice president for academic affairs is required.

EP 8000 Emerging Perspectives on Learning and Development 3 Credits

Leaders play an important role in constructing, guiding, and improving learning in organizations. This course explores research-based discoveries and insights about the brain, learning, and development from multiple disciplines. Topics will include current developmental concepts as they are connected to understanding people, organizations, and policy settings.

EP 8010 Program Evaluation: Theory and Practice 3 Credits

This course engages students in understanding and using the theory and practice of program assessment and evaluation, including the effective communication of results. Students work directly with an agency or program to design an evaluation proposal. Various methodologies and approaches are investigated. Students discuss how to use data to inform decisions and to plan and assess programs. Prerequisites: a research design course and a qualitative research course; member of the PSU EdD cohort.

EP 8020 Ethical Leadership and Advocacy 3 Credits

This course focuses on ethical leadership and advocacy with an emphasis on personal and professional standards. Students apply ethical decision-making models to dilemmas drawn from professional contexts. The psychological and moral development needed to effectively advocate for social justice is considered. Students will demonstrate understanding of effective advocacy at the individual, community, and socio-political levels. Prerequisite: Member of the PSU EdD cohort.

EP 8025 Writing a Literature Review 1–3 Credits

This course will provide an organized and collaborative support system for doing the research and writing of the required Review of Literature, which is Dissertation Block One (and becomes Dissertation Chapter Two) as early as possible in the doctoral program. Cohort members will gather on Saturdays throughout the winter and spring terms to collaborate on the writing process, provide feedback and support, and meet their own goals for researching and writing relative to the review of literature that is incorporated into the dissertation in a later term.

EP 8030 Leadership in a Diverse World 3 Credits

Leaders often find themselves making decisions, facilitating programs, and mediating conflicts that emanate from the many ways in which humans differ, including ethnicity, race, religion, sexual orientation, and cultural beliefs. In this course, attention will be given to central topics and critical issues that address global leadership competencies in working with diverse populations. Students will critically examine the complexity of culture, the building of community, and the promotion of social justice from individual, community, and global perspectives. Furthermore, students will consider and evaluate both reactive and proactive roles for leaders in educational, social, and political settings.

EP 8040 Resource Planning and Stewardship 3 Credits

Leaders are expected to develop policies and implement practices that maximize the financial, environmental, material, technological, and human resources of their organization. Through the investigation of case studies, site visitations, and research, students will explore exemplary practices and potential approaches for the best use of an organization's resources. Topics will include: budgetary practices with high accountability factors, energy programs, recycling resources, employing technology while containing costs, and innovative personnel practices.

EP 8050 Vision: Synergy and Synthesis 3 Credits

Leaders are expected to facilitate the creation of a vision that drives their organization forward. Through readings, responses to interactive lectures, and participation in experiential exercises and group discussions, students will explore opportunities for restructuring organizations to create dynamic workplaces and synergistic organizations. Students will also examine present and emerging paradigms in the areas of behavioral science, psychology, and neuroscience so they may ascertain the impact of these belief systems on individuals and organizations. Prerequisite: EP 8000.

EP 8060 Doctoral Seminar: Writing the Proposal 3 Credits

In this course, candidates are expected to craft a high quality comprehensive and compelling prospectus for their dissertation research proposal that is tailored to their interests and discipline. The seminar topics focus on helping students design a research study and write a dissertation proposal. (Prerequisites: Successful completion of these doctoral core courses: EP 8000, EP 8010, EP 8020, EP 8030, EP 8040, and EP 8050).

EP 8070 Dissertation Block I (Review Of Literature) 3 Credits**EP 8080 Dissertation Block II (Methodology and Proposal Defense) 3 Credits****EP 8090 Dissertation Block III (Data Gathering and Analysis, Conclusions, and Dissertation Defense) 3 Credits**

These courses serve as culminating experiences in the Doctor of Education program, building on research conducted throughout the coursework and resulting in extensive research and writing on a topic

appropriate to a candidate's program, under direction of a project advisor. Candidates' projects demonstrate comprehensive understandings of the knowledge and practices of their selected field of study. These doctoral seminars are organized into a sequence to support the writing of the dissertation and should be taken in order: writing the proposal, writing the literature review and methods sections, collecting data and analyzing findings, and writing up the results and conclusions or discussions.

EP 8820 Externship 3–6 Credits

The externship represents an important stage in the preparation of doctoral candidates. The externship provides an opportunity to explore and research topics of interest related to the dissertation at domestic and international locations outside the University. Externship placements allow candidates to gain new perspectives, sample different career paths, gather practical experience related to the dissertation, and network with leaders in education and related fields. Candidates work with their instructor to establish the focus and site of the externship placement. Candidates develop and present their research project at the conclusion of the externship to faculty and peers. Students should be aware that a background check might be a requirement of certain externship sites.

Environmental Science and Policy**ESP 5040 Environmental Consulting 3 Credits**

This course is designed to train students on scientific degree tracks to become valuable employees in the environmental consulting industry by introducing them to the technical skills, project planning, and business management skills in demand by environmental consulting firms. The course focuses on the technical aspects in areas such as brown-field redevelopment, natural resources and environmental permitting, environmental compliance, sustainable development planning, etc. Course elements stress the use of industry-standard procedures and state regulations, data and information management, report preparation, development of findings and opinions, and verbal presentations.

ESP 5050 Earth Surface Dynamics 3 Credits

The Earth's near-surface environment, its so-called critical zone, supports almost all known life, holds most of the geologic record, and is the region where all of earth's dynamic systems intersect. Changes in climate, land use, water resources and ecosystems alter the form and function of this critical zone, creating landforms such as river deltas, lakes, beaches, gullies, bogs, dune fields, salt flats and dried lake beds. This course examines recent trends and changes in Earth's most dynamic system, its critical zone, with emphasis on how these changes affect the very shape of our environment, including both terrestrial and sub-surface features. Although this course incorporates many aspects of glacial and periglacial geology, it goes beyond those remnants of past climate regimes to look at future earth scenarios. Topics range across many disciplines but all are, in essence, geomorphic responses to a dynamic earth. Potential topics: the impacts of changing sea level on river sediment and dissolved loads; ecological and water quality consequences of infilled dams/lakes, soil erosion and land conversion; climate-induced changes in floodplains, permafrost and Arctic shorelines; heightened storm surge from changes in terrestrial sediment budgets and marine currents; consequences of newly deglaciated land on Greenland, Antarctica and high mountain regions.

ESP 5060 Ecological Economics: Theory and Applications 3 Credits

Ecological Economics (EE) is not a traditional discipline. Often referred to as a “transdiscipline” because it crosses the boundaries of several subjects, many say that ecological economics is the science of sustainability. In this introductory, graduate-level course we will explore EE as a young and evolving field of inquiry. Standard and non-standard economic concepts will be explained along with ecological understanding to describe the challenges that arise in coupled natural-human systems. We will use problem and solution-based inquiry to test out some of the methods advocated by ecological economists. This will include participatory research on ecosystem services in local communities. Specific topics to be covered may include: Abiotic and biotic resources; supply and demand; market failures; economic growth and human well-being; policy instruments; efficient allocation of resources; pricing and valuation of non-market goods; and ecological economics case studies around biodiversity.

ESP 5070 Decision Making in Natural Resource Management 3 Credits

Managing natural resources for multiple objectives, in a sustainable manner is a challenge that both practitioners and researchers face in today’s highly complex socio-political environment. Decision analysis skills are highly valued in the field of environmental science. This course will present current theories and applications related to decision making for natural resource management. Students will have the chance to work through local and regional decision making scenarios and compare different tools and theories on the ground.

ESP 5080 Soils and Environmental Change 3 Credits

The purpose of this course is to introduce soil science to environmental science, geology, geography and biology majors. The course’s multi-disciplinary topics inform students about the relevance of soil studies across a broad spectrum of modern issues. Students will learn the geologic, geographic and climatologic aspects of soil formation, the structural components of soil that impact diverse aspects of soil fertility, drought, and tendency to landslide or erode, the dynamical aspects of soil hydrology and geochemistry, and the biological aspects of soil nutrient availability, nitrification, carbon cycling and biodiversity. This class is integrated with a laboratory that allows exploration of soil science topics through field and laboratory exercises.

ESP 5090 Environmental Chemistry 3 Credits

This course covers the chemistry of Earth’s environment, including the natural chemical processes as well as anthropogenic contributions. The environment in this context is divided into the atmosphere, the hydrosphere, the lithosphere, and anthrosphere. Particular emphasis is given to human influences in each of these “spheres,” including the causes, effects, detection, prevention, and mitigation of pollution. Environmental pollution is a global problem, with many technological and cultural causes, and as such requires an understanding of numerous disciplines in order to solve. This course thus involves the integration of concepts from chemistry, biology, geology, ecology, atmospheric sciences, hydrology, toxicology, political science, and others. Major topics to be covered include stratospheric ozone depletion, global climate change and energy, acid rain, waste disposal, organic and inorganic pollutants, and environmental regulation in the United States. The lab component will focus primarily on detection of pollutants in air and water and will include a class research project.

ESP 5160 Land Conservation Techniques 3 Credits

Conserving land is a goal that many people share. This course explores the many and diverse reasons for conserving land and various mechanisms for achieving land conservation. Students will gain an understanding of the techniques and methods used in land conservation and how conserved land is managed. The region provides numerous case studies in land conservation that will be used to enrich the course.

ESP 5210 Forest Ecosystems 3 Credits

The course will be structured around the advanced methods that have enhanced our understating of forest ecosystems. The course will explore concepts and techniques to address the changes in climatic cycles, the implications of wide-scale pollution, fire, and other ecological disturbances that have an effect on forests ecosystems. Topics to be covered include forest water and biogeochemical cycles, forest ecology, forest diversity, and global forest ecology. A field trip to the Hubbard Brook Experimental Forest or another location in the White Mountain National Forest is included. Prerequisite: demonstration of competency in biogeochemistry, chemistry, ecology, and quantitative analysis; or permission of instructor.

ESP 5320 Watershed Hydrology 3 Credits

This course will provide a qualitative and quantitative understanding of concepts and physical principles governing the occurrence, distribution, and circulation of water near Earth’s surface. Emphasis will be on the physical understanding and parameterization of hydrologic processes, such as how rainfall and snowmelt become streamflow, evapotranspiration, and groundwater. This course is expected to serve as prerequisite to Watershed Management and Snow Hydrology, and co- or prerequisite to Field Methods in Water Resources.

ESP 5430 Environmental Law, Policy, and Management 3 Credits

This introductory level course will help students understand the key “human” relationships in coupled natural and human systems. This will include understanding how the environment is affected by relationships among legal, political, and management players – including legislatures, administrative agencies, courts, federal, state, and local governments, nonprofit, private, and public stakeholders. We will explore key events and issues in the history of U.S. environmental law and policy and then analyze how those have impacted management practices. With historical perspective in context, we will explore current issues and project what the future landscape of environmental law, policy, and management might look like. Frequent case studies of varying scale (local, regional, international) will be used to examine the major theme and questions.

ESP 5440 Watershed Systems 3 Credits

This course is dedicated to integrated environmental analysis of watersheds, but it is not the study of water, per se, but rather the spatial unit defined by the flow of water, and the dynamics within these environmental systems. Watersheds are a microcosm of global ecosystems, containing the same dynamic relationships between land, water, and air but on a scale more accessible to study. This course provides students with a detailed overview combined with specific, high-impact examples of complex earth systems. It uses the watershed concept as a tool for analyzing water, energy, element, and sediment budgets, including biogeochemical cycles with important feedbacks to larger systems. It includes human impacts and reliance on these budgets and prepares students to

see how global-scale ecosystems are integrated with each other and with society. Students should be prepared to read, comprehend and analyze several scientific papers each week, and to discuss them in class.

ESP 5450 Environmental Outreach and Communication 3 Credits

Communicating about environmental science is an important skill and helps in linking environmental science and policy. This course will provide an introduction to environmental science communication concepts, explore historical and theoretical aspects of environmental communication, and develop communication and outreach skills through a variety of activities and projects. Connections will be made to students' research interests and projects to assist them in conveying their work to multiple audiences.

ESP 5500 Special Topics in Environmental Science and Policy 1–4 Credits

An in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied, or, as an alternative methodology, a faculty member will coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor.

ESP 5510 Analysis of Limnological Systems 3 Credits

This course will examine the structure and function of freshwater ecosystems. Topics to be covered will include the geology, chemistry, physics, and biology of such systems. Special emphasis will be given to biogeochemical cycles, energy flow and productivity, and relationships of freshwater systems to human existence. Lab work will include studies of both lotic and lentic systems.

ESP 5530 Science-Based Research Design and Data Visualization 3 Credits

This course will focus on data analysis techniques in environmental science. Topics will include exploratory analysis, research design, univariate and multivariate statistical approaches, a few basic machine learning algorithms, and Monte Carlo propagation of uncertainty. The course is project based, so students will work with a large data set of their choice throughout the semester.

ESP 5540 Master's Thesis Outreach 1 Credit

The Center for the Environment at Plymouth State University includes outreach in its mission. The center works on applied environmental problems and the engagement of local communities and organizations in its work and through the work of the graduate students in Environmental Science and Policy. In order to prepare students to be better communicators of science, this course will introduce outreach and science communication concepts and help students in developing outreach skills. This course is designed to be taken along with ESP 5900 Master's Thesis Research, and students will be required to complete an outreach project or activity related to their thesis research. Creative methods and activities will be encouraged.

ESP 5560 Independent Environmental Research Outreach 1 Credit

The Center for the Environment at Plymouth State University includes outreach in its mission. The center works on applied environmental problems and the engagement of local communities and organizations in its work and through the work of the graduate students in

Environmental Science and Policy. In order to prepare students to be better communicators of science, this course will introduce outreach and science communication concepts and help students in developing outreach skills. This course is designed to be taken along with ESP 5920 Independent Environmental Research, and students will be required to complete an outreach project or activity related to their independent environmental research project. Creative methods and activities will be encouraged.

ESP 5580 Climate Change 3 Credits

This combined lecture and discussion course examines Earth's climate system and the feedbacks that affect it over annual to millennial (thousands of years) timescales. It is a highly *interdisciplinary* course that integrates information on climate from atmospheric, oceanographic and geologic sciences, and broadens overall comprehension of natural and human-invoked changes in earth's critical zone systems. Students from meteorology, environmental science and policy, and ecology should find this course highly informative and useful. Topics include past and present records of climate change, the various fields of study that contribute to climate knowledge, the effects of scale and frequency on the quality and reliability of climate records, and the state-of-the-art in climate assessment and prediction. Lecture sessions will provide fundamental information, especially with regard to the scientific basis for our current understanding of climate, and will introduce "hot" topics for discussion. Discussion sessions will focus on the most-recent status of these "hot" topics using recently published scientific papers and also online professional-level discussion forums. The role of science in politics and society will be an integral part of many of these discussions, including the obstacles created by declining public proficiencies in science and math and varying perceptions of risk.

ESP 5620 Environmental Law and Policy 3 Credits

This course reflects the legal and political aspects of major environmental issues as embodied in environmental laws. The course will teach learners about the law and the policies that are the basis for environmental laws. Concurrent examination is proposed in order to provide linkage between policy and law as we will discuss real world events and issues. The course will be presented in a form to convey a robust understanding of the bigger procedural and theoretical picture in the formation, implementation, and facets for each topic. Topics include the legal process, the policy process, ownership and property rights, and how these relate to major environmental issues; water, air, waste, wildlife, and forestry. Emerging new issues will also be discussed.

ESP 5660 Principles of Environmental Education and Interpretation 3 Credits

This course introduces students to the basic principles and practices of the art and profession of interpretation. After completing this course students will be able to understand and relate a working definition of interpretation; discuss the history, principles, and philosophy of interpretation as it is practiced in natural resource settings; describe the basics of visitor evaluation; illustrate basic skills in interpretive research, oral presentation development, and exhibit development; demonstrate development of interpretive themes, goals, and objectives; and demonstrate competency in making thematic oral presentations and producing interpretive exhibits. For an additional fee to the National Association for Interpretation, students will have an opportunity to become a Certified Interpretive Guide (CIG). This option will be explained in class at the beginning of the semester.

ESP 5700 Graduate Seminar in Ecology and the Environment 3 Credits

This graduate seminar focuses on how ecological concepts and studies inform scientists, managers, and decision makers about the nature of and solutions to environmental problems. Specific topics, each will clearly demonstrate the central role of ecology in understanding ecosystem function and how ecosystems respond to disturbances at multiple scales. Through readings and discussion, students become knowledgeable and critical of ecological theory and practice. The concepts are fleshed out through case studies taken directly from peer-reviewed literature. Prerequisite: Demonstrated competency in the principles of ecology, including ecosystem ecology, landscape ecology and/or community ecology; or permission of the instructor.

ESP 5710 Science Colloquium Series 1 Credit

This graduate seminar is designed to be a core course in the environmental science and policy program. It will focus on the analysis of contemporary issues in environmental science. Specific topics will vary from year to year and will be tailored to the interests of the students enrolled and faculty interests. The course will create a foundation of knowledge of contemporary issues. It is also expected that it will help students refine their research interests as well as be exposed to new ideas through interaction with others in the course.

ESP 5720 Environmental Planning Seminar 1–3 Credits

Land use planning is a dynamic field that involves the integration of a variety of components to improve communities and places. This graduate seminar will focus on furthering knowledge on specific topics related to environmental planning and explore interrelationships between topics. Topics might include smart growth, low impact design, transportation, energy, sustainable design, watershed planning, and community involvement.

ESP 5730 Contaminant Hydrology 3 Credits

This course expands on Watershed Hydrology (ESP 5320) by taking a closer look at the contaminants carried by water as it moves through the hydrologic cycle. Studied contaminants will include water temperature (an EPA recognized contaminant), pH, nutrients, metals, and organic toxics such as pesticides. Participants will study the distribution of these contaminants and the theories necessary to understand their fate and transport in watersheds.

ESP 5740 Ecosystem Management: Principles and Applications 3 Credits

The course will be structured around two major themes in ecosystem management: principles and applications. The theoretical background and current status of science-based knowledge and applications will be studied based on readings from the primary literature and understanding of selected case studies. The objectives of this course are to introduce the basic conceptual and theoretical framework of ecosystem management; the important biological, ecological, and socio-economic components of ecosystem management; and the challenges of implementing ecosystem management in real landscapes. The course intends to provide an interdisciplinary environment, an opportunity to develop open-mindedness and appreciation for diverse viewpoints regarding integrated resource management, and a chance to refine communication skills. Prerequisite: Demonstrated competency in social sciences, ecology, and Geographic Information Systems; or permission of the instructor.

ESP 5750 Environmental Ethics 3 Credits

Ethics help us understand what constitutes a good life and how to live one, as well as address questions of right and wrong. Science can provide us with data, information, and knowledge, but it does not tell us how to live a good life. Environmental ethics apply ethical thinking to our understanding of the natural world and the relationship between humans and the earth. It can help us bridge science and our personal and organizational responsibilities in life. This course will help students develop the skills necessary to recognize the ethics behind environmental problems and issues and the role of these ethics in leadership positions in environmental fields.

ESP 5760 Nature of Environmental Systems 3 Credits

The modern world is characterized by an accelerating fragmentation and specialization of research-based information that hinders linking scientific knowledge and action to offer solutions to environmental problems. Scientists must bring together an understanding of the many components of the environment (e.g., ecological, economic, social, geophysical, etc.). This class outlines a framework that explicitly integrates social, ecological, and geological disciplines to address specific, fundamental questions related to biophysical systems, ecosystem services, and human responses and outcomes. This framework is iterative with linkages and feedbacks between biophysical and social sciences. The class will explore under which conditions an environmental system may shift from simple to complex (e.g., exhibiting surprising responses) by relying on theoretical, empirical, and methodological contributions from ecological, biophysical, and social science disciplines. Prerequisite: Demonstrated competency in social and biophysical sciences, and quantitative analysis; or permission of the instructor.

ESP 5780 Applied Environmental GIS 3 Credits

This is an introductory course designed for students with little or no experience using Geographic Information Systems (GIS). The course is hands-on and will progressively build on a series of GIS skills in preparation for completing a natural resources project utilizing GIS. The course includes five “learning” sessions during the term which will include extensive instruction and repetitive performance of key GIS tasks. The course will meet once a week for the remainder of the term where students will focus on and receive assistance with individual projects.

ESP 5900 Master's Thesis Research 1–6 Credits

Students select a topic in consultation with their advisor and committee. A timeline, proposal, and defense are outlined. A final thesis is prepared in accordance with program thesis guidelines.

ESP 5910 Independent Study in Environmental Science And Policy 1–3 Credits

Independent study provides enrichment of the background of students through the pursuit of a special topic pertinent to their interests and abilities. It is an opportunity for an in-depth study of a problem in environmental science or policy. Consent of a faculty supervisor and the student's advisor is required.

ESP 5920 Independent Environmental Research 1–3 Credits

Students select a topic and project in consultation with their advisor and committee. Collaboration with external organizations and partners is encouraged. A timeline, goals, deliverables, credits, and expected outcomes are outlined for each project.

Environmental Science

EV 5560 Special Topics in Environmental Science 1–4 Credits

An in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied, or, as an alternative methodology, a faculty member will coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor.

French

FR 5910 French Independent Study 1–3 Credits

A course of study to round out the student's background through systematic reading, intensive and extensive, to supplement coursework in the field. Selection of a reading list or a special project under faculty supervision. Consent of an appropriate faculty supervisor, department chair, and the associate vice president for academic affairs is required.

FR 5960 French Language Educator Teaching Internship 6–9 Credits

Candidates must have completed early field-based experiences and all coursework for certification, including any required undergraduate competencies, before taking this course. This culminating field-based K–12 teaching experience for modern language programs leads to teacher certification. The 9-credit internship is continuous and full-time (five days per week) during which, after a period of structured observation, the intern gradually assumes responsibility for a full range of teaching activities encountered in a school situation, thereby demonstrating the appropriate professional skills and attitudes essential for successful modern language teaching at the K-12 levels. In the 6-credit internship, interns will maintain and improve upon the full range of teaching activities they practice every day at the elementary/middle level. Both internships provide an opportunity for demonstrating the appropriate professional skills, attitudes, and dispositions essential for successful teaching. The internship is conducted under the supervisory guidance of school mentors and a university supervisor. A blended seminar (online and face-to-face) complements the experience.

All interns who will be required to take Praxis II World Languages (French Content) must make arrangements for that testing independently and have their scores sent to the Educator Preparation and Graduate Studies offices. Certification interns who are not pursuing the MEd must have submitted passing scores of the Praxis Core Academic Skills for Educators Tests to Graduate Studies before enrolling.

Geography

GE 5150 Topics In Geography 3 Credits

A methodological study of selected topics such as the geography of tourism, landforms, education, economic activity, and geographic information systems.

GE 5910 Independent Study in Geography 1–3 Credits

Provides students with the opportunity to round out their background in the social sciences through reading and research, supplementing previous coursework in the field. A research paper, periodic conferences,

and an oral examination may be required. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Higher Education

HD 7000 Foundations of Higher Education 3 Credits

This course provides an overview of the development and current status of higher education in the United States. Participants will review the historical evolution of higher education and the institutions' roles in American society. Higher education systems will be highlighted through both internal and external perspectives. Twenty-first century opportunities and challenges will be examined.

HD 7010 Legal and Ethical Issues in Higher Education 3 Credits

This course focuses on some of the most persistent legal and ethical issues that confront colleges and universities today. Information and activities associated with this course are designed to assist current and prospective college and university faculty and administrators to recognize the legal parameters around which decisions are made. A variety of topics will be addressed including, but not limited to: matters of academic freedom, intellectual property, and tenure; the authority of schools to discipline students for academic and/or behavioral misconduct; student privacy laws; sexual harassment; legal issues versus policy issues; and legislative, judicial, and executive actions impacting higher education.

HD 7015 Special Topics in Higher Education 1–3 Credits

An in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied, or as an alternative methodology, a faculty member will coordinate a series of guest speakers who will address the topic. Since topics vary, the course may be repeated with permission of the instructor.

HD 7020 Collaboration in Higher Education 3 Credits

In today's fast-paced, complex, and interdependent world it is more important than ever to work toward a common goal in learning organizations. This course embraces a systems view of learning at the organizational level. Students will compare, contrast, and critique theories and models of organizational learning, knowledge creation, and organizational capacity building and apply them to their own organizational settings. Course assignments will provide students with the opportunity to think systemically and develop a comprehensive understanding of the core competencies required to create and build cultures of learning with a shared vision. Special attention is focused on planning and implementing system-wide networks within a collaborative framework.

HD 7021 Practicum in Higher Education Instruction 3 Credits

An internship or practicum provides an important opportunity to develop the skills and dispositions necessary for successful teaching in higher education at the university, college or community college level. A mentored field experience provides a chance apply the knowledge and skills acquired through coursework throughout the degree program in a practical on-the-job environment in the field of higher education. Candidates will have the opportunity to develop their professional roles in the areas of teaching, scholarship, and service, under the guidance of faculty who are successful role models in higher education.

HD 7022 Practicum in Higher Education Administrative Leadership 3 Credits

The practicum/internship is designed to be a culminating experience that engages students in experiential learning in a setting that gives them practical experience in an area of their interest and network with leaders and practitioners in higher education administration. Students will design a practicum or internship that encompasses core principles from foundation courses, creates an experience that develops opportunities for working with interconnected aspects of higher education administration, and challenges them to engage in new settings. Planning for the practicum/internship early in is encouraged and students should be able to commit to a minimum of 150 hours. Students will work with their instructor to establish the focus and site of the practicum/internship placement for optimum opportunities to explore and understand the scope of roles and responsibilities of higher education administrators. Candidates develop and present their research project at the conclusion of the externship to faculty and peers. Students should be aware that a background check might be a requirement of certain externship sites.

HD 7030 Higher Education Administration and Organizational Management 3 Credits

Higher Education Administration and Organizational Management explores leadership and management concepts in higher education environments. The focus will be on factors influences strategic level decision-making such as governance models, organizational structures, human resources, change management, and finances. Topics such as organizational behavior, leadership, communication, culture, and ethics will also be examined in support of student development of a personal management style.

HD 7040 Emerging Trends in Higher Education 3 Credits

This course is designed for higher education administrators and educators or those who aspire to positions in higher education. The economic, social, cultural, demographic and political forces that impact American Higher Education will be explored.

HD 7045 Strategic Enrollment Planning 3 Credits

This course engages students in understanding and using the theory and practice of strategic enrollment planning, which includes the retention of students. The course is designed to understand the fundamental elements of enrollment management including marketing/brand, recruitment, retention, and alumni engagement. Embedded into this course are ways to integrate data into practice as well as identify key performance and performance indicators plus understand the other types of data needed to effectively manage and enhance enrollment management operations.

HD 7050 Coaching Innovative Leaders 3 Credits

The course challenges students to evaluate their leadership skills and their role in the development and guidance of leadership talent with each employees. Students will have an opportunity to review their values, current belief systems and expand their current knowledge of self and others. Students will study new coaching and mentoring methods and characteristics of transformational and innovative leadership investigating multiple dimensions of awareness. Emotional intelligence, EQ, intelligence systems-thinking, IQ, and spiritual intelligence, SQ, will be introduced.

HD 7055 Transformative Research 3 Credits

Transformative Research is an advanced course in research and evaluation methods appropriate for advanced graduate students. The intersection of applied social research and program evaluation will be explored, as well as researcher identity, developing a research focus, a transformative research and evaluation model, and qualitative, quantitative, and mixed methods. Students will partner with a school or agency to develop a research project focused on the needs of the partner. The Transformative Approach to formulating research questions and developing original research will be emphasized, in alignment with our program's hallmarks and the goal of preparing transformational leaders who can conduct, as described by Mertens (2009), culturally responsive research that places central importance on the lives and experiences of diverse communities, that seeks out those who are silent, involves those who are marginalized, and results in actions that further human rights and social justice. Prerequisite: A graduate level course in Research Design. Also offered as EP 7055.

HD 7060 Integrating Technology in Higher Education 3 Credits

This course aspires to develop in students the needed concepts and technology skills for successful college teaching. It begins with a comprehensive theoretical and pedagogical foundation for helping instructors make critical decisions about the use of technology within the college curriculum. This practical and much needed resource discusses the relationship between knowledge, learning, teaching, and the nature of media; and demonstrates how this information should inform the use of technology in a teaching environment. This course guides students to formulate a teaching style that capitalizes on their individual personality and talent, integrates new technologies and methodologies in higher educational classrooms, and fulfills the needs of having a diverse instructional delivery for today's learning environments.

HD 7070 Teaching Post-Secondary Learners 3 Credits

Educators in higher education teach populations of students with diverse backgrounds and different levels of preparation. In addition, faculty may be experts in their fields, but may not be experts with regard to how people learn. This course provides an overview of developmental, learning and instructional theories to consider when creating learning experiences for the post-secondary learner.

HD 7080 Curriculum, Instruction, and Assessment 3 Credits

The educational system worldwide has undergone significant changes over the past decade. The classroom is no longer bound by four walls and students can interact with experts in any field via advances in technology. Explore innovations in curriculum, instruction, and assessment.

HD 7090 Teacher Transformation 3 Credits

The course challenges students to reconsider the classroom teaching environment, their teaching styles and explore their capacities as teachers. Students will study new teaching methods, characteristics of effective teachers, and new teaching processes leading to more integrative and experiential learning. This course examines various teaching methods within the classroom and develops professional learning communities within schools. Each student will design/redesign, initiate and complete individual lesson plans or unit plans utilizing new teaching methodologies.

Health and Healing

HH 5180 Exploring Personal and Organizational Health 3 Credits

Exploration of the evolving and emerging paradigms of holistic health and healing, and how the personal and organizational realms interconnect. In addition to examining the traditional wellness models, discussions will include concepts of mind, transpersonal psychology and energetics. Through an examination of personal and organizational contexts, students will explore ways to transform personal and work environments through mindfulness towards good intention, open mind and compassionate heart.

HH 5570 Mindfulness Meditation: Theory and Practice 3 Credits

Examines the theoretical basis for the use of meditation as a healing tool. In a meditative retreat format, participants learn and practice various types of meditation such as body scan, sitting, walking, eating, and music meditation. Extended periods of practice and interspersed with discussion, reflection, presentation, and small group work.

HH 5590 Transpersonal Psychology 3 Credits

Addresses aspects of mind and behavior that transcend individual ego and personal identity. This course considers the dimensions of consciousness, the implications of transpersonal experiences, and the connection between psychology and spirituality. Class members gain an understanding of the fundamental assumptions underlying transpersonal theory and skills in applying theory to facilitate growth, health, and well-being.

HH 5600 Energy, Body and Health 3 Credits

Energy, Body and Health provides an overview of multiple therapeutic approaches by examining such techniques as massage, therapeutic touch, Rolfing, reflexology, Reiki, shiatsu, acupressure, Alexander Technique and other therapies.

HH 5610 Circle of Life: Living and Dying Well 3 Credits

The course is designed to facilitate the learning of individuals who intend to work in professions related to wellness. The topic of death and dying will be addressed in a comprehensive way with an emphasis on the development of compassion for individuals and their life experiences. The course will also address the topic of living well and making choices that may increase happiness and decrease suffering. The course will offer students time to examine their own beliefs and understanding of death as well as learn how the medical profession and caring communities can assist those experiencing the dying process. The course will also offer readings and discussions that will help students to identify ways they would like to be living their own life with an emphasis on increasing their sense of wellbeing regarding their mind, body and spirit.

HH 5620 Spiritual Health 3 Credits

Provides an opportunity to explore the role of the spiritual dimensions of wellness. A process of inquiry will help students better understand the spiritual dimension of self and the relationship of spirit to the health and healing process.

HH 5630 Transformational Inquiry and Research 3 Credits

This course will illuminate the potential of research/inquiry to effect transformation in the research, participants, organizations, communities and cultures. Transformation manifests as meaningful and profound changes in one's attitudes and views of oneself as well as one's view of others and the world at large, which in turn catalyze consequential personal and organizational change and evolution. The transformative potential of research can be optimized through purposeful intention, careful design, and the deliberate inclusion of multiple ways of knowing. Through this course, students will explore and learn to use transformation-fostering research/inquiry approaches alone or in combination with traditional research methods as means for effecting personal and/or organizational transformation, health, and sustainability.

History

HI 5040 American Beginnings 1600–1800 1–3 Credits

This course provides an in-depth exploration of early American history focusing on changes in settlement patterns, population, diversity politics, gender, and race relations. It is intended to explore and analyze the meaning of the nation's past while focusing on the creation and consolidation of American nationality.

HI 5260 Historical Archaeology 3 Credits

Introduces students to the study of historical archaeology, explores various topics from earliest colonial settlement to artifacts of today, and exposes them to the different techniques and methods used. Field trips and some outdoor classes are part of the course. Concentrates on the New England region. Spring of even years.

HI 5300 New Hampshire and New England History 3 Credits

Studying New Hampshire and New England history allows students to learn more about a particular region and to see how past events and movements at the local level interacted with or were influenced by various events and cultural changes on the national and international levels. Topics covered will create an awareness of the place of New Hampshire and New England in the various events that make up United States history.

HI 5330 New Hampshire and New England: Historical Sites 4 Credits

This purpose of this course is twofold: to introduce students to a variety of locations and historic sites throughout New England; and to allow students to analyze the historical significance of each site and use the knowledge gained to produce papers and projects useful to the student's career while furthering their research and writing skills. Many historical sites are within easy travel distance and convey the nature of change since the earliest settlement in the region. This will allow students the opportunity to explore and interpret the layered historical landscape.

HI 5370 American Maritime History 3 Credits

The development of the maritime aspect of American history from colonial times to present. Examines the growth of merchant shipping, naval developments, and the related economic and political outcomes dealing with maritime history. Students will be exposed to the application of maritime history for educational use in the elementary and secondary grades.

HI 5800 Topics In History 3 Credits
Specialized topics chosen for Graduate Seminar by individual faculty.

HI 5910 Independent Study 1–3 Credits
Provides students with the opportunity to round out their background in the social sciences through reading and research, supplementing previous coursework in the field. A research paper, periodic conferences, and an oral examination may be required. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Health Education

HL 5150 Eating Disorder Clinical 1–3 Credits
This clinical experience is a capstone course for those enrolled in the eating disorders certificate program. Students will be able to choose a focus on awareness, prevention, and education experience or a clinical experience working in an eating disorders treatment facility for 120 hours. Prerequisite: 12 credits of Eating Disorders certificate program. Also offered as CO 5150.

HL 5160 Eating Disorders, Awareness and Prevention 3 Credits
The focus of the course will be on increasing the student's knowledge of awareness, education, prevention, and treatment of eating disorders. Discussion will include diagnostic classifications; causes of eating disorders; history, prevalence, and treatment approaches to eating disorders; a discussion of a wellness/holistic approach to medical, nutritional, and psychological therapies; special populations, (e.g., women, children, males, and athletes); prevention programs; resources; the latest research; and information on becoming a coordinator of Eating Disorder Awareness and Prevention Week. Also offered as CO 5160.

HL 5170 Treatment Modalities for Eating Disorders 3 Credits
This course will be an in-depth study of the dynamics of eating disorders followed by an overview of the dominant counseling approaches used in eating disorders treatment and management. The focus will include diagnosis, psychological assessments, psychotherapeutic, and other interventions, as well as clinical issues encountered in treatment. Prerequisite: CO/HL 5160. Also offered as CO 5170.

HL 5180 Nutrition Education and Counseling 3 Credits
This course will focus on nutritional education issues relevant to those interested in health and wellness for the general population, as well as those working with eating disorders clients. Discussion will include basic concepts of nutrition science and nutritional needs, evaluation of weight management methods, investigation of food facts and fallacies, and different diet plans (e.g., vegetarian and sports nutrition). Information will be presented on how the nutritionist, counselor, or health educator applies nutritional information to their clients or students. The course will also include how to present information in nutritional counseling and education for the eating disorder client. Prerequisite: CO/HL 5160 or permission of instructor. Also offered as CO 5180.

HL 5190 Medical and Physiological Aspects of Eating Disorders 3 Credits
The focus of the course will be to increase the student's knowledge of the effects eating disorders have on the body's medical systems and the

physiologic function. Discussion will include diagnostic criteria and a multidisciplinary, integrative approach to assessment and management of each disorder. Emphasis will be placed on the evaluation of each body system, as well as prevention and treatment of medical complications. Prerequisite: CO/HL 5160. Also offered as CO 5190.

HL 5560 Special Topics in Health Education 1–3 Credits
An in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied or as an alternative methodology. A faculty member will coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor. Offered according to demand.

HL 5750 Individual Research: Health Education 1–3 Credits
Designed so that students may pursue, in depth, a personal interest in the field of allied health. Students, working with a faculty advisor, carry out research from design to completion. The final product must be approved by the faculty advisor or faculty committee. Offered according to demand.

HL 5800 Practicum in Health Education 1–3 Credits
Field experience in an agency or institution involved in the planning and evaluation of health education. Work experience guided by qualified supervisors in conjunction with Plymouth faculty. Periodic written reports, field-based projects, and comprehensive portfolio review. Offered according to demand.

HL 5910 Independent Study in Health Education 1–3 Credits
Enrichment of the background of students in education through the pursuit of a special topic pertinent to their interests and abilities. A chance for an in-depth study of a problem in the field of education. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Health Promotion

HP 5010 Introduction to Health Education and Health Promotion 3 Credits
This course is an introductory course to the health education and health promotion profession, its principles, "lingo", history, theories of behavior change, and career opportunities in the schools, and in the public. Offered Winters.

HP 5020 Designing and Implementing Health Promotion Programs 3 Credits
Provides students with the information and resources that will enable them to develop skills in program planning for health promotion. Needs assessment, goal and objective formulation, instructional methods and materials, program implementation, and evaluation will be included. Prerequisite: HP 5010. Offered Springs.

HP 5030 Evaluation of Health Promotion Programs 3 Credits
Gives students the tools and skills they need to design and conduct health program evaluations. Evaluation purposes, levels, methods, designs, and measurement issues will be covered. Summer of odd years. Prerequisite: HP 5020 and ED 5030. Offered Summers.

HP 5070 Community Health Promotion 3 Credits

The focus of this course will be to review basic program planning skills, implementation, and evaluation of community and worksite health promotion programs. The class will plan, implement, and evaluate a health promotion program, i.e., wellness fair or workshop. Students will learn grant writing skills, pamphlet and newsletter development, and will be introduced to the field of wellness/health coaching and facilitator trainings, i.e., smoking cessation and biometric screenings, cholesterol, glucose, and blood pressure. Prerequisite: HP 5020. Offered Summers.

HP 5090 Mind Body Techniques for Stress and Health 3 Credits

The focus of this course will be to introduce the student to mind-body techniques for stress management and health issues. Some of the techniques will include yoga, breathing, meditation, progressive relaxation, imagery, and massage as well as an introduction to the field of integrative medicine. Some of the therapies discussed will include energy medicine, aromatherapy, and acupuncture. Offered Winters.

HP 5130 Teaching Strategies in Health Education 3 Credits

Focuses on instructional strategies for K-12 health education. Provides an opportunity to study and apply methodologies for standards-based unit planning, lesson development, student assessment, and teaching strategies for effective K-12 health education instruction in the differentiated classroom. Practical experience at the public school setting is required in order to facilitate practice and application of planning, assessment and teaching methodologies.

HP 5200 Nutrition 1 Credit

A nutritional education course with a special focus on the issues relevant to students of physical education and health education. A survey of concepts in nutrition science will be applied to the support of general wellness and active lifestyles. Offered spring term of even years.

HP 5210 Fitness Principles 1 Credit

The fitness component is designed to provide the student the opportunity to experience, research, and develop a variety of fitness activities for use in his or her future career as a health educator. The elements of physical fitness and total body wellness will be discussed and applied in diverse ways. Each student will develop and compile fitness methods appropriate for a variety of populations and settings. Offered spring term of even years.

HP 5220 Disease and the Environment 1 Credit

This course will discuss common diseases and disorders and the web of causation and wellness models related to disease and the environment. Diseases discussed will include chronic diseases, communicable diseases, and some mental health diseases. Offered spring term of even years.

HP 5230 Substance Abuse 1 Credit

This course is designed to provide students with an overview of contemporary drug use and abuse. Course content includes the determinants of drug abuse psychological, physiological, societal, and pharmacological aspects of drugs, prevention, and treatment of drug addiction, as well as information about specific drugs. Offered Spring term of even years.

HP 5250 Consumer Health 1 Credit

The focus of this course is to identify content, resources, materials, and instructional strategies for providing consumer education to various

populations. Students will discuss key issues including legal and ethical considerations, curriculum development, and resources for the school and community setting. The relationship of consumerism and health will be the underlying theme of this professional preparation course. Offered Spring of odd years.

HP 5260 Mental Health And Sexuality 2 Credits

This course is designed to provide students with information relevant to contemporary mental health issues and human sexuality issues. Students will be able to identify resource, personnel, and agencies pertinent to these issues. Offered Spring of even years.

HP 5560 Special Topics In Health Promotion 1-4 Credits

This course will cover various topics in health promotion. May be repeated with different topics.

HP 5960 Health Education Teaching Internship K-12 1-12 Credits

The health education teaching internship is the culminating capstone experience for students seeking teacher certification in K-12 Health Education. This course offers a comprehensive review and practical applications of educational philosophy, methods, and strategies through a 15-week internship experience that includes coursework and seminars.

The central coursework is composed of a 15-week field experience, with a concurrent seminar serving as a supportive and reinforcing component. During the seminar sessions, the teacher candidate will explore, in depth, such topics as rules, regulations, and policies; professional ethics; best practices, state and national teacher standards; teaching strategies; current trends in education; review and discussion of essential teaching competencies; Bloom's Taxonomy as it relates to comprehensive student assessment; self-assessment; and assessment of the internship experience. This is a continuous, full-time (five days per week) experience of 6-9 credits* structured observations, assistance and eventually a full range of teaching activities in a school situation.

Falls and Winter/Spring. Prerequisite (s): 3.0 cumulative grade point average, successful completion of HHP Health Content Exam, and all coursework completed. Approval necessary by the program coordinator, and secondary field placement supervisor as well as participating in Seminar 1 and 2 prior to beginning the internship.

* Teacher candidates who secure a full time teaching job register for the 6 credit internship in teaching and must be evaluated across 24 weeks. Candidates must verify employment with the Office of Educator Preparation.

Historic Preservation**HPR 5100 Principles of Historic Preservation 3 Credits**

This course provides a foundation to historic preservation. The course will focus on principles and theories pertaining to preservation and restoration practices; recognition of architectural periods, styles, and construction methods in context of the evolution of cultural landscapes; the definition of significance and integrity in buildings and districts; strategies by which buildings and their settings have been preserved and used; and methods of reading and interpreting the cultural environment.

HPR 5120 American Architectural History 3 Credits

This course traces the evolution of architecture in the British colonies and the United States from settlement to the late twentieth century. The

course identifies the major styles and their broad and detailed attributes; changes in technology that had an influence on American buildings and their function; influential theorists and designers. The course will identify major monuments in American architecture but will concentrate on examples that might be encountered in fieldwork and will address vernacular building types.

HPR 5200 Rural Cultural Environment: Architecture and Landscape 3 Credits

This course uses the rural countryside as a laboratory to examine the cultural landscape. It will trace the impact of natural, cultural, economic, and technological forces on the “built” environment. The course studies the evolution of buildings and their settings, with emphasis on settlement and rural industrialization. Subjects to be discussed include the evolution of architectural styles and construction techniques, town planning and land division, the evolution of transportation, and the harnessing of water power. Although the course will use specific locales as examples, it is intended to instill general principles by which any human landscape can be examined and interpreted in relationship to natural resources and human culture.

HPR 5210 Internship in Historic Preservation 1–3 Credits

A supervised internship placement experience in one of several cooperating institutions or agencies. The purpose is to gain meaningful work experience through applying knowledge learned in previous course work to the on-the-job situation. Supervision is by the institution or agency concerned, and by the faculty. Permission of advisor, department chair and Associate Vice President is required.

HPR 5300 Historic Preservation Methods and Documentation 3 Credits

This course is intended to provide an introduction to the field of historic preservation and to instill basic skills in researching and understanding historic structures, especially buildings and bridges. It will provide instruction in assessing the evolution and condition of structures and in recording them by written, graphic, and photographic methods. The course will also emphasize traditional methods and materials of construction, the behavior of structural components over time, and techniques of determining the original condition and subsequent changes of historic structures.

HPR 5310 Historic Methods and Materials of Construction 3 Credits

This course identifies the traditional materials of architectural and engineering construction and their methods of manufacture and use. The course outlines the tools and techniques employed in construction from the seventeenth through the late twentieth centuries, and demonstrates how to recognize and describe the materials and techniques that were employed in existing structures. The course employs field study supervised by the instructor.

HPR 5320 Building Investigation and Evaluation 3 Credits

This course provides instruction in analyzing the origins and evolution of standing buildings and in preparing reports that document evaluation. The course emphasizes the “historic structures report” format developed by the National Park Service, but discusses shorter reports that meet more limited needs and goals. The course employs field study supervised by the instructor. Prerequisites: HPR 5120 and HPR 5310.

HPR 5400 Historic Preservation Planning and Management 3 Credits

Once ignored in civic and urban planning, historic preservation is now seen as integral to the definition and protection of the cultural landscape. Historic preservation planning and cultural resource management (CRM) are accomplished through the identification, evaluation, documentation, registration, treatment, and ongoing stewardship of historic properties. This course examines the processes of preservation planning and management that have been established by the U.S. National Park Service and by comparable agencies in other countries, and illustrates the application of these standards at the federal, state, and local levels.

HPR 5500 Cultural Property Law 3 Credits

This course examines the international, national, and state legal frameworks for the protection and movement of cultural property. Archaeological site looting, transnational antiquities trafficking, and armed conflicts threaten global cultural heritage. The international and American governments’ responses to such threats have resulted in the development of major treaties as well as the enforcement of criminal laws and customs regulations. Topics for discussion include the 1954 Hague Convention, the 1970 United Nations Educational, Scientific, and Cultural Organization (UNESCO) Convention, the International Commission of Museums (ICOM) Code of Ethics, the National Stolen Property Act, and the Cultural Property Implementation Act. The course also introduces students to important national heritage laws such as the Archaeological Resources Protection Act and the rules governing shipwrecks. State statutes and the common law regulating cultural property are also reviewed.

HPR 5560 Special Topics In Historic Preservation 3 Credits

Examines specialized areas, topics or issues in historic preservation. Taught by a specialist from within the field being studied or as an alternative methodology. Course topics may range from architectural styles, trends or types of construction, to current preservation challenges and developments such as code compliance for historic buildings or “right-sizing” historic sites and case studies of specific endangered properties in the region. Since topics may vary, the course may be repeated with permission of the instructor.

HPR 5600 Archaeological Methods 3 Credits

Students will be exposed to archaeological field and laboratory techniques, and will learn the types of research questions that archaeologists ask while reconstructing past cultures. The course will draw upon prehistoric and historic examples; there will be many opportunities to handle artifacts in the classroom, and both terrestrial and underwater sites will be featured. There will be a minimum of two required field trips to archaeological sites and to demonstrate equipment and techniques in the field. A significant part of the course will be devoted to demonstrating that archaeology is a preservation-oriented field, focused not just upon learning about the past but geared toward protecting and conserving the physical remains of the past for future generations to enjoy.

HPR 5700 Sustainability and Historic Preservation 3 Credits

What is the connection between preservation and sustainability? This course examines the role of preservation in the reassessment of the built environment to create a sustainable future. Topics to be addressed

range from historic examples of sustainable cultural practices to current trends of smart growth planning, LEED standards and energy conservation in historic buildings.

HPR 5910 Independent Study In Historic Preservation 1–3 Credits

Provides a more intense background in some aspect of historic preservation through reading and research, supplementing previous courses or broadening the student's knowledge in some subject area not presently covered by HPR courses. Consent required of the instructor who will supervise the independent study and the Department Chair and the Associate Vice President is required.

HPR 5950 Thesis Research 1–6 Credits

Students will develop and present a thesis research proposal, conduct detailed research, write a thesis and defend the research before a faculty committee. Signature of the faculty supervisor and the MA Historic Preservation graduate program coordinator is required.

Heritage Studies

HS 5100 Heritage Studies: Foundations 3 Credits

Designed for those interested in bringing heritage studies to areas such as schools, museums, and historical societies. Relevant concepts and techniques used in history, geography, English, anthropology, and sociology will be presented so participants may create models for class exercises, build museum exhibits, and incorporate heritage studies methodology into their work. Participants will learn methods of social science interpretation and inference about historical events, structures, artifacts, settlement patterns, and various ideologies of the past. Multidisciplinary techniques will be used in interpretations of nearby history and in the development of materials that may be used in educating the general public and students in the classroom.

HS 5200 World Heritage Studies 3 Credits

In this course, the European origins and international conventions of the world heritage movement are examined. Several international sites are studied in depth through slides and discussion. Sites in the United States are also considered, as are issues of natural versus cultural sites and cultural resource management. Two field trips are required.

HS 5560 Special Topics in Heritage Studies 1–4 Credits

An in-depth study of a particular topic, contemporary issue, or concern. Taught by a specialist within the field being studied or as an alternative methodology. Since topics may vary, the course may be repeated with permission of the instructor.

HS 5620 Archaeological Field Methods: Prehistory 2–9 Credits

HS 5630 Archaeological Field Methods: Historical 2–9 Credits

HS 5640 Archaeological Field Methods: Nautical 2–9 Credits

Depending on the investigative circumstances, provides an opportunity to acquire field experience—survey, mapping, excavation, material analysis—at land or underwater sites from either the prehistoric or historical periods.

HS 5710 Internship in Heritage Studies 1–4 Credits

Advanced students and teachers in heritage studies with at least 15 graduate credits can start their internship placement. Individual place-

ment with an organization or institution must be arranged through the heritage studies program coordinator the term before starting work. The type of work will be determined by the interest of the individual and the needs of the organization. Creation of outreach programs, field trips, tours, displays, exhibits, workshops, theme interpretations, or research utilizing resources of the organization or institution to educate the public on any topic in heritage studies. Prerequisite: 15 graduate credits or more in heritage studies.

HS 5910 Independent Study 1–3 Credits

Provides students with the opportunity to round out their background in the social sciences through reading and research, supplementing previous coursework in the field. A research paper, periodic conferences and an oral examination may be required. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Online Instructional Design

ID 5010 Introduction to Instructional Design 3 Credits

The course introduces learners to the core principles of instructional design. Students analyze, apply, and evaluate those principles in order to develop educational materials for a wide range of online settings. The course will examine multiple instructional design models, project management of instructional projects, and will include a focus on recent contributions from cognitive science and related fields of study. Learners will also consider the effective use of technology for learning and will be introduced to instructional design as a profession.

ID 5020 Designing Online Learning Experiences 3 Credits

This course focuses on the application of key concepts from current learning theories, backward design, and research on online learning communities to the core design functions of writing objectives, designing assessments, planning activities and instructional materials, and designing for interaction and ease of navigation. Students will work both collaboratively and independently to create/modify a sample Moodle course and to reflect on their design choices.

ID 5030 Instructional Strategies and Assessment 3 Credits

This course focuses specifically on the actions of the teacher during online learning experiences. Students will work both collaboratively and independently to identify existing and consider new instructional strategies used for effective engagement with content and classmates. Students will also design and develop various assessment criteria and instruments used to provide feedback and evaluate student performance.

ID 5040 Technology for Online Learning 3 Credits

In this seminar course, participants will explore a variety of industry standard e-learning management systems and development tools by comparing and contrasting their usability, interactivity and assessment options, cost, and support demands. The emphasis will be on the process of selecting and evaluating the correct tool and exploring the practical uses of its application. This class provides participants the opportunity to explore a variety of e-learning management platforms and tools.

ID 6900 Capstone: Developing Online Learning 3 Credits

In this capstone experience, students apply skills built in previous courses to independently plan, manage, and create an online learning experience. Using project management skills and working with a subject matter expert (SME), students will plan and execute each phase of the instructional design process in creating an online learning experience. Prerequisites: ID 5010, ID 5020, ID 5030, and ID 5040.

Integrated Arts**IN 5100 Educational Theatre: Process to Performance 3 Credits**

Students will gain experience in the process of creating and presenting a community-based educational theatre piece for family audiences. Each practicum is individually tailored to meet student needs and expectations. Students will have an opportunity to work with a variety of theatre practitioners invested in the educational theatre process.

IN 5200 Multidisciplinary Art Experiences for Children 3 Credits

Students will gain knowledge and experience developing quality arts experiences for children through participation in a major integrated arts project based either at the University or in the community. Following this experience, students will have the opportunity to develop an integrated arts project within their own classrooms or organizations using visual arts, music, movement, and drama to bring the curriculum to life. Class dates and times will be individualized for each student in order to ensure maximum participation.

IN 5210 Graduate Practicum in Integrated Arts 3 Credits

A supervised practicum experience in a candidate's school, employment setting or at one of several cooperating institutions or arts organizations in New Hampshire where additional experience in integrated arts can be gained and practiced. Commitment includes a negotiated number of hours per week and a series of journals, a portfolio, and meetings with the faculty supervisor.

IN 5300 International Arts and Culture Institute 3 Credits

The institute is an opportunity for students to explore a given culture through travel and participation in a specified integrated arts project. Institutes vary from year to year in the country visited and the specific project undertaken. Past projects have involved performing at an arts festival in Wakefield, England, participating in a collaborative theatre project with Lithuanian and American youth, and performing throughout South Africa with a project based on writings from all over the world on peace and justice. Following the institute, students will use the knowledge gained to design an integrated arts project for their classroom or organization.

IN 5400 Imagination, Creativity and Innovation 3 Credits

Understanding the Imagination, Creativity and Innovation Continuum and its place in education and the work place, plays an increasingly important role in the success of learners and workers in our society. The ability to imagine or conceive of something new, leading to the creation of new realities and possibilities that advance current practice in our classrooms, businesses and organizations in new and innovative ways is an essential skill set needed in the 21st century. Whether in a classroom of learners, a non-profit organization or the boardroom of a major corporation, imagination, creativity and innovation are an essential

component of success, leading to increased engagement, ownership, and vision in all that human beings touch. This course is an exploration of the important role imagination, creativity, and innovation play in our everyday lives, seeking to demystify and honor the creative process, unlocking the power of possibility in each one of us.

IN 5560 Special Topics In Integrated Arts 1–4 Credits

An in-depth study of a particular topic, contemporary issue, or concern. Taught by a specialist within the field being studied or as an alternative methodology. A faculty member will coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor. Falls, springs, and summers.

IN 5700 Integrated Arts Curriculum Development and Assessment 3 Credits

Curriculum that integrates across the disciplines assists students in developing habits of mind necessary for success in the 21st century and opens pathways towards becoming lifelong learners. Integration also creates communities of learners among students and the teachers working across the disciplines. In this course participants engage in a variety of approaches in developing integrated arts curricula as well as effective assessment strategies. Integrating the arts will be explored from historical, theoretical, and practical dimensions including issues of leadership and advocacy in promoting the arts as a core discipline.

IN 5970 Integrating the Arts 3 Credits

Practicum-based course introduces students to the value and practical application of incorporating the arts into educational, cultural, recreational, and human service settings. In addition to classroom lecture and discussion, a series of workshops with professional artists and teachers will allow students to observe a variety of teaching methods and philosophies. Basic skills and materials will be developed and discussed in creative drama, puppetry, music, theatre, poetry, art, and movement.

Languages and Linguistics**LL 5003 Language Acquisition 3 Credits**

This course will examine the nature of first and second language acquisition and development. Topics include first language acquisition, second language acquisition by children and adults, bilingualism, and their applications to language teaching. The course provides an overview of current theories of language acquisition.

LL 5004 Language and Linguistics 3 Credits

Provides prospective language teachers with an introduction to the study of language. Principal topics include sociolinguistic theories, language variation, and pragmatics; and the classroom implications of phonology, morphology, semantics, and syntax.

LL 5005 Foundations of TESOL Methodology 3 Credits

Participants learn the foundations of communicative language teaching to non-native speakers in multicultural and homogenous classrooms. Topics include content-based instruction, teaching of the four skills, curriculum development, and lesson planning and execution. Participants acquire and practice the skills needed to teach language to students of all ages and abilities.

LL 5006 Language Evaluation Assessment 3 Credits

Participants in this course explore different approaches for creating, evaluating, and scoring both formal and informal language assessment measures for students of different ages and ability levels. Topics include authentic communicative assessment measures; portfolio assessment, standardized testing, test biases, and testing different skills. This course foregrounds authentic and useful classroom language assessment measures.

LL 5007 ESOL Literacy 3 Credits

Participants in this course examine the theories and practice of second language reading and writing acquisition. Topics include developing literate behaviors, decoding, guided reading, shared reading and writing, and the writing process. The focus of the course is to develop participants' proficiency in teaching reading and writing to students of different ages and ability levels through phonics, whole language, and integrated approaches.

LL 5008 Language Teaching Methodology 3 Credits

Participants deepen and build upon their existing knowledge of language teaching methodology, with particular attention to content-area instruction, curriculum development, and the use of technology in language education. Course provides an in-depth examination and extensive hands-on application of different ways in which technology can be used in the language classroom to facilitate learning and promote language acquisition. Participants explore the use of a broad range of digital and interactive media, and Web 2.0 technology. Students will create content-area, technology-rich lessons which promote language acquisition for language learners of different ages and abilities.

LL 5009 Intercultural Communication in Multicultural Classrooms 3 Credits

This course examines the importance of cultural perspectives in language education for non-native speakers. Emphasis is placed on understanding the role of acculturation on academic success, and programmatic alternatives and pedagogy for English language learners in a pluralistic society. The course explores the impact of cultural backgrounds of language-minority students and their families, and their adjustment to a new society, on language acquisition and academic achievement.

LL 5010 Practicum In TESOL 6 Credits

This practicum serves as field experience for ESOL certification candidates and for students taking a Self-Designed MEd with a concentration in TESOL but without K-12 certification. A candidate seeking ESOL teacher certification must do the practicum in a New Hampshire public school; a candidate not seeking ESOL teacher certification can do the practicum in any approved setting. Commitment includes regular meetings with the course instructor and the development of a professional portfolio that fulfills all NH required teacher competencies. Supervision will be done jointly by the cooperating institution and Plymouth State University faculty. Permission of instructor is required.

LL 5050 Mainstream Classroom Strategies for English Language Learners 3 Credits

This course is designed especially for mainstream teachers who want to know more about how to better meet the needs of English language learners (ELLs) in their classroom. It provides an in-depth examination of widely-used, evidence-based techniques for teaching non-native

speakers of English within the mainstream classroom. In addition to an overview of current theories for teaching English language learners, the course foregrounds strategies and practical hands-on ways for engaging, teaching and assessing ELLs within the K-12 mainstream classroom. Participants gain a theoretical grounding as well as practice with scaffolding content for language learners, and developing individualized learner strategies. This course includes instruction in using CALLA, the Cognitive Academic Language Learning Approach, and SIOP (Sheltered Instruction Observation Protocol), with ELLs.

LL 5170 Foreign Language Methodology K-12 3 Credits

This course will introduce students to the theories underlying current pedagogical approaches to foreign language instruction; to assist the student in collecting, creating, and adapting instructional materials appropriate to elementary, middle, and senior high school foreign language courses; to assist the student in preparing and implementing individual lesson plans, long-range planning, student assessment, text book evaluation, and the use of technology; and to prepare the student for a successful student teaching experience.

LL 5210 Language Education Teaching Practicum 1-6 Credits

The culminating field-based experience for modern language programs leading to teacher certifications. Students must have completed early field-based experiences and all coursework for certification, including any required undergraduate competencies, before taking this course. It is a continuous, full-time (five days per week) experience during which, after a period of structured observation, students gradually assume responsibility for a full range of teaching activities encountered in a school situation, thereby demonstrating the appropriate professional skills and attitudes essential for successful teaching. Teacher candidates pursuing a practicum will maintain and improve upon the full range of teaching activities they practice every day. This course provides an opportunity for demonstrating the appropriate professional skills, attitudes, and dispositions essential for successful teaching. The teaching field experience is conducted under the supervisory guidance of school and clinical faculty. An online seminar compliments the experience. Certification candidates who are not pursuing the MEd must have submitted passing scores on the Praxis I to the Graduate Studies Office before enrolling. All candidates who will be required to take Praxis II for NH certification must make arrangements for that testing independently.

LL 5500 Special Topics in Language and Linguistics 1-3 Credits

An in-depth study of a particular topic, contemporary issue, or concern related to languages or linguistics. The course will be taught by a specialist or specialists within the field being studied or as an alternative methodology. Since topics, issues, and concerns vary, the course may be repeated.

LL 5910 Independent Study 1-3 Credits

Advanced work in a specialized area, selected, and pursued in consultation with a faculty advisor. Consent of a faculty supervisor, department chair or program coordinator, and the associate vice president for academic affairs is required.

LL 5960 Language Education Teaching Internship 1-6 Credits

This course is the culminating field-based teaching experience for teacher certification students in the MEd Language Education, TESOL. Successful completion of this class leads to NH K-12 ESOL certifica-

tion. Candidates must have completed all coursework for certification before taking this course. The 9-credit internship is continuous and full-time (five days per week) during which, after a period of structured observation, the intern gradually assumes responsibility for a full range of teaching activities encountered in a school situation, thereby demonstrating the appropriate professional skills and attitudes essential for successful ESOL teaching at the K–12 levels. In the 6-credit internship, interns will maintain and improve upon the full range of teaching activities they practice every day at the elementary/middle, or secondary level, and will supplement with additional experience at the secondary or elementary/middle level. Both internships provide an opportunity for demonstrating the appropriate professional skills, attitudes, and dispositions essential for successful teaching. The internship is conducted under the supervisory guidance of school mentors and a university supervisor. A blended seminar (online and face-to-face) complements the experience.

All students are required to take the Praxis II in TESOL before completion of the class. Students must make arrangements for that testing independently and have their scores sent to the Office of Educator Preparation, Graduate Studies, and Professor Whiting.

Library Media

LM 5010 Learning Resources Centers and Services 3 Credits

This course will focus on the role and functions of technology in K–12 schools. The topics covered will include the problems of organization and management, the types of learning resources and services, and federal and state programs and standards. We will also look at the developments and trends in technology and how it impacts school media centers. This course is cross-listed with CE 5010.

LM 5020 Cataloging and Classification 3 Credits

This course will introduce the principles of organization of information and information retrieval systems. Topics include organization of print and non-print collections, Dewey decimal classification, Library of Congress classification, Library of Congress and Sears subject headings, Anglo-American cataloging rules, and Machine-Readable Cataloging (MARC) records. Emphasis will be placed on cataloging and classification of school library materials. Library automation systems and their management, copy cataloging, and trends in technology will also be covered.

LM 5030 Reference and Research 3 Credits

This course will introduce students to concepts, principles, and current developments in reference and information services for the school library and media center. This will include the most important and used reference materials in both print and electronic format, evaluation of reference sources, the reference interview, bibliographic instruction, and readers' advisory.

LM 5040 Integrating Technology in the School 3 Credits

This course is designed to provide school media specialists and technology integrators with hands-on experience with multimedia technology and its effects on the 21st century learner. Current web and multimedia tools will be explored. Other topics to be covered are collaboration/teamwork with other educators and the role of the library media specialist in integrating technology. This course is cross-listed with CE 5040.

LM 5210 Practicum in School Media 3 Credits

The practicum is to provide the student with a supervised field experience in one of several cooperating institutions or agencies. The purpose is to gain meaningful work experience through applying knowledge learned in previous coursework to the on-the-job situation. Commitment includes a negotiated number of hours per week. Supervision is by the institution or agency concerned and by PSU faculty.

LM 5300 Advanced Children and Young Adult Literature 3 Credits

This advanced literature course will survey fiction and non-fiction books for school age students. Genres to be discussed include picture books, traditional literature, modern fantasy, contemporary realistic fiction, historical fiction, multicultural literature, informational books, biographies and graphic books. Students will also explore new issues and trends in literature including technological advancements. The course is designed to help the educator evaluate and select appropriate literature to develop and maintain school library collections as well as classroom and instructional libraries. During this course, students will critically discuss current issues in children's and young adult literature.

LM 5500 Special Topics in Library Media Studies 1–3 Credits

An in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied or as an alternative methodology. Since topics vary, the course may be repeated with permission of the instructor.

LM 5910 Independent Study 1–3 Credits

An in-depth study of a particular topic, contemporary issue, or concern. Topic must receive approval by the program coordinator.

Music Education

ME 5120 New England Band Directors Institute 1 Credit

A multifaceted seminar intended to help participants improve upon the musical, educational, and administrative skills involved with public school instrumental music. Emphasis will be placed on new methodologies and material. The staff of guest speakers will include active educators from throughout New England as well as featured speakers whose contributions to music education have gained national or international attention. Since topics will vary, the course may be repeated. Summer.

ME 5260 Instrumental Conducting and Repertoire 3 Credits

The study of instrumental conducting as applied to the public school setting, with emphasis on developing effective teaching and rehearsal strategies, is the focus for this course. Study will include available published methods and pedagogical materials as well as age-appropriate study performance repertoire. On-site observation and advising will involve one or more of the student's ensembles. Attendance at periodically scheduled on-campus seminars will also be required.

ME 5290 Practicum In Instrumental Music Education 6 Credits

This course will focus on the application and documentation of strategies pertaining to the musical, administrative, and pedagogical responsibilities of instrumental music teachers in the public schools. Attendance at periodically scheduled on-campus seminars will be

required. Also a minimum of one year of teaching experience is necessary for this course.

ME 5300 Music Technology for Educators 3 Credits

This course will examine the history and evolution of music technology in music education and how it impacts music curriculum development, music education, culture, and society. It will explore music education; music administration; music notation and music sequencing software; MIDI (Musical Instrument Digital Interface) techniques, synthesis, programs, and equipment that support MIDI; music notation; and music sequencing for the music educator. Students will acquire proficiency in MIDI technology and demonstrate that proficiency by designing a curriculum that integrates music technology into the music classroom. Student must also select to work in either Finale PrintMusic or Digidesign ProTools to demonstrate mastery of MIDI and MIDI software.

ME 5500 Survey of Arts Projects, Programs, and Technologies 3 Credits

An overview of arts projects, programs, and technologies, this survey course acquaints the student with a wide variety of integrated arts experiences that have been successfully implemented into a wide range of educational, cultural, and recreational settings. Commonalities between projects and programs will be examined. Summer.

ME 5560 Special Topics in Music Education 1–3 Credits

An in-depth study of a specialized topic pertaining to contemporary issues and methodologies. The course will be taught by a specialist or series of specialists within the area under study. Since topics will vary, the course may be repeated. Summer.

ME 5600 The Art of Choral Conducting: A Seminar in Conducting Techniques 3 Credits

An exploration of the choral process for choral directors, general music teachers, and performing artists. The role of both gestural and verbal communication in rehearsal and performance will be examined through workshop experience. Approaches to conducting technique, rehearsal design and procedures, score preparation, programming, voice placement, public relations, and recruitment will be examined. Summer.

ME 5910 Independent Study 1–3 Credits

Advanced work in a specialized area, selected and pursued in consultation with a faculty advisor. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Mathematics

A student, with approval from the mathematics program coordinator, may take a maximum of three undergraduate courses for graduate credit (MG 3100 or higher), if a similar course has not been included at the undergraduate level. If deemed appropriate, a project to be determined by the course instructor, in consultation with the student, will be required to obtain graduate credit.

MG 5010 Seminar in Mathematics Education 1–4 Credits

The topic for the course is selected by the professor from current developments and issues in mathematics education, such as mathematics for

exceptional children, Piaget's research, mathematics assessment, and algebra in the K–12 curriculum. Course may be repeated on a different topic with permission of the department chair.

MG 5220 Numbers and Operations for Elementary/Middle School Teachers 4 Credits

This course focuses on advanced concepts and procedures in numbers and operations (grades K-8). Mathematical topics include pre-number and early number concepts, place value and number systems, arithmetic operations including calculational fluency with traditional algorithms and mental math, proportional reasoning, and the historical development of number and number systems. Classroom activities demonstrate how mathematical problem solving, reasoning, and communication can be integrated in the everyday learning experiences of every student. Building on this knowledge students design lesson plans to achieve clear content and process objectives. Classroom discussions focus on thinking processes, mathematical concepts, habits of mind, conceptual understanding, and dispositions that students need in order to develop a deep, flexible, and enduring understanding of mathematics.

MG 5230 Algebra and Functions for Elementary/Middle School Teachers 4 Credits

This course focuses on advanced concepts and procedures in algebra and functions (grades K-8). Mathematical topics include generalizing patterns, different use of variables, equations and inequalities, functions in multiple representations, modeling with functions, and historical development of algebra and functions. Classroom activities demonstrate how mathematical problem solving, reasoning, and communication can be integrated in the everyday learning experiences of every student. Building on this knowledge, students design lesson plans to achieve clear content and process objectives. Classroom discussions focus on thinking processes, mathematical concepts, habits of mind, conceptual understanding, and dispositions that students need in order to develop a deep, flexible, and enduring understanding of mathematics.

MG 5240 Geometry and Measurement for Elementary/Middle School Teachers 4 Credits

This course focuses on advanced concepts and procedures in geometry and measurement (grades K-8). Mathematical topics include features and classifications of 2D and 3D shapes, area, volume, surface area, congruence, similarity, proofs of selected theorems, and the historical development of geometry. Classroom activities demonstrate how mathematical problem solving, reasoning, and communication can be integrated in the everyday learning experiences of every student. Building on this knowledge students design lesson plans to achieve clear content and process objectives. Classroom discussions focus on thinking processes, mathematical concepts, habits of mind, conceptual understanding, and dispositions that students need in order to develop a deep, flexible, and enduring understanding of mathematics.

MG 5250 Data Analysis and Probability for Elementary/Middle School Teachers 4 Credits

This course focuses on advanced concepts and procedures in data analysis and probability (grades K-8). Mathematical topics include data representation and interpretation, data analysis, classical definition of probability, odds, expected value, and historical development of statistical and probabilistic ideas. Classroom activities demonstrate how mathematical problem solving, reasoning, and communication can be integrated in the everyday learning experiences of every student.

Building on this knowledge students design lesson plans to achieve clear content and process objectives. Classroom discussions focus on thinking processes, mathematical concepts, habits of mind, conceptual understanding, and dispositions that students need in order to develop a deep, flexible, and enduring understanding of mathematics.

MG 5320 Number, Quantity, and Algebra for Middle/Secondary School Teachers 4 Credits

This course focuses on algebraic thinking and concepts central to the Common Core State Standards in Mathematics [CCSSM]. Specifically, the mathematical content of the course aligns with the CCSSM standards (grades 5-12) in number, quantity, and algebra. Classroom activities explore this mathematical content and the Standards for Mathematical Practice in CCSSM deepening students' understanding. The activities also demonstrate how mathematical practices can be integrated in the everyday learning experiences of every student. Building on this knowledge, students design lesson plans to achieve clear content and process objectives. Classroom discussions focus on thinking processes, mathematical concepts, habits of mind, conceptual understanding, and dispositions that students need in order to develop a deep, flexible, and enduring understanding of mathematics.

MG 5330 Functions and Modeling for Middle/Secondary School Teachers 4 Credits

This course focuses on functions and modeling concepts central to the Common Core State Standards in Mathematics [CCSSM]. Specifically, the mathematical content of the course aligns with the CCSSM standards (grades 5-12) in functions and modeling. Students will develop conceptual understanding and confidence working with functions and modeling. Activities are designed to demonstrate how the Standards for Mathematical Practice in CCSSM can be integrated in the everyday learning experiences of every student. Class discussions are centered on thinking processes, habits of mind, conceptual understanding, and dispositions that students need in order to develop a deep, flexible, and enduring understanding of mathematics.

MG 5340 Geometry for Middle/Secondary School Teachers 4 Credits

This course focuses on Euclidean geometry concepts central to the Common Core State Standards in Mathematics [CCSSM]. The mathematical content of the course aligns with the CCSSM standards (grades 5-12) in geometry. Students will develop conceptual understanding of geometric properties and relationships, applying and analyzing concepts, procedures, and proofs. Activities are designed to demonstrate how the Standards for Mathematical Practice in CCSSM can be integrated in the everyday learning experiences of every student. Class discussions are centered on thinking processes, habits of mind, conceptual understanding, and dispositions that students need in order to develop a deep, flexible, and enduring understanding of mathematics.

MG 5350 Topics in Statistics and Probability for Middle/Secondary School Teachers 4 Credits

This course focuses on statistics and probability concepts central to the Common Core State Standards in Mathematics [CCSSM]. The mathematical content of the course aligns with the CCSSM standards (grades 5-12) in statistics and probability. Students will develop conceptual understanding and fluency in statistical concepts, data analysis, and probability. Activities are designed to demonstrate how the Standards for Mathematical Practice in CCSSM can be integrated in the everyday

learning experiences of every student. Class discussions are centered on thinking processes, habits of mind, conceptual understanding, and dispositions that students need in order to develop a deep, flexible, and enduring understanding of mathematics.

MG 5760 Topics In Mathematics for Elementary/Middle School Teachers 1-4 Credits

Topics for this course can vary, but may focus on one or more of the following ideas: problem solving; logic and proof; set theory and Venn diagrams; calculus notions; number systems; and mathematical modeling. A standard text on the topic will be used when appropriate. Students may repeat the course with a different topic as its focus with the permission of the department chair.

MG 5820 Topics In Number Theory for Middle/Secondary School Teachers 2-4 Credits

Topics in this course vary, but may focus on one or more of the following topics, which are traditionally found in the middle/secondary mathematics curriculum: prime numbers, mathematical induction, the Euclidean algorithm, divisibility, and complex numbers. Other topics explored may include Peano's postulates, Fermat's last theorem, and the well-ordering principle. A standard text on the topic will be used when appropriate. Students may repeat the course with a different topic as its focus with the permission of the department chair.

MG 5830 Topics in Discrete Mathematics for Middle/Secondary School Teachers 2-4 Credits

Topics in this course vary, but may focus on one or more of the following: logic, proof, set theory, and Venn diagrams; algorithmic thinking; Boolean algebra; mathematical induction; recursion relations; graph theory and networking; and relating those ideas to teaching discrete mathematics in grades 7-12. Students may repeat the course with a different topic as its focus with the permission of the department chair.

MG 5840 Topics In Geometry for Middle/Secondary School Teachers 2-4 Credits

Topics for this course can vary, but may focus on one or more of the following: history of Euclidean and non-Euclidean geometry; Euclidean geometries; non-Euclidean geometries; Euclidean geometries in the plane; polyhedra, analytic, and transformational geometry; projective geometry; fractals; geometry in the real world; and topology. Investigations may use computer software and Internet resources. Students may repeat the course with a different topic as its focus with permission of the department chair.

MG 5850 Topics in Statistics/Probability for Middle/Secondary School Teachers 2-4 Credits

Topics for this course can vary, but may focus on one or more of the following: techniques and content for teaching statistics and probability at the secondary level; organizing and displaying univariate data, stem, and leaf; box and scatter plots; regression analysis, linear programming, random sampling; confidence intervals and tests of significance; experimental design; discrete and continuous probability functions; and experimental and theoretical probability. Students may explore these ideas through hands-on activities, computer software, or graphing calculators. Students may repeat the course with a different topic as its focus with the permission of the department chair.

MG 5860 Topics In Mathematics for Middle/Secondary School Teachers 1–4 Credits

Topics for this course can vary, but may focus on one or more of the following ideas: problem solving; logic and proof; set theory and Venn diagrams; topology; real analysis; complex analysis; and mathematical modeling. Standard text on the topic will be used when appropriate. Students may repeat the course with a different topic as its focus with the permission of the department chair.

MG 5910 Independent Study 1–4 Credits

An individual study project determined to be of value to students and the mathematics department. Students present a talk concerning some portion of their study to a department colloquium during the term. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

MG 5960 Mathematics Education Teaching Internship 1–9 Credits

This course is the culminating field-based teaching experience for teacher certification students in the Master of Education (MEd) in mathematics or Post Baccalaureate, Middle or Secondary Education programs. Students must have completed early field-based experiences and all coursework for the certification, including any required undergraduate competencies, before taking this course. Teacher candidates pursuing an internship will gradually assume responsibility for a full range of teaching activities encountered in a school situation. Internship provides an opportunity for demonstrating the appropriate professional skills, attitudes and dispositions essential for successful teaching. The teaching field experience is conducted under the supervisory guidance of mentor teacher and university supervisor. An online seminar complements the experience. Certification candidates who are not pursuing the MEd, must have submitted passing scores on the Core Academic Skills for Educators to the Graduate Studies Office before enrolling. All candidates who will be required to take Praxis II for NH Certification must make arrangements for that testing independently.

Prerequisite(s): Completion of all other program requirements for certification by the beginning of the internship semester; permission of the Coordinator of Teacher Certification and Clinical Experiences; and Mathematics Department Program Coordinator.

Meteorology

MT 5150 Air Quality 3 Credits

Encompasses an extensive overview of the science of air quality. Topics include atmospheric chemistry, air quality meteorology and forecasting techniques, air pollution sources, sinks and effects (atmospheric, environmental), including an examination of historical and current policy issues relevant to each topic. Spring term of even years. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science or permission of the instructor. This course is co-listed as MT 4150 in the undergraduate curriculum.

MT 5200 Transportation Meteorology 3 Credits

Students will learn the various weather systems that affect different modes of transportation. In particular, road weather, aviation meteorology, and oceanic meteorology will be highlighted. Advanced weather analysis and forecasting skills will be applied in order to make forecasts

tailored to various industries. Spring term. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science and any computer programming course or permission of the instructor.

MT 5280 Synoptic Meteorology II 3 Credits

Intermediate weather analysis and forecasting techniques are used to understand synoptic-scale weather systems with an emphasis on structure and evolution of extratropical cyclones. Topics include: climatology of mid-latitude surface and upper-air flow regimes and extratropical cyclogenesis; life cycle of extratropical cyclones including frontal evolutions; application of hydrodynamical equations and balanced systems to weather analysis and forecasting; ageostrophic winds; jet streak circulations. Students participate in weekly forecasting exercises culminating in a quantitative precipitation forecasting exercise at the end of the semester. Additional course fee required. Spring term. Co-requisite: MT 5320/4320 or equivalent. This course is co-listed as MT 4280 in the undergraduate curriculum.

MT 5310 Dynamic Meteorology I 3 Credits

This course is an introduction to geophysical fluid dynamics including the development of the fundamental equations governing atmospheric motion, basic approximations, simplified flows, and physical interpretation of the corresponding theory. Fall term. This course is co-listed with MT 4310 in the undergraduate curriculum.

MT 5320 Dynamic Meteorology II 3 Credits

This course will cover advanced topics in geophysical fluid dynamics including circulation theory, vorticity, planetary boundary layer, quasi-geostrophic theory, stratospheric dynamics and introductory numerical modeling concepts. Spring term. Prerequisite: MT 5310/4310. This course is co-listed as MT4320 in the undergraduate curriculum.

MT 5330 Satellite Meteorology 3 Credits

This course will provide the student with a broad overview of the theory and application of satellite data. Course begins with a short history of meteorological satellites. This will be followed by sections on satellite orbits and navigation, and types of currently operating satellites. Later sections discuss radiative transfer theory, meteorological sensor packages and types of data, image interpretation, wind measurements, and atmospheric soundings. Fall term. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science or permission of the instructor.

MT 5340 Radar Meteorology 3 Credits

This course will provide a broad overview of the hardware and theory behind the application of meteorological radar data. The course will begin with a short history of radar meteorology, which will be followed by a brief summary of the radar hardware and theory applicable to meteorological use and interpretation—beam spreading, ducting, anomalous propagation, etc. The differences between reflectivity, Doppler, and polarimetric measurements will also be discussed. Much of the remainder of the course will be used to cover the different levels of Doppler radar data, the available products for each level, algorithms used to automatically analyze these data, and applying these data to real world problems, such as quantitative precipitation estimates and severe local storms detection. Spring term. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science or permission of the instructor.

MT 5350 Boundary Layer Meteorology 3 Credits

This course is designed to provide the student with the fundamentals of atmospheric boundary layer (ABL) behavior, where the atmosphere is highly influenced by the Earth's surface. The student will develop an appreciation for the role of the ABL in the overall dynamics of the atmosphere. Specifically, students will come to understand the importance of fluxes in the ABL, the general diurnal structure of the ABL, the principles of turbulent flow, including Monin-Obukhov similarity theory, the application of Reynolds averaging, and turbulent kinetic energy (TKE) dissipation. Fall term. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science or permission of the instructor.

MT 5400 Numerical Weather Prediction 3 Credits

Acquaints students with the concepts, procedures, theory, and problems associated with numerical weather prediction through discussion and by writing computer programs to process both real and simulated data. Covers the mathematical basis for various analysis and predictive techniques and their benefits and/or limitations. Students learn about the configuration and capabilities of current operational numerical analysis and prediction models. Fall term. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science, any computer programming course, or permission of the instructor. This course is co-listed as MT 4400 in the undergraduate curriculum.

MT 5410 Atmospheric Physics 3 Credits

This course will provide an application of the basic laws of physics to atmospheric processes. Topics discussed include gravitational effects, properties of atmospheric gases, cloud physics, solar and terrestrial radiation, atmospheric electricity, and optical and acoustical phenomena. Fall term. This course is co-listed as MT 4410 in the undergraduate curriculum.

MT 5420 Tropical Weather and Climate 3 Credits

An in-depth view of various topics related to tropical weather and climate, including tropical climatology, easterly waves, tropical cyclones, monsoons, El Niño, La Niña and the Southern Oscillation (ENSO), and other types of tropical variability. Spring term of odd years. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science or permission of the instructor. This course is co-listed as MT 4420 in the undergraduate curriculum.

MT 5430 Climate Change 3 Credits

This course will provide an overview of the methods for examining climate change. Included are time series analysis and climate proxies, such as tree-ring analysis, oxygen-18/oxygen-16 ratios, and pollen and carbon-14 dating. Also covered are a variety of possible causal factors such as orbital variations, plate tectonics, volcanic eruptions, CO₂ variations, and El Niño. The results of paleoclimatic modeling are also discussed. Spring term of odd years. This course is co-listed as MT 4430 in the undergraduate curriculum.

MT 5450 Advanced Synoptic Meteorology 3 Credits

Use of advanced analytical techniques for multiscale weather systems throughout the globe with an emphasis on synoptic-scale, mid-latitude weather will be discussed. Topics include forecasting applications of the quasi-geostrophic height tendency and omega equations, frontogenesis, Q-vector analysis, isentropic analysis, Hovmöller diagrams, potential vorticity concepts, and the use of dynamic tropopause maps.

Weekly weather discussions and forecasting exercises focus on these advanced techniques and areas of current or future applied research topics. Recent articles in the scientific literature are reviewed and used throughout the course. Fall term. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science or permission of the instructor. This course is co-listed as MT 4450 in the undergraduate curriculum.

MT 5470 Micrometeorology 3 Credits

Students will study the processes involving the exchange of momentum, heat, and moisture between the lowest portion of the atmosphere and the underlying surface of the Earth. Topics will include local energy budgets, soil heat transfer, the planetary boundary layer, turbulence, and neutral and diabatic surface layers. Spring term of even years. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science or permission of the instructor. This course is co-listed as MT 4470 in the undergraduate curriculum.

MT 5480 Mesoscale Meteorology 3 Credits

Focuses on the detailed descriptive aspects of mesoscale phenomena and processes with an emphasis on the structure. Defines what is meant by the term 'mesoscale' and to what kinds of systems it applies. Deals with internally generated mesoscale circulations. Examines various mesoscale convective systems. Discusses external force mesoscale systems. Using observational cases, covers terminology, characteristics, and behavior of mesoscale events. Spring Term. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science or permission of the instructor. This course is co-listed as MT 4480 in the undergraduate curriculum.

MT 5550 Topics In Meteorology 3 Credits

Covers material related to a major subdiscipline in Meteorology that is not covered in the regular curriculum. May be repeated with a different topic so that students can receive exposure to a variety of subject areas. Prerequisite: Permission of the instructor.

MT 5600 Computer Applications in Meteorology 3 Credits

This course is designed as an intense introduction to the technological tools and techniques used by professional meteorologists in the analysis and display of meteorological and environmental data. Students will learn programming methodology and become proficient in the use of a number of open source and commercial software packages. Fall term. Prerequisite: undergraduate degree in Meteorology or Atmospheric Science and any computer programming course or permission of the instructor.

MT 5700 Graduate Seminar Meteorology 1 Credit

Provides graduate students with a forum to publicly present and discuss their results from literature reviews, case studies, or research. Interdisciplinary topics will also be presented. This is a required course for all MS in Applied Meteorology students. This course can be repeated for credit three times for a total of three credits. Fall and spring terms.

MT 5800 Thesis Research 1–6 Credits

Students will develop and present a thesis research proposal, conduct detailed research, write a thesis, and defend the research before a faculty committee. Signature of the faculty supervisor and the meteorology program coordinator is required. All terms.

MT 5910 Independent Study/Research 1–3 Credits

Studies undertaken will be defined by students and subject to approval by appropriate staff members. Work may involve reading; conferences; historical, experimental, or theoretical projects; field investigation; statistical surveys; combinations of the foregoing; or other activities deemed appropriate. Students may work in a physical or biological science or in interdisciplinary areas. Students may not be granted more than three credits. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required. All terms.

Music**MU 5540 Piano Performance Studies 1 Credit**

Individual and/or group piano study to promote development of technique, repertoire, and musicianship.

MU 5560 Special Topics In Music 1–3 Credits

An in-depth study of a specialized topic pertaining to contemporary issues and methodologies. The course will be taught by a specialist or a series of specialists within the area under study. Since topics will vary, the course may be repeated.

MU 5910 Independent Study 1–3 Credits

Advanced work in a specialized area selected and pursued in consultation with a faculty advisor. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Neurodevelopmental Approach to Teaching**ND 5000 Foundations in Neurodevelopmental Approach to Teaching 3 Credits**

This course offers the most recent research findings related to the brain and learning and how they provide the basis for neurodevelopmental approach to teaching. Participants will be introduced to a framework, which includes eight broad neurodevelopmental categories or constructs (e.g., attention, memory, language) that educators can use to observe, examine, and describe student learning. These eight constructs (and their respective sub-categories) also provide teachers, parents, and students with a shared lens and language to better understand and discuss learning.

In addition, through examination of a case study, observation of students with whom they work, and self-examination of their own unique learning profile, participants will practice the skill of using the neurodevelopmental lens to observe for evidence of learning strengths and weaknesses and how to link them to academic performance. Since a major component of this course requires observation, participants must have access to a student/students on a regular basis.

This course is appropriate for anyone who works with students (child-adult). The only pre-requisite is that you must be currently teaching or have the permission of the instructor.

ND 5010 Effective Classroom Practice 2 Credits

This course is designed to build on participants' familiarity with the neurodevelopmental framework through exploration of their own

neurodevelopmental profile. Participants will reflect on their own neurodevelopmental strengths and weaknesses, the affect of their learning profile on their ability to learn, and, most importantly, how that particular combination of strengths and weaknesses, together with skill and knowledge, can be used to positively influence their teaching practice.

ND 5020 Instructional Practice 3 Credits

This course will provide participants with a deeper understanding of practical ways to apply a neurodevelopmental approach to teaching and learning by examining the neurodevelopmental demands of curricula, lessons, and assessments. Participants will design and implement activities, lessons, and curricula that take into consideration students' specific learning needs. Prerequisite: ND 5000 or ND 5005.

ND 5030 Collaborative Practices 2 Credits

This course will provide participants with a deeper understanding of practical ways to apply a neurodevelopmental approach to teaching and learning by looking at student work and addressing instructional dilemmas. Through the use of structured protocols, participants will work as a collaborative group to link observable evidence from student work samples to particular underlying neurodevelopmental functions. The process of Looking at Student Work will be used to inform participants about students as learners and identify specific strategies to support increased student achievement. Prerequisite: ND 5000 or ND 5110.

ND 5060 Collaborative Instructional Practices 2 Credits

This course will provide participants with a deeper understanding of students' different approaches to learning and how to make responsive adjustments to instruction based on observation and ongoing assessment. Participants will also learn about the nature of collaboration through examination of exemplary models. They will participate in guided instruction using protocols designed to enhance the effectiveness of collaborative practices. Participants will then apply this knowledge collaboratively to address their own questions regarding school related issues and student learning. Prerequisite: ND 5000.

ND 5070 Attention and Memory in Learning 3 Credits

This course provides an in-depth exploration of the components of attention and memory and the specific impact each has on learning. Participants will be introduced to ways to observe for breakdowns in attention and memory through case study work and classroom observations. Participants will also design metacognition lessons that are intended to help students become more aware of the demands of attention and/or memory on their learning of certain tasks. In addition, participants will explore instructional strategies to support attention and memory weaknesses. Prerequisites: ND 5000 and ND 5020.

ND 5080 Authentic Data to Engage Students 3 Credits

In order to stay motivated as learners, students must experience authentic school success. This course will explore the research regarding student motivation and the neurodevelopmental networks, constructs, and sub-skills that support or undermine a student's achievement with particular focus on the role of attention in learning. Prerequisites: ND 5000, ND 5020 and ND 5070.

ND 5100 Reconsidering Referrals to Support Teams 3 Credits

This course will help educators involved in school-based support teams to engage in critical refinement of their current student referral process,

including forms, timelines, meeting protocols, and follow-up procedures using a neurodevelopmental approach. School teams will work collaboratively on creating and implementing student analysis tools and procedures. Teams will examine systems for working efficiently and effectively to identify the needs of all students referred for support, and practical strategies to help them succeed, including ways to leverage student's strengths and areas of interest. Session note: This workshop is designed for teams of three to six educators (including at least one regular classroom teacher and one of the following: administrator, guidance counselor, school psychologist, integration specialist, special educator, study skills teacher, or 504 coordinator). The course consists of a three-day workshop and two additional full days for implementation follow-up, one on site at participants' school.

ND 5110 New Coaches Institute 3 Credits

National School Reform Faculty "Critical Friends" are groups of educators committed to improving teaching practices and student outcomes through collaborative work. Critical Friends Groups (CFGs) can be found in schools throughout the U.S.; in many schools, CFGs serve as an alternative to administrative supervision. The key to the success of CFG work is the development of an intimate yet professional community, where teachers share their dilemmas and push one another to reflect and change. The facilitator or "coach" of the group structures the meeting through carefully selected activities or "protocols" that enable the "critical" work to occur in an atmosphere that is efficient, productive, and feels safe to each participating member. This workshop is designed to train future CFG coaches through facilitated CFG protocols and practice. Participants will be expected to go back to their home school settings and lead CFG work with their colleagues.

ND 5800 Practicum 2–6 Credits

The practicum will provide master's degree and CAGS candidates with the opportunity to document the implementation of the neurodevelopmental approach into their teaching practice. Note: You may take practicum over multiple terms, minimum 2 credits. When registering, keep in mind how many terms you plan to take to complete the practicum (1, 2 or 3) and only register for that number of credits per term.

Natural Science

NS 5090 Special Topics in Secondary School Science 1–6 Credits

A focused study in one of the science disciplines: life, Earth, or physical sciences. The course could include field, laboratory, computer, and classroom study under the supervision of a faculty member with expertise in the area and can be taken more than once.

NS 5200 Action Research In Science Education 3 Credits

This course is designed to be a core course offering in the MS in Science Education program. It will assist graduate students to design their action research as it relates specifically to science teaching, learning, and curriculum in middle and high school classrooms. This course will help students conceptualize and design a practical and applied classroom research project that could be the basis for presentation as the capstone experience in their graduate program. The course emphasizes a constructivist philosophy of education. The emphasis is on the teacher as inquirer actively engaged in the construction of new knowledge about science education. Emphasis is placed on telecommunication networking of teachers who are actively involved in action research projects.

NS 5260 A Forest for Every Classroom 3 Credits

This course will educate middle and high school teachers working in New Hampshire communities about forest stewardship issues, and provide them with tools to develop curricula that meet the state's educational standards and can be implemented using their local landscape, resources, and community for real world teaching. Prerequisite: teaching.

NS 5300 Astrobiology 4 Credits

This course is an interdisciplinary study centered on the search for life in the universe. Students will participate in inquiry-based activities and discussion in biology, physics, and robotics to explore the science of astrobiology. Students will gain hands-on experience with available online resources and current science technology enabling them to use astrobiology in the classroom to engage students in the scientific process. Prerequisite: teaching.

NS 5560 Special Topics in Elementary School Science 4 Credits

A laboratory and discussion-oriented content course for K–6 teachers to address specific topics in the Earth, physical, and life sciences. Text readings, research articles, and developing a curriculum unit are required. Since topics vary, the course may be repeated with permission of the instructor. Prerequisite: restricted to those who are currently teaching.

NS 5600 Field Experience in Science Education 3 Credits

This course is one of the core offerings in the MAT in Science Education degree program. It is a supervised placement with a science or environmental agency that offers educational programming with student groups of various ages. Students will be required to assist in the development of programs, and teach and assess participant learning in these settings. Examples of such organizations include the Squam Lakes Natural Science Center, NH Fish and Game, Squam Lakes Association, NH Audubon Society, MindFlight Summer Enrichment Program, NH Department of Environmental Services, and the Mark Sylvestre Planetarium Program.

NS 5700 Science Teaching Middle and High School 3 Credits

This course is designed to be a core course offering in both the MS in Science Education and the MAT in Science Education degree programs. Several major themes such as learning theory, structure of the discipline (curriculum), teaching strategies, and the nature of science and technology applications will be presented throughout the course. The course is structured to help students develop the proficiencies needed to become a successful science teacher. Advanced learners are given a great deal of independence in learning about secondary school science teaching.

NS 5800 Seminar: Current Issues in Science Education 3 Credits

This core course in the MS and MAT in Science Education programs will provide the opportunity for classroom science teachers to identify and discuss practical issues that apply to their classroom as well as address state, national, and international issues. Current research findings will be used as the focus for seminar discussions, papers, and projects.

NS 5850 Capstone Research Project 4 Credits

This course is designed as a core course offering in the MS in Science Education program. The intent of this course is to implement the classroom-based research strategies developed in the action research course to promote improvement of existing teaching and learning

strategies in the classroom. A research committee will be formed to assess the effectiveness of the study. A formal presentation will be made to faculty and other graduate students in one of the science colloquia during the academic year.

NS 5910 Independent Study 1–3 Credits

Studies undertaken will be defined by students and subject to approval by appropriate staff members. Work may involve reading, conferences, historical, experimental, or theoretical projects, field investigation, statistical surveys, combinations of the foregoing, or other activities deemed appropriate. Students may work in the physical or biological sciences, or in interdisciplinary areas. Students may not be granted more than three credits. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Organizational Health

OH 5100 Full Spectrum Leadership 3 Credits

This course offers a study of a leadership model based on personal authenticity. The fundamental premise of this model is that effective leadership emerges from the synthesis and synergy of body, mind, heart, and spirit to weave intention and presence into the organizational environment. Through varied learning methods participants will explore ways to foster culture that links knowledge and resources to promote a climate of transformative trust in the service of individual well-being and the organizational mission.

OH 5180 Exploring Personal and Organizational Health 3 Credits

Exploration of the evolving and emerging paradigms of holistic health and healing, and how the personal and organizational realms interconnect. In addition to examining the traditional wellness models, discussions will include concepts of mind, transpersonal psychology and energetics. Through an examination of personal and organizational contexts, students will explore ways to transform personal and work environments through mindfulness towards good intention, open mind and compassionate heart.

OH 5200 Creating Socially Responsible Organizations 3 Credits

This course examines the role of “positive institutions” in creating and supporting the well-being of its members while maintaining its profitability or non-profit mission. Issues of power, privilege, and prejudice as challenges to the formation of ethical and socially just institutions will be explored. Topics include issues of diversity, equity, ethics, and social justice.

OH 5300 Work as a Personal Journey 3 Credits

This course offers an exploration of the personal, interpersonal, and transpersonal elements of work and personal growth. Through varied learning methods, participants will attend to the ways in which occupations transform us and work is transformed to support personal development. Learning will extend to the ways in which students, as followers and leaders, can cooperate to support these synchronous and reciprocal processes creatively and with intention.

OH 5400 Evolutionary Change for a Sustainable Future 3 Credits

The 21st Century is a time of unprecedented change in which long-standing institutions are failing or deconstructing and the human race

is facing enormous challenges. Such a time calls upon individuals and organizations to become activists for change and architects of new social constructions. Within this context, evolution and transformation are foundational processes for meaningful and contributory personal and organizational change. This course guides and assists participants in contextualizing change efforts in an awareness of global interconnectedness and concern for the long-term viability of humanity’s partnership with the planet and in developing the habits of mind and heart which will enable them to lead with an open mind, compassionate heart, and good intention. Participants will explore emerging paradigms for leadership and change and use their learning to enhance organizational effectiveness, well being, and sustainability.

OH 5820 Women as Leaders 3 Credits

This course challenges women to consider the cultures, climates, and contexts that limit and support their capacities as leaders. Students will explore personal leadership styles, characteristics of effective leaders, and strategies for developing themselves as leaders.

Project Adventure

PA 5560 Special Topics 1–4 Credits

An in-depth study of a particular topic, contemporary issue, or concern related to adventure-based programs. Topics include adventure in the classroom, leadership skills, advanced skills and standards, adventure-based counseling, approaches to prevention and early intervention, adventure programming, community partnerships, and expedition training.

Physical Education

PE 5560 Special Topics 1–4 Credits

This course will cover various topics in physical education. Since topics vary, the course may be repeated with permission of the instructor.

PE 5600 Athletic Administration 3 Credits

Problems and standards connected with the administration of school and college athletics are considered, as well as the relationships with state and national athletic foundations and with conferences for athletics. The course is designed to prepare the graduate student to organize and administer a program of intramural sports or athletics at the public school level.

PE 5610 Sport Law 3 Credits

This course is designed to provide knowledge and understanding of the laws pertaining to physical education, athletics, and sport, and the factors important to schools, colleges, and sport organizations concerning liability of physical educators, coaches, and administrators.

PE 5620 Sport Finance, Budgeting, and Marketing 3 Credits

This course will cover the basic theories and principles of sport finance, budgeting, and marketing—from sport and recreational facilities to professional and amateur sports. This course will also reveal how to study and understand the market; develop a marketing and finance strategy; clarify a sport organization’s needs and goals; and implement marketing plans through sponsorship, licensing, pricing, promotions, advertising,

broadcasting, and sales. Case studies that translate several professionals' experiences into learning scenarios will be used. In addition, observations of future trends in the field will be discussed.

PE 5630 Sport Psychology 3 Credits

This course is designed to provide the student with the theory basis of human behavior in sport settings with an emphasis on the mental aspects of behavior. Areas to be discussed are sport personology (including personality, motivation, achievement, and attributions), anxiety/arousal, attentional focus, and social/cultural manifestations of sport, including humanism, youth sport, aggression, cooperation/cohesion, and leadership.

PE 5640 Sports, Society, and Cultures 3 Credits

This course is designed to raise awareness about the sociology of sport and how cultural practices in the world of sports can have significant social, economic, and political consequences. Specific attention will be paid to gender, racial, class, and ethical issues, as well as to the history of sport, media and sports, money and sports, and sports violence. There will also be analysis and discussion concerning youth sports, international sports, and the commercialization of sports. This course will give future sport managers a broad understanding of how sport impacts different groups of people in different ways throughout this country and beyond.

PE 5910 Independent Study 1–3 Credits

Limited to students who have demonstrated their ability to do superior work in courses sponsored by the Department of Health and Human Performance, and who are considered able to do independent work. Before registering for the independent study, students should consult with the advisor concerning a program of study. Students are expected to work independently with tutorial guidance. Evidence of progress is demonstrated by papers and discussion. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

PE 5960 Physical Education Teaching Internship K–12 1–12 Credits

The physical education teaching internship is the culminating capstone experience for students seeking teacher certification in K–12 Physical Education. This course offers a comprehensive review and practical applications of educational philosophy, methods, and strategies through a 15-week internship experience that includes coursework and seminars.

The central coursework is composed of a 15-week field experience, with a concurrent seminar serving as a supportive and reinforcing component. During the seminar sessions, the teacher candidate will explore, in depth, such topics as rules, regulations, and policies; professional ethics; best practices, state and national teacher standards; teaching strategies; current trends in education; review and discussion of essential teaching competencies; Bloom's Taxonomy as it relates to comprehensive student assessment; self-assessment; and assessment of the internship experience. This is a continuous, full-time (five days per week) experience of 6–9 credits* structured observations, assistance and eventually a full range of teaching activities in a school situation.

Falls and Winter/Spring. Prerequisite (s): 3.0 cumulative grade point average, successful completion of HHP Physical Education Content Exam, and all coursework completed. Approval necessary by the program coordinator, and secondary field placement supervisor as well as participating in Seminar 1 and 2 prior to beginning the internship.

* Teacher candidates who secure a full time teaching job register for the 6 credit internship in teaching and must be evaluated across 24 weeks. Candidates must verify employment with the Office of Educator Preparation.

Physics

PH 5910 Independent Study 1–3 Credits

Studies undertaken will be defined by students and subject to approval by appropriate staff members. Work may involve reading, conferences, historical, experimental or theoretical projects, field investigation, statistical surveys, combinations of the foregoing, or other activities deemed appropriate. Students may work in the physical or biological sciences or in interdisciplinary areas. Students may not be granted more than three credits. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Political Science

PO 5130 Topics in Political Science 3 Credits

Various approaches to the study of politics, particularly functional, geographical, or theoretical problems and issue areas will be selected from time to time. These will serve as the topics to provide intellectual focus for advanced application of the political science method to the study of man.

PO 5910 Independent Study 1–3 Credits

Provides students with the opportunity to round out their background in the social sciences through reading and research, supplementing previous coursework in the field. A research paper, periodic conferences, and an oral examination may be required. Consent of a faculty supervisor, department chair, and the associate vice president for the College of Graduate Studies is required.

Reading and Writing

RL 5014 Reading, Writing, and Literature 3 Credits

This course is designed as an active and reflective experience of reading and process writing. Students will be immersed in literature and process writing as they develop a portfolio of their own work as lifelong readers and writers. They will review theory and practice regarding process writing, writing to learn, and writing across the curriculum. They will work in the format of the reading/writing connection to explore a range of non-print and print genres, including but not limited to fiction, nonfiction, poetry, fantasy, timed writing to a prompt and multicultural literature. Further topics to be examined in this course are the development of practical classroom applications of creating a literate environment, supporting the reading/writing connection in the classroom, exploration of the question "What makes good writing?", assessment in the reading/writing workshop, the mechanical aspects of writing, and the needs of diverse learners. This course is recommended for students in the Reading and Writing master's program and the certification program, as well as for any other students who teach reading and writing in the elementary, middle, and secondary schools.

RL 5110 Research in Reading and Writing 3 Credits

An investigation into the significant research theory and principles on the development of reading and writing, the teaching of reading and writing, the assessment of reading and writing, and the implications of this knowledge that enrich our understandings and refine our practices. From historical perspectives to current trends and issues, we will explore the transformation of the reading and writing landscape. In doing so, we will discover what research in reading and writing is; how it is used; the value of reading and writing research; how it is applied to improve practice, understanding, and reflective thought; and its role in determining best institutional practices.

RL 5170 Content Area Literacy 3 Credits

To provide literacy instructors with practical suggestions, approaches, and tools to engage all K–12 students, including adolescents themselves, in focusing on improving student reading, writing, thinking, and listening. A three-tiered model will examine the areas of student motivation, integrating literacy and learning, and sustaining literacy development. The final product will be the formation of a differentiated instructional plan in the content area demonstrating the use of strategies presented in the course. Participants will be using their own existing school curricula or be planning to use the strategies with future students. A district-wide presentation can be developed from the culmination of all students' artifacts.

RL 5560 Special Topics in Reading, Writing, and The Language Arts 1–3 Credits

An in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied or as an alternative methodology. A faculty member will coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor.

RL 5710 Advanced Diagnostic Testing and the Improvement of Reading and Writing 3 Credits

Diagnostic and instructional issues presented include reading and writing development; factors related to reading and writing disabilities; varied approaches to individual diagnosis and proven emergent reading, corrective, and standardized tests; and authentic assessments currently used in reading and special education programs. Students will demonstrate skills in the understanding of the statistical characteristics, administration of formal and informal diagnostic reading tools, the development of individual reading intervention goals and objectives for remediation and the use of formative, summative and progress monitoring tools in assessing growth and designing interventions. This course may be repeated with the permission of the instructor.

RL 5760 Linguistic Principles and Methods of Teaching English as a Second or Other Language 3 Credits

In this course, participants will examine the nature of language, language systems, and language in context. The focus will be on the relevance of linguistic and sociolinguistic knowledge to teaching languages, the nature of language development, and the theory and practice of various teaching methods for different age groups and classroom situations.

RL 5770 Developing Language and Literacy for Diverse Learners 3 Credits

In this course students will study the foundations of language/ literacy processes and instruction. Topics include the psychological, cultural,

and linguistic theoretical foundations; current practices, research, and historical developments; reading and writing language development related to their acquisition as well as cultural and linguistic diversity; major components of reading curriculum; major components of writing instruction; reading and writing instructional strategies and curriculum materials. The course will be in an interactive seminar/workshop format with an online component.

RL 5820 Literacy Practicum 1–3 Credits

This practicum focuses on leadership, collaboration, and coaching. Discussion of literacy program planning, operation, management, budget, curriculum, and evaluation. Emphasis on the role of the reading and writing specialist as researcher, leader, and change agent. Study of collaborative consultative skills, supervisory skills, staff development services, and community activities. Field-based experiences at the elementary, middle, and high school. This is the capstone course for students in the reading and writing specialist program. Winter and summer.

RL 5822 Reading and Writing Practicum 2 Credits

The Reading and Writing Practicum provides the student with a supervised field experience in one or several cooperating institutions or agencies. The purpose is to gain meaningful work experience through applying knowledge learned in previous course work to the on-the-job situation. This course requires 75 hours of supervised field experience. Supervision is by an on-site supervisor and by a professor from the Plymouth State University faculty.

RL 5830 Practicum in Reading Diagnosis and Remedial Reading 1–3 Credits

Analysis of the factors contributing to reading disability. Diagnosis, teaching, curriculum planning, and use of informal and formal assessments with small groups of readers in K–12 settings and supervised tutorial situations. Discussions with literacy professionals and paraprofessionals, and participation in professional development workshops. Seminars promote reflection on instructional practices and the range of services available for readers across the developmental continuum.

RL 5910 Independent Study in Language Arts and Literacy 1–3 Credits

Enrichment of the background of students in education through the pursuit of a special topic pertinent to their interests and abilities. An opportunity for an in-depth study of a problem in the field of education. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Special Education**SE 5181 Collaborative Action Research in Special Education 3 Credits**

A course for special education teaching practitioners in which a school-based problem is examined from the standpoint of how it can be best addressed given what is known about evidence-based practices in the field of special education. A blueprint for solving the problem is prepared including a statement and purpose for the action research (including essential definitions), what is known about the issue in the special education literature, the scope, assumptions and limitations of the project, and research questions and hypotheses. Course culmination will include collection of data, analysis of that data, conclusions and

recommendations based on the impact on students with disabilities and student outcomes.

SE 5190 Educational Testing 3 Credits

This course will focus on administering, scoring, interpreting, and reporting on achievement, special skill, and diagnostic tests used in special education. The emphasis will be on diagnosis and prescriptive writing. It is restricted to special education students.

SE 5300 Special Education Law 3 Credits

This three-credit course will give participants a greater understanding of both federal and New Hampshire special education law. Time will be spent on Section 504 of the Rehabilitation Act of 1973. This course is designed and intended for teachers and special education administrators. You do not need to be a law student to succeed in this class. There is a heavy emphasis in this course on theory to practice, "practical news you can use" the next day in your profession. Students will review the most current cases and trends in special education law, analyze cases, and learn how to research both statutory and case law.

SE 5400 Classroom Interventions and Special Education Strategies 3 Credits

Analysis of models and dynamics involved in planning, teaching, and evaluating environments for special needs students. An overview of special education, characteristics of individuals with disabilities, individualized educational plans, functional behavior assessment, practical teaching strategies, and the New Hampshire special education process and policies. An observation component of 15 hours will be required of all students not presently in a school or teaching situation.

SE 5560 Special Topics in Special Education 1-3 Credits

An in-depth study of a particular topic, contemporary issue, or concern. The course will be taught by a specialist within the field being studied or as an alternative methodology. A faculty member will coordinate a series of guest speakers who will meaningfully address the topic. Since topics vary, the course may be repeated with permission of the instructor.

SE 5561 Identification of Emotional Behavior Disorders 3 Credits

This course provides an in-depth examination and general overview of the study of behavior disorders of children and youth in educational, clinical, and social settings. The focus of this course will be on the development and implementation of strategies for children and youth with emotional and behavioral concerns associated with atypical behaviors. Information will be presented regarding parent counseling, precision teaching, and other strategies. Basic concepts include the nature, extent, and history of the problem, and conceptual approaches to it; the identification and assessment of the problem(s) at hand; causal factors; the distinct features and elements that define and distinguish disordered emotions and behaviors; and effectively teaching students with emotional and behavioral disorders.

SE 5563 PBIS: School-Wide Approaches for all Students 3 Credits

This course provides an in-depth examination of Positive Behavioral Interventions and Support (PBIS) with emphasis on school-wide approaches designed to enhance school climate and the emotional well-being of all students. Students will learn how to create and nurture a leadership team of stakeholders who are responsible for school-wide implementation as well as evidence-based strategies for improving behavior and academic achievement. Topics include developing school-

wide expectations, creating a behavior matrix, designing teaching scripts to address pro social behaviors, creating a school-wide reinforcement system, determining office versus classroom referrals, designing a data-based system for behavior, evaluating the universal system using data-based decision making, and utilizing data for improving practice.

SE 5564 PBIS: Comprehensive Approaches for Students with Intense and Chronic Needs 3 Credits

This course exposes students to comprehensive, multi-system approaches designed to enhance the emotional well-being and reduce the problem behavior of students with intense and chronic needs, including those identified as emotionally disturbed under the Individuals with Disabilities Education Act (IDEA). Using the Positive Behavioral Interventions and Support (PBIS) approach to systems change, students will learn how to develop and implement, in collaboration with families and community partners, a process for addressing the behavior and functioning of students who are not experiencing success with universal and targeted interventions. Topics include wraparound planning for multiple life domains, interagency coordination, family involvement, community involvement, methods for changing behavior, affect and cognitions, and evaluating the intensive system using data-based decision making.

SE 5566 PBIS: Targeted Approaches for Students at Risk 3 Credits

This course addresses targeted methods designed to enhance the emotional well-being and reduce the problem behavior of students who are at risk for school failure but who do not necessarily qualify for special education services. Using the Positive Behavioral Interventions and Support (PBIS) approach to systems change, students will learn how to create and nurture a problem-solving team of professionals who are responsible for developing evidence-based strategies for improving the behavior and academic achievement of students for whom universal, school-wide approaches have been insufficient. Topics include completing functional behavioral assessments of targeted students, creating behavior intervention plans based on functional behavioral assessments, designing and implementing targeted group interventions aimed at reducing problem behavior and increasing pro-social behavior and academic achievement of targeted students, and evaluating the targeted system using data-based decision making for improving practice.

SE 5568 PBIS: Facilitation Specialist as Coach and Resource Person 3 Credits

This course provides students with the collaboration and consultation skills necessary to enhance the emotional well-being and reduce the problem behavior of all students in schools, including those identified as emotionally disturbed under the Individuals with Disabilities Education Act (IDEA). Within the context of a Positive Behavioral Interventions and Support (PBIS) model, students will learn how to be a school-based PBIS coach in order to support the systems change process in their schools. Topics include the process of systems change, collaboration with families and community agencies, team development and building, data-based decision making, and nurturing the PBIS initiative.

SE 5570 Autism and Spectrum Disorders 3 Credits

This course will deal with the specifics of cognitive impairment focusing on mental retardation, autism, Asperger, PDD, communication disorders, and all their subgroups. Specific definitions, special education rights and legislation will be discussed in terms of these special popula-

tions. Assessment of intellectual functioning, assessment procedures, classroom adaptations, behaviors, causes and prevention, developing curriculum and goals, independent life skills, transitions to career, and functional life skills will be discussed in detail.

SE 5571 Identifying Students with Autism and Spectrum Disorders 3 Credits

The learner will gain knowledge related to the needs of students with Autism Spectrum Disorder, and will collaborate with teams to assess students to determine the existence of Autism Spectrum Disorder. Learners will incorporate the results and recommendations of educational assessments and develop appropriate treatment plans and a system for monitoring case management of students with Autism Spectrum Disorder.

SE 5573 Data Analysis for Autism and Spectrum Disorders 3 Credits

The learner will analyze and interpret raw data collected and use analyzed information to formulate new developmentally appropriate goals and objectives.

SE 5581 Technology for Diverse Learners 3 Credits

This course provides an overview of two federal laws (IDEA and NCLB) and examines the relationship between the Universal Design for Learning model and assistive technology. Students will be provided a hands-on experience on the assistive technology tools and online resources that can provide students with learning disabilities a set of effective learning strategies for reading, writing, organizing, note taking, researching, and presenting. Opportunities will be provided for students to develop classroom activities and curriculum planning guidelines for integrating assistive technology tools into a standards-based curriculum.

SE 5600 Language and Learning Disabilities 3 Credits

This introductory course will cover the following areas: definition of LD, reading problems, language deficits both oral and written, mathematics underachievement, social skills deficits, attention and behavioral problems, academic achievement, and co-morbidity with other disabilities, prevalence, environmental factors, standardized, criterion referenced, informal reading, curriculum-based measurement, and testing. Educational approaches such as explicit instruction, content enhancement, and placement alternatives will be explored. Current issues and future trends in the field of LD will be discussed.

SE 5601 Advanced Psycho Educational Assessment of Learning Disabilities and Exceptionalities 3 Credits

This course is designed to provide the student with advanced assessment skills related to special education identification for students with learning disabilities in reading, writing, and math. Students will develop proficiency in the administration, scoring, and interpretive analysis of various assessment instruments, as well as reporting findings using effective written and oral communication skills. Participants are expected to have some prior knowledge of standardized assessment practices, learner differences, teaching methods, and curriculum in general and special education, and basic statistical understanding. Characteristics of learning disabilities will be presented with corresponding assessment methods including norm-referenced, standardized assessments, responsive to intervention approach to identification (RTI), curriculum-based measurements (CBMs), and remedial interven-

tion programs. Prerequisites: students must have certification in general special education and a previous course in special education law.

SE 5700 Advanced Curriculum and Instruction for Students with Learning Disabilities 3 Credits

This course will involve teacher candidates in an in-depth study of effective core content-related materials and instructional practices for students with learning disabilities. Teachers will examine how to utilize student outcome data and student response to intervention to intensify effective instruction. Teacher candidates will also collaborate with general education colleagues in inclusive environments to provide research-based instruction, evaluate student outcomes, and make informed instructional decisions for students with language-related disabilities.

SE 5750 Individual Research in Special Education 1–3 Credits

Designed so that students may pursue in-depth a personal interest in the field of special education. Students, working with a faculty advisor, carry out the research from design to completion. The final product must be approved by the project director.

SE 5760 Collaboration, Consultation, and Leadership in Special Education 3 Credits

This course is designed to assist participants in examining the nature of collaboration in organizations, the consultation process, and essential leadership skills in special education. Students will learn about the nature of collaboration and examine examples of effective collaboration skills, as well as participate in guided practice of those skills. Emphasis will be given to concepts of intervention, management models, and an analysis of the variety of special education needs. Prerequisites: SE 5300, SE 5400, SE 5600, SE 5770 and SE 6040.

SE 5765 Working with Families and Children: Ethical and Legal Issues 3 Credits

Focuses on the ethics of special education laws, regulations, and policies. Students will use case studies that pose ethical dilemmas in order to understand the complex issues underlying such issues as inclusion, labeling, IDEA, least restrictive environment (LSE) compliance, due process, parent involvement, awareness of ethical responsibilities, ethical decision making, confidentiality, record keeping, and informed consent. The spirit versus the letter and the morality of special education will also be explored. A special focus will be on transacting an ethic of care in school best practices that promote democratic decision making, advocacy, and the empowerment of parents.

SE 5770 Behavioral Disorders in School-aged Children 3 Credits

This course is designed to provide teachers with increased understanding of the needs of children who display maladaptive behaviors associated with conduct disorders in school settings. Students will investigate specific causes, diagnosis, assessment methods, interventions, etiology, co-morbidity, subtypes, pharmacotherapy, the role of the classroom teacher, and possible resources.

SE 5910 Independent Study in Special Education 1–3 Credits

Enrichment of the background of students in education through the pursuit of a special topic pertinent to their interests and abilities. A chance for an in-depth study of a problem in the field of education. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

SE 5960 Special Education Teaching Internship 1–12 Credits

A supervised field experience in one of several cooperating institutions or agencies. The purpose is to gain meaningful work experience through applying knowledge learned in previous coursework to the on-the-job situation. Commitment includes a negotiated number of hours per week. Supervision is done by the institution or agency concerned and by PSU faculty.

SE 5961 Special Education Teaching Internship 5th Year 1–9 Credits

A supervised field experience in one of several cooperating institutions. The purpose is to gain meaningful work experience through applying knowledge learned in coursework to the on-the-job situation. Commitment includes 12 hours per week within the school environment over three days, and one three-hour seminar per month. Supervision is done by the cooperating school and overseen by PSU faculty.

SE 5962 Learning Disabilities Internship 3 Credits

A supervised field experience in one of several cooperating institutions and/or agencies. The purpose is to gain meaningful work experience through applying knowledge learned in previous coursework to the on-the-job situation. Commitment includes a negotiated number of hours per week, 150 hours for 3 credits, these hours to be divided in conjunction with supervisor and students. Supervision is done by the institution or agency concerned and by PSU faculty.

SE 6040 Curriculum Development in Special Education 3 Credits

This course is designed to assist candidates in acquiring the skills, knowledge, and competencies necessary for curriculum development as it relates to special education and the general education curricula. Each participant will have the opportunity to examine models of curriculum-based assessment designed to generate better educational programs for students with disabilities. Each student will demonstrate an understanding of the instructional process with emphasis on students with disabilities. Keys to this understanding will include management considerations, instructional practices, and evaluative and collaborative activities.

SE 7800 Special Educational Leadership Practicum 3–6 Credits

A collaborative supervised field experience in one of several cooperating institutions or agencies. The purpose is to gain meaningful work experience as a special education administrator through applying knowledge learned in coursework to on-the-job situations.

Sociology**SO 5140 Special Topics 3 Credits**

Specialized topic chosen for Graduate Seminar by individual faculty. Scheduled as needed.

SO 5910 Independent Study 1–3 Credits

Independent study provides students with the opportunity to round out their background in sociology through reading and research that supplements previous coursework in the field. A research paper, periodic conferences, and an oral examination may be required. Consent of a faculty supervisor, the department chair, and the associate vice president for academic affairs is required.

Spanish**SP 5910 Independent Study 1–3 Credits**

A course of study to round out the student's background through systematic reading, intensive and extensive, to supplement coursework in the field. Selection of a reading list or a special project under faculty supervision. Consent of an appropriate faculty supervisor, department chair, and the associate vice president for academic affairs is required.

SP 5960 Spanish Education Teaching Internship 6–9 credits

Candidates must have completed early field-based experiences and all coursework for certification, including any required undergraduate competencies, before taking this course. This culminating field-based K–12 teaching experience for modern language programs leads to teacher certification. The 9-credit internship is continuous and full-time (five days per week) during which, after a period of structured observation, the intern gradually assumes responsibility for a full range of teaching activities encountered in a school situation, thereby demonstrating the appropriate professional skills and attitudes essential for successful modern language teaching at the K–12 levels. In the 6-credit internship, interns will maintain and improve upon the full range of teaching activities they practice every day at the elementary/middle level. Both internships provide an opportunity for demonstrating the appropriate professional skills, attitudes, and dispositions essential for successful teaching. The internship is conducted under the supervisory guidance of school mentors and a university supervisor. A blended seminar (online and face-to-face) complements the experience.

All interns who will be required to take Praxis II World Languages (Spanish Content) must make arrangements for that testing independently and have their scores sent to the Educator Preparation and Graduate Studies offices. Certification interns who are not pursuing the MEd must have submitted passing scores of the Praxis Core Academic Skills for Educators Tests to the Graduate Studies Office before enrolling.

School Psychology**SY 5300 Foundations and Multicultural Aspects of Parenting 3 Credits**

Focuses on developing competency in a variety of areas surrounding parenting education including the following: understanding of parental issues and concerns within diverse family systems, understanding the dimensions of parenting from birth to adolescence, family, literacy, and knowledge of multicultural perspectives in parenting. This course addresses U.N. resolutions A/52/13 A Culture of Peace and A/53/243 A Program of Action for a Culture of Peace.

SY 6010 Foundations of School Psychology 3 Credits

This survey course will introduce students to the role and function of the school psychologist. Historical events will be reviewed with an emphasis on future directions of the profession. Prevention and intervention as a part of a data based problem-solving model to address learning, behavior, and social/emotional issues in school age children will be introduced. Legal issues and professional ethics will be discussed. Students will become familiar with the educational environment and the role of the school psychologist within the educational system. The Mahara e-portfolio will be introduced. Students will address New Hampshire state standards for school psychology with the National Association of School Psychologist Domains of Practice (2010). There is a 25-hour pre-practicum to the course.

SY 6200 Behavioral Assessment, Analysis, and Intervention 3 Credits

This course is designed to provide students with a clear, balanced presentation of the behavioral technology including theoretical paradigms, assessment methods, intervention planning and techniques, and the application of behavioral methodologies designed to increase prosocial effective behaviors and decrease and/or eliminate socially ineffective behaviors within the school setting. Prerequisite: SY 6010.

SY 6300 Social/Emotional/ Behavioral Assessment 3 Credits

To provide a clear, balanced presentation of the learner's social/emotional characteristics. The student will be introduced to the areas of assessment of behavior by interview, observation, and norm-referenced techniques. Functional behavior assessment will also be addressed. Objective and projective techniques will be introduced, and the student will have the opportunity to learn about the history and practical administration of these instruments. Prerequisite: SY 6010 and admittance to the School Psychology program.

SY 6400 Administering Individual Intelligence Tests 3 Credits

Students will learn about the history and theories of intelligence testing. They will develop the skill to administer two norm-referenced intelligence tests (Child and Adult Editions of Wechsler Scales), interpret the results, and write and present cogent results of their findings as it relates to the child adolescent and their learning. This course prepares school psychology candidates for the internship where they will gain proficiency in assessing cognitive ability. Prerequisites: SY 6010 and admittance to the School Psychology program.

SY 6500 Educational Assessment and Consultation 3 Credits

This course prepares the school psychology student to become proficient in educational assessment, instructional interventions, and consultation. School psychology candidates will acquire skills in academic assessment, consultation, and prevention and intervention strategies. Students will learn to administer and interpret normative and criterion measures; prepare comprehensive case studies, which include the assessment, interpretation, intervention, and program monitoring of school-age children; conduct an evaluation of published curricula and utilize curriculum-based measurement techniques. Students will also become knowledgeable about ethical standards and principles related to assessment. Prerequisite: SY 6010 and admittance to the School Psychology program.

Sy 6700 Practicum I: Assessment, Intervention, and Consultation 3 Credits

This three-credit practicum involves 50 clock hours at a field site under the supervision of a certified school psychologist. It is intended for candidates to practice their skills in assessment, consultation, counseling, prevention, and intervention. An on-campus seminar will focus on advanced topics in school psychology practice and provide candidates an opportunity to demonstrate their skills, review cases, and share their experiences from their field placement. (Candidates should arrange their practicum placement prior to the beginning of the course to ensure a full semester experience.)

SY 6710 Practicum II: Integration and Case Studies 3 Credits

This course involves 50 hours at a field site under the supervision of a certified school psychologist. It is intended for candidates to develop a comprehensive and holistic perspective that combines early intervention, prevention, counseling, assessment, consultation, community resources, and systems interventions as they relate to individual case studies. Candidates will follow two or more children encompassing the entire special education process from the pre-referral stage to placement progress monitoring, and documenting the entire sequence including the extent to which those children have demonstrated specific measurable outcomes. An on-campus seminar will be given for candidates to discuss their experiences during the steps of their case studies and to supplement their practicum experience with related readings and discussion. This practicum will accommodate both models of special education identification (traditional assessment and response to intervention). Candidates will also present videos of their consultation skills and demonstrate knowledge of the ability to plan, coordinate and implement a psychological services delivery model within a school setting that includes assessment, pre-referral problem solving, crisis intervention, mental health intervention, functional skill training, collaboration, consultation, referral and counseling. Candidates should arrange their practicum placement six months prior to the beginning of the course to ensure a full semester experience.

SY 6800 School Psychology Internship and Seminar 6–12 Credits

As the culminating component in the school psychology program, this field experience will be done in a public school setting under the supervision of a certified school psychologist. Students will also attend a seminar on campus to discuss their experiences, present psychological evaluations and interventions, and engage in mutual problem solving relative to dilemmas and issues encountered in the field experience. Prerequisites include completion of all required courses and permission of the internship instructor. Students are required to take the Praxis II exam.

SY 6910 Independent Study in School Psychology 1–3 Credits

Enrichment of the background of students in school psychology through the pursuit of a special topic pertinent to their interests and abilities. This course is an opportunity for an in-depth study of a technique or problem in the field. Consent of a faculty supervisor, the department chair, and the associate vice president for academic affairs is required.

Theatre

TH 5910 Independent Study 1–3 Credits

Advanced work in a specialized area, selected and pursued in consultation with a faculty advisor. Consent of a faculty supervisor, department chair, and the associate vice president for academic affairs is required.

Administration

Principal Administrators

Donald L. Birx (2015)

President
BS, University of California, Berkeley; MBA, MS, Miami University of Ohio; PhD, University of Dayton

Julie N. Bernier (1988)

Provost and Vice President for Academic Affairs, 2006; Professor of Athletic Training; 2003 Distinguished Graduate Teaching Award in Education
BS, MEd, Keene State College; EdD, University of Virginia

Paula Lee Hobson (2014)

Vice President for University Advancement
BA, University of Oregon; MA, University of Nevada-Reno

Jim Hundrieser (2012)

Vice President for Enrollment Management and Student Affairs
BS, Northern Michigan University; MEd, Plymouth State College; PhD, Barry University

Stephen J. Taksar (2008)

Vice President for Finance and Administration
BA, Central Connecticut State University; MEd, Northeastern University; MBA, Providence College

Vice Provost

Thaddeus C. Guldbrandsen (2005)

Vice Provost for Research and Engagement, 2012; Research Assistant Professor, Center for Rural Partnerships
BA, University of New Hampshire; PhD, University of North Carolina–Chapel Hill

Associate Vice Presidents

Linda S. Dauer (2006)

Associate Vice President for Finance and Administration, 2009
BA, Westminster College; MBA, Plymouth State University; CPA

Ann E. Thurston (1981)

Associate Vice President for Academic Administration and Finance, 2012; Interim Registrar, 2014; 2003 Distinguished Professional, Administrative, Technical Staff Award; 2011 Patricia Storer PAT Award
BA, MBA, CAGS, Plymouth State University

H. David Zehr (1985)

Associate Vice President for Academic Affairs, 2014; Associate Vice President for Undergraduate Studies, 2009; Professor of Psychology; 2004 Distinguished Teaching Award
BA, Pennsylvania State University; MA, University of Dayton; PhD, Kent State University

Assistant Vice Presidents

Frank L. Cocchiarella (1987)

Assistant Vice President for Student Affairs-Residential Life, 2011; 1999 Distinguished Professional, Administrative, Technical Staff Award; 2008 Patricia Storer PAT Award
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Richard G. Grossman (2012)

Assistant Vice President and Chief Information Officer
BS, Emerson College; JD, Suffolk University Law School

Andrew B. Palumbo (2013)

Assistant Vice President for Enrollment Management and Director of Admissions
BA, Union College; MS, The Sage College of Albany

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Assistant Vice President for Student Affairs-Hartman Union Building, 2011
BA, Augustina College; MA, Bowling Green State University

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Interim Dean of Library and Academic Support Services, 2014; Associate Professor of Library and Information Science
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Dean of Student Success, 2014
BA, Keene State College; MEd, Plymouth State University

Mark Fischler (2003)

Dean of First Year Experience, Associate Professor of Criminal Justice; 2014 Distinguished Faculty Teaching Award
BA, University of New Hampshire; JD, University of Maine

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Dean of Students, 2014; 2013 Distinguished Professional, Administrative, Technical Staff Award
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Dean of the College of Education, Health, and Human Services, 2011; Director of the Office of Graduate Studies, 2014; Professor of Counselor Education; 2009 Distinguished Graduate Teaching Award
BA, Plymouth State College; MEd, CAGS, University of New Hampshire; PsyD, Antioch New England Graduate School

Robyn E. Parker (2010)

Dean of the College of Business Administration, 2015; Professor of Organizational Communication and Organizational Behavior
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Dean of the College of Arts and Sciences, 2011; Professor of Art Education; 2009 Distinguished Teaching Award
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Director of the Museum of the White Mountains
BA, University of New Hampshire; Diplôme d'Études Approfondies, Licence and Maitrise, University of Paris I, Panthéon–Sorbonne; Doctorat, University of Paris I, Panthéon–Sorbonne

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Director of the Center for Rural Partnerships; Research Associate Professor of Tourism Policy
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Director of the Center for the Environment; Professor of Environmental Science and Policy
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*Director of Alumni Relations, 2012; 2007
Distinguished Professional, Administrative,
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*Director of Student Account Services, 2014
BS, Keene State College*

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Diane Jeffrey (1993)

*Director of the Silver Center for the Arts, 1997;
2001 Distinguished Professional, Administrative,
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BA, Plymouth State College*

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BS, University of Pittsburgh at Johnstown; MA,
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BS, University of Massachusetts Lowell;
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*Director of the Physical Plant, 2000
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